Dexus (ASX: DXS)

ASX release



19 August 2020

2020 Annual results presentation and property synopsis

Dexus provides its 2020 Annual Results Presentation.

An investor conference call will be webcast at 9.30am today on www.dexus.com/investor-centre

The 2020 property synopsis excel workbook is also available at www.dexus.com

Authorised by the Board of Dexus Funds Management Limited

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About Dexus

Dexus is one of Australia's leading real estate groups, managing a high-quality Australian property portfolio valued at \$32.0 billion. We believe that the strength and quality of our relationships is central to our success and are deeply committed to working with our customers to provide spaces that engage and inspire. We invest only in Australia and directly own \$16.5 billion of properties, with a further \$15.5 billion of properties managed on behalf of third-party clients. The group's \$10.6 billion development pipeline provides the opportunity to grow both portfolios and enhance future returns. With 1.8 million square metres of office workspace across 51 properties, we are Australia's preferred office partner. Dexus is a Top 50 entity by market capitalisation listed on the Australian Securities Exchange (trading code: DXS) and is supported by 29,000 investors from 21 countries. With over 35 years of expertise in property investment, development and asset management, we have a proven track record in capital and risk management, providing service excellence to tenants and delivering superior risk-adjusted returns for investors. www.dexus.com

Dexus Funds Management Ltd ABN 24 060 920 783, AFSL 238163, as Responsible Entity for Dexus (ASX: DXS) Level 25, 264 George Street, Sydney NSW 2000

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Annual Results



Agenda

Overview Darren Steinberg - CEO

Financial results Alison Harrop - CFO

Office portfolio performance Kevin George - EGM, Office

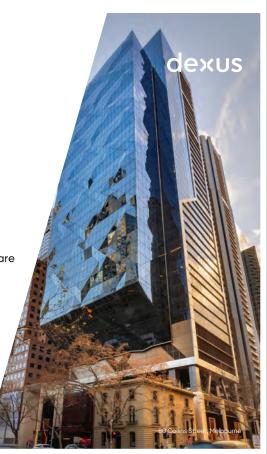
Funds management Deborah Coakley - EGM, Funds Management

Industrial portfolio performance Stewart Hutcheon - EGM, Industrial, Retail and Healthcare

Development and investments Ross Du Vernet - CIO

Summary Darren Steinberg - CEO

Appendices



Resilient result

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A year of progress despite COVID-19 impact on financial result

Delivered distribution per security in line with FY19

50.3 cents Distribution per security 98%

FY20 Dexus portfolio rent collections

✓ Enhanced financial strength

24.3% Gearing (look-through)1 \$1.6 billion

Liquidity (cash + undrawn debt)

Strengthened funds management platform

circa \$955 million

equity raised for new and existing funds

Progressed pipeline of growth opportunities

Central Place Sydney progressed to ge 3 of USP² pro

60 Collins Street, Melbourne project received

Waterfront Brisbane, received state government support and

Garema Court, Canberra divestment3

201 Elizabeth

45 Clarence Street, Sydney settlement of divestment of initial 25% Street, Sydney divestment⁴ announced in late June 2020 at pre-COVID-19 value interest (trading asset)

Underpinned by highly engaged workforce reflected in employee NPS score⁵ of +61

Adjusted for cosh and debt in equity accounted investments. Proforma gearing includes proceeds and payments for transactions post 30 June 2020 that are expected to settle before 30 September 2020 including the divestment of Finlay Crisp Centre, Carberra, 201E lizabeth Street, Sydney and 45 Clarence Street, Sydney lost post For Foreign Centre, and the street of September 2020 including the divestment of September 2020 payment of Deau's Share of deferred settlement amounts for 80 Collins Street, Melbourne, the industrial property acquisitions of 37-39 Wentworth Street, Generace and the Foreign Centre 2020 are excluded. Look-through generace and the September 2020 was 26.3%.

Reinforced underlying portfolio value via divestments

Unsolicited Proposal.

Settled February 2020. Sold at 30 June 2019 book value.

Conditional exchange of contracts, subject to FIRB approval. Sold at 31 December 2019 book value.

Average employee Net Promoter Score over the year.

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Strategic progress FY20 achievements "

FY20 achievements aligned to strategy

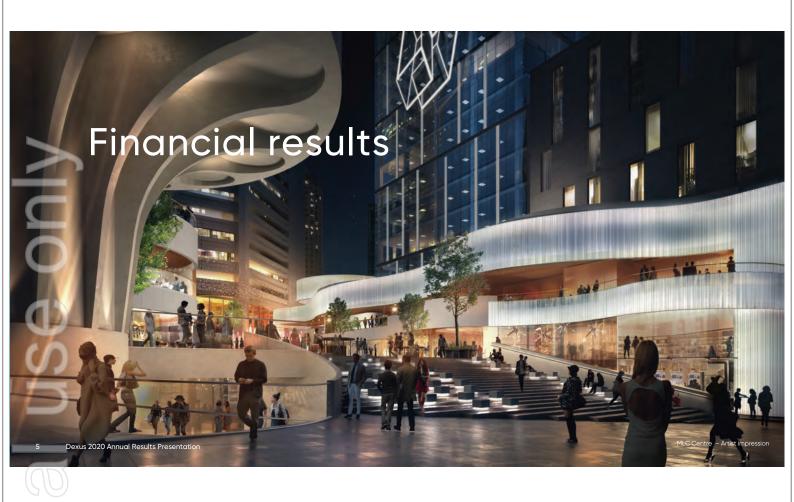
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Vision	To be globally recognised as A	Australia's leading real estate company
Strategy	· · · · · · · · · · · · · · · · · · ·	c-adjusted returns for investors estate in Australia's major cities
	Leadership in office	Wholesale partner of choice
Strategic objectives	 Dexus and group office portfolio outperforming PCA/MSCI benchmark¹ over 1, 3 and 5 years Maintained high office portfolio occupancy of 96.5% Achieved customer NPS² of +50, up from +46 in FY19 Progressed planning of city-shaping developments 	 Expanded existing relationship to establish new office JV Increased partner's investment in Dexus Australian Logistics Trust and delivered on acquisition and development mandate All funds performing with Dexus Wholesale Property Fund continuing its outperformance and Healthcare Wholesale Property Fund achieving a 10.9% one-year total return
	Commitment to ESG der	monstrated through:

- Achieving 2020 NABERS Energy and NABERS Water targets set in 2015
- Expanding use of climate scenario analysis to enhance Dexus's resilience

Maintained strong balance sheet

- Period to 31 March 2020 which reflects the latest available PCA/MSCI Australia Annual Property Index.
 The Net Promoter Score (NPS) is calculated as the difference between the percentage of Promoters and Detractors and is for the Office and Industrial portfolio. The NPS is not expressed as a percentage but as an absolute number between -100 and +100.



Key earnings drivers and valuations

Values demonstrate resilience in uncertain times

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Capitalisation rate

12 month movement

26bps

Key earnings drivers Earnings driver FY20 result Property AFFO¹ of \$615.9 million FFO of **\$71.5 million** – comprising earnings from funds management, property and development Trading profits of **\$35.3 million³** from sale of initial 25% interest in 201 Elizabeth Street, Sydney and share of North Shore Health Hub

\$16.5bn 5.05% 21bps Jun 2020 \$(112.0)m (0.7)% portfolio Dec 2019 +\$490.6m +3.1% Total FY20 Office 4.97% **♣** 18bps \$14.2bn Jun 2020 \$(131.7)m (0.8)% portfolio Dec 2019

+\$111.4m +0.7%

+\$612.4m +3.9%

Property portfolio valuations

Valuation

movement⁵

Industrial \$2.2bn Jun 2020 +22.6m +0.1% portfolio \$88.8m +0.6% Dec 2019

Total FY20

30 June 2020

value4

Expect quality asset values to remain resilient with some impact from softer assumptions relating to rental growth, incentives and downtime

5.66%

30 June 2020

Outlook:

Total

AFFO contribution is calculated before finance costs, group corporate costs and tax. Property AFFO is equal to Property FFO of \$795.6 million less total partials AFFO capex of \$179.7 million. LLL income growth was 4.7% excluding rent relief and provision for expected credit losses.

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Net of tax.

Total portfolio FUM of \$16.5 billion made up of office portfolio \$14.2 billion, industrial portfolio \$2.2 billion and healthcare portfolio \$0.1 billion.

Total portfolio includes healthcare and leased assets revaluation gain of \$10.4 million.

FY20 financial results

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AFFO and distribution per security consistent with prior year

5	FY20 \$m	FY19 \$m	Change %
Office property FFO	671.4	610.5	1 0.0% -
Industrial property FFO	124.2	137.3	9.5%
Total property FFO	795.6	747.8	1 6.4%
Management operations ¹	71.5	54.6	1 31.0% -
Group corporate	(33.0)	(30.2)	1 9.3%
Net finance costs	(127.4)	(117.1)	1 8.8% -
Other ²	(11.8)	(8.3)	4 2.2%
Underlying FFO ³	694.9	646.8	1.4%
Trading profits (net of tax)	35.3	34.7	1.7%
FFO	730.2	681.5	7.1%
Adjusted Funds from Operations (AFFO)	550.5	517.2	1 6.4%
Distribution payout (% AFFO)	100.0%	98.7%4	
Distribution	550.3	529.0	1.0%

- Office property FFO growth driven by fixed rental increases, development completions, and the acquisitions of 80 Collins and MLC Centre partly offset
- Industrial property FFO reduced due to the divestment of the second tranche of the DALT portfolio and rent relief, partly offset by fixed rental
- Management operations increased due to new funds, acquisitions and development completions as well as non-recurring cost savings
- Finance costs increased primarily due to cessation of capitalising interest at key development projects

Key per security metrics	FY20	FY19	Change
Underlying FFO per security ³	63.5 cents	62.9 cents	1.0%
FFO per security	66.7 cents	66.3 cents	1 0.6%
AFFO per security	50.3 cents	50.3 cents	-
Distribution per security	50.3 cents	50.2 cents	1 0.2%
Net Tangible Assets per security	\$10.86	\$10.48	1 3.6%

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COVID-19 impacts

Strong rent collections for FY20

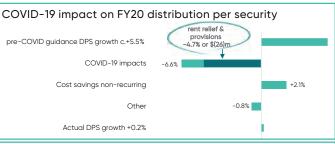
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Rent collections and rent relief

- Rent relief measures are consistent with the Code of Conduct and set of principles introduced in April 2020
- Strong focus on cash collection while ensuring the sustainability of our SME
- Continue to work with our customers on rent relief requests and at this time have reached in principle agreement on 37% of rent relief requests received¹

Rent collections ²	Office	Industrial	City retail	Total	
4 th quarter FY20	94%	92%	39%	92%	
Total FY20	98%	98%	75%	98%	
FY20 direct COVID-19 AFFO impacts ³	Est. Rent W	'aivers	Provisions	Total	
Office	\$12.3m	n	\$4.1m	\$16.4m	
Industrial	\$4.2m	1	\$1.7m	\$5.9m	
City retail	\$2.7m	1	\$1.0m	\$3.7m	
Total	\$19.2n	n	\$6.8m	\$26.0m	

FY20 rent relief impacts are estimates as an immaterial number of agreements were executed at 30 June 2020. Refer slide 42. Dexus share at 13 August 2020. Estimated rent waivers and provisions at 30 June 2020. Refer slide 42.





Estimated rent waivers for tenants in arrears at 30 June 2020 of \$7.4 million. Estimated rent waivers for tenants not in arrears of \$11.8 million.

Management operations FFO includes development management fees.

Other FFO includes non-trading related tax expense and other miscellaneous items.

Underlying FFO excludes trading profits net of tax.

FFY9 distribution payout ratio was adjusted to exclude the \$18.3 million of distributions paid on new securities issued through the Institutional Placement and Security Purchase Plan announced on 2 May 2019, which were fully entitled to the distribution for the six months ending 30 June 2019. The distribution payout ratio was 102.3% including this amount.

Strong financial position

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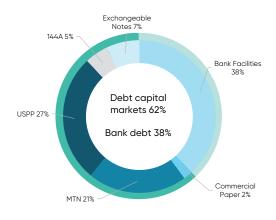
Enhanced liquidity, sourcing more than \$1.8 billion of debt funding

- Accessed diverse debt markets to increase liquidity
 - Issued \$700 million of Medium-Term Notes with 10 and 12-year tenors at attractive rates
 - Arranged bank debt facilities totalling more than \$1.1 billion with weighted average tenor of 5.2 years
- Maintained low gearing
 - Activated on-market securities buy-back in October 2019, purchasing 5.7 million securities prior to onset of COVID-19 market volatility
 - Divested properties during the year, enhancing liquidity and funding flexibility

11		
Key metrics	30 June 2020	30 June 2019
Gearing (look-through) ¹	24.3%2	24.0%
Headroom ³	\$1.6bn	\$1.0bn
Cost of debt ⁴	3.4%	4.0%
Duration of debt	6.9 years	6.7 years
Hedged debt (incl caps) ⁵	78%	74%
S&P/Moody's credit rating	A-/A3	A-/A3

acquisitions of 37-39 Wentworth Street, Greenacre and the Ford Facility at Merrifield Busine excluded. Look-through gearing at 30 June 2020 was 26.3%.

Diversified sources of debt



- Undrawn facilities plus cash.
 Weightted average for the year, inclusive of fees and margins on a drawn basis.
 Average for the year: Hedged debt (excluding caps) was 55% for the 12 months to 30 June 2019
 and 62% for the 12 months to 30 June 2020.

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COVID-19 response

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Assisting in returning Australian businesses safely to their workplaces

Working to provide rent relief to SME customer base, consistent with Code of Conduct, and finalise agreements with those most impacted

- Continue to maintain a focus on the health, safety and wellbeing of employees, customers and people in our buildings
- Engaged an independent health expert to review processes for end-of-trip facilities, bike storage rooms, lifts and lobbies, food courts and bathrooms to enable re-opening
- Taken proactive steps at properties to deliver COVID-safe environments in line with government guidelines, implementing measures to prevent the spread of the pandemic including:
 - Increased cleaning in high-touch points
 - Touchless sanitiser stations in office lobbies
 - Prominent signage advising physical distancing requirements
 - Regulating lift occupancy and people traffic management in lobbies
 - Additional cleaning packages for individual tenancies



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Office portfolio metrics

High occupancy retained through FY20

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Portfolio snapshot

\$23.3 billion

Dexus group office
portfolio value

\$14.2 billion

Dexus office
portfolio value

47 properties

1.6 million

Leasing by area¹

88,467sqm

Average incentives¹

17.1%

FY19: 13.4%

Effective LFL income

+2.4% Face: +1.0% Excluding rent relief and provision for expected credit losses effective LFL growth was +4.7%

Portfolio one-year total return³

7.5%

at 30 June 2020

Occupancy

96.5%

FY19: 98.0% WALE²

4.2 years

FY19: 4.4 years

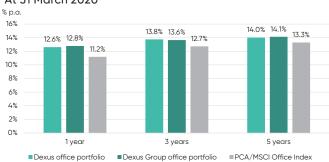
Sydney CBD leasing spread¹

+14.6%

Customer NPS⁴

+50

FY19: +46 FY13: +4 Dexus office portfolio vs PCA/MSCI office index At 31 March 2020^5



- Dexus office portfolio outperforming over 1, 3 and 5 years

Excluding development leasing of 26,403 square metres

^{3.} Portfolio unlevered total return for 12 months to 30 June 202

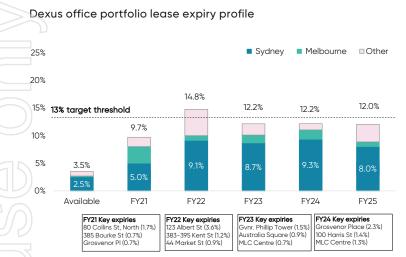
The Net Promoter Score (NPS) is calculated as the difference between the percentage of Promoters and Detractors and is for Office and Industrial portfolio. The NPS is not expressed as a percentage but as an absolute number between -100 and +100.

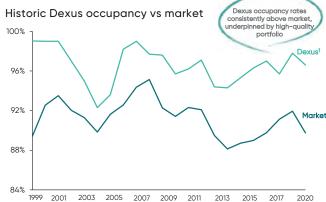
Period to 31 March 2020 which reflects the latest available PCA/MSCI Australia Annual Property Index.

Office portfolio expiry profile

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Dexus portfolio occupancy consistently above market





Source: JLL, Dexus information.

1. Represents Dexus Office Trust until 2003 and includes acquisition of CPA from 2014 onwards

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The workplace and its role in business productivity Culture, collaboration and innovation

Culture

Enhances the establishment of human connection, shared experiences, and the transfer of learned behaviours



Increases employee engagement, improves attraction and retention of talent and supports higher productivity



Development of new products, processes, and ways of working to improve competitive positioning

of executives1 believe that building culture is more effectively done in the office environment

- Dexus tenant C-Suite survey with 153 respondents (June 2020). BatesSmart Survey with >1,000 respondents (May 2020). Dexus tenant employee survey with 1,095 respondents (April 2020).

of employees² found collaboration with their team to be easier in the office than working from home

of employees³ found sharing of ideas and brainstorming more difficult to do remotely

Dexus continues to build its customer offering

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Delivering flexibility and a seamless experience

Workspace solutions from 1 hour to 10 years



Dominant portfolio offering. Customer demand expected to remain, however, customer requirements for flexibility will continue to evolve over time.



Fully fitted out suites with shorter lease terms. Targeted at reducing the pain points associated with real estate occupation for SMEs.



SuiteX provides high quality workspace that enables companies to remain agile while having access to turn-key solutions to support growth.



Dexus Place provides meeting, video conferencing and training facilities that facilitate cost effective interaction and collaboration across physical and virtual environments.

We will continue to work with our customers on the future of workspace

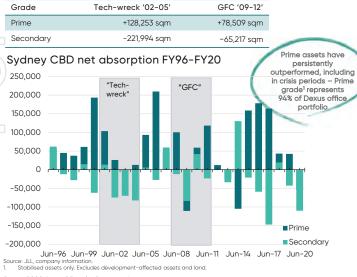
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Office market outlook

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In a softer market prime assets usually benefit from a 'flight to quality'

Prime assets benefit from a 'flight to quality' (net absorption, sqm)



Sydney

- Prime office vacancy below 10year average at 7.0%
- Lull in demand due to weaker confidence during pandemic

12-month outlook

Vacancy Effective Rents ↓ Incentives

Brisbane

- Prime office vacancy at 11.0% is lower than total vacancy of 12.8%
- Positive prime net absorption in

12-month outlook

Vacancy Effective Rents → Incentives

Melbourne

- Prime office vacancy at 7.5% due to new supply
- Demand impacted by extended COVID-19 lockdown

12-month outlook

Effective Rents Incentives

Perth

- Prime office vacancy at 15.3% is lower than total vacancy of 20.1%
- Low levels of supply

12-month outlook

Vacancy Effective Rents → Incentives



Funds Management

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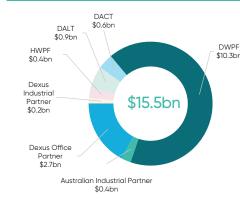
Platform of specialist capability underpinned by scale benefits

Funds Management business provides

Dexus with an annuity-style income

- Dexus co-investments provide alignment of interest to capital partners
 - Acquisitions, developments and revaluations contributed to uplift in FFO from management operations
 - Diverse third party capital sources and objectives, enhancing ability to execute on opportunities and strategy through the cycle

Diversified Funds Management platform¹



Funds Management portfolio composition

\$9.1bn

\$2.7bn

M

\$3.3bn Retail

\$0.4bn Healthcare



circa \$955 million FY20 new equity

77
Investor relationships

7 Vehicles

Dexus Wholesale Property Fund

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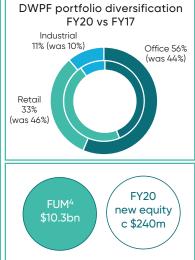
Market leading diversified wholesale fund delivering outperformance

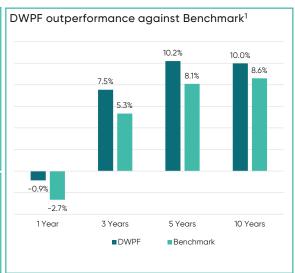
Key features

- Prime quality diversified Australian property portfolio with a track record of outperformance1
- Broad diversification across sector, geography and asset concentration
- Conservative gearing with access to diverse funding sources
- GRESB² Global Sector Leader for diversified office/retail entities (listed and unlisted)

Future focus

Total development pipeline of \$1.9 billion³





- MSCI/Mercer Australia Core Wholesale Monthly Property Fund Index (net returns, net asset weighted). Global Real Estate Sustainability Benchmark.

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Healthcare Wholesale Property Fund

Providing unlisted exposure to a growing asset class

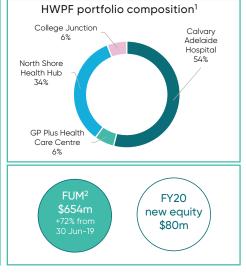
Key features

- Completed significant development, Calvary Adelaide Hospital
- Secured North Shore Health Hub which is targeting a 5 star Green Star design rating
- Portfolio WALE of 27.0 years and weighted average capitalisation rate of 5.30%
- One-year return of 10.9% to 30 June 2020 and return since inception of 9.2%

Future focus

20

Execution of identified pipeline acquisitions to increase portfolio to >\$1 billion on completion value







Accelerating opportunities to expand platform

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Focused across property sectors

DALT

Dexus Australian Logistics Trust

- Increased investment from partner and delivered on investment strateay
- Post 30 June 2020, entered into agreements to acquire eight quality industrial properties in Sydney and Melbourne

- Active acquisition mandate with \$250 million development pipeline³

DITA

Dexus Industrial Partnership

Future focus

- Active acquisition mandate

\$217m FUM²

\$1.05bn FUM



Dexus Australian Commercial Trust

Executing on growth initiatives

- Dexus partnered with existing third party capital partner to establish new office JV
- Acquired 50% interest in Rialto Towers, 525 Collins Street, Melbourne

Future focus

Leveraging platform to drive performance of iconic Melbourne tower

\$2.7bn FUM²

DOTA

Dexus Office Partnership

Outperformance against benchmark over one, three and five years4

Future focus

- Partner with Dexus for key future city-shaping office developments comprising a circa \$2.9 billion pipeline³

Future focus - launch unlisted opportunity fund series

- Dexus 2020 Annual Results Presentation

- Third party share of project cost.

 Property return as at 31 March 2020. Benchmark MSCI Australian Quarterly Digest for Office Sector.



Industrial portfolio metrics

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13.7% 13.7%

■ PCA/MSCI Industrial Index

Strength in logistics and online drive result

Portfolio snapshot

\$5.0 billion¹ Dexus group industrial

\$2.2 billion

69 properties

1.5 million

Leasing by area Occupancy 181,472sqm 95.6%

Average incentives WALE²

13.4% **4.1** years FY19: 11.7% FY19: 4.7 years

Effective LFL income

-2.1%

Excluding one-off impacts in addition to rent relief and provision for expected credit losses effective LFL growth was +0.1%

FY19: 97.0%

Portfolio one-year total return³

11.8%

at 30 June 2020

Dexus industrial portfolio vs PCA/MSCI industrial Index

13.6% 13.8%

At 31 March 2020⁴

13.2% 14.0%

% p.a.

14%

10%

6%

- Dexus industrial portfolio outperforming over 1, 3 and 5 years

- months to 30 June 2020. s the latest available PCA/MSCI Australia Annual Property Index.

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A busy year of development completions

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\$1.1 billion completed across 198,000 square metres¹



- Represents 100% project cost and area.

 Council changed name from 12A Felstead Drive, Truganina.

 Combined % leased for 80 Collins Street affice and retail.

 80 Collins Street, Melbourne was acquired as a fund-through development. Office and retail achieved Interim Completion on 1 July 2020, the hotel is under construction.

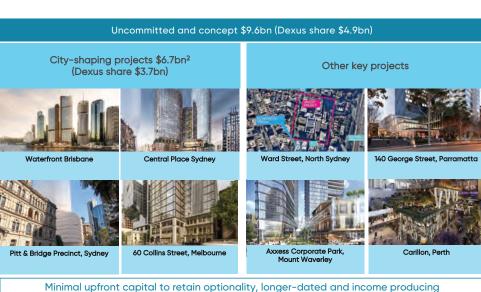
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\$10.6 billion group development pipeline

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Minimal current commitments





CBD office development

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Portfolio of city-shaping projects - progressed during the year



Waterfront Brisbane \$2.2 billion expected project cost Uncommitted Dexus 50%, DWPF 50%

Central Place Sydney

c.\$1.1 billion¹ expected project cost Uncommitted

Dexus 25%, Dexus Office Partner 25%





Pitt & Bridge Precinct, Sydney c.\$2.8 billion expected project cost

Uncommitted

Dexus 50%, Dexus Office Partner 50%

60 Collins Street, Melbourne \$0.6 billion expected project cost

Uncommitted



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Core industrial development



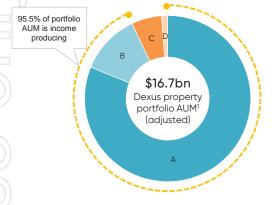
Capital allocation and future funding options

Income producing

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95.5% of the portfolio AUM is income producing

Capital allocation at 30 June 2020



- Core assets \$14.4bn (86%)
- B Future development and trading sites\$1.5bn (9%)
 C Committed developments and trading \$0.6bn (4%)
- D Spend to complete \$0.2bn (1%)

Development pipeline

Dexus has a \$10.6 billion development pipeline of city-shaping projects

\$5.4 billion balance sheet / \$5.2 billion third party

A range of considerations for Dexus when sourcing funding:

- Third party capital Divesting interests in future development projects to existing and new partners
- Divestments Recycling capital
- Timing of spend Projects longer-dated with optionality around timing
- Capital management Low leverage and supportive headroom

Dexus Assets under Management of \$16.5 billion plus remaining committed developr Dexus 2020 Annual Results Presentation

Optimise property portfolio composition

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Focus on selective asset recycling, leveraging track record to maximise value

Circa \$6.6 billion in asset sales¹ from FY15 FY15 FY16 **FY17** FY18 **FY20** \$706m \$933m \$1.1bn \$408m \$2.1bn \$1.0bn \$269m DXS share





Focus on selective asset recycling to optimise the composition of the portfolio for the recovery, enabling Dexus to drive stronger investor returns over the next decade



Trading business

FY21 and FY22 trading profits de-risked

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Delivered \$35.3 million (net of tax) of FY20 trading profits

Circa \$85 million (pre-tax) trading profits secured over FY21 and FY221

Current use	Trading strategy	FY20	FY21	FY22	FY23+
Office	Rezoning and development	✓			
ge 1 ³ Industrial	Healthcare development	✓			
Industrial	Development				
Industrial	Development				
Industrial	Rezoning				
Industrial	Healthcare development				
9	Office ge 1 ³ Industrial Industrial Industrial Industrial	Office Rezoning and development ge 1 ³ Industrial Healthcare development Industrial Development Industrial Development Industrial Rezoning	Office Rezoning and development y ge 1³ Industrial Healthcare development Industrial Development Industrial Development Industrial Rezoning	Office Rezoning and development Jello 13 Industrial Healthcare development Industrial Development Industrial Development Industrial Rezoning	Office Rezoning and development ge 1 ³ Industrial Healthcare development Industrial Development Industrial Development Industrial Rezoning

Focus on activating 12 Frederick Street, St Leonards Stage 2 development and replenishing the pipeline

Including contribution from 201 Elizabeth Street, Sydney, North Shore Health Hub, 12 Frederick Street, St Leonar Stage I, Truganina properties and Lakes Business Park South, Botany. 201 Elizabeth Street, Sydney transferred to trading book in May 2018. During FY20, Dexus sold a 25% interest in 201 Elizabeth Street, Sydney for \$157.5 million and entered into a put and call option to self the remaining 25% interest. Dexx excreed this put option in July 2020 for a further \$157.5 million.

- During FY20, Dexus sold the North Shore Health Hub on a fund-through basis to HWPF and continues to manage the development, with trading profits realised across FY20 and FY21, with the amount for each financial year dependent on the progress of the development and

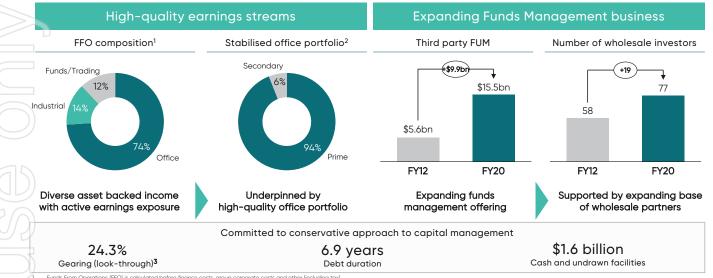
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Well positioned for the recovery

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High-quality portfolio, growing funds business and strong capital position



Funds From Operations (FFO) is calculated before finance costs, group corporate costs and other (including tax).
Stabilised assets only, Excludes development-affected assets and land.
Adjusted for cosh and debt in equity accounted investments. Proform againg includes proceeds and payments for transactions post 30 June 2020 that are expected to settle before 30 September 2020 including the divestments. Conheror, 2018 Elizabeth Street, Sydney and Sci Clarence Street, Sydney (subject to FIRB approval), the acquisition of Edward Street, Brisbane (Hermes), payment of Dexus's share of deferred settlement amounts for 80 Collins Str property acquisitions of 37-39 Wentworth Street, Greenocre and the Ford Facility at Merrifield Business Park, Mickleham. All other transactions post 30 June 2020 are excluded. Look-through gearing at 30 June 2020 was 26.3%.

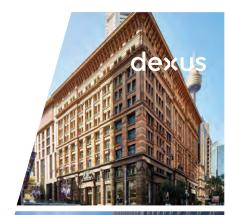
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Offices will remain relevant

Office markets are driven by employment growth

Office buildings will continue to have a core role to play for business in the development of culture, collaboration and innovation

- Despite Australia currently being in recession, office demand is expected to continue to increase over the long term
- Over the past decade office markets have been driven by solid employment growth
 - Around 5,000 white collar jobs have been added to the Sydney CBD every year over the past decade and 38,400 jobs across broader Sydney¹
- Employment growth will resume post COVID-19





Expect a continued evolution of workspace trends

Summary Immediate priorities

- Assist in returning Australian businesses safely to their workplaces
- 2 Optimise property portfolio composition
- 3 Accelerate opportunities to expand funds management platform
- 4 Continue working with our customers on the future of workspace
- 5 Progress city-shaping development pipeline

Dexus intends to deliver a distribution in line with free cash flow in FY21. However, taking into account the continued uncertainty, we are not providing distribution per security guidance for the 12 months ended 30 June 2021.



Dexus 2020 Annual Results Presentation



Dexus today

\$32.0 billion total funds under management



Embedded value

Across key earnings drivers

dexus

Property portfolio per security **Funds** management **Trading**

Short-term Medium to

long-term

- Low bond yields and attractive spreads of property yields over bond yields to support real estate investment demand
- Optimise property portfolio composition and recycle capital

- Accelerating opportunities to expand the funds platform

- Future portfolio value supported by ownership in CBDs and benefiting from the urban density and cities megatrend
- Built in organic growth in existing and new funds Short-term
 - Demonstrated ability to attract new third party capital partners to invest alonaside
- Medium to long-term - Focus on launch of unlisted opportunity fund series
- FY21 and FY22 trading profits de-risked³ Short-term

Medium to - Focus on activating 12 Frederick Street, St Leonards Stage 2 long-term development and replenishing the pipeline

Development (core)

Embedded value in \$10.6 billion group development pipeline with minimal current commitments

Capital management

Maintain diverse sources of capital and a strong balance sheet

Circa \$85m trading profits² secured over FY21 and FY22

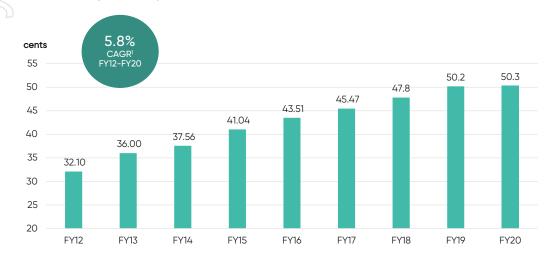
Fre-tax. Dexus sold a 25% interest in 201 Elizabeth Street, Sydney for \$157.5 million and entered into a put and coll option to sell the remaining 25% interest. Dexus exercised the put option in July 2020 for a further \$157.5 million. During FY20, Dexus also sold the North Share Health Hub on a fund-through basis to HWPF and will continue to manage the development, with trading profits realised across FY20 and and FY21, with the amount for each financial year dependent on the progress of the development and leasing. Post 30 June 2020, Dexus contracted to sell six trading assets to Dexus Australian Logistics Trust which are expected to realise circa \$255 million of trading profits (pre-tax) in FY21 and FY22 (in the event the options are exercised). Dexus has exchanged contracts to sell the first tranche of the portfolio in October 2020 and entered into put and call options to sell the second tranche in mid-2021.

Delivering sustained value

dexus

Track record of delivering superior risk-adjusted returns

Dexus distribution per security



Compound Annual Growth Rate (CAGR) is calculated over eight years. Adjusted for the one-for-six security consolidation in FY15.

Dexus 2020 Annual Results Presentation

Cities are a key element of our strategy

Dexus is an investment in Australian cities

- CBDs are shown to be more productive than suburban markets¹
- Concentration of activity drives innovation and collaboration
- CBDs will continue to benefit from new infrastructure investment (e.g. metro rail)
- CBDs benefit from transport connections and access to a large professional workforce
- All of Australia's major cities are ranked in the top 20 most liveable cities globally (Melbourne #2, Sydney #3)2





ongoing megatrend of urbanisation

Mapping Australia's Economy, Grattan Institute (2014). Economist Intelligence Unit 2019 Report.

The role of the office

dexus

Building culture, collaboration, innovation and more

5. UPSKILLING

70% of learning comes from experiences³ including informal on-the-job learning. This is particularly important for new starters, graduates and junior staff

6. CAREER PROGRESSION

There is a saying, "out of sight, out of mind". Employees perceive that being physically present in the office makes it easier to spot career opportunities and increases their chances of promotion

7. SOCIAL INTERACTION

Interacting with your peers and colleagues is a key reason for coming into the office. It is fun and adds a dimension to your social life, allowing you to build a network.

8. WELLBEING

Working in an office with other people reduces loneliness and mental health issues arising from working at home alone.

BD locations have been proven to be the most productive for knowledge industries, with companies benefitting from clustering together and being able to attract the best talent.

2. COLLABORATION

Businesses with a collaborative strategy are twice as likely to outgrow their competitors. 79% of employees found face to face collaboration to be easier than working from home.

3. INNOVATION

The most innovative companies in the world actively collaborate and cross-pollinate beyond their organisations in person, rather than remotely.

4. BUILDING CULTURE

72% of executives² believe that building culture is preferably done face to face. The culture of a business is enhanced by people working together and from learned behaviours.

- BatesSmart Survey with >1,000 respondents (May 2020).
 Dexus tenant C-Suite survey with 153 respondents (June 2020).
 70-20-10 model for learning and development purported by Michael Lombardo and Robert Eichinger.

Dexus 2020 Annual Results Presentation

FY20 rent relief treatment

dexus

FY20 rent waivers \$19 million impact on AFFO

- Rent relief is provided in the form of rent waivers or rent deferrals
- FY20 rent relief amounts are estimates¹
- Estimated rent waivers impact AFFO in the period they relate to
- Estimated rent waivers only impact statutory profit once an agreement is executed, or prior to execution if a provision for expected credit losses is raised against debtors for tenants in arrears. If a tenant is not in arrears, a provision cannot be raised for estimated rent waivers
- Once an agreement is executed, the rent relief will be straight-lined over the remaining term of the lease from that date, except to the extent there is a pre-existing provision for expected credit losses

provision for expected credit 103363										
Rent waivers				Rent deferrals	S ²		Provision for expecte losses	∍d credit		
	Where tenant is in arrears	FY20 \$m	Where tenant not in arrears	FY20 \$m		FY20 \$m	Total \$m		FY20 \$m	Total \$m
FFO	Reduced FFO in the period it relates to ³	(\$7.4m)	No impact	Nil	No impact	Nil		Reduced FFO	(\$6.8m)	(\$14.2m)
AFFO	Reduced AFFO in the period it relates to	(\$7.4m)	Reduced AFFO in the period it relates to ⁴	(\$11.8m)	No impact	Nil		Reduced AFFO	(\$6.8m)	(\$26.0m)
Statutory Profit ⁵	Increased property expenses in the period it relates to	(\$7.4m)	No impact	Nil	No impact	Nil		Increased Property Expenses	(\$6.8m)	(\$14.2m)
Estimate assumptions and rationale - FY20 rent relief estimates are for the April to June 2020 period - Small and medium business customers - Assumed a level of rental assistance that is at least in line with the Code of Conduct - The proportion of wavier versus deferral was assessed based on level of impact from COVID-19 - Large companies - Assessed relief based on tenant industry and level of impact from COVID-19 - Rent relief generally provided in form of deferrals						Estimated credit loss including deferrals an estimated rent waive arrears Risk of credit loss is be weighted assessmer industry, size of tena knowledge of any re	nd excluding ers for tenan pased on a p nt of risk of d nt and speci	g its in probability lefault by ific		

- An immoterian number of agreements were executed at a bound a second of a contract of a second of the recoverability of the rent receivable is Settimated defended of \$3.0 million are earned revenue with an associated receivable. A separate assessment of the recoverability of the rent receivable is performed in accordance with the policy outlined in note 18(b) Working capital and any associated provision is included in the Provision for expected credit losses. 4.
- Estimated rent waivers where a tenant is in arrears is classified within Provision for expected
 - Estimated rent waivers where a tenant is not in arrears are classified within AFFO Capex. On a look-through basis.

Financial results

dexus

Reconciliation to statutory profit

Reference	Item	30 June 2020	30 June 2019
Reference	icom	\$m	\$m
Statutory AIFRS net profit after tax		983.0	1,281.0
Investment property and inventory	(Gains)/losses from sales of investment property	(O.1)	(1.8)
	Fair value gain on investment properties	(612.4)	(773.1)
Financial instruments	Fair value (gain)/loss on the mark-to-market of derivatives	2.5	(109.4)
Incentives and rent straight-lining	Amortisation of cash and fit out incentives	59.0	45.2
	Amortisation of lease fees	14.6	14.9
	Amortisation of rent-free incentives	74.3	68.5
	Rent straight-lining	(20.4)	(11.8)
Tax	Non-FFO tax expense	3.3	15.7
Other unrealised or one-off items ¹	Other unrealised or one-off items	226.4	152.3
Funds From Operations (FFO)		730.2	681.5
Maintenance and leasing capex	Maintenance capital expenditure	(59.1)	(63.2)
	Cash incentives and leasing costs paid	(41.9)	(37.6)
	Rent free incentives ²	(78.7)	(63.5)
Adjusted Funds From Operations (AFFO)		550.5	517.2
Distribution		550.3	529.0
AFFO Payout ratio		100.0%	98.7% ³

FY20 other unrealised or one-off items includes \$168.3 million of unrealised fair value losses on interest bearing liabilities, \$5.8 million amortisation of intangible assets, \$20.7 million coupon income, and rental guarantees received and other, \$3 million of goodwill impairment, \$2.6 million of write off of intangibles, \$8.1 million one-off significant items, \$1.1 million of transaction costs, \$14.1 million of equity accounted investment impairments and \$2.7 million fair value loss on other assets.

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Financial results

Management operations profit

))	FY20 (\$m)	Property Management	Funds Management	Development Management	Management Operations
	Revenue	78.5	73.6	15.7	167.8
	Operating expenses	(57.4)	(26.6)	(12.3)	(96.3)
	FY20 net profit	21.1	47.0	3.4	71.5
	FY20 margin	27%	64%	22%	43%
	FY19 margin	25%	62%	(29%)1	39%



FY19 distribution payout ratio has been adjusted to exclude the \$18.3 million of distributions paid on new securities through the Institutional Placement and Security Purchase Plan announced on 2 May 2019, which was fully entitled to the distribution for
the six months ending 30 June 2019. The distribution payout ratio was 102.3% including this amount.

Includes \$3.5 million of bidding costs for development opportunity.

Financial results

Cash flow reconciliation

dexus

5			30 June 2020 \$m	30 June 2019 \$m
Cash flow from o	perating activities		729.9	493.1
	add back:	payment for inventory acquisition and capex	87.1	54.4
	less:	cost of sale of inventory	(225.3)	(47.4)
	less:	tax on trading profits not yet paid	(15.2)	(14.8)
	add back:	capitalised interest	9.5	24.4
	less:	adjustments for equity accounted distributions	40.6	74.3
	add back:	other working capital movements	37.0	45.1
	add back:	transaction costs	1.1	3.1
Adjusted cash flo	w from operating activities		664.7	632.2
Rent free income			78.7	63.5
Depreciation and	amortisation (including deferred borrowing	costs)	(13.2)	(14.2)
FFO			730.2	681.5
Less: payments fro	om maintenance capex and incentives ¹		(179.7)	(164.3)
AFFO			550.5	517.2
Less: gross distribu	ıtion		(550.3)	(529.0)
Cash surplus/(det	ficit)		0.2	(11.8)
Add: distributions	paid on new securities ²		-	18.3
Cash surplus/(det	ficit) adjusted for distributions paid on ne	ew securities	0.2	6.5

¹ Includes cash and fitout incentives lease fees rent-free incentives and rent relief adjustment of \$11.8 million for tenants not in arrears

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Financial results

Interest reconciliation

	30 June 2020 \$m	30 June 2019 \$m
Total statutory finance costs	163.4	151.9
Less: unrealised interest rate derivative and exchangeable note MTM gain/(loss) ¹	(27.6)	(32.9)
Less: finance costs attributable to investments accounted for using the equity method ²	(4.3)	2.4
Less: AASB 16 interest expense and debt modification	(2.6)	(2.0)
Net finance costs for FFO ³	128.9	119.4
Add: interest capitalised	18.7	29.2
Gross finance costs for cost of debt purpose	147.6	148.6

^{2.} Distributions paid on new securities issued through the Institutional Placement on 2 May 2019, which were fully entitled to the distribution for the six months ending 30 June 2019

Unrealised interest rate derivative MTM loss of \$24.6 million (FYI9. \$11.4 million loss), exchangeable note MTM gain of \$9.9 million (FYI9. \$16.6 million loss) and amortisation of exchangeable notes of \$3.9 million (FYI9. \$4.9 million).
 Includes finance costs associated with properties held in investments accounted for using the equity method.
 Excludes interest income of \$1.5 million (FYI9. \$2.3 million).

Financial results

dexus

Change in net tangible assets and revaluations

П	\$m	\$ps
Opening net tangible assets ¹ (1 Jul 19)	11,494.9	10.48
Revaluation of real estate	612.4	0.56
Retained earnings ²	180.0	0.16
Amortisation of tenant incentives ³	(127.5)	(0.12)
Fair value and other movements ⁴	(309.0)	(0.22)
Closing net tangible assets ¹ (30 Jun 20)	11,850.8	10.86

	Investment portfolio	Valuation change \$m	Weighted average cap rate	% of portfolio
	Dexus Office portfolio	490.6	4.97%	86
<	Dexus Industrial portfolio	111.4	5.66%	13
	Total Dexus portfolio ⁵	612.4	5.05%	

Financial results

dexus

Direct property portfolio book value movements

	Office ¹ \$m	Industrial ¹ \$m	Dexus total ¹ \$m	Trading assets ² (inventory) \$m
Opening direct property	13,192.5	2,337.2	15,529.7	457.6
Lease incentives ³	93.1	14.3	107.4	2.2
Maintenance capex	58.0	0.8	58.8	2.2
Acquisitions	272.9	71.0	343.9	-
Developments ⁴	367.3	133.9	501.2	48.7
Disposals ⁵	(190.5)	(421.5)	(612.0)	(173.6)
Revaluations ⁶	490.6	111.4	602.0	-
Amortisation	(130.1)	(16.5)	(146.6)	(1.3)
Rent straight lining	17.4	2.6	20.0	-
Closing balance at the end of the period	14,171.2	2,233.2	16,404.4	335.8

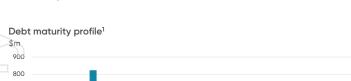
⁴⁷ Dexus 2020 Annual Results Presentation

Capital management

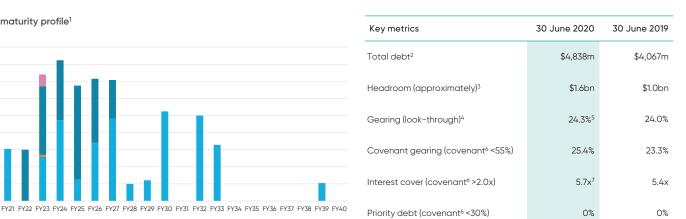
FY20 position

500

300



■DCM ■CPA MTN ■Bank ■HWPF Bank



Includes \$425 million Exchangeable Notes based on investor put date in FY24. Total debt does not include debt in equity accounted investments. Undrawn facilities plus cash. Adjusted for cash and debt in equity accounted investments.

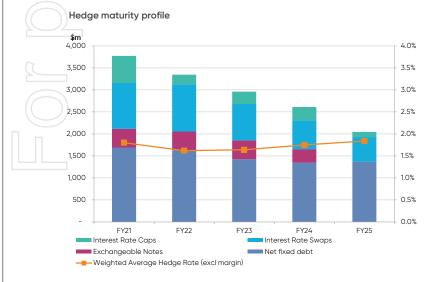
Proforma gearing includes proceeds and payments for transactions post 30 June 2020 that are expected to settle before 30 September 2020 including the divestment of Finlay Crisp Centre, Canberra, 201 Elizabeth Street, Sydney and 45 Clarence Street, Sydney (subject to FIRB approval), the acquisition of Edward Street, Brisbone (Hermes), payment of Dewuls's share of deferred settlement amounts for 80 Collins Street, Relboure, the industrial property acquisitions of 37-39 Wentworth Street, Greenacre and the Ford Facility at Merrifield Business Park, Mickleham. All other transactions post 30 June 2020 or excluded. Look-through gearing at 30 June 2020 was 26.3%.

As per public bond covenants. Look-through interest cover is 5.4x.

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Capital management Interest rate hedging profile

dexus



Hedging profile	30 June 2020	30 June 2019
Average amount of debt hedged ¹	78%	74%
Average amount of debt hedged excluding caps	62%	55%
Weighted average interest rate on hedged debt ²	2.1%	2.7%
Cost of debt ³	3.4%	4.0%
Weighted average maturity of hedges	6.4 years	5.6 years

Capital management Debt facilities¹

	Facility limit A\$m	Drawn A\$m	Maturity	Currency
Bilateral bank debt	300	136	FY22	A\$
	400	136	FY23	A\$
	350	100	FY24	A\$
	550	100	FY25	A\$
	375	99	FY26	A\$
	225	0	FY27	A\$
Commercial paper ²	100	100	FY23	A\$
Medium term notes	160	160	FY23	A\$
	185	185	FY26	A\$
	130	130	FY27	A\$
	200	200	FY30	A\$
	500	500	FY32	A\$
	30	30	FY39	A\$
US senior notes (144A) ³	305	305	FY21	US\$
US senior notes (USPP) ³				
Series 1	291	291	Jul-23 - Jul-28	US\$
Series 2	225	225	Feb-24 - Feb-27	US\$
Series 3	286	286	Dec-24 - Dec-26	US\$
Series 4 (A\$)	100	100	Jun-28	A\$
Series 5	503	503	Nov-29 - Nov-32	US\$
Series 5 (A\$)	150	150	Nov-29 - Nov-32	A\$
Series 6 (A\$)	75	75	Oct-38	A\$
Exchangeable notes	425	425	FY24 ⁴	A\$
Sub total	5,865	4,236		

Dexus 2020 Annual Results Presentation

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	Facility limit A\$m	Drawn A\$m
Sub total	5,865	4,236
Currency translation and fair value adjustments	648	648
Deferred borrowing costs	(20)	(20)
Exchangeable Notes adjustments	(26)	(26)
Total interest bearing liabilities	6,467	4,838
Bank guarantee utilised		(56)
Cash		32
Headroom including cash		1,605

Property portfolio Office and industrial key metrics

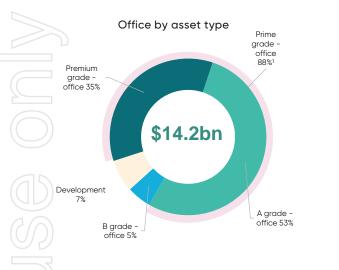
Key metrics	Office	Industrial
Amount of space leased ¹	88,467sqm ²	181,472sqm
No. of leasing transactions	2072	95
Occupancy by income	96.5%	95.6%
Occupancy by area	96.6%	97.9%
Average incentives	17.1% ³	13.4% ⁴
No. of effective deals	71	41
Weighted Average Lease Expiry ⁵ (WALE)	4.2 years	4.1 years
Like for like income grouth	Face 1.0%	Face 2.5%
Like-for-like income growth	Effective 2.4% ⁶	Effective (2.1)% ⁷

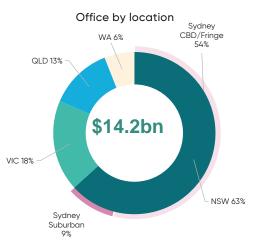




Does not include debt facilities in equity accounted investments. \$201.6 million (August 2020), \$25.0 million (November 2022), \$115 does not 2021) and \$42.3 million (February 2023). Bosed on maturity date of commercial p

Office portfolio diversification







Dexus 2020 Annual Results Presentation

Property portfolio Office lease expiry profiles by region



Includes stabilised properties only. Excludes Canberra office properties.

Passing FFO yield based on annualised Property Funds From Operations for the month of July 2020.



Office top 10 customers represent 18% of income

Office top 10 customers

Office customers ¹	S&P rating	% of income ²
Wilson Parking	Not rated	3.7%
State of Victoria	AAA	2.9%
Commonwealth of Australia	AAA	2.5%
Rio Tinto	А	1.9%
Deloitte Services	Not rated	1.5%
Commonwealth Bank of Australia	AA-	1.3%
Worley	Not rated	1.1%
John Holland	Not rated	1.1%
Herbert Smith Freehills	Not rated	1.0%
BDO Services	Not rated	1.0%

Diversity of office customers (by income)



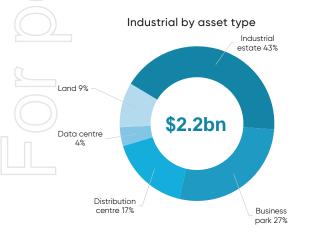


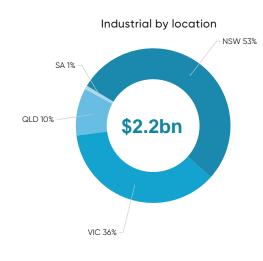
. Total Dexus portfolio includes executed Heads of Agreement at 30 June 2020

 Annualised income is based on the sum of the passing Gross Rental and secured gross Rental (for signed leases and for signed Heads of Agreement).

Dexus 2020 Annual Results Presentation

Property portfolio Industrial portfolio diversification







Industrial lease expiry profile¹

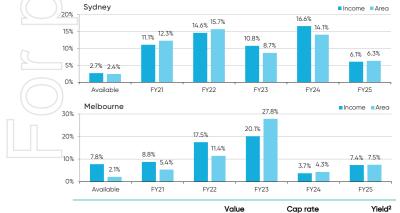




By industrial income

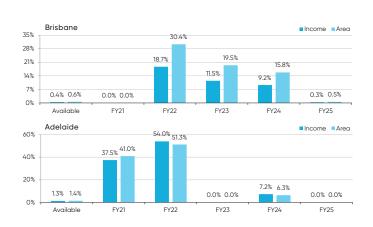
Dexus 2020 Annual Results Presentation

Property portfolio Industrial lease expiry profiles by region



Dexus Industrial ¹	Value (\$m)	Cap rate (%)	Yield² (%)
Sydney	1,061	5.3%	5.3%
Melbourne	727	6.0%	6.0%
Brisbane	198	6.0%	6.1%
Adelaide	16	10.5%	9.6%

Includes stabilised properties only. Passing FFO yield based on annualised property Funds From Operations for the month of July 2020.

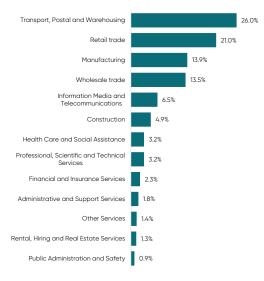


Industrial top 10 customers represent 3.7% of income

Industrial top 10 customers

Industrial customers ¹	% of income ²
Autosports Group	0.6%
IBM Australia	0.5%
Coles	0.5%
AWH Pty Ltd	0.4%
Reece	0.4%
Secon Freight Logistics	0.3%
Symbion Health	0.3%
Fujitsu	0.3%
ESTORE	0.2%
Simons National Carriers	0.2%

Diversity of industrial customers (by income)





Total Desus portfolio includes executed Heads of Agreement at 30 June 2020. Annualised income is based on the sum of the passing Gross Rental and Secured gross Rental (for signed leases and for signed Heads of Agreement).

Dexus 2020 Annual Results Presentation

Environmental, Social and Governance update

Creating long-term value through managing risk and enhancing sustainability



Sustained value

Established Board ESG Committee, supported by Group ESG Committee and working groups focused on modern slavery, climate resilience, energy procurement and social impact



- Customer Net Promoter Score +50 (FY19: +46), indicating strong customer satisfaction
- Assisted SMEs with rent relief consistent with Code of Conduct

Leading cities

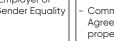


Thriving people

- **Employee Net Promoter** Score +61 (FY19: +40), indicating strong employee engagement
- Maintained Employer of Choice for Gender Equality



citation





100 Mount Street, North Sydney achieved a 5 Star Green Star Design & As Built rating



- Achieved over 1,000,000 square metres of group office space rated to minimum 5 star NABERS Energy and 4 star NABERS water, exceeding targets set in
- Commenced renewable Energy Supply Agreement, supplying NSW office properties with renewable energy
- Expanded use of climate scenario analysis to enhance Dexus's resilience, launching Towards Climate Resilience
- Delivered onsite solar installations at Willows Shopping Centre and Beenleigh Marketplace



External recognition as an ESG global leader



Dexus #1 out of companies



Dexus Office Trust #1 out of 240 listed entities



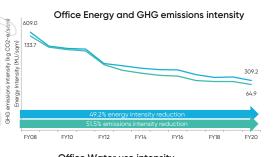
Dexus named to 2019 CDP Climate A List

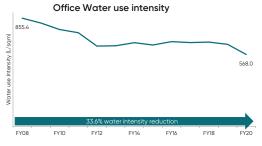


Dexus rated A+ across all required modules.

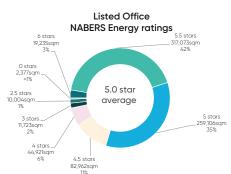
Environmental metrics

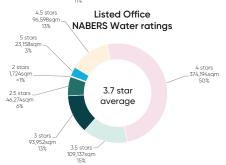






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NABERS Energy average rating (star)
4.7
4.8
4.8
4.9
5.0

Jun 20

dexus

5.0

NABERS Water average rating (star)
3.8
3.7
3.6
3.6
3.6
3.7

Development

Dexus completed developments - core hold

a	e	X	U	S

Pipeline		Building area ¹ sqm	Project cost ² \$m	Yield on cost ³ %	Leased %	Final completion	Third party partner interest %
Office	240 St Georges Terrace, Perth, WA	47,200	195	6.3%	96%	Sep 2019	-
	The Annex, 12 Creek Street, Brisbane, QLD	7,300	32	7.2%	24%	Mar 2020	50%
	80 Collins Street, Melbourne, VIC ⁴	43,000	180	n/a	95%	Jul 2020 ⁸	25%
Total office		97,500	407				
Industrial	380 Dohertys Road, Truganina, VIC ⁵	9,200	11	6.6%	100%	Sep 2019	-
	58 Foundation Road, Truganina, VIC ⁵	8,200	11	6.2%	100%	Jun 2020	-
	7 Custom Place, Truganina, VIC ^{5, 6}	7,300	33	6.4%	100%	Jul 2020 ⁹	-
Total indust	trial	24,700	55				
City retail	321 Kent Street, Sydney, NSW ⁷	4,800	16	5.9%	100%	Jul 2019	-
	44 Market Street, Sydney, NSW	1,500	21	6.0%	100%	Aug 2019	-
	175 Pitt Street, Sydney, NSW	5,200	33	6.4%	80%	Jan 2020	50%
	80 Collins Street, Melbourne, VIC (retail)4	4,900	35	n/a	85%	Jul 2020 ⁸	25%
Total city re	etail	16,400	105				
Total devel	opments completed	138,600	567				

Dexus 100% owned at 30 June 2020. Entered into agreement to sell to the Dexus Australia Logistics Trust (DALT) on 30 July 2020.

Council changed address from 12A Felstead Drive, Truganina VIC.

Excluding external party share of project.

Interim Completion Date, representing the handover of the South Tower and Retail podium from OIC to Dexus and DWPF.

Project completion achieved 3 July 2020.

Development

dexus

Dexus committed developments and fund-throughs - core hold

Pipeline		Building area ¹ sqm	Project cost est. ² \$m	Est. cost to completion \$m	Yield on cost ³ %	Leased %	Completion due	Third party partner interest %
Office	180 Flinders Street, Melbourne, VIC	20,300	162	39	6-7%	72%	Mid 2020	_
_Total office		20,300	162	39				
Industrial	9 Custom Place, Truganina, VIC ^{4, 5}	45,400	52	17	6-7%	100%	Mid 2020	-
	Lot 15, 11-167 Palm Springs, Ravenhall, VIC	72,000	22	13	6-7%	51%	Early 2021	75%
	54 Ferndell Street, South Granville, NSW	57,100	77	29	6-7%	45%	Early 2021	49%
	Lot 20 & 21 11-167 Palm Springs, Ravenhall, VIC	43,100	15	15	6-7%	60%	Mid 2021	75%
	425-479 Freeman Road, Richlands, QLD	54,800	43	18	6-7%	22%	Early 2022	49%
Total industrial		272,400	209	92				
City retail/other	80 Collins Street, Melbourne, VIC (hotel) ⁶	7,700	28	3	n/a	100%	Mid 2020	25%
	MLC Centre, 19 Martin Place, Sydney, NSW	11,000	94	43	5-6%	67%	Late 2021	50%
Total city retail/o	ther	18,700	122	46				
Total developmen	nts committed	311,400	493	177				

At 100%.

Dexus share in development cost (including cost of land where purchased for development and excludes downtime and income earned through development).

Target yield on cost calculation includes cost of land, downtime and income earned through development in the denominator.

Council changed address from 12B & 12C Felstead Drive, Truganina VIC.

Dexus 100% owned at 30 June 2020. Entered into agreement to sell to the Dexus Australia Logistics Trust (DALT) on 30 July 2020.

The vendor will manage the development of the Hotel. Development costs, including certain third-party claims associated with the development, will be funded by the vendor with Dexus's contribution effectively limited to the agreed purchase price, subject to certain limitations on claims.

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Development

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Dexus uncommitted developments – core hold

Pipeline		Building area ^{1,5} sqm	Project cost est. ^{2,5} \$m	Est. yield on est. project cost ³ %	Third party partner interest %
Office	140 George Street, Parramatta, NSW	43,600	c.200	6-7%	50%
	Waterfront Brisbane, QLD	126,000	c.1,100	5-6%	50%
	Central Place Sydney, NSW ⁴	141,000	c.550	5-6%	25%
	Pitt and Bridge Precinct, Sydney, NSW	105,400	c.1,400	5-6%	50%
	60 Collins Street, Melbourne, VIC	27,100	c.600	5-6%	-
	10 Eagle Street, Brisbane, QLD	4,900	c.25	6-7%	50%
	150 George Street, Parramatta, NSW	21,600	c.45	6-7%	50%
Total office		469,600	c.3,920		
Industrial	20 Distribution Drive, Truganina, VIC	21,000	c.30		-
	11-167 Palm Springs, Ravenhall, VIC	286,400	c.100		75%
Total industrial		307,400	c.130	6-7%	
Total uncommit	ted	777,000	c.4,050		

At 100%.

Dexus share in development cost (including cost of land where purchased for development and excludes downtime and income earned through development). Pitt & Bridge Precinct only excludes land for 50 Pitt Street and Central Place Sydney only excludes land for 14 Lee Street, Sydney.

Target yield on cost accludition includes cost of land, downtime and income earned through development in the denominator.

Excluding external party share of project. External JV partner owns 50% of this project.

Amounts have been rounded.

Transactions

Dexus and funds management

Dexus acquisitions	Purchase	Interest	Settlement
5)	price \$m		
52 Collins Street, Melbourne, VIC	\$70.0	100%	30 Jul 19
Homemaker, 19 Stoddart Street, Prospect, NSW	\$64.3	100%	30 Sep 19
Other sundry properties	\$14.0	n/a	Aug 19 - Nov 19
Rialto Towers, 525 Collins Street, Melbourne, VIC	\$64.4	10%	4 Jun 20
155, 159, 171 Edward Street, Brisbane, QLD (Hermes)	\$87.0	100%	3 Aug 20
22 Business Park Drive, Ravenhall, VIC	\$9.0	100%	Jan 2
37–39 Wentworth Street, Greenacre, NSW ¹	\$51.0	51%	Jul 20 - Feb 2
Ford Facility, Merrifield Business Park, Mickleham, VIC	\$37.5	51%	Aug 20 – Aug 2
3 Spring, 58 Pitt and 60 Pitt Streets, Sydney, NSW ³	\$177.0	50%	Aug 18 -Jul 2
Dexus divestments	Sale	Interest	Settlemen
	price \$m		
NSHH, 12 Frederick Street, St Leonards, NSW ⁴	\$52.7	100%	16 Sep 19
Garema Court, 140-180 City Walk, Canberra, ACT	\$71.5	100%	28 Feb 20
Dexus Australian Logistics portfolio (DALT) (T:2)	\$366.1	24%	1 Apr 20
Finlay Crisp Centre, Canberra, ACT	\$31.0	50%	Jul 20
201 Elizabeth Street, Sydney, NSW ⁵	\$315.0	50%	12 Nov 19 & Aug 20
45 Clarence Street, Sydney, NSW ⁶	\$530.0	100%	Sep 20

Dexus divestments	Sale price \$m	Interest	Settlement
NSHH, 12 Frederick Street, St Leonards, NSW ⁴	\$52.7	100%	16 Sep 19
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201 Elizabeth Street, Sydney, NSW ⁵	\$315.0	50%	12 Nov 19 & Aug 20
45 Clarence Street, Sydney, NSW ⁶	\$530.0	100%	Sep 20
Truganina, VIC and Lakes Business Park South, Botany, NSW ⁷	\$269.4	100%	Oct 20 - mid-2021

Funds Management acquisitions	Purchase price \$m	Interest	Settlement
NSHH, 12 Frederick Street, St Leonards, NSW ⁴	\$52.7	100%	16 Sep 19
Other sundry properties	\$11.2	n/a	Aug 19 - Nov 19
Dexus Australian Logistics portfolio (DALT) (T:2)	\$366.1	24%	1 Apr 20
Rialto Towers, 525 Collins Street, Melbourne, VIC	\$579.6	90%	4 Jun 20
37-39 Wentworth Street, Greenacre, NSW1	\$49.0	49%	Jul 20 - Feb 21
Ford Facility, Merrifield Business Park, Mickleham, VIC ²	\$36.0	49%	Aug 20 - Aug 21
Truganina, VIC and Lakes Business Park South, Botany, NSW ⁷	\$269.4	100%	Oct 20 - mid-2021
3 Spring 58 Pitt and 60 Pitt Streets Sydney NSW ³	\$177 ∩	50%	Δug 18 - Jul 22

Funds Management divestments	Sale price \$m	Interest	Settlement
Finlay Crisp Centre, Canberra, ACT	\$31.0	50%	Jul 20

\$36.5

100%

College Junction, 695 Sandgate Road, Clayfield, QLD

- 75% of the purchase price was poid in July 2020 with the remaining 25% poyable at a later stage.
 The purchase price reflects the initial purchase of the land and the estimated development costs.
 Of the total \$177.0 millian purchase price, \$86.5 millian was settled in September 2019.
 This reflects the 100% purchase price amount for the sade of NSHH (consisting of land and WIP) to HWPF. A development management agreement has also been entered into, whereby Dexus provides development management services until practical completion.
 Dexus exchanged contracts to sell 25% interest in 201 Elizabeth Street, Sydney for \$157.5 millian, which was settled in November 2019. The option for the remaining 25% interest for \$157.5 millian has been exercised, with settlement in August 2020. Subject to FIRB approval.
 Dexus has exchanged contracts to sell the first tranche of the industrial assets in October 2020 and has entered into put and call option arrangements to sell the second tranche in mid-2021.

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Trading

dexus Proven ability to execute trading strategies to generate enhanced returns

Trading profits track record since FY12

16

29%+

\$369m

Trading profits realised¹

Examples of completed and recently settled trades



unlevered **IRR** Settled 12 Nov 2019 \$69m trading profits^{1,2}

19%3



13% unlevered IRR Sold in 2014 \$12m trading profits¹

dexus



26% unlevered IRR

Sold in 2015 \$19m trading profits¹



56% unlevered IRR Sold in 2017 \$26m trading profits¹



50% unlevered IRR Sold in 2015 \$93m trading profits¹

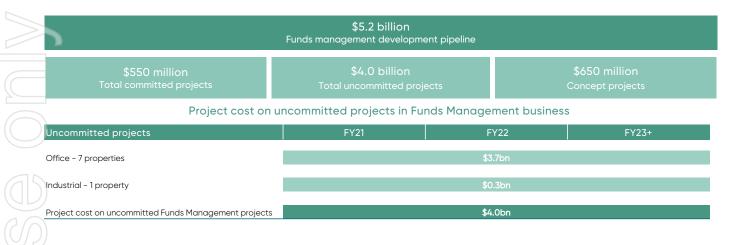


32% unlevered IRR Sold in 2018 \$49m trading profits1

Funds management

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Development pipeline



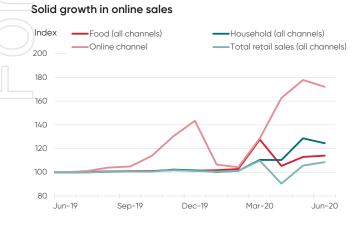
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Drivers of industrial demand

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Take-up in COVID-19 period supported by food and e-commerce sectors

- Take-up of industrial space was above average in the last quarter of FY20
- Online sales increased by approximately 50% in the year to May 2020
- Demand has been driven by online retailing as well as defensive players including food and beverage retailers and logistics firms



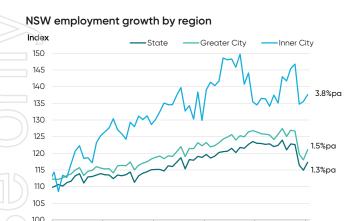
Take-up strengthened in the 4th Quarter of 2020 (key markets)



Source: ABS, JLL Research. Key markets include Outer West Sydney, South West Sydney, West Melbourne, South East Melbourne, South Brisbane, Australian Trade Coast and East Perth.

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Inner city office locations benefit from strong long-term employment growth



Jun-18

Jun-17

- CBDs benefit from a virtuous cycle of employment and new infrastructure investment (e.g. light rail, metro rail)
- Trend to inner-city living and a 'live/work/play' ethos
- Businesses value CBD locations for attracting and retaining talented staff
- CBDs foster ideas, collaboration and productivity

Source: ABS, Dexus Research.

Jun-15

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Jun-16

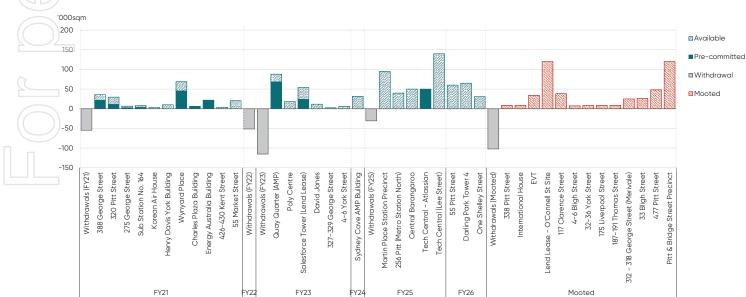
Market outlook

dexus

Sydney CBD supply landscape for major office projects

Jun-20

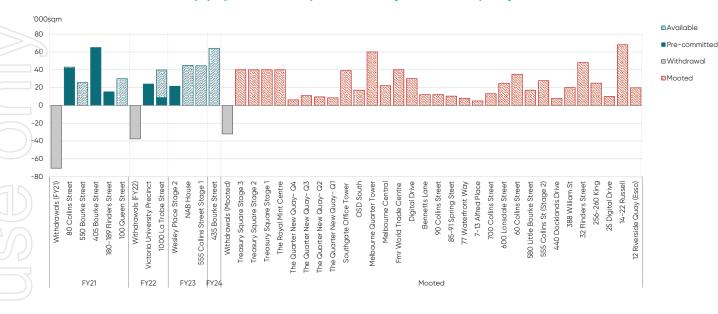
Jun-19



Source: Dexus Research, Company reports, Agent reports.

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Melbourne CBD supply landscape for major office projects



Source: Dexus Research, Company reports, Agent reports.

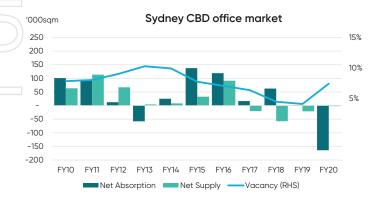
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Market outlook

Sydney CBD office

Pandemic influencing business confidence and leasing activity

- JobKeeper wage subsidy scheme has helped businesses retain employees
- Prime office vacancy at 7.0%, below the 10-year average of 8.0%



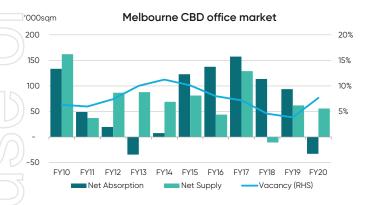
Sydney CBD office market	At 30 Jun 2020
Total net lettable area	5.02 million sqm
Prime vacancy average	7.0%
Dexus Sydney CBD exposure ¹	
Net lettable area	613,742sqm
Number of properties	18
% of portfolio by value	54.0%
Occupancy by area	96.3%
Occupancy by income	95.2%
Weighted average lease expiry	4.0 years

Melbourne CBD office

- Economic uncertainty and lockdown affecting tenant demand

- Leasing activity subdued in the last quarter of FY20

Prime office vacancy at 7.5%



Source: JLL Research actual and Dexus Research forecast.

1. Includes stabilised properties only.

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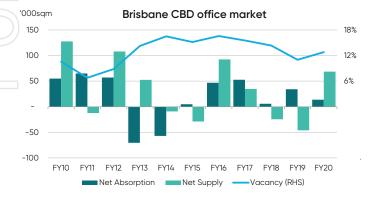
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Melbourne CBD office market	At 30 Jun 2020
Total net lettable area	4.95 million sqm
Prime vacancy average	7.5%
Dexus Melbourne CBD exposure ¹	
Net lettable area	332,599sqm
Number of properties	8
% of portfolio by value	18.2%
Occupancy by area	98.4%
Occupancy by income	98.7%
Weighted average lease expiry	4.1 years

Market outlook Brisbane CBD office

Queensland's successful flattening of COVID-19 curve is a positive sign for growth

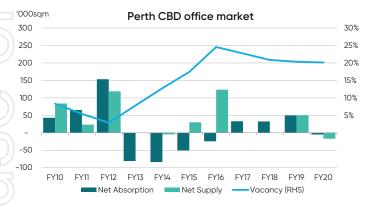
- Prime office vacancy at 11.0% is lower than total vacancy (12.8%)
- Positive prime net absorption of 26,748 square metres in FY20



Brisbane CBD office market	At 30 Jun 2020
Total net lettable area	2.26 million sqm
Prime vacancy average	11.0%
Dexus Brisbane CBD exposure ¹	
Net lettable area	257,616sqm
Number of properties	6
% of portfolio by value	12.6%
Occupancy by area	94.5%
Occupancy by income	93.6%
Weighted average lease expiry	3.7 years

Perth CBD office

- Lack of community spread of COVID-19 has helped confidence - Prime office vacancy at 15.3%, below total vacancy of 20.1% - Low levels of supply in the short to medium-term



Source: JLL Research actual and Dexus Research forecast.

1. Includes stabilised properties only.

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Perth CBD office market	At 30 Jun 2020
Total net lettable area	1.81 million sqm
Prime vacancy average	15.3%
Dexus Perth CBD exposure ¹	
Net lettable area	121,879sqm
Number of properties	3
% of portfolio by value	6.0%
Occupancy by area	97.4%
Occupancy by income	97.0%
Weighted average lease expiry	6.4 years

Exchange rate and secur	rities used in s [.]	tatutory a	ccounts	dexu
		30 Jun 2020	31 Dec 2019	30 Jun 2019
Closing rates for Statement of Financial Position	USD	0.6863	0.7006	0.7013
Average rates for Statement of Comprehensive Income	USD	0.6714	0.6846	0.7156
Post consolidation equivalent amounts		12 mths to 30 Jun 2020	6 mths to 31 Dec 2019	12 mths to 30 Jun 2019
Average weighted number of securities ¹		1,095,096,969	1,096,815,516	1,028,577,220
Closing number of securities		1,091,202,163	1,096,401,459	1,096,857,665

Glossary

Distribution payout policy:	Policy is to distribute in line with free cash flow.
Funds From Operations (FFO):	FFO is in line with Property Council of Australia definition and comprises net profit/loss after tax attributable to stapled security holders calculated in accordance with Australian Accounting Standards and adjusted for: property revaluations, impairments, derivative and FX mark to market impacts, fair value movements of interest bearing liabilities, amortisation of tenant incentives, gain/loss on sale of certain assets, straight line rent adjustments, deferred tax expense/benefit, certain transaction costs, one-off significant items, amortisation of intangible assets, movements in right of use assets and lease liabilities, rental guarantees and coupon income.
Adjusted FFO (AFFO):	AFFO is in line with Property Council of Australia definition and comprises net profit/loss after tax attributable to stapled security holders calculated in accordance with Australian Accounting Standards and adjusted for: property revaluations, impairments, derivative and FX mark-to-market impacts, fair value movements of interest bearing liabilities, amortisation of tenant incentives, gain/loss on sale of certain assets, straight line rent adjustments, deferred tax expense/benefit, certain transaction costs, one-off significant items, amortisation of intangible assets, movements in right of use assets and lease liabilities, rental guarantees and coupon income, less maintenance capital expenditure and lease incentives.
Gearing:	Gearing is represented by Interest Bearing Liabilities (excluding deferred borrowing costs and including the currency gains and losses of cross currency swaps) less cash divided by Total Tangible Assets (excluding derivatives and deferred tax assets) less cash. Covenant gearing is the same definition but not adjusted for cash.
Gearing (look through):	Represents Gearing defined above adjusted to include debt in equity accounted investments.
Portfolio Value:	Unless otherwise stated, portfolio value is represented by investment properties, inventories and investments accounted for using the equity method, and excludes cash and other assets.
Weighted Average Lease Expiry (WALE):	A measure in years of the average term to expiry of in-place rent. Includes vacancies.

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