









### Forward looking statement and disclaimer

#### **Forward Looking Statements**

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\*All currency conversions in this document were converted at a spot conversion rate of AUD/USD of \$0.70.

Authorised for release to the ASX by Bill Beament, Executive Chair (NST) and Raleigh Finlayson, Managing Director (SAR).





### Reserves and Resources

#### **ASX Listing Rules Disclosures**

This announcement contains estimates of Northern Star's and Saracen's respective ore reserves and mineral resources, as well as estimates of Kalgoorlie Consolidated Gold Mines Pty Ltd's (KCGM) ore reserves and mineral resources and also production targets that are a product of these estimates. Northern Star and Saracen are participants in the 50:50 incorporated joint venture that owns the assets and operations of KCGM (including the Super Pit). The information in this announcement that relates to the ore reserves and mineral resources, and production targets of:

- (a) Northern Star has been extracted from the following: the ASX release by Northern Star entitled "Resources and Reserves, Production and Cost Guidance Update (ex-KCGM)" dated 13 August 2020, available at www.nsrltd.com and www.asx.com (Northern Star Announcement);
- (b) Saracen has been extracted from the following: the ASX release by Saracen entitled "Carosue Dam and Thunderbox only Reserves rise to 3.7Moz" dated 4 August 2020, available at <a href="www.saracen.com.au">www.saracen.com.au</a> and <a href="www.saracen.com.au">wwww.saracen.com.au</a> and <a href="www.sar
- (c) KCGM has been extracted from the following: Northern Star's and Saracen's joint ASX announcement entitled "KCGM Reserves, Resources and Guidance Update" dated 18 August 2020, available at <a href="https://www.nsrltd.com">www.nsrltd.com</a> and <a hre

Northern Star confirms that it is not aware of any new information or data that materially affects the information included in the Northern Star Announcement and, in relation to the estimates of Northern Star's ore reserves and mineral resources, that all material assumptions and technical parameters underpinning the estimates in the Northern Star Announcement continue to apply and have not materially changed. Northern Star confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from that announcement.

Saracen confirms that it is not aware of any new information or data that materially affects the information included in the Saracen Announcement and, in relation to the estimates of Saracen's ore reserves and mineral resources, that all material assumptions and technical parameters underpinning the estimates in the Saracen Announcement continue to apply and have not materially changed. Saracen confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from that announcement.

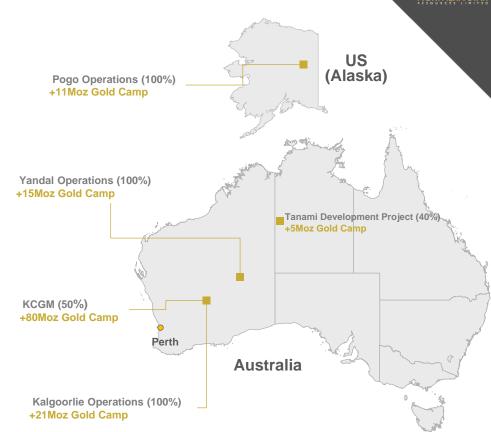
Both Northern Star and Saracen confirm that they are not aware of any new information or data that materially affects the information included in the KCGM Announcement and, in relation to the estimates of KCGM's ore reserves and mineral resources, that all material assumptions and technical parameters underpinning the estimates in the KCGM Announcement continue to apply and have not materially changed. Northern Star and Saracen confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from that announcement.



### NST Business: Tier-1 Assets in Tier-1 Locations

NORTHERN STA

- ASX listed; Top 15 Global Gold Producer
- NST manages a simplified business; with 4 large scale Tier-1 assets in Tier-1 locations; world class geology
- Sector leading ESG credentials
- Strong organic growth outlook over the next 3 years, annual production increasing 40% to 1.25Mozpa and costs falling by 10%
- Market cap of A\$11.8B with a robust balance sheet; net cash and equivalents of A\$70M
- FY20, record year financially for Company with underlying free cashflow A\$423M
- FY21 production guidance of 940koz-1,060koz providing significant leverage to the spot gold price A\$2,670/oz (US\$1,870/oz)
- Significant mine life, underpinned by increases in;
  - Reserves up 102% to 10.8Moz
    - Resources up 67% to 31.8Moz



### Strong Near Term Production Growth Outlook

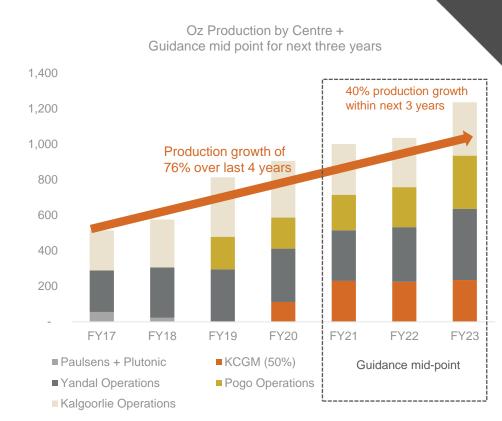


The NST Team has a proven track record of delivering production growth, with a 76% increase over the last four years

The platform that NST has built is outstanding on many fronts:

- Culture of high performance and "can-do" attitude Industry leading safety and ESG performance
- Tier-1 assets with world class geological systems and Tier-1 locations
- Low capital intensity growth
- Long mine lives, year-on-year Reserve & Resource increase and conversion
- Continuous investment in our people, technology and innovation

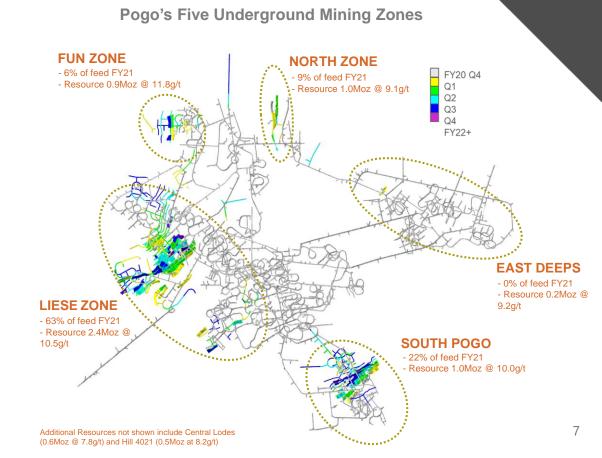
It is this platform that will deliver continued organic growth with production set to increase 40% within three years and costs to fall 10%



### NST Pogo - Growing to 300kozpa

NORTHERN STAF

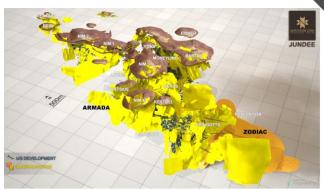
- FY21 guidance 180,000oz to 220,000oz at AISC of US\$1,200-US\$1,400/oz
- Growing to 300kozpa by FY23 through an expanded 1.3Mtpa processing plant (mid-CY2021 completion)
- Leading development activity to bring five mining zones into production with new long hole stoping mining method
  - High grade Reserve of 1.5Moz at 8.0g/t, Resource of 6.7Moz at 9.8g/t, with further increases investment in exploration drilling
- The Goodpaster discovery currently defined over 2.3km of strike demonstrating the "camp scale" opportunity (building on Pogo's +10Moz endowment)
- Other key prospects include: Hill 4021, Burn, Cholla, Stone Boy



### NST Yandal Operation - Jundee Baseload



- FY21 guidance 270,000-300,000oz at an AISC of A\$1,200-A\$1,275/oz
- Jundee is a productive and low-cost operation, with FY20 gold production of 300koz at an AISC of A\$1,095/oz
- Jundee consists of a 2.2Mtpa underground, with additional feed supplemented by open pit sources (Ramone)
- With Reserves of 2.0Moz at 3.7g/t and Resources of 5.3Moz, Jundee underpins Yandal baseload production
- Upgraded processing capacity of 2.7Mtpa at Jundee, commissioned in May 2020 to accommodate open pit sources.
- Significant infrastructure in northern Yandal belt with gas-fired power, camp, airstrip to complement the Mine and Mill activity



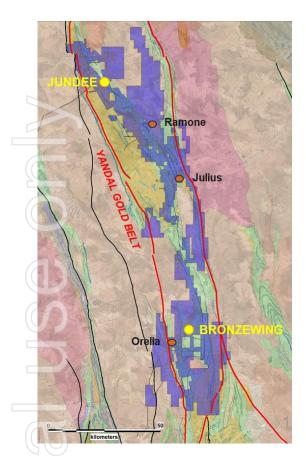
Jundee Underground Operations



Ramone Open Cut Operations

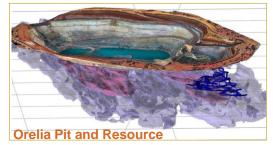
### NST Yandal - Incorporating Bronzewing region





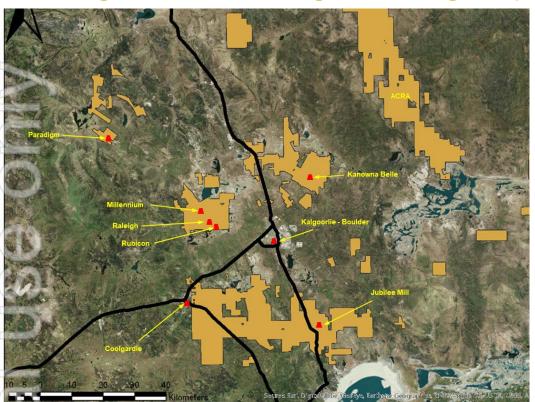
# Incorporation of Bronzewing/Orelia into the near-term Yandal plan to take Yandal production to +400kozpa by FY23

- Near term production growth from addition of open pit opportunities within expanded Yandal Operations area acquired through Echo Resources transaction.
- Julius and Orelia deposits undergoing optimisation and underpin the additional production to complement Jundee operations.
- Processing options provide 5Mtpa of capacity, through either:
  - Expansion of the Jundee processing facility to 5Mtpa
  - Refurbishment of the Bronzewing Mill up to 2.2Mtpa
  - Growth capital of A\$157M allocated over FY21/FY22 to deliver Yandal growth plans
- Consolidated Yandal Project MY20 Reserve of 2.8Moz, Resources of 6.9Moz





# Kalgoorlie - concentrated centre, great infrastructure and significant leverage to the gold price



#### Kalgoorlie to 300kozpa

- FY21 guidance of 270,000-300,000oz at AISC of A\$1,650-A\$1,750/oz
- FY20 production of 317koz at AISC A\$1,564/oz
- Currently processing capacity of 3.2Mtpa processing capability over two plants
- Reserves of 1.6Moz, Resources of 6.8Moz, provide significant leverage to gold price with options to expand processing capacity to generate financial returns
- Paradigm & Carbine area is an emerging production centre with Resources of 0.5Moz





**ASX 100 GOLD PRODUCER** 

DIGGERS AND DEALERS PRESENTATION

12<sup>TH</sup> OCTOBER 2020







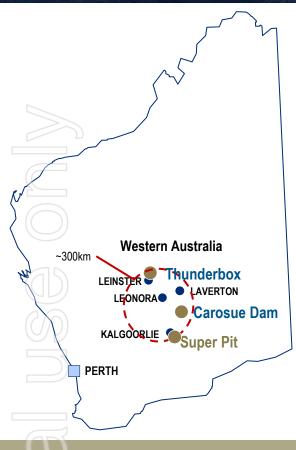




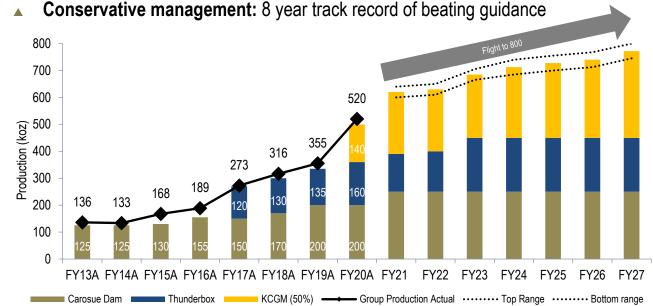


### The all-Australian growth stock





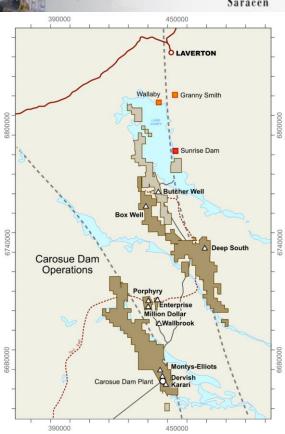
- ▲ More production: FY21 guidance 600 640koz @ AISC A\$1,300 1,400/oz
- ▲ More cash flow: Net cash A\$48m 30 June 2020 (v net debt A\$21m ~6 months ago
- ▲ More mine life: +10 years based on 8.6Moz Reserves at 30 June 2020



### Carosue Dam - Overview



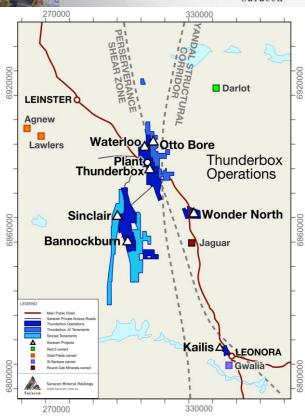
- ▲ Production doubling to 250kozpa...
- ...afforded by the transformational growth of Karari Dervish
- 2.0Moz in Reserve (including baseload Karari Dervish 1.0Moz)
- Mill expansion imminent Throughput rises to 3.2Mtpa (currently 2.4Mtpa), recovery increases to 94%, unit costs reduce by >A\$2/t
- Additional 800ktpa of mill capacity will be filled with +17Mt open pit Reserves...
- ...open pit mining resumed at Million Dollar in September quarter 2020
- deposits e.g. Atbara discovery within 4km of the mill
- Stellar regional exploration upside from a ~23Moz gold camp



### Thunderbox - Overview



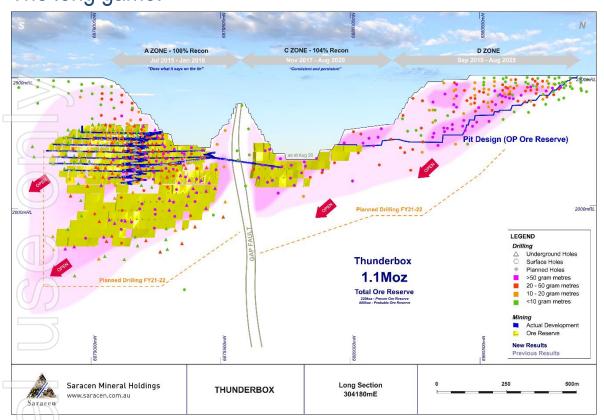
- ▲ 'Does what it says on the tin' (~100% reconciliation to date)
- ▲ 1.7Moz in Reserve
- Growth opportunities include:
  - "Thunderground" 720koz Reserve @ 2.0g/t, high productivity, low cost, long life simple underground mine, stoping underway, materials handling opportunities due to very large scale
  - **Thunderbox D Zone** Growing near surface C / D Zone cut-back, upgraded by recent drilling including **43m** @ **3.7g/t** and **73m** @ **1.9g/t**
  - Otto Bore 60koz Reserve @ 2.0g/t, shallow open pit, 9km from mill
  - Wonder North "Bolt-on" acquisition, 320koz Resource, 30km from mill
- Future proofing Ore stockpile >100koz, nine levels predeveloped at "Thunderground", Kailis high grade oxide stockpile, D Zone pre-strip



### Thunderbox - It does what it says on the tin



### The long game:



#### D Zone open pit ramping-up:

- Simple, low cost, robust
- Progressively lower strip / higher grade
- >2 years of soft oxide (benefiting mill throughput / unit costs)
- "Thunderground"... Ramping up to >2Mtpa ore; grade increases at depth
- All zones open down plunge
- ▲ To expand Thunderbox mill to 3.5Mtpa during FY22 (currently 2.4Mtpa)
  - Satellite pits e.g. Wonder North, Otto Bore to sweeten mill feed with higher grade and / or soft oxide





Northern Star Resources Limited ASX: NST ABN: 43 092 832 892



Saracen Minerals Holdings Limited
ASX: SAR

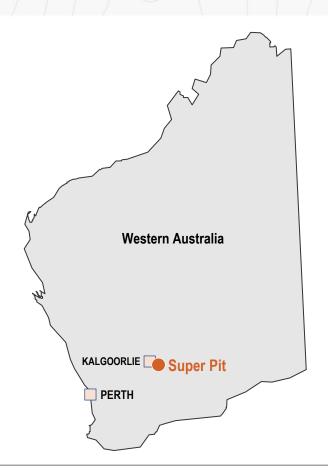
Kalgoorlie Consolidated Gold Mines Pty Ltd (ABN: 97 009 377 619) is the Manager of the KCGM Operations for the 50:50 Joint Venture partners.



### Diggers & Dealers Conference 12 October 2020



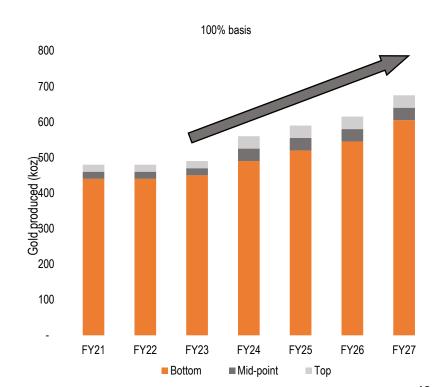
- Tier-1 asset in a Tier-1 mining jurisdiction, previously "hidden" in global major miners... enter Saracen and Northern Star
- Landmark increase in Reserves to 9.7Moz (100%)
   supporting 15 year mine life
- FY21 guidance 440 480koz at AISC of A\$1,470-A\$1,570/oz (100% basis)
- Operation being de-risked and productivities are increasing with multiple production sources
- Production to rise to +675koz pa (100%) by FY28
- Pipeline of further growth opportunities underpinned by a size increase in Resources to 19.0Moz (100%)...
- ...and exploration upside from 84Moz gold camp.





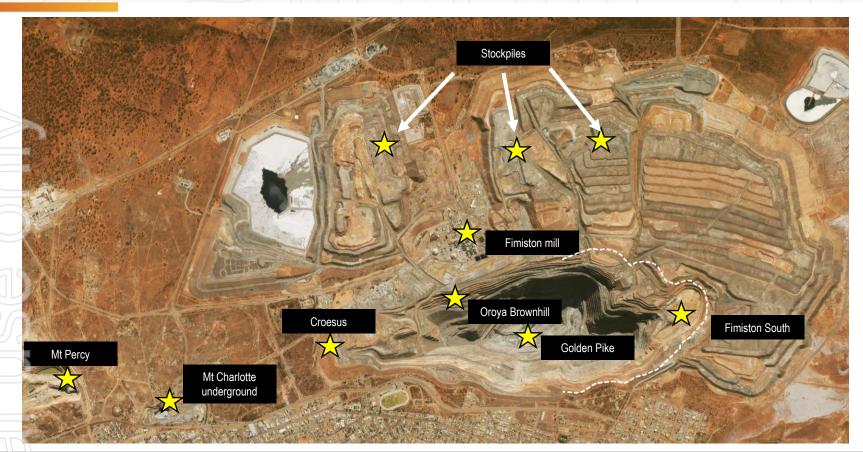
### Robust plan to deliver profitable production growth:

- Production to rise to +675,000ozpa by FY28, key drivers:
  - Focus on large, low cost mining areas that maximise fleet productivity
  - East wall remediation, integrated with the expedited
     Oroya Brownhill (OBH, additional ounces offset remediation cost)
  - Fimiston South ramp-up (baseload supply, maiden Reserve 3.9Moz)
  - Increased access to Golden Pike North (high grade, low strip ratio)
  - Displacing lower grade stockpile feed
- Excludes Fimiston Underground (Maiden Resource 2.2Moz), A\$10M allocated in FY21 to support exploration activities











### Long life:

- 9.7Moz Reserve provides 15 year mine life visibility; New mine plan de-risks production
- Fimiston South Stage 2 key environmental approval received, enabling schedule optimisation

KCGM production profile*	FY21	FY22	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
Open Pit														
Oroya Brownhill														
Fimiston South Stage 1														
Golden Pike South														
Fimiston South Stage 2														
Golden Pike North														
Underground														
Mount Charlotte														
Stockpiles														
Marginal (1.0g/t)														
Sub-grade (0.7g/t)														

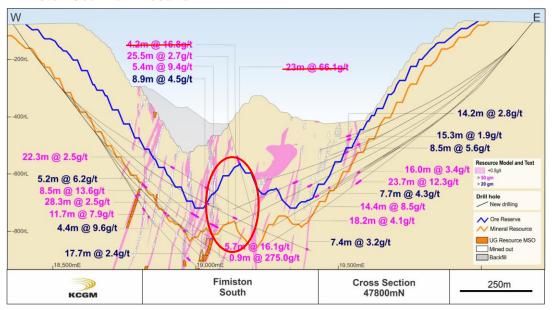
<sup>\*</sup> Based on Reserves at 30 June 2020



#### Fimiston South:

- Drilling has significantly grown the system to the south and at depth
- Of particular interest are the very strong results from the "saddle" returned post Resource estimation, including:
  - 23.8m @ 66.1g/t
  - 11.0m @ 208.0g/t
  - 4.2m @ 16.8g/t
- These results have the potential to reduce and / or remove the "saddle"...
- ...pointing to further ounce and mine
   life upside in Fimiston South

#### **Fimiston South drill results**

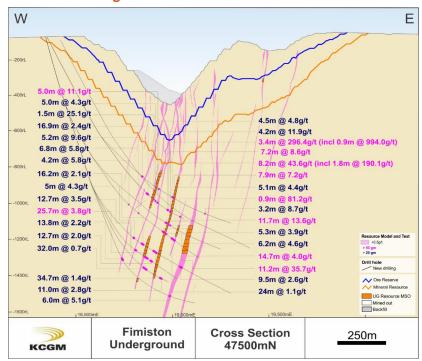




#### Fimiston:

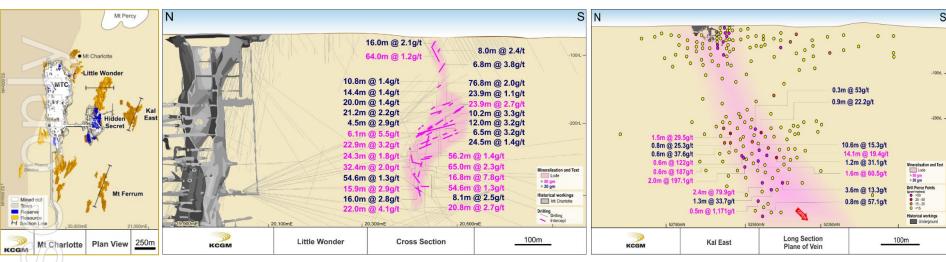
- The world-class Fimiston deposit has produced >65Moz at a mined grade of 5.0g/t since 1893
- Historic underground workings extend to ~1,400m below surface
- Historic drilling intersects mineralisation at depths of >2km
- Significant intersections from this 2017-2020 drilling includes (beneath the current Fimiston open pit Resource):
  - 8.2m @ 43.6g/t
  - 3.4m @ 296.4g/t
  - 11.2m @ 35.7g/t
  - 11.7m @ 13.6g/t
- Culminating in a maiden underground Resource of
   25.0Mt @ 2.8 g/t for 2.2Moz

#### **Fimiston Underground drill results**





 >5.5Moz has been produced from Mt Charlotte to July 2020, despite mining continuously since the 1960's, discoveries continue to be made in close proximity to existing workings



- Strong emphasis on increasing exploration in and around the Mt Charlotte operations, existing development provides a strong platform for future growth
- Underground infrastructure has been upgraded to provide capacity for additional drill rigs
- JV owners have committed to drill drive development to enable testing of high quality targets



Diggers & Dealers
Conference



12 October 2020













### Creating a platform for growth & superior returns

#### Targeting production of 2Mozpa from three Tier-1 production centres by FY27<sup>1</sup>

A sector-leading global gold miner currently producing 1.6Mozpa with a pathway to 2Mozpa

Combined market cap of over A\$16.0B<sup>2</sup>

Positioned for market leading growth across two Tier-1 jurisdictions (Australia and Alaska)

Dominant gold inventory and processing infrastructure in Western Australia's premier gold districts

Rapidly expanding North American operations

Leverages existing systems and cost structures, utilising Northern Star's underground and Saracen's open pit expertise

Kalgoorlie Operations (KCGM, Kalgoorlie Operations, Carosue Dam)

Reserves 19Moz

Resources 49Moz

**Targeting 1.1Mozpa** 

Yandal Operations (Jundee, Thunderbox, Bronzewing)

**Targeting 600kozpa** 

Targeting ~2Mozpa from three Tier-1
Production Centres by FY27

North American Operations (Pogo)

Targeting 300kozpa<sup>3</sup>

1. Refer to page 3 of this presentation in relation to Ore Reserve and Mineral Resource estimates, and production targets, for Northern Star and Saracen.
2. Market capitalisation based on the last undisturbed share price of NST of A\$13.82 per share and the pro-forma NST ordinary shares on issue of 1,158M post implementation of the scheme. 3. Targeting 300kozpa by FY23





### Transaction rationale

A highly accretive transaction, creating a Top-10 global gold producer with high-margin assets located exclusively in Tier-1 jurisdictions<sup>1</sup>

- Logical combination of highly complementary assets
- · Combined portfolio of high quality assets concentrated in three logical production centres exclusively in Tier-1 jurisdictions
- · Consolidates KCGM, the iconic "Golden Mile", under single ownership for the first time in its +125-year history
- · Pogo provides a platform for growth targeting 300kozpa2 in North America utilising combined world-class skill sets
- Common shareholdings of >50% consolidated into one company
- Sector-leading growth potential on all metrics
- Clear trajectory towards 2Mozpa gold production, with production set to grow by +30% in the next 3 years
- · Combined free cash flow generation, balance sheet and asset base enables growth options to be optimised
- Significant exploration opportunities across the portfolio, further unlocked by dominant processing infrastructure
- Right skill-set to drive value creation
- · Combination of industry-leading management with an outstanding track record of delivering strong returns
- · Aligned company cultures with complementary operational, technical and financial skill-sets
- ~A\$200 million of combined equity ownership amongst Board and management teams, alignment with shareholders
- Significant synergies unique to this merger
- Transaction unlocks A\$1.5-2.0B NPV in pre-tax synergies<sup>3</sup> expected to be delivered over the next 10 years via geographic, operational and strategic synergies
- · Opportunity to further enhance market-leading ESG credentials across the combined asset base
- Increased scale and significance
- Top-10 global gold miner exclusively in Tier-1 jurisdictions, A\$16B market capitalisation and with strong global share register
- Long-life producer with over 19Moz in Reserves and 49Moz in Resources
- · Low risk diversified business with the scale, liquidity and quality of cash flows attractive to both gold and generalist investors



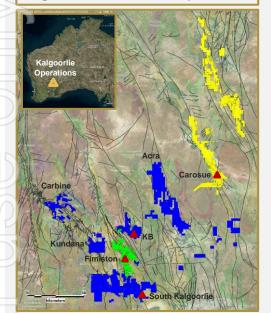


# Three large-scale production centres<sup>1</sup>

**Kalgoorlie Operations** 

Reserves: 287Mt @ 1.4gpt for 13.3Moz Resources: 516Mt @ 1.8gpt for 30.5Moz

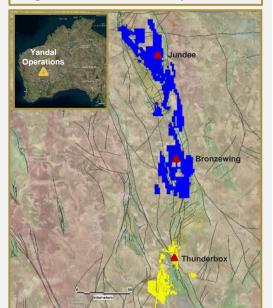
Target Production: 1.1Mozpa



#### **Yandal Operations**

Reserves: 66Mt @ 2.2gpt for 4.6Moz Resources: 139Mt @ 2.3gpt for 10.2Moz

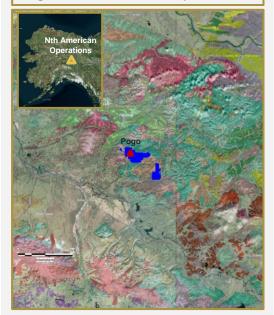
Target Production: 600kozpa



#### **North American Operations**

Reserves: 5.9Mt @ 8.0gpt for 1.5Moz Resources: 22Mt @ 9.8gpt for 6.7Moz

**Target Production: 300kozpa** 









**KCGM Managed Tenure** 



**SAR Managed Tenure** 



MergeCo Mill





### Three large-scale production centres

#### Simplified business structure with three Tier-1 production centres<sup>1</sup>

#### **Kalgoorlie Operations**



FY21<sup>2</sup> production: 950-1,030koz

FY21<sup>2</sup> AISC: A\$1,475-1,575/oz (US\$1,033-1,103/oz)

Reserves: 13.3Moz Resources: 30.5Moz

Processing Capacity: 18.6Mtpa

#### **Yandal Operations**



FY21<sup>2</sup> production: 410-450koz

FY21<sup>2</sup> AISC: A\$1,130-1,220/oz (US\$791-854/oz)

Reserves: 4.6Moz Resources: 10.2Moz

**Processing Capacity: 5.5Mtpa** 

#### **North American Operations**



FY21<sup>2</sup> production: 180-220koz FY21<sup>2</sup> AISC: US\$1,200-1,400/oz

Reserves: 1.5Moz Resources: 6.7Moz

**Processing Capacity: 1.3Mtpa (as at mid CY21)** 

#### Targeting 2.0Mozpa production across the portfolio

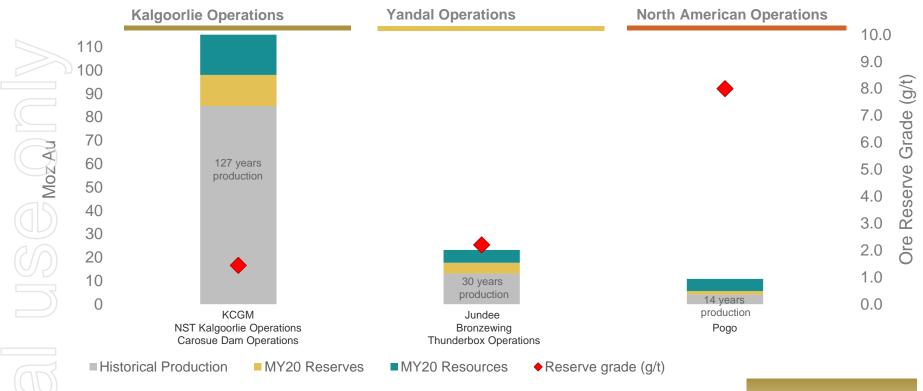
- 1. Refer to page 3 of this presentation in relation to Ore Reserve and Mineral Resource estimates, and production targets, for Northern Star and Saracen.
- 2. Represents FY21 guidance based on previously announced Northern Star and Saracen market disclosures





### Geological endowment - a major value driver

#### Consolidation of world-class gold systems, exclusively in Tier-1 locations<sup>1</sup>







# Alignment on sustainability and culture

Northern Star and Saracen are fully aligned in their approach to sustainability and culture. The companies were founded upon the same principles, which have been instrumental to their success





#### **Northern Star Sustainability Vision**

 Delivering responsible environmental and social business practices that lead to both to the creation of strong economic returns for our shareholders, and shared value for our stakeholders

#### **Saracen Sustainability Policy**

 Commitment to sustainable business practices which support positive societal outcomes whilst maximising shareholder value and financial returns

**Current voluntary alignments** 





It's what we stand for





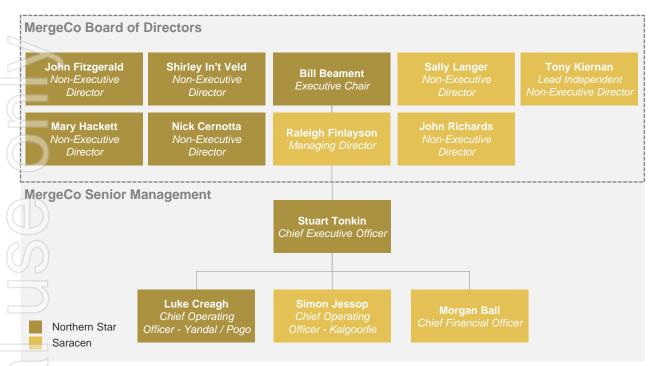






# Compelling Board and senior management

#### Proven Board and senior management team to continue to drive value creation for shareholders



#### Approach to Board and management

- Board and management team reflects the depth and significant expertise of both Saracen and Northern Star
- Board made up of 5:4 split of Directors between Northern Star and Saracen
- Existing senior leadership retained with Bill Beament as Executive Chair and Raleigh Finlayson as Managing Director
- Lead Independent Non-Executive Director to be Tony Kiernan

#### **Current and future intentions**

- Bill Beament will remain Executive Chair until 1
   July 2021 to ensure successful integration, then become Non-Executive Chair
- Raleigh Finlayson will be Managing Director for 12-18 months and then transition to Executive Director (Corporate Development). At this time, CEO / MD roles to be amalgamated
- Saracen Executives have volunteered to escrow a portion of the NST shares they will receive from their retention rights vesting as a result of the change of control, up to 30 June 2023





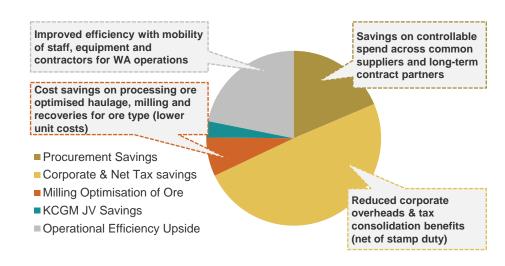
# Unique Synergies and Savings overview

Transaction unlocks A\$1.5-2.0B NPV in pre-tax synergies expected to be delivered over the next 10 years via geographic, operational and strategic synergies

#### Synergies overview

- **Procurement Savings:** Conservatively, savings expected across NST, SAR and KCGM, utilising long-term relationships, risk balanced contracts and economies of scale & standardisation for parts and materials
- Corporate & Tax Savings: Removal of duplication of investment in SAR corporate functions as it enters the ASX 100, leveraging NST systems, reduced corporate overheads and tax consolidation benefits, as SAR enters NST tax group
- Milling Optimisation Synergy: Merged Group provides 24Mtpa processing capacity in WA with substantial network of haul roads to enable the right ore to the best mill to lower unit costs and improve gold recoveries
- KCGM JV Savings: Savings driven from KCGM no longer operating as a joint venture, by dissolving JV administration and adopting standard management structure incorporating KCGM, Kalgoorlie Operations (NST) and Carosue Dam (SAR) as one operating centre
  - **Operational Efficiency:** Further synergies will be explained in the Scheme disclosure materials in due course, some of which are proposed to be implemented over 12-24 months, enabling improved operating decisions and flexibility for staff and fleet to be fully utilised across the combined group, with significant upside through the enhancement of NST and SAR cultures and integrations of complementary team skills

#### Synergies breakdown (%) & examples

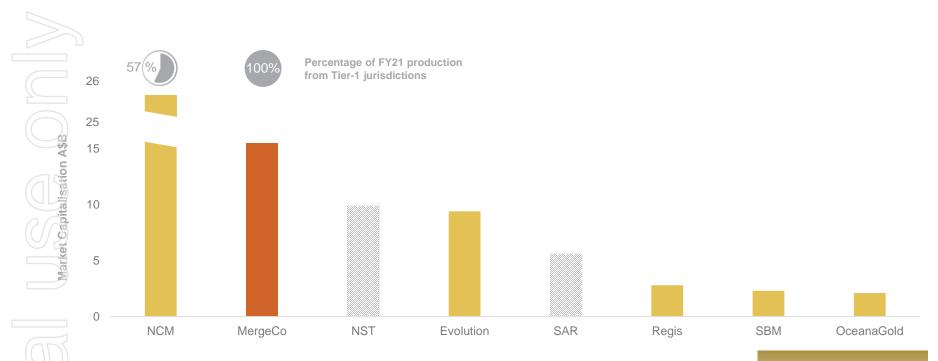






# Australian gold landscape re-defined

MergeCo creates a new, high-quality large-cap alternative in the Australian gold market The only large cap with 100% production exposure in Tier-1 jurisdictions<sup>1</sup>



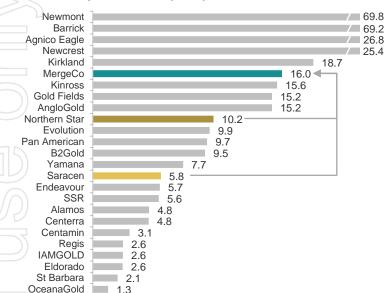




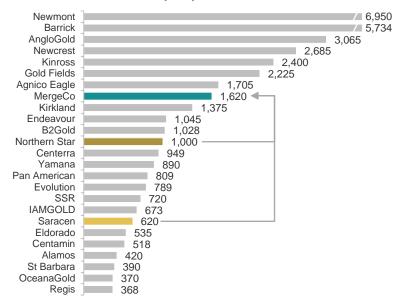
# Relative positioning

# Merger creates a global Top-10 gold producer, with a unique portfolio of assets all located in Tier-1 jurisdictions

#### Market capitalisation (A\$B)



#### Production Guidance (koz)<sup>1,2</sup>



Source: FactSet and Company disclosures as at 5 October 2020 (2 October 2020 for non-ASX peers. 1. Gold equivalent production; 2. Metrics based on the earliest available production guidance, consisting of a combination of FY21 (Evolution, Newcrest, Northern Star, Regis, Saracen, St Barbara) and CY20 (Alamos, Agnico Eagle, AngloGold, Barrick, B2 Gold, Centamin, Centerra, Eldorado, Endeavour, Gold Fields, IAMGOLD, Kinross, Kirkland, Newmont, OceanaGold, Pan America, SSR, Yamana)





# Investor enquires



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