HARVEY NORMAN HOLDINGS LIMITED

A.C.N 003 237 545

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18 December 2020

Company Announcements Australian Stock Exchange Limited Exchange Centre 20 Bridge Street SYDNEY NSW 2000

Dear Sir / Madam,

Re: Exercise of Performance Rights

In accordance with the terms of issue relating to performance rights (**Performance Rights**) granted to certain executive directors of the Company as approved by shareholders at the Company's 2015 AGM, 226,400 Performance Rights will vest and become exercisable from 1 January 2021. The Company intends to arrange for the purchase of shares on market to satisfy any exercise of those Performance Rights.

This document was authorised to be provided to the ASX by Chris Mentis, Company Secretary of Harvey Norman Holdings Limited.

Yours faithfully,

Chris Mentis

Company Secretary