

18 February 2021

The Manager, Companies Australian Securities Exchange Companies Announcement Centre 20 Bridge Street Sydney NSW 2000

Dear Sir/Madam,

### OZ Minerals' 2020 Full Year Financial Results

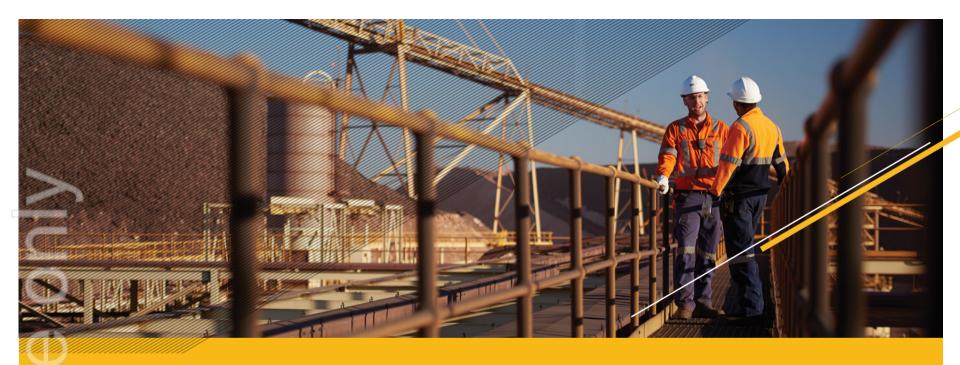
Further to the release of OZ Minerals' 2020 Full Year Financial Results and Presentation, a management presentation will be available to view on the OZ Minerals website at <a href="https://www.ozminerals.com">www.ozminerals.com</a> at 11.30am AEDT. An archive will be available later in the day.

Sincerely,

**Michelle Pole** 

Company Secretary and Senior Legal Counsel

This announcement is authorised for market release by OZ Minerals' Managing Director and CEO, Andrew Cole.



# 2020 Full Year Financial Results

Presentation



A modern mining company

### Disclaimer

### **Forward Looking Statements**

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Certain statistical and other information included in this presentation is sourced from publicly available third party sources and has not been independently verified.

All figures are expressed in Australian dollars unless stated otherwise.

This presentation should be read in conjunction with the Annual and Sustainability Report released today.

This announcement is authorised for market release by OZ Minerals' Managing Director and CEO, Andrew Cole.



## **Compliance Statements**

### **Carrapateena Production Targets Cautionary Statement**

Production targets for the Carrapateena sub level cave and block cave expansion are based on:

Probable Ore Reserves: 100%

The Ore Reserve and Mineral Resource estimates underpinning the production targets were prepared by a Competent Person in accordance with the JORC Code 2012. The material assumptions used in the estimation of the production targets and associated financial information referred to in this presentation can be found in the Carrapateena 2020 Mineral Resources and Ore Reserves Statement and Explanatory Notes as at 30 June 2020 released on 16 November 2020.

### **Carrapateena Resources and Reserves**

The information on Carrapateena Mineral Resources and Ore Reserves in this presentation is extracted from the document entitled "Carrapateena 2019 Mineral Resources and Ore Reserves Statement and Explanatory Notes as at 30 June 2020" released on 16 November 2020 and available at www.ozminerals.com/operations/resources-reserves. OZ Minerals confirms that it is not aware of any new information or data that materially affects the information included in the original market announcement and, in the case of estimates of Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed. OZ Minerals confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the original market announcement.



# 2020 Highlights

Strong operational and financial performance

Foundations in place for next growth phase

Advanced our adaptive, innovative and collaborative culture

2020 production and costs achieved, on guidance that was upgraded during the year

Advanced our growth projects

Carrapateena Block Cave Approved
Prominent Hill & West Musgrave
Studies advanced

Stakeholder Value Creation Metrics show how we are creating value



# A Modern Mining Company Strategy

Strategy and culture enabled rapid response to COVID-19 restrictions

#### WHAT WE DO

Global copper – Copper focus complemented by strategic exposure to base and precious metals

#### **HOW WE WORK TOGETHER**

Partnering – with other companies, institutions, customers and people

**Lean and innovative** – delivering bottom half cost curve and superior operating performance; lean principles to drive innovative solutions

**Investing responsibly** – considering the impact of our capital allocation decisions on the five stakeholder groups

**Devolved and agile** – embracing a devolved model to unlock discretionary effort and value;

| \ \text{assets that easily bolt on or off}

#### **UNDERPINNED BY**

Driving inclusion and diversity, resulting in superior performance

Working safely, unlocking innovation, embracing change and consistently delivering

Our people are our ambassadors

#### GOING BEYOND WHAT'S POSSIBLE TO MAKE LIVES BETTER



#### **OUR STAKEHOLDERS**



# The OZWay



#### **Our Context**

- Macro Environment
- Stakeholder Expectations
- Constitution
- Laws and Regulations

### **Our Choices**

- Strategy
- Risk Appetite
- Policies
- Code of Conduct

### **Our Enablers**

- Organisational Model
- Process Standards
- Specifications
- Performance Standards

#### **Our Work**

Risks

DEVOLVED

- Business Plans
- Capability
- Goals

### **Our Performance**

- $\bullet\, {\sf Compliance}$
- Reporting
- Engagement
- Assurance



### Stakeholder Value Creation Metrics

### Creating a sustainable and successful company

Working with Stakeholders	Number and average duration for resolution of concerns, complaints and grievances		Relative to our Context and Stakeholder expectations	p. 9
	Partnering Case Studies		Relative to our Context and Stakeholder expectations	p. 98, 9
Community engagement	Social contribution (quantitative and qualitative)		Relative to our Context and Stakeholder expectations	p. 10
Human rights	Modern Slavery Act Roadmap implementation and Number of incidents		Relative to our Strategic Aspirations and Modern Slavery Roadmap	p. 10
Cultural heritage	Unauthorised cultural heritage breaches / significant environmental and social incidents		Relative to our Stakeholder expectations	p. 10
Water	Water consumed per t Cu Eq / water withdrawal in areas of extreme water stress (%)		Relative to our Context, Strategic Aspirations and Stakeholder Expectations	p. 91, 11
Waste	Non-mineral waste produced per t Cu Eq		Relative to our Context, Strategic Aspirations and Stakeholder Expectations	p. 92, 11
Land and biodiversity	Area (ha) disturbed in high value biodiversity areas	0	Relative to our Context, Strategic Aspirations and Stakeholder Expectations	p. 93, 11

Employment by jurisdiction	Workforce — local / state / out of state / Land Connected and Indigenous Peoples		Relative to context and Stakeholder expectations	p. 104, 107
Tax and royalties	Income tax expense / royalties (total and Jurisdictions)		Relative to NPAT and Revenue	p. 104, 115
Capital Investment	Capital Investment		Relative to content spend and Stakeholder expectations	p. 38, 134
Emissions	Scope 1 & 2 emissions per tCO <sub>2</sub> -e per t Cu Eq / Scope 1 & 2 absolute emissions	0	Relative to our Strategic Aspirations and TFCD Roadmap	p. 87, 112
Energy	Renewable energy percentage	0	Relative to our Strategic Aspirations and TFCD Roadmap	p. 87
	Net energy intensity per t Cu eq		Relative to our Strategic Aspirations and TFCD Roadmap	p. 87
Local content	Value spent with local suppliers through supply chains		Relative to context, spend and Stakeholder expectations	p. 104

Net Promoter Score (NPS)	Will conduct first survey in 2021		Relative to our Context and Stakeholder expectations
On time payment	The proportion by number and value of invoices paid on time within payment terms	0	Relative to Stakeholder expectations and Compliance level
Supplier Value by jurisdiction	OZ Minerals local, state, national, international and total spend		Relative to our Context and Stakeholder expectations

	Share price and dividends	Grow share price: measured relative to peer group	Relative to peers over three year period	p. 61, 63, 66
der		Sustainable dividend: measured relative to OZL's dividend track record	Relative to prior year dividend	p. 4, 6
5	Bottom half of cost curve	Measured relative to global copper producers	Relative to industry cost curve	p. 61, 63, 66
hare	Reserve growth	Grow OZL's Copper reserves: measured relative to OZL's reserve at the end of previous year	Relative to prior year	p. 121
<u>w</u>	Governance	Compliance with ASX's corporate governance principles and recommendations	Relative to Stakeholder expectations and governance disclosures	p. 34

Safety performance	Total Recordable Injury Frequency Rate (TRIFR)	Relative to our Strategic Aspirations and YOY Performance	p. 83, 112
	Zero fatalities	Annual Performance relative to zero	p. 84, 112
Workforce engagement	Employee Survey Results above industry benchmark	Relative to our Strategic Aspirations and Stakeholder expectations	р. 10
Inclusion	Inclusion maturity upward trend	Relative to Peers	p. 10
Diversity	Diversity of thought and demographic	Relative to Peers and our Strategic Aspirations	p. 10

Further embedding focus on value creation for all stakeholders

Transparently tracking performance and progress

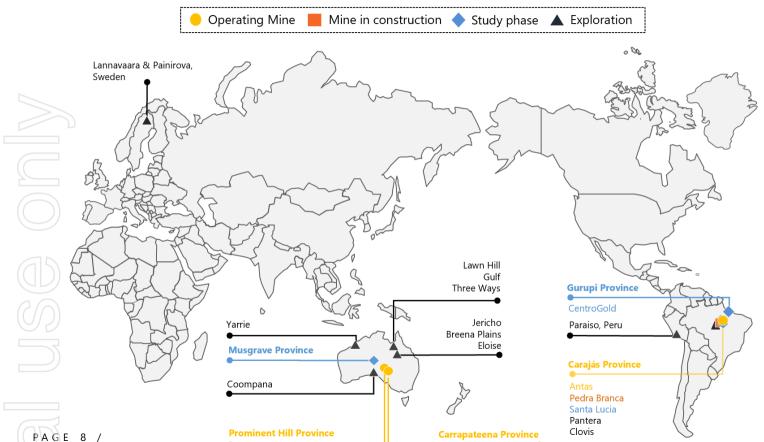
Tracking contributions towards the Sustainable Development Goals





modern nining company

# Company Snapshot

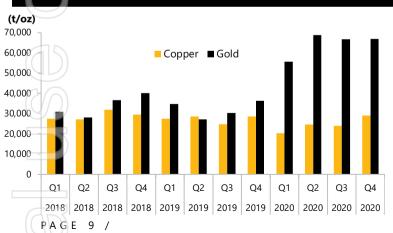




# 2020 Performance Recap

FY 2020	2020 GUIDANCE
97,620	88,000-105,000
257,987	242,000-259,000
57	60-75
(4)	0-15
	97,620 257,987 57

### CONTAINED COPPER AND GOLD PRODUCED



#### CARRAPATEENA SUCCESSFUL RAMP UP

- Copper and Gold production guidance met with full year production of 27,632 tonnes of copper and 53,089 ounces of gold
- / Mine ramp-up to 4.25Mtpa completed within 12 months, ~6 months earlier than originally planned
- / Cave growth progressing in line with predictions
- / Block Cave Expansion advanced
- / Creates potential for world class multi-generational mining province

### PROMINENT HILL REINFORCING POSITION AS LOW-COST RELIABLE OPERATION

- Copper production guidance met for sixth consecutive year with full year production of 61,375 tonnes of copper and 198,586 ounces of gold
- Annual record of 3.9Mt underground ore movement with annualised run rate of 4.2Mtpa sustained for the second half of the year
- Accelerated decline development underway to increase mining rates to 4Mtpa 5Mtpa from 2022
- Expansion study confirming feasibility of a vertical hoisting shaft and potential to increase production and extend mine life

### CARAJÁS HUB STRATEGY IS TAKING SHAPE

- / Full year production of 8,613 tonnes of copper and 6,312 ounces of gold
- Carajás East Hub progressing with Pedra Branca supplementing Antas ore supply

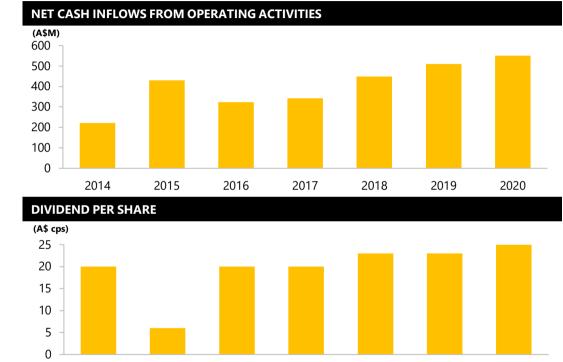


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### 2020 Financial Performance

### Strong financial performance supports next growth phase

- Strong financial performance for 2020:
  - / Net Revenue of \$1,342 million
  - / Underlying EBITDA of \$606 million
    - Underlying NPAT of \$213 million
    - Earnings per share of 65 cents
- NPAT increased 30% to \$213 million resulting from higher gold volumes and stronger gold price
- Hedge losses partially offset by NRV adjustment
- Operating cash flows of \$550 million with closing cash balance at \$132 million; debt balance \$100 million on credit revolver; \$480 million working capital facility in place
- Fully franked final dividend of 17 cps to be paid in March 2020; 25 cps total fully franked dividend for 2020
- Dividend Reinvestment Plan applies with 1.5% discount



2017

2018

2014

2015

2016



2020

2019

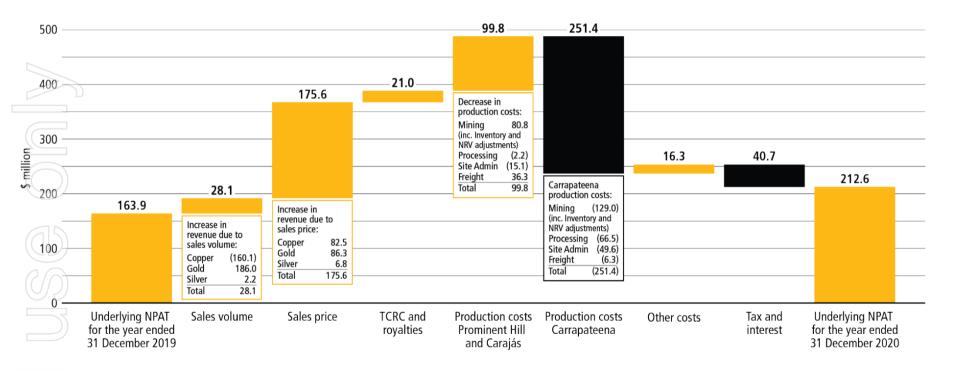
## **Income Statement**

A\$M	FY 2019	FY 2020	I	
Revenue	1,107	1,342		Higher gold volumes and price; excludes \$43 million net revenue from Carrapateena & Pedra Branca allocated against capital costs
Cost of goods sold	(532)	(665)		Inclusion of Carrapateena and higher proportion of underground ore at Prominent Hill
Net foreign exchange gain/(loss)	1	(21)		Stronger Australian Dollar driving the foreign exchange loss on
Exploration and corporate development expense	(94)	(51)	_	foreign currency denominated receivables and revenue
Head office costs	(38)	(36)		Reduced exploration and corporate development activity in response to the COVID-19 restrictions
Other net benefit	19	37		Includes NRV write up in relation to inventory due to higher gold price assumptions
Underlying EBITDA	463	606	'	1 1
Net Depreciation	(229)	(283)		Inclusion of Carrapateena and Right of Use Asset amortisation
Underlying EBIT	234	323	·	
Tax, net interest	(70)	(110)		Tax expense higher with higher profit and financing costs related to debt and leases
Underlying NPAT	164	213		Name of the state



# Underlying NPAT: 2020 vs 2019

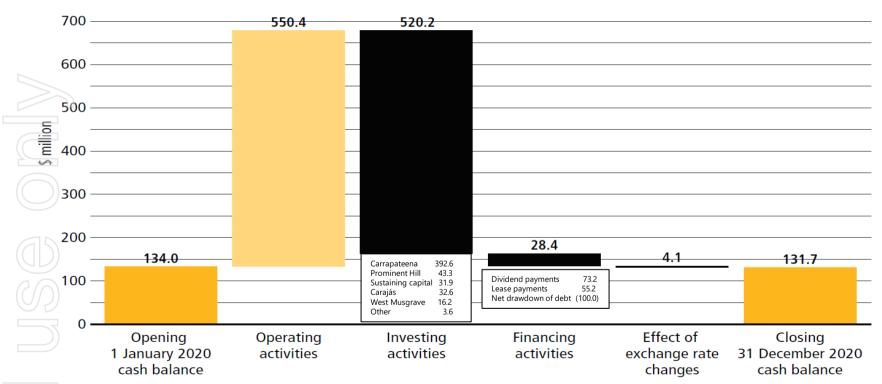
# Strong increase to NPAT





### Cash Utilisation: 2020 vs 2019

Strong operating cash flows through 2020





### **Balance Sheet**

A\$M	Dec-19	Dec-20	
Assets			Increase in trade r
Cash	134	132	NRV writeup and C
Receivables	83	160	/ /
Inventories	538	519	Increase in PP&E wi
Property plant & equipment	2,696	2,914	undergrou
Exploration assets	112	216	A agricition of
Right of use assets	176	750	Acquisition of
Other assets	75	65	New Prominer
Total Assets	3,814	4,756	New Frommer
Liabilities			
Creditors	177	197	Increase in trade
Tax liability	276	309	
Provisions	115	147	Lease liability (AASB
Lease liabilities	184	756	20000 1100 1110 (1.0.00)
Debt	-	100	
Other liabilities	82	36	
<b>Total Liabilities</b>	834	1,545	
Net Assets	2,980	3,211	

receivables due to inclusion of Carrapateena Carrapateena inventory offset Prominent Hill stockpile depletion vith capex at Carrapateena and Prominent Hill und, partially offset by depreciation residual 30% interest in West Musgrave ent Hill underground services and power infrastructure contracts creditors due to inclusion of Carrapateena B 16) offsetting Right of use assets recognised Debt drawdown



# Capital Management

#### **Our Context**

Capital allocation is driven by strategy and influenced by global and regional trends

Megatrends & Macroeconomics

Responsible production

Strategy



Clean copper focused (98kt Cu FY)

**By-product revenue** (40% of net revenue FY)

### **Our Work**

Processes ensure capital allocation balances growth, value, portfolio impact and risk

Balance Sheet strength

Capital Allocation Framework



**Low jurisdictional risk** (91% of production in Aus)

Conservative gearing (Leverage at 0.2x EBITDA<sup>1</sup>)

First quartile portfolio (AISC of 56.9c/lb FY)

### **Our Choices**

Investing in value accretive growth, creating a Modern Mining Company, and rewarding shareholders along the way

> Capital Allocation YTD to Dec 20



- -> Value creation
- -> Independent review
- -> Portfolio assessment

### Investment in Growth

(\$453m FY)

### Sustainable dividends

(Fully franked total dividend 25c/share)

**Project pipeline generation** (20 projects under expl'n or study)

#### **Our Performance**

Maintaining a strong performance against market peers



Deliver to guidance Margin focus Project development & expansion

#### **Our Value**

We aim to create value for all our stakeholders



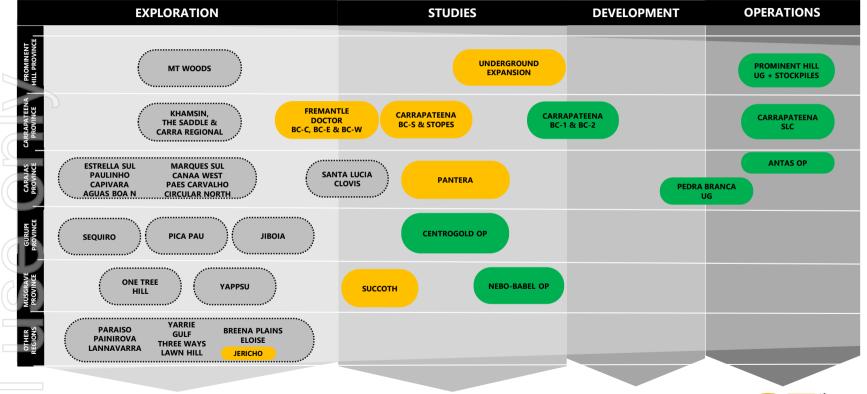
Total Shareholder Return Regional contribution Social & environmental performance Employee satisfaction Supplier approval

Notes: 1. As at 31 December 2020



# **Growth Pipeline**

Operations, projects and a growing pipeline of opportunities





Reserve estimate

### **Asset Timeline\***

### Multiple projects progressing through build and study phases

2021	:	2022	2023	2024	2025		
PROMINENT HILL				Mineral R	esource: 150Mt @ 0.9% Cu, 0.7 g/t Au		
DECLINE & STOPE DEVELO	PMENT			Ore Reserve: 56Mt @ 0.9% Cu, 0.7 g/t			
EXPANSION STUDY	DECL	INE & LATERAL DEVELOPMEN	T, SHAFT SINKING	TRUCK HAULAG	SE TO SHAFT TRANSITION		
CARRAPATEENA				BC Mineral Res	ource: 950Mt @ 0.57% Cu, 0.25g/t Au		
				SLC / BC1 / BC2 Ore F	Reserve: 220Mt @ 1.1% Cu, 0.45g/t Au		
EXPANSION STUDY	DECLINES, CONSTRU	ICTION		SUB LEV	EL CAVE TO BLOCK CAVE TRANSITION		
CARAJÁS - EAST HUB				Antas North Mineral R	esource: 1.9Mt @ 0.7% Cu, 0.2 g/t Au		
ANTAS OPEN PIT ORE & PE	EDRA BRANCA UNDER	GROUND ORE		Antas North Ore	Reserve: 0.6Mt @ 0.9% Cu, 0.4 g/t Au		
HUB STU	UDIES - SATELLITE MINI	ES			Resource: 19Mt @ 1.6% Cu, 0.4 g/t Au		
CENTROGOLD				Pedra Branca Oi	re Reserve: 5Mt @ 2.1% Cu, 0.5 g/t Au 「		
CENTROGOED				Mineral Resource: 28Mt @ 1.9	g/t Au (excludes Chega Tudo deposit)		
					Ore Reserve: 20Mt @ 1.7 g/t Au		
WEST MUSGRAVE				Nebo-Babel Mineral Re	esource: 390Mt @ 0.31% Ni, 0.34% Cu		
				Nebo-Babel Ore	Reserve: 253Mt @ 0.32% Ni, 0.35% Cu		
CARAJÁS - WEST HUB				Succoth	Mineral Resource: 156Mt @ 0.6% Cu **		
CARAJAS - WEST HOD							
CONCEPT / DRILLING	STUDY	CONSTRUCTION	RAMP UP	PRODUCTION			

<sup>\*</sup> Indicative timeline assumes required study hurdles and proposed timeframes achieved.

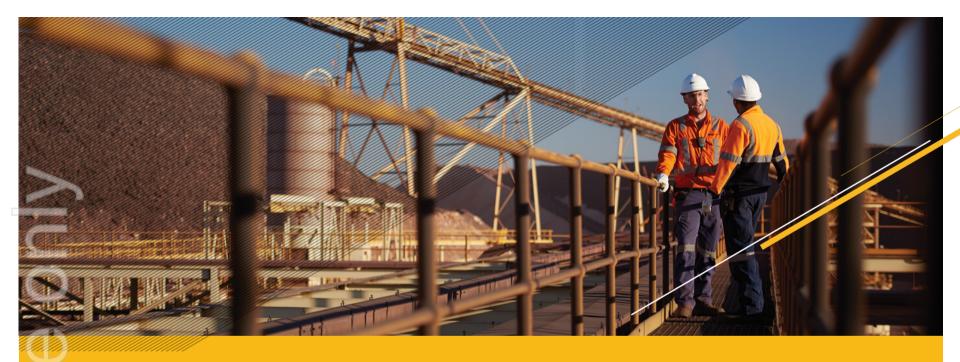
<sup>\*\*</sup> See Cassini Resources' ASX Release entitled "Maiden Succoth Resource Estimate" dated 7 December 2015 and available at: <a href="www2.asx.com.au/markets/trade-our-cash-market/historical-announcements">www2.asx.com.au/markets/trade-our-cash-market/historical-announcements</a>



# 2021 Key Milestones

Business Area	Milestone	2021					
Dusilless Alea	Willestoffe	Q1	Q2	Q3	Q4		
Prominent Hill Province	Expansion Study update and investment decision						
Prominent min Province	Mineral Resource and Ore Reserve update						
	Block Cave Expansion commitment with early works commencement	✓					
Carrapateena Province	Block Cave Expansion declines commence						
	Mineral Resource and Ore Reserve update						
	Carajás Mineral Resource and Ore Reserve update						
Carajás Province	Carajás East Hub study update						
Carajas Province	Carajás West Hub study update						
	Mineral Resource & Reserve update						
	CentroGold injunction removal						
Gurupi Province	CentroGold study update						
R	Mineral Resource and Ore Reserve update						
Musgrave Province	West Musgrave Study update						
iviusgrave Province	Mineral Resource and Ore Reserve update						





# Supplementary Slides



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# Depreciation and Ore inventory accounting

### 2021 expectations

- Prominent Hill will continue to draw down open pit ore inventory through 2021
- / Ore stockpile costs of \$110 -\$120 million (mining costs ~\$60 million and capitalised depreciation ~\$50-\$60 million) will be recognised in the income statement during 2021

Balances at 31 December 2020 by category						
31 December 2020 (\$M)	Plant & Equipment	Mine Property & Developmen	Freehold land and buildings	Mineral rights	Capital work in progress	Total
Property Plant & Equipment	1,083.7	1,248.0	88.8	310.7	182.3	2,913.5
Right of Use Assets						750.1
Ore Inventory						383.9

Depreciation methods adopted			
Category	Depreciation method		
Freehold land	Not depreciated		
Buildings and other infrastructure	Straight line over life of mine		
Short term plant and equipment	Straight line over life of asset		
Processing plant	Units of ore milled over mining inventory		
Mine property and development	Units of ore extracted over mining inventory applicable to the development		

Expected depreciation ranges for OZ Minerals for 2021			
OZ Minerals Depreciation (\$M)	2021		
Depreciation of PPE	(205-215)		
Depreciation of AASB16 Leases	(80-90)		
Capitalised depreciation into inventory	(50-60)		
Net depreciation in the income statement	(335-365)		

Expected Ore inventory adjustments for OZ Minerals for 2021				
OZ Minerals Ore inventory adjustments (\$M)	2021			
Open Cut inventory drawdown *	(110-120)			
* Includes (50-60m) capitalised depreciation				



### Guidance

GUIDANCE	2021			
GOIDANCE	PROMINENT HILL	CARRAPATEENA	CARAJÁS	TOTAL
Copper Production (tonnes)	55,000-65,000	55,000-65,000	10,000-15,000	120,000-145,00
Gold Production (ounces)	107,000-117,000	75,000-85,000	8,000-13,000	190,000-215,00
Underground Ore Movement (Mt)	4.3-4.6	4.0-4.6	0.4-0.6	
Sustaining Capital Expenditure (A\$M)				
- Mine Development	45-55	10-15	10-15	65- 85
- Site	45-55	10-15	5-8	60-78
Growth Capital Expenditure (A\$M)				
- Mine Development	15-20	85-95	40-50	140-165
- Other	17-22	175-190	25-30	217-242
AISC (US c/lb) <sup>2</sup>	145-165	65-75	185-195	110-125
C1 Costs (US c/lb) <sup>2</sup>	65-75 <sup>1</sup>	35-45 <sup>1</sup>	90-100	55-65
Exploration (A\$M)				20-25
Project studies to next stage gate (A\$M)				130-150 <sup>3</sup>

**Carrapateena** growth capital investment includes capital deferred due to COVID-19, enabling capital for move above nameplate capacity from 2023 and funding for delivery and acceleration of block cave.

**Carajás** growth capital reflects advancing the Carajás Hub strategy with Pedra Branca into operations, increasing production with mining from ore stopes commencing in Q2 2021.

**Project studies** significant spend supports progress of next stage of study for growth options across Prominent Hill and Carrapateena Expansion, West Musgrave and Carajás opportunities.

**Prominent Hill** gold production reflects depletion of higher grade gold stockpiles during 2020, contributing to higher AISC and C1 costs; higher capital reflects increase in underground ore movement to 4.3-4.6Mt.

<sup>1</sup> US dollar denominated C1 costs will benefit by US2.5c per US1c reduction in the AUD/USD exchange rate.

<sup>2</sup> Average AUD/USD exchange of 0.73 has been used in converting A\$ costs to US\$ and assumed gold price of US\$1,980/oz for C1 and AISC guidance.

<sup>3</sup> Reflects anticipated expenditure on Board approved studies to their next milestone. It is expected ~20% of expenditure will be expensed in the current year. Should the Board approve a project to proceed to a further milestone, additional funds will be incurred and guidance will be updated as required.

# Carrapateena Guidance 2021-2025

2021-2025	Metric	SLC & Block Cave	Previous guidance
Average Annual Copper Production <sup>1</sup>	tonnes	70,000	70,000
Average Annual Gold Production <sup>1</sup>	ounces	85,000	85,000
Total Capital Expenditure for 5-year period  - Block cave expansion  - Deferred projects from 2020  - Projects & Mine Development	A\$M	750 50 950	- - 700
Average C1 Costs	US c/lb	50	50
Average AISC	US c/lb	75	75

- Following Board approval to proceed with the Block Cave Expansion and support additional funding for key SLC optimisation projects, the 2021-2025 capital spend provided in the 5-year guidance table in January 2020 now totals \$1.75 billion. The updated capital comprises:
  - \$750 million for block cave works over the period (part of the estimated \$1.25 billion project capital identified in the Block Cave Expansion Pre Feasibility Study of June 2020 with balance to be spent post 2025).
  - \$50 million deferred from 2020 spending postponed due to COVID.
  - \$250 million which includes funding for projects in both the mine and processing plant to support the increase in SLC production rates to circa 4.7 to 5Mtpa from 2023 along with optionality to maximise SLC production and accelerate ramp up towards the Block Cave production rate of 12Mtpa. This capital includes items such as additional capacity in ventilation cooling, material handling system drive motors and tails pumps. Allowance has also been made for cost increases associated with market conditions and scope changes from the initial project plan.
- / Capital can be funded from operating cashflows with Carrapateena remaining net cash flow positive in 2021.

 $<sup>1\</sup> These\ production\ targets\ must\ be\ read\ in\ conjunction\ with\ the\ production\ targets\ cautionary\ statement\ on\ page\ 3$