

## NAOS Emerging Opportunities Company Limited

ASX Code: NCC ACN: 161 106 510

### Appendix 4D | Results for Announcement to the Market

Results Announcement for the half year ended 31 December 2020

All comparisons are to the half year ended 31 December 2019

	\$	up/down	% change
Revenue from ordinary activities	14,372,564	up	33%
Profit / (Loss) from ordinary activities before tax attributable to shareholders	13,704,203	up	36%
Profit / (Loss) from ordinary activities after tax attributable to shareholders	9,962,432	up	27%
Dividend Information	Cents per share	Franked amount per share	Tax rate for franking
2021 Interim dividend	3.75c	3.75c	26%
2020 Final dividend	3.50c	3.50c	26%
Interim Dividend Dates			
Ex-dividend date			29 March 2021
Record date			30 March 2021
Last date for DRP election			31 March 2021
Payment date			23 April 2021
Dividend Reinvestment Plan			
The Dividend Reinvestment Plan is in operation and the recommended fully franked interim dividend of 3.75 cents per share qualifies. The plan will be in effect per the latest dividend reinvestment rules.			
	31 Dec 2020	31 Dec 2019	
	\$	\$	
(Post Tax) Net tangible asset backing per share	1.08	1.13	
This report is based on the half-year financial report which has been subject to independent review by the auditors, Deloitte Touche Tohmatsu Australia. All the documents comprise the information required by the Listing Rule 4.2A. This information should be read in conjunction with the 30 June 2020 Annual Financial Report.			

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**NAOS Emerging Opportunities Company Limited**

**ACN 161 106 510**

Financial report for the half-year ended 31 December 2020

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## Directors' Report

The directors of NAOS Emerging Opportunities Company Limited ACN 161 106 510 ("the Company"), submit their half-year report for the Company for the half-year ended 31 December 2020.

### Company Information

The Company is a listed investment company ("LIC") and its shares are listed on the Australian Securities Exchange (ASX: NCC). The Company has outsourced its investment management function to NAOS Asset Management Limited (ACN 107 624 126) (Australian Financial Services Licence No. 273529) (the "Investment Manager").

### Principal Activities

The Company was constituted on 6 November 2012 to invest primarily in a concentrated portfolio of listed entities that are not included in the S&P/ASX 100 Accumulation Index with the objective of providing investors with genuine exposure to emerging companies, with a long term value focus. No change in this activity took place during the period or is likely in the future.

### Directors

The following persons held office as Directors of the Company at the date of this report:

Name	Title
Mr David Rickards	Independent Chairman
Ms Sarah Williams	Independent Director
Mr Warwick Evans	Director
Mr Sebastian Evans	Director

### Results and Review of Operations

The Company's operating profit before tax for the half-year was \$13,704,203 (31 December 2019: operating profit before tax of \$10,079,389), and operating profit after tax was \$9,962,432 (31 December 2019: operating profit after tax of \$7,816,636). The current period profit is primarily attributable to strong performance of the investment portfolio over the 6 months to 31 December 2020, with the investment portfolio producing a return of 25.72% in the 6 months to 31 December 2020, while the benchmark S&P / ASX Small Ordinaries Accumulation Index returned 20.28% over the same period as domestic equity markets continued to recover from COVID-19 related volatility.

The post-tax Net Tangible Assets ("NTA") per share of the Company has increased by 12.50%, from \$0.96 at 30 June 2020 to \$1.08 at 31 December 2020. During this period a fully franked final dividend of 3.5c per share in respect of year ended 30 June 2020 was also paid.

Total shareholder return (TSR), which measures the change in share price and dividends paid during the period, increased by 34.28% for the 6 months to 31 December 2020. This increase is reflective of both the increase in the investment portfolio and the narrowing of the share price discount to NTA over the period. This measure does not include the benefit of franking credits received by shareholders.

During the half-year, 497,000 bonus options (ASX: NCCOB) were exercised and converted into ordinary shares, increasing total shares on issue to 62,407,047 at the end of the period. 12.72 million NCCOB options remain on issue, with an exercise price of \$1.02 and an expiry date of 29 June 2021.

## Directors' Report (continued)

### **Subsequent Events**

Since the end of the half-year, the Directors have declared an interim fully franked dividend of 3.75 cents per share, to be paid on 23 April 2021.

There has been no other matter or circumstances occurring subsequent to the end of the half-year that has significantly affected, or may significantly affect, the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

### **Rounding**

In accordance with ASIC Corporations (rounding in Financials/Directors' Report) Instrument 2016/191, the amounts in the Directors' Report and in the financial statements have been rounded to the nearest dollar, unless otherwise indicated.

### **Auditor's Independence Declaration**

A copy of the Auditor's Independence Declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 3.

This directors' report is signed in accordance with a resolution of directors of the Company made pursuant to Section 306 (3) of the *Corporations Act 2001*.



Sebastian Evans

Director

18 February 2021

The Board of Directors  
NAOS Emerging Opportunities Company Limited  
Level 34, MLC Centre  
19 Martin Place  
Sydney NSW 2000

18 February 2021

Dear Directors,

Naos Emerging Opportunities Company Limited

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Naos Emerging Opportunities Company Limited.

As lead audit partner for the review of the condensed financial statements of Naos Emerging Opportunities Company Limited for the half-year ended 31 December 2020, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the Corporations Act 2001 in relation to the review; and
- (ii) any applicable code of professional conduct in relation to the review.

Yours sincerely,

*DELOITTE TOUCHE TOHMATSU*

DELOITTE TOUCHE TOHMATSU

*David Salmon*

David Salmon  
Partner  
Chartered Accountants

## Independent Auditor's Review Report to the Members of NAOS Emerging Opportunities Company Limited

### Conclusion

We have reviewed the half-year financial report of NAOS Emerging Opportunities Company Limited (the "Company"), which comprises the condensed statement of financial position as at 31 December 2020, and the condensed statement of profit or loss and other comprehensive income, the condensed statement of cash flows and the condensed statement of changes in equity for the half-year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration as set out on pages 6 to 16.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of the Company is not in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the Company's financial position as at 31 December 2020 and of its performance for the half-year ended on that date; and
- (b) complying with Accounting Standard AASB 134 Interim Financial Reporting and the Corporations Regulations 2001.

### Basis for Conclusion

We conducted our review in accordance with ASRE 2410 Review of a Financial Report Performed by the Independent Auditor of the Entity. Our responsibilities are further described in the Auditor's Responsibilities for the Review of the Half-year Financial Report section of our report. We are independent of the Company in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's review report.

## Directors' Responsibilities for the Half-year Financial Report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

## Auditor's Responsibilities for the Review of the Half-year Financial Report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the Corporations Act 2001 including giving a true and fair view of the Company's financial position as at 31 December 2020 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 Interim Financial Reporting and the Corporations Regulations 2001.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

DELOITTE TOUCHE TOHMATSU

DELOITTE TOUCHE TOHMATSU

David Salmon

David Salmon  
Partner  
Chartered Accountants  
Canberra, 18 February 2021



# Condensed Statement of Profit or Loss and Other Comprehensive Income for the half-year ended 31 December 2020

	Note	Half-year ended 31 December 2020 \$	Half-year ended 31 December 2019 \$
<b>Income</b>	3	14,372,564	10,804,499
<b>Expenses</b>			
Management fees		(403,001)	(432,252)
Administration fees		(30,978)	(31,972)
Directors' remuneration		(30,000)	(30,000)
ASX fees		(29,456)	(36,002)
Registry fees		(25,625)	(45,450)
Other expenses		(149,301)	(149,434)
<b>Profit before income tax expense</b>		<b>13,704,203</b>	<b>10,079,389</b>
Income tax expense		(3,741,771)	(2,262,753)
<b>Profit for the half-year attributable to shareholders of the Company</b>		<b>9,962,432</b>	<b>7,816,636</b>
Other comprehensive income		-	-
<b>Total comprehensive income for the half-year attributable to shareholders of the Company</b>		<b>9,962,432</b>	<b>7,816,636</b>
<b>Basic earnings per share (cents per share)</b>		<b>16.08</b>	<b>12.87</b>
<b>Diluted earnings per share (cents per share)</b>		<b>16.08</b>	<b>12.81</b>

The accompanying notes to the condensed financial statements should be read in conjunction with this statement.

# Condensed Statement of Financial Position as at 31 December 2020

	Note	31 December 2020 \$	30 June 2020 \$
<b>Assets</b>			
Cash and cash equivalents		561,654	346,794
Trade and other receivables		541,387	249,742
Financial assets at fair value through profit or loss	5	66,853,461	55,414,903
Deferred tax assets		293,510	3,466,424
<b>Total assets</b>		<b>68,250,012</b>	<b>59,477,863</b>
<b>Liabilities</b>			
Trade and other payables		234,787	408,298
Provision for income tax		-	50,685
Deferred tax liabilities		568,814	-
<b>Total liabilities</b>		<b>803,601</b>	<b>458,983</b>
<b>Net assets</b>		<b>67,446,411</b>	<b>59,018,880</b>
<b>Equity</b>			
Issued capital	6	66,690,156	66,062,592
Profits reserve	7	26,920,220	19,120,253
Accumulated losses	7	(26,163,965)	(26,163,965)
<b>Total equity</b>		<b>67,446,411</b>	<b>59,018,880</b>

The accompanying notes to the condensed financial statements should be read in conjunction with this statement.

**Condensed Statement of Changes in Equity for the half-year ended 31 December 2020**

	Note	Issued capital	Profits reserve	Accumulated Losses	Total
		\$	\$	\$	\$
<b>Balance at 1 July 2019</b>		<b>64,133,561</b>	<b>9,654,623</b>	<b>(11,657,343)</b>	<b>62,130,841</b>
Profit for the half-year		-	-	7,816,636	7,816,636
Transfer to profits reserve		-	7,827,316	(7,827,316)	-
Dividends paid		-	(2,126,127)	-	(2,126,127)
Shares issued due to option exercise		1,504,271	-	-	1,504,271
Shares issued under Dividend Reinvestment Plan (DRP)		138,640	-	-	138,640
Purchase of shares on-market for DRP		(150,885)	-	-	(150,885)
DRP shares allotted		150,885	-	-	150,885
<b>Balance at 31 December 2019</b>	<b>6</b>	<b>65,776,472</b>	<b>15,355,812</b>	<b>(11,668,023)</b>	<b>69,464,261</b>
<b>Balance at 1 July 2020</b>		<b>66,062,592</b>	<b>19,120,253</b>	<b>(26,163,965)</b>	<b>59,018,880</b>
Profit for the half-year		-	-	9,962,432	9,962,432
Transfer to profits reserve		-	9,962,432	(9,962,432)	-
Dividends paid		-	(2,162,465)	-	(2,162,465)
Shares issued due to option exercise		507,316	-	-	507,316
Shares issued under Dividend Reinvestment Plan (DRP)		120,248	-	-	120,248
Purchase of shares on-market for DRP		(169,775)	-	-	(169,775)
DRP shares allotted		169,775	-	-	169,775
<b>Balance at 31 December 2020</b>	<b>6</b>	<b>66,690,156</b>	<b>26,920,220</b>	<b>(26,163,965)</b>	<b>67,446,411</b>

The accompanying notes to the condensed financial statements should be read in conjunction with this statement.

**Condensed Statement of Cash Flows for the half-year ended 31 December 2020**

	Half-year ended 31 December 2020 \$	Half-year ended 31 December 2019 \$
<b>Cash flows from operating activities</b>		
Payments for purchase of investments	(5,135,715)	(12,473,702)
Proceeds from sale of investments	6,971,025	15,415,182
Dividends received	583,398	773,847
Interest received	9,117	4,897
Management fees paid	(389,489)	(423,413)
Income tax paid	(50,728)	(1,427,479)
Administration and tax service fee paid	(41,994)	(43,164)
Audit fee paid	(36,823)	(38,637)
Registry fee paid	(28,672)	(53,515)
ASX fee paid	(29,456)	(64,940)
Other receipts	17,307	-
Other payments	(126,478)	(184,497)
<b>Net cash provided by operating activities</b>	<b>1,741,492</b>	<b>1,484,579</b>
<b>Cash flows from financing activities</b>		
Share options exercised	507,316	1,504,271
Dividends paid net of amounts reinvested	(1,864,173)	(1,825,749)
Purchase of shares on-market for dividend reinvestment plan	(169,775)	(151,619)
<b>Net cash used in financing activities</b>	<b>(1,526,632)</b>	<b>(473,097)</b>
<b>Net increase in cash and cash equivalents</b>	<b>214,860</b>	<b>1,011,482</b>
Cash and cash equivalents at the beginning of the half-year	346,794	2,047,768
<b>Cash and cash equivalents at the end of the half-year</b>	<b>561,654</b>	<b>3,059,250</b>
<b>Non cash activities - Dividend reinvestment</b>	<b>120,248</b>	<b>138,640</b>

The accompanying notes to the condensed financial statements should be read in conjunction with this statement.

## 1. Summary of Significant Accounting Policies

These interim financial statements and notes for the half-year represent those of NAOS Emerging Opportunities Company Limited. The condensed financial statements were authorised for issue by the Directors on 18 February 2021.

The principal accounting policies applied in the preparation of these condensed financial statements are set out below.

### a) Basis of Preparation

This general purpose half-year condensed financial report has been prepared in accordance with Australian Accounting Standards, other authoritative pronouncements and interpretations of the Australian Accounting Standards Board (the "AASB"), and the *Corporations Act 2001* in Australia. For the purposes of preparing financial statements, the Company is a for-profit entity.

This general purpose condensed financial report has been prepared on an accruals basis using historical cost convention, except for the revaluation of investments in financial assets and liabilities, which have been measured at fair value.

The condensed Statement of Financial Position is presented on a liquidity basis. Assets and liabilities are presented in decreasing order of liquidity. All balances are expected to be recovered or settled within 12 months, except for investments in financial assets, net assets attributable to shareholders and deferred tax assets/liabilities. The amounts expected to be received or settled in relation to these balances cannot be readily determined.

The preparation of financial statements in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on the historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources.

Other than the items detailed in the accounting policies below there are no differences in actual and estimated results.

### b) Prior Year Comparatives

Comparative information has been disclosed in respect of the previous period for amounts reported in the financial statements. Where the presentation or classification of items in the financial statements is amended, the comparative amounts have been reclassified to conform with current period presentation.

### c) Statement of Compliance

The condensed half-year report is a general purpose financial report in accordance with the *Corporations Act 2001* and AASB 134 "Interim Financial reporting". Compliance with AASB 134 ensures compliance with International Financial Reporting Standards ("IFRS") IAS 34 "Interim Financial reporting". The half-year report does not include notes of the type normally included in an annual report and should be read in conjunction with the annual report.

**1. Summary of Significant Accounting Policies (continued)****d) Details of Reporting Half-year**

The current reporting period is the half year ended 31 December 2020. For the condensed Statement of Profit or Loss and Other Comprehensive Income, condensed Statement of Changes in Equity and the condensed Statement of Cash Flow, the previous corresponding period is the half-year ended 31 December 2019. For the condensed Statement of Financial Position, the previous corresponding date is 30 June 2020.

**e) Reporting Currency**

All amounts are presented in Australian dollars as the functional and presentational currency of the Company.

**f) Going Concern Basis**

This financial report has been prepared on a going concern basis.

**2. Adoption of New and Revised Accounting Standards*****New or amended Accounting Standard and Interpretations adopted in the current period***

The Company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. These Standards and Interpretations did not have a material impact on these financial statements.

***New standards and interpretations not yet adopted***

There are no new standards or interpretations applicable that would have a material impact for the Company.

**3. Income**

	Half-year ended 31 December 2020 \$	Half-year ended 31 December 2019 \$
Gains on financial assets held at fair value through profit or loss	13,899,166	10,028,234
Interest income	12,514	2,418
Dividend income	440,884	773,847
Other income	20,000	-
<b>Total income</b>	<b>14,372,564</b>	<b>10,804,499</b>

**4. Dividend Paid or Payable****Half-year ended 31 December 2020**

	Dividend (cents per share)	Total amount (\$)	% Franked	Date of Payment
2020 Final dividend (declared 20 August 2020)	3.50	2,162,465	100%	21 October 2020

**Half-year ended 31 December 2019**

	Dividend (cents per share)	Total amount (\$)	% Franked	Date of Payment
2019 Final dividend (declared 22 August 2019)	3.50	2,126,127	100%	23 October 2019

Since the end of the period, the Directors have declared an interim fully franked dividend of 3.75 cents per share, payable on 23 April 2021 (Interim dividend FY 2019: 3.75 cents per share).

**5. Investments in Financial Instruments****a) Financial Assets at Fair Value through Profit or Loss**

	As at 31 December 2020 \$	As at 30 June 2020 \$
Financial assets	66,853,461	55,414,903
<b>Total</b>	<b>66,853,461</b>	<b>55,414,903</b>

**b) Financial Liabilities at Fair Value through Profit or Loss**

There were no financial liabilities at fair value through profit or loss as at 31 December 2020 (30 June 2020: \$nil)

**c) Disclosed Fair Values**

For all financial instruments their carrying value approximates fair value.

**d) Fair Value Hierarchy**

AASB 13: Fair Value Measurement requires the disclosure of fair value information using a fair value hierarchy reflecting the significance of the inputs in making the measurements. The fair value hierarchy consists of the following levels:

**Level 1:**

Financial instruments are valued by reference to quoted prices in an active market(s) for identical assets or liabilities. These quoted prices represent actual and regularly occurring market transactions on an arm's length basis.

**Level 2:**

Financial instruments are valued using inputs other than quoted prices covered in Level 1. These other inputs include quoted prices that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices). The inputs included in this level encompass quoted prices in active markets for similar assets or liabilities, quoted prices in markets in which there are few transactions for identical or similar assets or liabilities. Financial instruments that are valued using other inputs that are not quoted prices but are observable for the assets or liabilities also fall into this categorisation.

**Level 3:**

Financial instruments that have been valued, in whole or in part, by using valuation techniques or models that are based on unobservable inputs that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

Unobservable valuation inputs are determined based on the best information available, which might include the entity's own data, reflecting its assumptions as well as best practices carried out or undertaken by other market participants. These valuation techniques are used to the extent that observable inputs are not available.

**5. Investments in Financial Instruments (continued)****d) Fair Value Hierarchy (continued)**

The following table shows an analysis of financial instruments held at each reporting date, recorded at fair value and presented by level of the fair value hierarchy:

**Financial Assets at Fair Value through Profit or Loss**

	<b>31 December 2020</b>			<b>Total</b>
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Listed equities	66,853,461	-	-	66,853,461
<b>Total</b>	<b>66,853,461</b>	<b>-</b>	<b>-</b>	<b>66,853,461</b>

  

	<b>30 June 2020</b>			<b>Total</b>
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Listed equities	55,414,903	-	-	55,414,903
<b>Total</b>	<b>55,414,903</b>	<b>-</b>	<b>-</b>	<b>55,414,903</b>

There are no financial liabilities designated at fair value through profit or loss as at 31 December 2020 and 30 June 2020.

There were no transfers between levels 1, 2 and 3 during the half-year (2019: None). The Company's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

**6. Issued Capital**

	<b>As at</b>		<b>As at</b>	
	<b>31 December 2020</b>		<b>30 June 2020</b>	
	<b>No. of shares</b>	<b>\$</b>	<b>No. of shares</b>	<b>\$</b>
Issued and paid up capital - Ordinary shares	<b>62,407,047</b>	<b>66,690,156</b>	<b>61,784,395</b>	<b>66,062,592</b>

**Movements in Ordinary Share Capital**

<b>Date</b>	<b>Details</b>	<b>No. of shares</b>	<b>\$</b>
<b>01 July 2019</b>	Opening balance	59,905,339	64,133,561
	Shares issued due to options exercise	1,755,226	1,790,391
	Shares issued under dividend reinvestment plan	123,830	138,640
	DRP shares allotted	443,959	427,994
	Purchase of shares on-market for DRP	(443,959)	(427,994)
<b>30 June 2020</b>	<b>Closing balance</b>	<b>61,784,395</b>	<b>66,062,592</b>
<b>01 July 2020</b>	Opening balance	61,784,395	66,062,592
	Shares issued due to options exercise	497,368	507,316
	Shares issued under dividend reinvestment plan	125,284	120,248
	DRP shares allotted	176,572	169,775
	Purchase of shares on-market for DRP	(176,572)	(169,775)
<b>31 December 2020</b>	<b>Closing balance</b>	<b>62,407,047</b>	<b>66,690,156</b>



**6. Issued Capital (continued)**

During the 2019 financial year, the Company made a 1 for 4 bonus option issue to shareholders. These bonus options are listed on the ASX under the code NCCOB and give the right to the option holders to acquire new ordinary shares at a price of \$1.02 per share. The bonus options will expire on 29 June 2021.

A total of 14,975,819 bonus options have been issued; 12,723,225 options remained unexercised at 31 December 2020.

**7. Accumulated Losses and Reserves****a) Accumulated Losses**

	Half-year ended 31 December 2020	Year ended 30 June 2020
	\$	\$
Opening balance	(26,163,965)	(11,657,343)
Profit/(loss) for the period attributable to shareholders of the Company	9,962,432	(597,948)
Transfer to profits reserve	(9,962,432)	(13,908,674)
<b>Balance at the end of the reporting period</b>	<b>(26,163,965)</b>	<b>(26,163,965)</b>

**b) Profits Reserve**

	Half-year ended 31 December 2020	Year ended 30 June 2020
	\$	\$
Opening balance	19,120,253	9,654,623
Transfer of profits during the period	9,962,432	13,908,674
Dividends paid	(2,162,465)	(4,443,044)
<b>Balance at the end of the reporting period</b>	<b>26,920,220</b>	<b>19,120,253</b>

**8. Segment Information**

The Company has only one reportable segment. The Company operates predominantly in Australia and in one industry being the securities industry, deriving revenue from dividend income, interest income and from the investment portfolio.

**9. Commitments and Contingencies**

There are no commitments or contingencies at 31 December 2020 (30 June 2020: \$ nil).

**10. Key Management Personnel and Related Party Information**

Remuneration arrangements of key management personnel are disclosed in the 2020 annual financial report.

	Half-year ended 31 December 2020	Half-year ended 31 December 2019
	\$	\$
Directors' remuneration	30,000	30,000

**10. Key Management Personnel and Related Party Information (continued)****Management Fees**

In return for the performance of its duties as investment manager of the Company, the Investment Manager is entitled to be paid a monthly management fee equal to 0.104% (excluding GST) of the gross value of the portfolio calculated on the first business day of each month representing an annualised management fee of 1.25% (excluding GST) per annum of the average gross value of the portfolio. At its discretion and subject to shareholder approval, the Investment Manager may elect to be paid in shares.

The following management fees were paid or payable to the Investment Manager during the half-year ended 31 December 2020:

- Management fees of \$403,001 (for the half-year ended 31 December 2019: \$432,252) (excluding GST and RITC\*) were incurred during the half-year.
- Management fees payable at 31 December 2020 amounted to \$77,220 (30 June 2020: \$63,708) (including GST and RITC\*).

\*RITC – Reduced Input Tax Credit on GST of 75%

**Performance Fees**

In the event that the portfolio outperforms the Benchmark Index (being the S&P/ASX Small Ordinaries Accumulation Index), the Company must pay the Investment Manager a performance fee equal to 15% (excluding GST) per annum of the amount the portfolio outperforms the Benchmark Index. No performance fee is payable if the portfolio underperforms the Benchmark Index. Any underperformance to the Benchmark Index is carried forward to future performance calculation periods and must be recouped before the Investment Manager is entitled to a performance fee. At its discretion and subject to shareholder approval, the Investment Manager may elect to receive the performance fee in shares.

No performance fees were paid or payable to the Investment Manager during the half-year ended 31 December 2020 (2019: Nil).

**11. Subsequent Events**

Since the end of the half-year, the Directors have declared an interim fully franked dividend of 3.75 cents per share, to be paid on 23 April 2021. There has been no other matter or circumstances occurring subsequent to the end of the half-year that has significantly affected, or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in subsequent financial periods.

## Directors' Declaration

In accordance with a resolution of the Directors of NAOS Emerging Opportunities Company Limited, we declare that:

In the opinion of the Directors:

- The condensed financial statements and notes are in accordance with the *Corporations Act 2001* including compliance with Australian Accounting Standards and give a true and fair view of the financial position and performance of the Company for the financial half-year ended 31 December 2020; and
- There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors made pursuant to section 303(5) of the *Corporations Act 2001*.

On behalf of the Board



Sebastian Evans

Director

18 February 2021

## Corporate Information

### Directors

David Rickards (Independent Chairman)  
Sarah Williams (Independent Director)  
Sebastian Evans (Director)  
Warwick Evans (Director)

### Company Secretary

Laura Newell  
Sebastian Evans

### Registered Office

Level 34, MLC Centre  
19 Martin Place  
Sydney NSW 2000

### Investment Manager

NAOS Asset Management Limited  
Level 34, MLC Centre  
19 Martin Place  
Sydney NSW 2000  
(Australian Financial Services Licence Number: 273529)

### Contact Details

T: (02) 9002 1576  
E: [enquiries@naos.com.au](mailto:enquiries@naos.com.au)  
W: [www.naos.com.au](http://www.naos.com.au)

### Share Registry

Boardroom Pty Limited  
Level 12, Grosvenor Place  
225 George Street  
Sydney NSW 2000  
Telephone: 1300 737 760

### Auditor

Deloitte Touche Tohmatsu  
Level 1, Grosvenor Place  
225 George Street  
Sydney NSW 2000