

23 February 2021

The Companies Officer  
Australian Securities Exchange Ltd  
Level 40, Central Park  
152-158 St Georges Terrace  
Perth WA 6000

Dear Madam or Sir

**THE HON MALCOLM TURNBULL AC AND MR NICK WARNER AO, PSM TO JOIN FORTESCUE FUTURE INDUSTRIES**

Fortescue Metals Group Ltd (ASX:FMG Fortescue) advises that Mr Nick Warner AO, PSM and The Hon Malcolm Turnbull AC will become a part of the Fortescue Future Industries (FFI) team.

Mr Warner will join the team as FFI Special Advisor International Affairs and Mr Turnbull will join as Australian Fortescue Future Industries (AFFI) Chairman, effective February 2021.

AFFI is a wholly owned subsidiary of Fortescue Metals Group Ltd and one of 17 wholly owned subsidiaries, incorporated or in the process of being established, for FFI operations around the world.

Mr Warner is a former Australian diplomat, intelligence official and public servant who has served as the Director-General of the Office of National Intelligence, Director-General of the Australian Secret Intelligence Service and Defence Department secretary. In these roles he had leading roles on Australian activities in Iraq, Iran and Afghanistan.

Throughout his career Mr Warner served in roles including Australian Ambassador to Iran, High Commissioner to Papua New Guinea and Special Coordinator of the Regional Assistance Mission to Solomon Islands. He additionally held foreign affairs postings in Cambodia, Namibia, and Zimbabwe.

Mr Warner was awarded the Public Service Medal in 2006 for outstanding public service as High Commissioner to Port Moresby and was named an Officer of the Order of Australia for distinguished service to public sector leadership in the areas of intelligence, defence and international relations.

Fortescue's Founder and Chairman Dr Andrew Forrest AO welcomed Mr Warner to FFI.

"I am pleased Mr Nick Warner will join the FFI team," Dr Forrest said.

“Mr Warner’s expertise on global intelligence is incomparable, and his knowledge will be critical as we continue to engage foreign Governments to explore green hydrogen opportunities.”  
In addition, Dr Forrest welcomed Mr Turnbull to AFFI’s Board or Directors.

“I am proud to announce that former Australian Prime Minister Mr Malcolm Turnbull will join the AFFI Board of Directors as Chair,” Dr Forrest said.

“Mr Turnbull has been involved in key policy decisions that have not only altered Australian society but also have international implications for other countries facing similar issues including the environmental conservation and energy crises.

“He will bring a level of vital experience as we continue our journey to bring FFI to a global audience.”

Australia’s 29th Prime Minister from 2015 to 2018, Mr Turnbull has had international careers in law, business and the media before entering politics. As Prime Minister, Mr Turnbull reformed Australia’s personal income tax, education and childcare systems. He importantly oversaw the legalisation of same sex marriage and led a national innovation and science agenda which dramatically accelerated the Australian venture capital and start up ecosystem.

Mr Turnbull has been a strong advocate for action to reduce greenhouse gas emissions and promote sustainable development. As Environment Minister in 2007 he introduced the first legislation to establish an emissions trading scheme when it was the policy of the Howard Government and defended that policy until he lost the leadership of the Liberal Party in 2009.

As Prime Minister Mr Turnbull continued to promote renewable energy and commenced the construction of Snowy Hydro 2.0, Australia’s single largest renewable project and the biggest pumped hydro storage scheme in the Southern Hemisphere.

Globally, Mr Turnbull played a leading role in reviving the Trans Pacific Partnership (CPTPP) after the United States withdrew. He also struck deals with former US Presidents Obama and Trump to accept refugees who tried to arrive in Australia illegally by boat.

Mr Turnbull holds a Bachelor of Arts and Bachelor of Laws from the University of Sydney and a Bachelor of Civil Law from the University of Oxford (Rhodes Scholarship).

Yours sincerely  
**Fortescue Metals Group Ltd**

**Authorised by**  
**Cameron Wilson**  
Company Secretary

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