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01 April 2021	
ASX Announcement	
Investor Presentation – Lindsay Australi	a Financial Results 1H FY2021
Attached is Lindsay Australia's Investor Pro	esentation for the half-year ended 31 December 2020.
Aurthorised for release by: Release authorised by Kim Lindsay, (CEO and Justin Green, CFO.
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H1 FY21 - APRIL 2021

(ASX: LAU)

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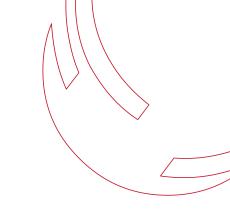
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THE LINDSAY END-TO-END SOLUTION





LINDSAY RURAL - Working with Australian growers











Expert Advice Horticulture & Agronomy

Irrigation & Fertilisers

LINDSAY TRANSPORT - Providing total transport solutions



Transport



Rail







LINDSAY FRESH LOGISTICS - Managing storage and delivery







Ripening





Delivery

Import & Export

Two core divisions of Rural and Transport (including Fresh Logistics), offering complementary products and services which cover key needs of customers throughout their production lifecycle.

The Lindsay end-to-end solution begins with offering expert agronomy advice and continues with a diverse range of products and services along the supply chain to help farmers grow, package, transport and distribute their produce throughout Australia and the world.

Lindsay's end-to-end solution is unique and offers customers a single point of contact.



OUR NATIONAL TRANSPORT NETWORK

LINDSAY RURAL

Adelaide

Brisbane Shop

Brisbane Warehouse

Bowen

Brandon

Bundaberg

Childers

Coffs Harbour

Emerald

Gatton

Innisfail

Invergordon

Mareeba

Mildura

Mundubbera

Murwillumbah

Nambour

Stanthorpe

Tully

Woolgoolga

LINDSAY TRANSPORT

Adelaide

Bowen

Brisbane

Bundaberg

Childers

Coffs Harbour

Emerald

Gatton

Innisfail

Mackay

Mareeba

Melbourne

Mildura

Mundubbera

Nambour

Perth

Stanthorpe

Sydney

Tully

LINDSAY FRESH

Brisbane Markets



CORPORATE SNAPSHOT

	ASX Stock Code	LAU
	H1 FY21 revenue	\$219m
	H1 FY21 underlying EBITDA	\$26.2m
	Cash balance as at 31 Dec 2020	\$18.0m
	Total borrowings ¹ as at 31 Dec 2020	\$21.2m
5	H1 FY21 earnings per share	\$0.022
	H1 FY21 dividends per share	\$0.012
	Share price as at 28 Mar 2021	\$0.355
	Shares on issue	299.5m
	Unquoted options (nil ex price, 31 Oct 2024)	1.2m
	Fully diluted shares	300.7m
	Fully diluted market cap	\$107m



Board of Directors and Key Management

КМР	Role
Mr Richard Anderson	Non-Executive Chairman
Mr Michael K Lindsay	Managing Director and CEO
Mr Anthony Kelly	Non-Executive Director
Mr Robert Green	Non-Executive Director
Mr Broderick Jones	Group Counsel and Company Secretary
Mr Justin Green	CFO and Company Secretary
Mr Craig Baker	General Manager Rural

Top shareholders

Rank	Name	Units	%
1	Washington H Soul Pattinson and Co Ltd	55.5m	18.6%
2	Mizikovsky Group	49.5m	16.6%
3	BKI Investment Company Ltd	16.8m	5.6%
4	Milton Corporation Ltd	13.3m	4.5%
5	Mulawa Holdings Pty Ltd	11.5m	3.9%
	Total Top 20	197.6m	66.0%

Notes

¹ Borrowings excludes AASB 16 lease liabilities



H1 FY21 KEY HIGHLIGHTS

Lindsay delivered record half-yearly operating revenue of \$219m, with growth in Transport's rail segment offsetting decreases in fuel levy recoveries and reductions in Fresh's import and export revenue.

Rural division increased revenue by 2.9%, reflecting sales growth across a diversified product mix and focus on key growing regions.

Underlying EBITDA grew 12.1% to \$26.1m, driven by positive contributions from all divisions following focused cost controls, improving operational efficiencies and continued growth in key markets.

Continued to diversify and improve our service offering, investing in road and rail and implementing technology improvements to extend our capabilities and enhance customer experience.

Declared an interim fully franked dividend of 1.2 cps (H1 FY20: 1.0 cps), representing a 20% payout increase.

\$17.95 million in cash and a rolling 12-month net leverage ratio of 2.38 (H1 FY20: 2.64) provide flexibility and capacity to fund the Company's growth objectives.

Figure del manuto	1H 2021	1H 2020	% Change
Financial results	\$'000	\$'000	
Operating revenue	218,644	216,043	1.2%
Underlying EBITDA ¹	26,155	23,336	12.1%
Underyling Profit Before Tax ¹	10,408	8,750	18.9%
Underlying NPAT ¹	7,271	6,098	19.2%
Key metrics			
Net Debt ²	102,709	104,160	(1.4%)
Net Leverage Ratio (LTM) ³	2.38x	2.64x	(10.0%)
ROIC (LTM) ⁴	9.0%	8.5%	5.2%
Underlying EPS ¹	2.4 CPS	2.0 CPS	18.6%

Notes:



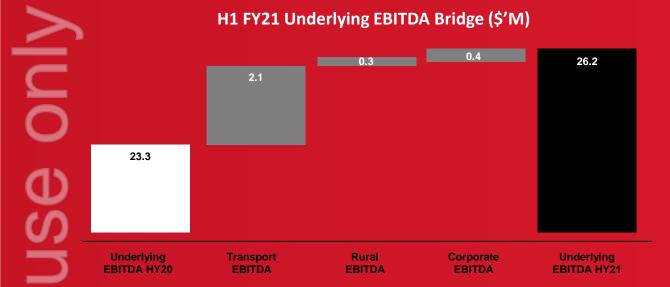
¹Refer to Appendix 1 for reconciliation of underlying figures. Underlying figures exclude the impact of AASB 16 and significant items that are non-recurring or items incurred outside of ordinary operations.

² Net debt excludes property lease liabilities recognised with the adoption of AASB 16.

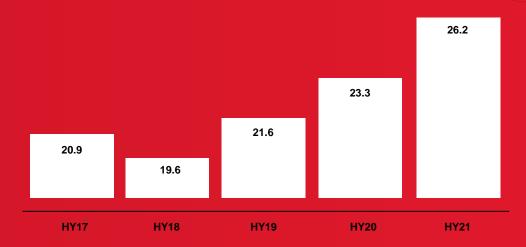
³ Net Leverage ratio = Net Debt/Underlying EBITDA (LTM).

⁴ ROIC = Underlying EBIT (LTM)/Invested Capital. Invested Capital = Net debt + equity.

STRONG FINANCIAL PERFORMANCE







Lindsay has delivered three consecutive years of strong consistent growth in H1 underlying EBITDA. The H1 FY21 result was supported by underlying EBITDA and PBT improvements across all divisions, including Corporate.

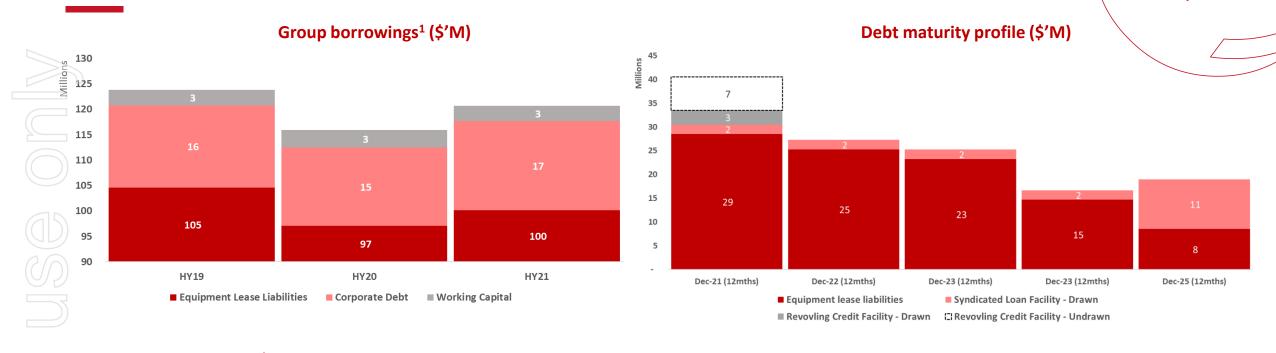
Corporate overheads
EBITDA contribution
improved 5.1% on the
pcp following a
reduction in headcount
through restructuring
and process
improvements.

Lindsay improved both Net
Leverage and ROIC from 2.64x
to 2.38x and 8.5% to 9.0%
respectively, supporting the
Group's rail-focused
investment rationale and lowcost expansion model in Rural.

Lindsay remains focused on targeting growth through strategic investments that generate positive returns while strengthening the Group's balance sheet.



GROWTH-FOCUSED CAPEX



H1 FY21 capital expenditure continued to focus on safety, rail, and fleet renewals.

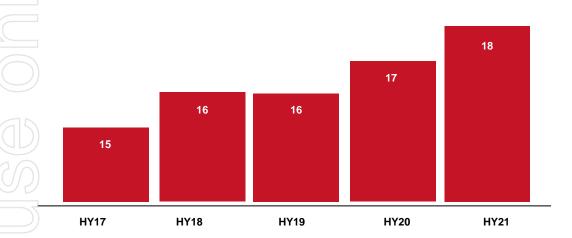
Rail fleet continues to expand: purchased 45 containers during H1 FY21 (excluding hire containers), 65 more container purchases planned in H2; fleet size of 296 expected by end of FY21. Remain on track to have 400 containers in the fleet by the end of FY22. Continued fleet renewal program with Capex spend of around \$8m in H1 FY21. Did not bring forward capital expenditure plans as a result of the Australian Government accelerated depreciation program, but will benefit from reduced tax payments during the program's tenure.



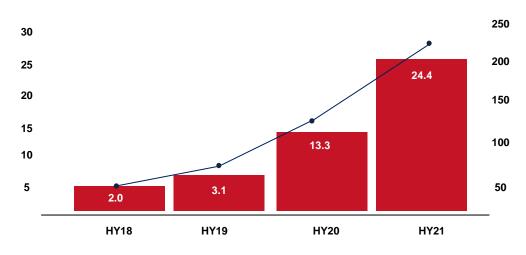


LINDSAY TRANSPORT

Transport underlying profit (\$'M)



Rail revenue (\$'M) vs container fleet size



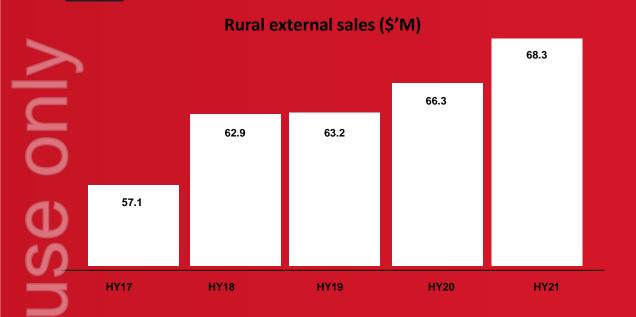
Freight revenue of \$149.7m was on par with the pcp of \$149.3m, with growth offset by a decrease in fuel levy recoveries and a drop in import and export revenues in the Fresh division.

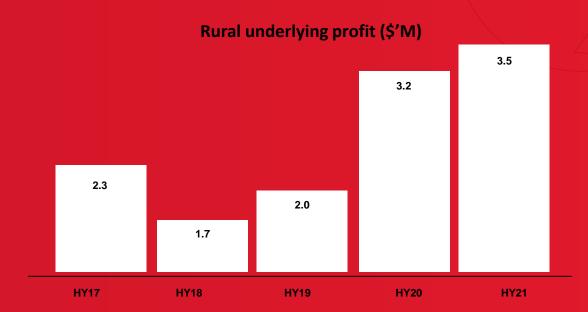
Rail offset most of the fuel and Fresh losses, contributing \$24.4m in revenue, an increase of \$11.1m (+84%), generating over 16% of Transport's total revenue. Rail expansion remains Lindsay's primary organic growth driver in Transport: a capital-efficient investment strategy which is highly complementary to the Group's extensive network of refrigerated facilities and road fleet.

Continued to diversify and expand revenue in key regions, achieving strong growth in North Queensland market. Lindsay is committed to industry leadership in safety and compliance by continuing to invest in our fleet, technology and staff.



LINDSAY RURAL





Rural division generated sales of \$68.3m, up \$2.0m (2.9%) on the pcp, benefiting from growth across a diversified product mix and continued expansion in key growing regions.

The Rural division continued to build on the scalable platform that the Company developed in prior years, focusing on high-growth horticulture regions that offer attractive margins and strategic synergies with the Transport division. The Company is evaluating growth opportunities to leverage key areas and bring further support to the Transport division's network.

In March 2021, Rural opened a new branch in the major horticulture region of Woolgoolga, NSW. The branch has a strategic fit with Lindsay's Transport operations based in Coffs Harbour.



LINDSAY FRESH



Lindsay Fresh Logistics Import/Export revenues continued to be materially impacted by COVID-19, with external revenue down 38% on the pcp.



Air freight remained significantly impacted due to airport closures and restrictions while sea freight was impacted by industrial action, container shortages and COVID restrictions.



Due to decline in revenues, Fresh qualified for JobKeeper, receiving \$1.57m in Government wage subsidies during the period.



Fresh has begun to see slow improvements in operating conditions, particularly in sea freight, and expects the recovery to continue throughout H2 FY21.





GROWTH STRATEGY



Lindsay remains
committed to
maintaining its role as
an essential service
provider and its key role
in the nation's food
supply chain.



In Rural:

Continue to diversify the Group's product mix and focus on high growth regions.



To maximise value for customers, staff and shareholders, Lindsay remains focused on diversifying the Group's range of products, services and geographical reach.



In Transport:

Continue to expand and diversify the Group's customer base and increase its refrigerated rail capacity.



Lindsay will continue to meet the Group's evolving customers' needs by investing in capacity, facilities, equipment, technology and cost efficiency initiatives.



OUTLOOK



We remain confident that the Group's diversified model and strategic initiatives will deliver ongoing growth for Lindsay shareholders. Subject to potential COVID-19 related impacts and unforeseen weather events, we anticipate the current level of underlying EBITDA growth of 12% to be maintained in H2 FY21.

Our strong financial and operating performance, coupled with a robust balance sheet, positions Lindsay well to return capital to shareholders via dividends, which we were pleased to increase by 20% in H1 FY21.

The strength of our diversified business model allows us to pay dividends to our shareholders while retaining the balance sheet flexibility to consider potential opportunities to accelerate Lindsay's growth.





CONTACT US

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RECONCILIATIONS

Underlying results

1H 2021 (\$'000)	EBITDA	EBIT	Profit Before Tax	NPAT
Statutory Result	31,710	13,744	9,323	6,511
Depreciation right of use properties	(4,797)		-	-
Finance costs right-of-use properties	(1,843)	(1,843)	-	-
AASB 16 profit impact	1,085	1,085	1,085	1,085
Notional tax at 30%	-	-	-	(326)
Underlying Result	26,155	12,986	10,408	7,271
1H 2020 (\$'000)	EBITDA	EBIT	Profit Before Tax	NPAT
Statutory Result	27,177	12,289	8,303	5,785
Depreciation right of use properties	(3,245)			
Finance costs right-of-use properties	(1,043)	(1,043)		
AASB 16 profit impact	447	447	447	447
Notional tax at 30%	-	=	=	(134)
Underlying Result	23,336	11,693	8,750	6,098

Key finance metrics

1H 2021	1H 2020
21,150	25,108
186,278	185,527
(86,769)	(94,713)
(17,950)	(11,762)
102,709	104,160
43,226	39,443
2.38	2.64
1H 2021	1H 2020
102,709	104,160
97,501	95,592
200,210	199,752
17,989	17,065
	8.5%
	21,150 186,278 (86,769) (17,950) 102,709 43,226 2.38 1H 2021 102,709 97,501 200,210

EPS (\$'000)	1H 2021	1H 2020
Underlying NPAT	7,271	6,098
Weighted Average SOI	299,405	297,807
EPS ³ (CPS)	2.4	2.0

Notes:



Net Leverage Ratio = Net Borrowings/Underlying EBITDA
 ROIC = Underlying EBIT/Invested Capital
 EPS = Underlying NPAT/Weighted Average Shares On Issues LTM = Last Twelve Months