

## **Q1 2021 Quarterly Activities Report**

21 April 2021 Shaun Verner – Managing Director & CEO





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## **Syrah's Value Proposition**

Electric Vehicles require graphite

- Electric Vehicle ("EV") adoption is gaining momentum
- Anodes in lithium-ion batteries used in EVs are made of graphite

#### Graphite is a strategic critical mineral

- Global anode supply chain is currently 100% reliant on China
- Graphite is designated as a strategic critical mineral in USA, EU, Japan & Australia

#### **Balama Graphite Operation: A Tier 1 asset**

- Long life (>50 years<sup>1</sup>) and high grade (16% TGC<sup>2</sup>)
- Largest integrated natural graphite mine and processing operation globally
- Significant vanadium resource at Balama is a valuable option<sup>3</sup>

#### Vertical Integration in USA

- Balama to be vertically integrated with AAM<sup>4</sup> facility at Vidalia, USA
- Large scale ex-Asia AAM supply option that is ESG verifiable

Life of mine based on current 108Mt Graphite Ore Reserves being depleted at 2Mt throughput per annum. Refer to 2020 Annual Report released to ASX 29 March 2021 for Reserve as at 31 December 2020. All material assumptions underpinning the Reserves and Resource statement in this announcement continue to apply, other than as updated in subsequent ASX releases. TGC = Total Graphitic Carbon.

Scoping study on potential to refine vanadium as per ASX release 30 July 2014. AAM = Active Anode Material. Syrah's vision is to be the world's leading supplier of superior quality graphite products, working closely with customers and the supply chain to add value in battery and industrial markets



# Syrah's positive ESG profile

		Leading health and safety standards	<ul> <li>ISO:45001 and ISO:14001 certification at Balama</li> <li>Vidalia being developed to ISO operating standards</li> </ul>
		Best practice sustainability frameworks	<ul> <li>Sustainability frameworks guided by:</li> <li>Global Reporting Initiative (GRI)</li> <li>United Nations Sustainable Development Goals</li> <li>ICMM 10 Principles for Sustainable Development</li> </ul>
		Low carbon footprint	<ul> <li>Lower carbon footprint (Life Cycle) of natural versus synthetic graphite<sup>1</sup></li> <li>Implementing initiatives to lower carbon footprint further</li> </ul>
	e           	Auditable back to source	<ul> <li>Fully integrated by Syrah from mine to customer</li> <li>Anode material from Vidalia will have a single chain of custody back to the source</li> </ul>





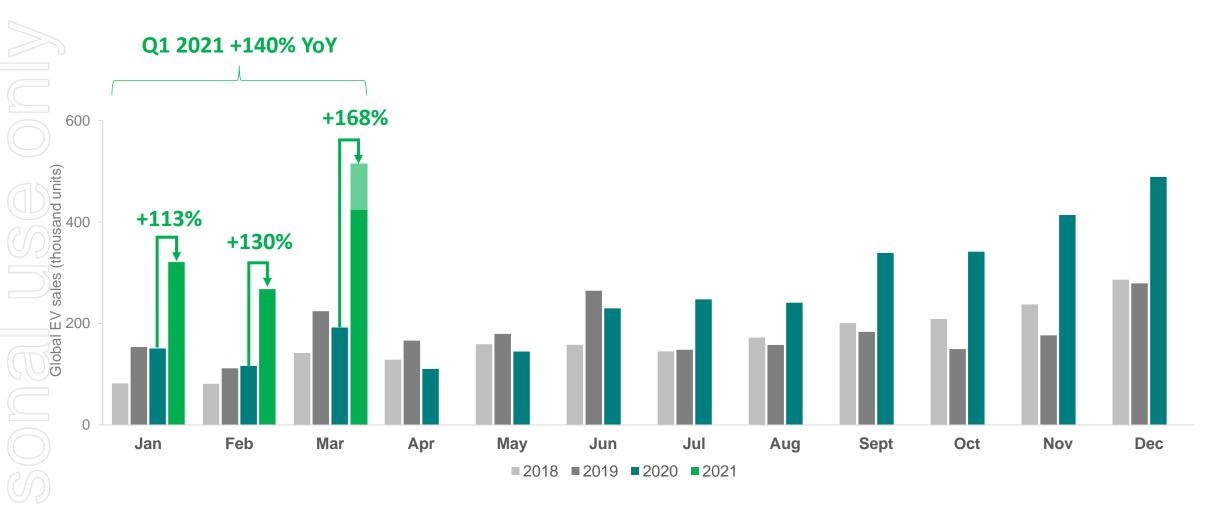
# Q1 2021: Highlights

Health and Safety	<ul> <li>Balama quarter end Total Recordable Injury Frequency Rate ("TRIFR") was 0.0</li> <li>Ongoing focus on compliance with Government directives and Syrah's COVID-19 protocols</li> </ul>							
Market	• Strong level of EV sales continued during the quarter, with 140% <sup>1</sup> growth in Q1 2021, versus Q1 2020, to over 1.1 million							
Balama Graphite	Ramp-up progressing according to plan with positive grade and recoveries							
	<ul> <li>Balama production recommenced ahead of schedule – 5kt produced and 2kt of prior sales shipped from product inventory in the quarter</li> </ul>							
Operation	Increasing plant utilisation and production volumes as labour contingent reinstated							
	<ul> <li>Completed transfer of quota for 5% Mozambique Government in Balama in accordance with the Mining Agreement<sup>2</sup></li> </ul>							
	<ul> <li>Furnace installed and commissioned – fully integrated commercial scale AAM facility enables further delivery of on-specification AAM to potential customers for qualification</li> </ul>							
Vidalia AAM Project	Product qualification ongoing with multiple potential customers							
	<ul> <li>Completed FEED and transitioned to initial Detailed Design for expansion of production capacity to 10ktpa</li> </ul>							
	<ul> <li>Share Purchase Plan closed significantly oversubscribed, raising A\$18 million<sup>3</sup></li> </ul>							
Corporate	<ul> <li>Elected not to issue Series 2 Convertible Note<sup>4</sup>. Option retained to issue Series 3 Convertible Note for A\$28 million (US\$22 million) before 30 June 2021<sup>5</sup></li> </ul>							
	Quarter end cash balance of US\$78 million							
<ol> <li>Based on data from EV Sales</li> <li>Refer ASX release 27 Septen</li> </ol>	- s (http://ev-sales.blogspot.com) for January 2021 and February 2021, data for actual EV sales for China / top 10 Euro countries for March 2021 and Syrah estimates for the rest of the world for March 2 nber 2018.							
<ol> <li>Refer ASX release 25 Januar</li> <li>Refer ASX release 30 March</li> </ol>	ry 2021.							
	s ordinary shareholders if issued after 25 May 2021. Syrah pronoses to seek such approval at its Appual General Meeting on Eriday. 21 May 2021. As converted into US\$ based on the USD/AUD							

5. Subject to approval of Syrah's ordinary shareholders if issued after 25 May 2021. Syrah proposes to seek such approval at its Annual General Meeting on Friday, 21 May 2021. A\$ converted into US\$ based on the USD/AUD exchange rate of 0.78 as of 20 April 2021.



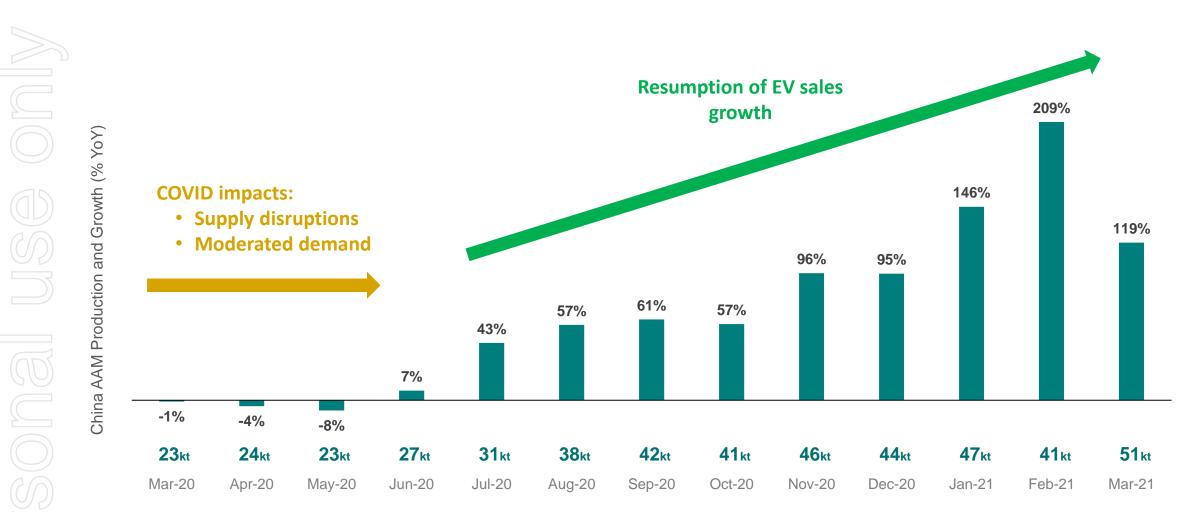
### Increased natural graphite demand from EV sales growth supports Balama restart



Source: All data except March 2021 from EV Sales (http://ev-sales.blogspot.com/). March 2021 data based on actual EV sales for China / top 10 Euro countries and Syrah's estimate for EV sales in the rest of the world (shown in lighter shade).



### Strong growth in AAM production volumes



Source: ICCSino.



## **Q1 2021: Balama Graphite Operation**

- Production recommenced at Balama in March 2021 ahead of schedule<sup>1</sup> with restart decision guided by:
  - Easing of COVID-19 restrictions
  - Strengthening natural graphite market conditions
  - New enquiries and commitments from established customers
- Product quality (mix and grade) and plant recovery progressing according to the ramp-up plan
- Produced ~4.7kt and shipped ~2.3kt of prior sales from product inventory to established customers
- Using campaign plant operations to build product inventory while labour contingent and logistics capacity is restored
- Increasing plant utilisation and production volumes as labour contingent reinstated and considering market demand
- Restructure implemented during 2020 temporary production suspension targeting yield unit cost reduction as operations ramp-up<sup>2</sup>
- Completed transfer of quota for 5% Mozambique Government in Balama in accordance with the Mining Agreement<sup>3</sup>

Significant vanadium resource is a valuable option<sup>4</sup>

Refer ASX release 16 March 2021. Refer ASX release 23 July 2020. Refer ASX release 27 September 2018. Refer ASX release 30 July 2014.

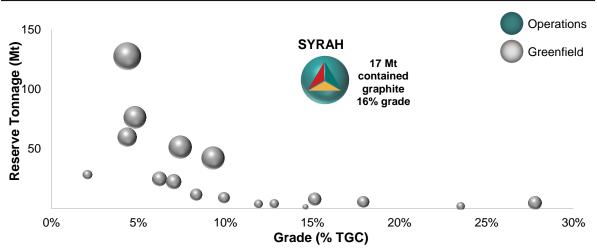


# Balama is the largest integrated natural graphite mining/processing operation globally with project capital fully invested

#### **Asset Overview**

Location Southern Cabo Delgado Province, Mozambique						
Reserve & Resource1108Mt (16% TGC) Graphite Ore Reserve 1,422Mt (10% TGC) Graphite Mineral Resource						
Life of Mine <sup>2</sup>	~50 years					
Mining	Simple open pit mining, low strip ratio					
Processing	Conventional – includes crushing, grinding, flotation, filtration, drying, screening and bagging					
Plant Capacity	2Mtpa ore throughput yielding ~350ktpa; 274kt produced since 2018					
Product	94% to 98% fixed carbon graphite concentrate					
C1 Cost <sup>3</sup>	Forecast US\$430-460/t at ~50% capacity Forecast ~US\$330/t at full capacity					
Key Dates	•					
Mar 2021	Production recommenced at Balama					
Mar 2020	Temporary suspension of production at Balama					
Sep 2019	In response to drop in flake graphite prices, production moderated					
Mar 2019	Graphite Mineral Resources and Ore Reserves updated					
Jan 2019	Commercial production declared, with quarterly production of 33kt					
Dec 2018	Balama produced >100kt in 2018					
Sep 2018	Mining Agreement finalized with Covernment of Mezomhigue					
	Mining Agreement finalised with Government of Mozambique					
Jan 2018	Balama transitions to operations, global sales commenced					
Jan 2018 Nov 2017						
	Balama transitions to operations, global sales commenced					

#### **Ex-China Natural Graphite Reserves**<sup>4</sup>



#### Balama Graphite Operation



As at 31 December 2020.

Life of Mine based on Ore Reserves being depleted at 2Mt per annum of mill throughput.

Cash operating cost Free on Board (FOB) Nacala, excluding government royalties and taxes. ~50% of C1 costs are fixed at ~50% capacity utilisation.

Source: Company filings; Notes: Selected ASX/TSX-listed graphite projects with declared Reserves only and excludes Chinese producers. Bubble size reflects contained graphite content.



## Q1 2021: Vidalia AAM Project

#### **Operations and Production**

- Furnace commissioned to complete fully integrated commercial scale AAM facility at Vidalia<sup>1</sup>
- On-specification AAM to be produced from furnace and dispatched to potential customers from Q2 for ongoing product qualification processes
- Progressing optimisation work on milling lines and purification plant

#### **Customer Engagement and Product Qualification**

- Engaged extensively with potential battery manufacturer and OEM customers on product qualification with positive feedback on quality and performance received to date
- Half-cell testing of toll treated AAM confirmed electrochemical performance consistent with or superior to benchmark AAM
- Commencing full-cell testing of toll treated AAM in Q2

#### **Expansion Project**

- Completed FEED and transitioned to initial Detailed Design for 10ktpa expansion of production capacity
- Preferred construction contractor and contracting model to be selected in Q2
- Final Investment Decision planned for H2 2021, subject to customer commitments and strategic / financial partnerships



## Q1 2021: Vidalia AAM Project

#### **Construction Funding**

- Progressing evaluation of potential strategic and financial partnership options, including customer commitments and funding for construction
- Greenhill & Co appointed as financial advisor to assist in this process

#### Product Development

- JS D
- R&D program for future product performance and cost
  - Participating with the FBICRC in the Super Anode Project<sup>1</sup> targeting more efficient production processes for anode precursor material and higher energy density anodes

#### Market

- Continuing Government / private sector recognition of the strategic importance of a USA battery raw materials supply chain
- American Jobs Plan US\$174bn investment allocation towards inducing USA EV market
- LG Energy and SK Innovation ITC settlement stablises USA battery supply chain growth path

The Super Anode Project is led by the University of Melbourne, with other participants including the Queensland University of Technology, CSIRO, Syrah, AnteoTech Ltd, Calix Limited, EcoGraf Limited, Minerals Research Institute of Western Australia, and Talga Group Ltd.



# Vidalia expansion is de-risking

	Date	Date De-risking Milestones					
>	Mar 2021	21 ✓ Transition to initial Detailed Design for 10ktpa AAM facility at Vidalia					
	Mar 2021	✓ Installation and commissioning of furnace at Vidalia					
	Dec 2020	BFS confirms robust economics for large scale AAM production at Vidalia					
O	Nov 2020	Dispatched AAM (toll treated) for product qualification by customers					
	Oct 2020	First production of AAM (toll treated) using anode precursor from Vidalia					
	Jul 2020	First production of purified spherical graphite to battery specification from Vidalia					
ע	Dec 2018	First production of unpurified spherical graphite at Vidalia					
	Sep 2018	Phase 1 study completed for large scale AAM production at Vidalia					
	Aug 2018	Vidalia site purchase completed					
$\overline{0}$	Mar 2018	Benchmarking of AAM produced from Balama graphite completed					
	Nov 2016	Syrah announces plans to establish commercial scale facility in Louisiana					
0	Apr 2016	Pilot test work program initiated in China (milling and purification)					
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## Progressing to become an integrated natural graphite AAM producer

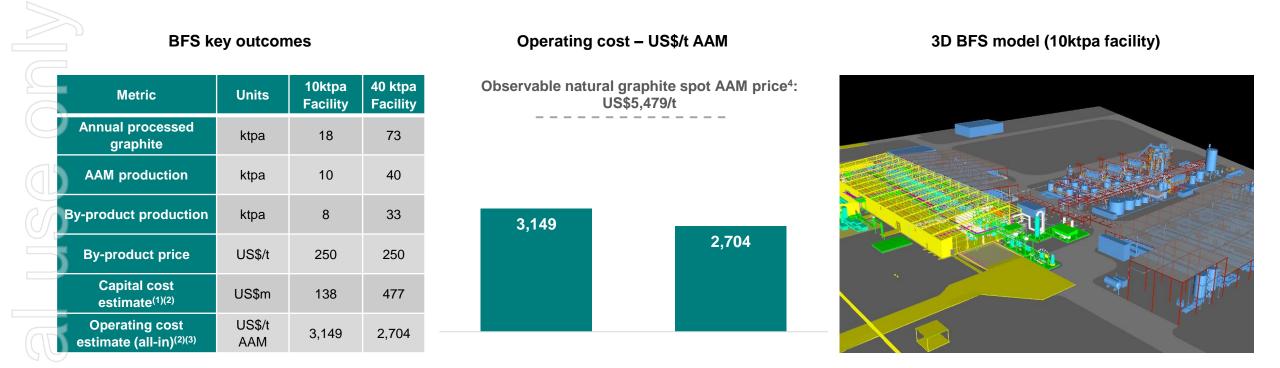
	2020		2021			Post FID				
	Q3	Q4	Q1	Q2	Q3	Q4	H1	H2	H3	H4
Product Qualification										
First purified spherical graphite (anode precursor) to full specification										
Dispatch of anode precursor to supply chain participants	-									
First commercial scale toll processed AAM										
Furnace installation at Vidalia				•						
First on-specification production of AAM from furnace at Vidalia			L	$\diamond$						
Dispatch of AAM to potential customers for qualification <sup>1</sup>		_ (	Ongoing							
Pre-FID (10ktpa facility)										
Bankable Feasibility Study										
Front End Engineering and Design										
Detailed Design <sup>2</sup>				_						
Selection of preferred construction contractor and contracting model				$\diamond$						
Development of strategic / financial partnerships	Ongoing			·						
Development of customer commitments	Ongoing									
Final Investment Decision						-				
Construction & Commissioning (10ktpa facility)										
Construction										
Commissioning / Ramp up										
Commercial Production										$\diamond$
Other										
Product development	Ongoing									

1. Evaluation by potential customers is an iterative process of product quality and performance assurance. Production of AAM samples will be ongoing post initial production volumes to support this process.

2. Project development pathway beyond detailed design to be informed by strategic/financial partnerships and end customer commitments.



## **BFS confirms attractive margins at current AAM prices**



Exclusive of: owners' costs associated with the expansion to 10ktpa, estimated at approx. US\$4m to first production for 10ktpa facility; working capital; and, ongoing cost associated with product qualification and technical product development activities.

Capital and operating cost estimates to accuracy of  $\pm 15\%$  and  $\pm 30\%$  for 10ktpa and 40ktpa, respectively.

The operating cost is an estimate delivered all-in cost. The operating cost estimates assume natural graphite cost of US\$400/t (FOB Nacala), which reflects an approximate all-in cost of production at Balama at full plant utilisation. All-in cost of Balama production (FOB Nacala) is an approximation based on next 30 years of the mine plan at Balama and full utilisation of the processing plant at design capacity.

Price is the midpoint of "domestic/mid-range" natural graphite anode material price reported by China Industrial Association of Power Sources as of 30 March 2021 - http://www.ciaps.org.cn/. Prices converted at 6.57 USDCNY as of 31 March 2021.



### Vidalia is well located for large-scale AAM production



Proximity to potential customers Access to key utilities Options to expand facility size Direct barge/port access to Mississippi river Supportive government relations Access to key consumables (HF, HCL, Caustic) Capable workforce



Images clockwise from left: Overview of Syrah's Vidalia property and surrounds; Syrah's Vidalia facility Northeast looking southwest; Syrah's Vidalia facility south looking north



# Vertical integration through to AAM in USA will be a key differentiator for Syrah as the market matures

#### Benefits of vertical integration to Syrah:

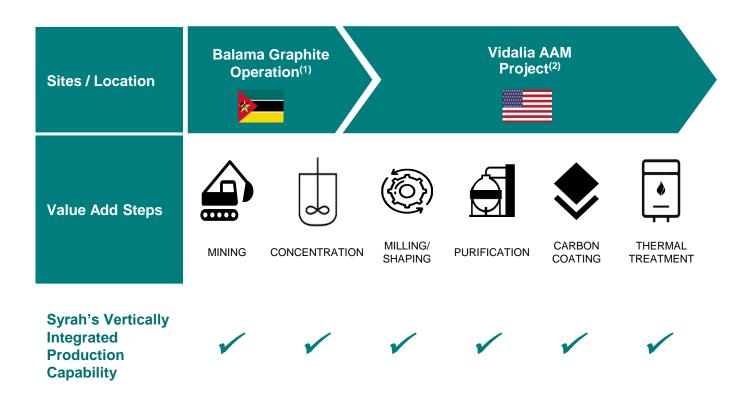
- Margin capture / cost protection
- Attractive financial returns
- Enhanced channel to market and customer diversity

# Benefits of vertical integration to battery makers / auto OEMs:

Security of supply

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- Optimisation of supply chain management
- Single chain of custody / full ESG auditability

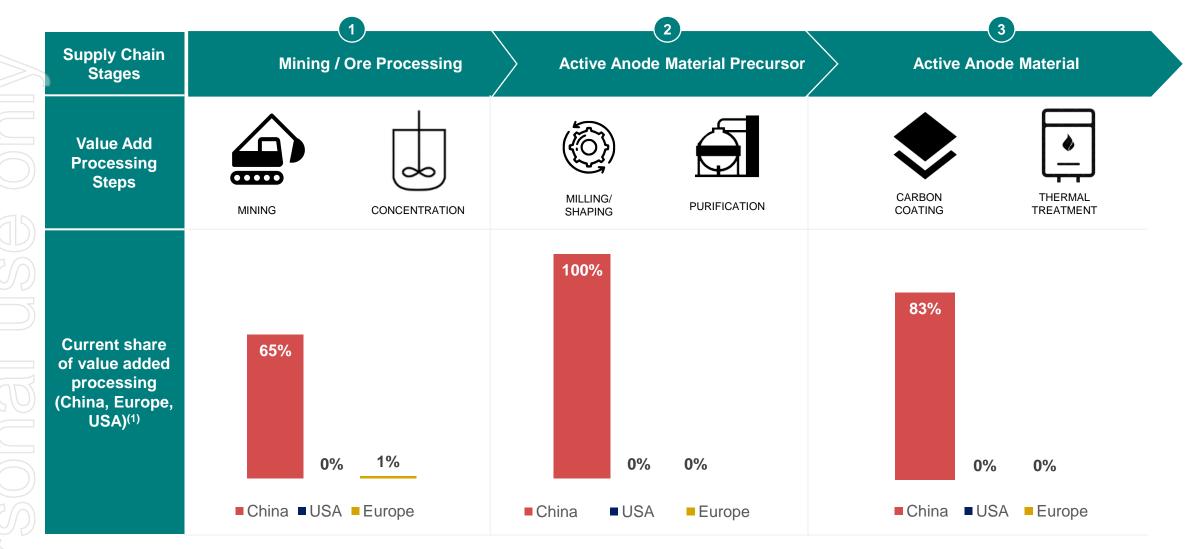


Balama has capacity to produce 350ktpa natural graphite. Syrah has the option to use 3rd party natural graphite concentrate for toll feed at Vidalia subject to feed being appropriately qualified.

With the installation of the furnace, Vidalia has capacity to produce AAM on-site for ongoing product qualification. Bankable Feasibility Study (ASX release dated 1 December 2020) assessed options to expand the AAM facility to 10ktpa and 40ktpa AAM production capability.



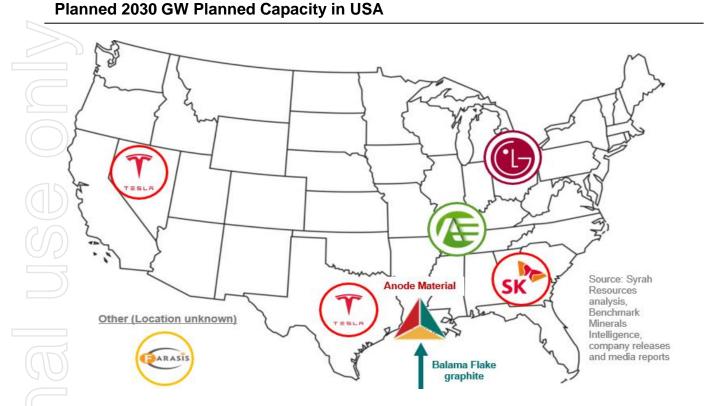
## USA and Europe are significantly underinvested in anode capacity



Syrah Resources analysis, data from Benchmark Minerals Intelligence.



# Vertically integrated anode production, co-located with planned USA battery factories



Battery manufacturers/OEMs are constructing and have committed to significant new capacity in North America – North American capacity is forecast to grow to ~145GWh by 2024 and ~375GWh by 2030

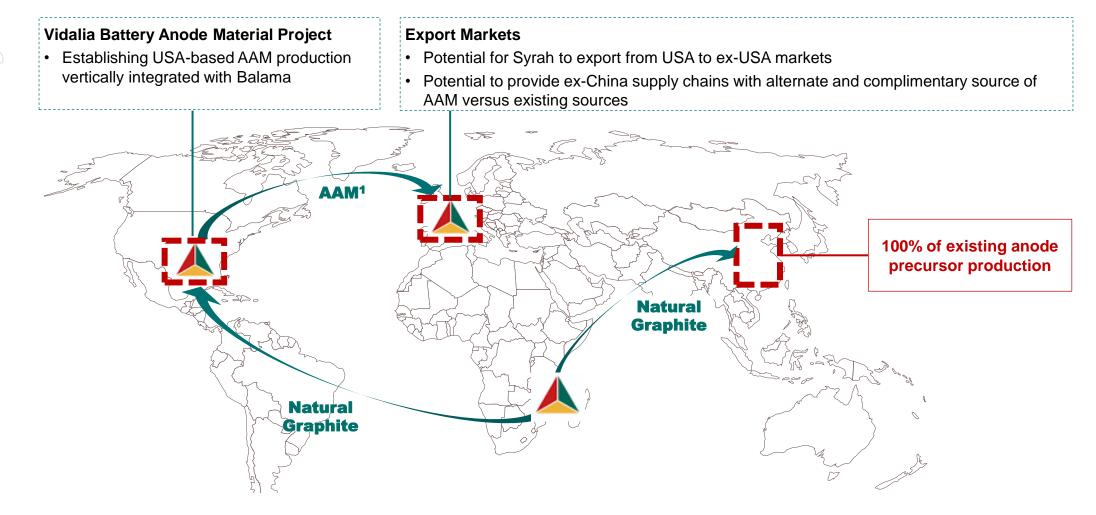
 10kt AAM capacity at Vidalia equates to 10-15% of total natural graphite AAM required to support forecast 2024 North American capacity

#### **Battery capacity in USA**

Company	Size (GWh)	Location	Status / Start
Panasonic (PENA)	35	NV	Operating
Tesla	10	CA	Pilot / Operating
LG	5	МІ	Operating
AESC Envision	3	TN	Operating
Tesla	100	тх	Under construction / 2022
GM / LG (Ultium Cells 1)	35	ОН	Under construction / 2022
GM / LG (Ultium Cells 2)	TBC	TN	Planning / TBC
SKI	10 + 12	GA	Under construction / 2022
LG (Green Field Project)	2 x 35	TBC	Planning / From 2025
Farasis	8-16	TN / AL	Planning / 2023-4



## Syrah is a near term AAM supply option for USA and European markets



1. AAM: Active Anode Material.



## **Summary and Outlook**

Successfully recommenced production at Balama ahead of schedule with improving market balance and customer demand conditions

· Reinstating the full contingent of labour and logistics/contractor capability at Balama

- Increasing plant utilisation and natural graphite production towards 15kt per month subject to continued market demand strength
- Monitoring COVID-19 / security setting and adapting operations accordingly
- Syrah advancing strongly to become a vertically integrated producer of natural graphite AAM to supply ex-Asia markets
- Furnace commissioned and to produce first on-specification AAM in Q2
- Transitioned to initial Detailed Design for 10ktpa expansion of production capacity

Vidalia

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Balama

- Preferred construction contractor and contracting model to be selected in Q2
- Advancing product qualification with potential battery manufacturer and OEM customers
- Progressing evaluation of strategic / financial partnership options, including customer commercial commitments and funding



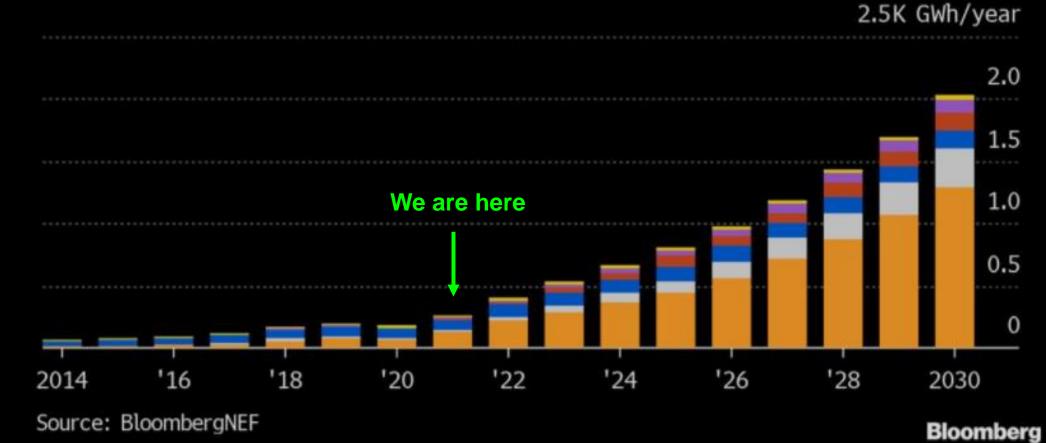


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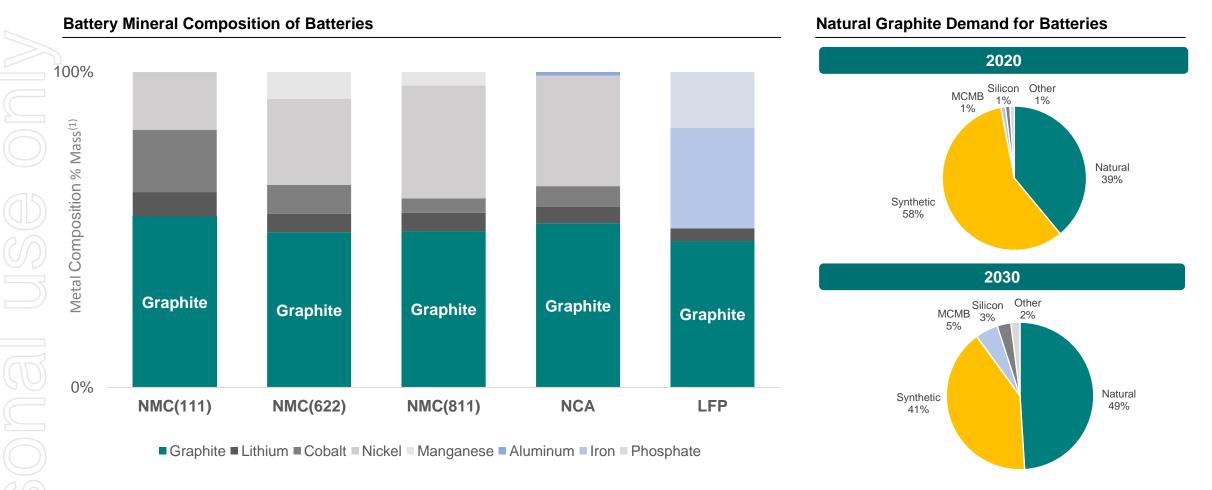
## Battery demand in early stages of growth – driven by EV adoption

Passenger EVs
 Commercial EVs
 Consumer electronics
 Stationary storage
 Electric two-wheelers
 E-buses



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# Graphite has high intensity of use in batteries used in EVs – costs/emissions expected to drive shift towards natural graphite



Source: Syrah Resources analysis, data from Gaines, L., Richa, K., & Spangenberger, J. (2018) Key issues for Li-ion battery recycling (excludes oxygen), Benchmark Minerals Intelligence.

NMC: Lithium nickel manganese cobalt oxide battery.

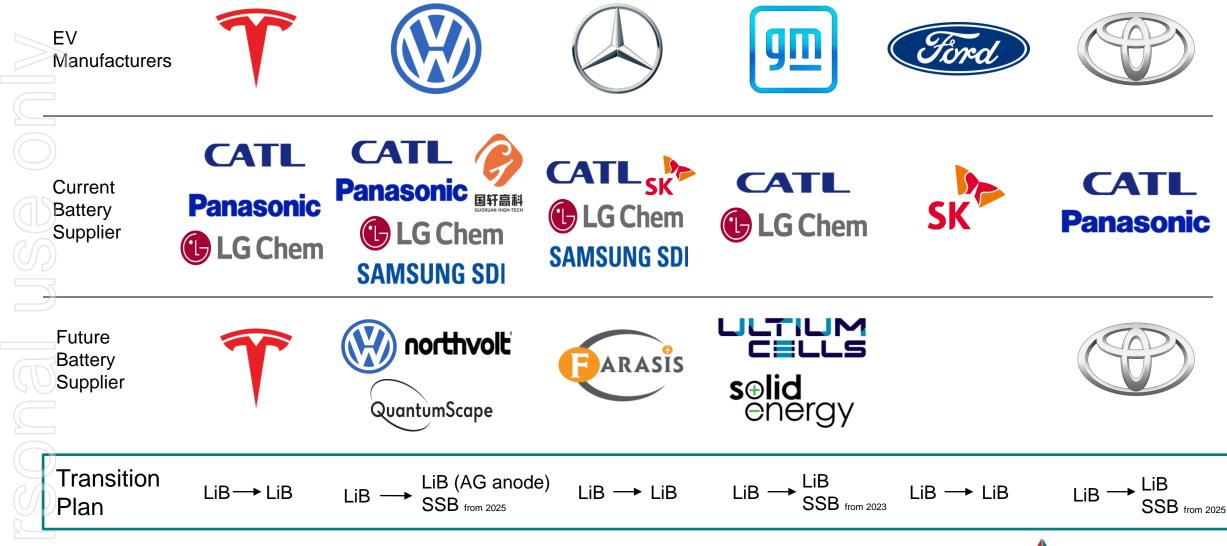
NCA: Lithium nickel cobalt aluminium oxide battery.

LFP: Lithium iron phosphate battery.

1. Shown as percent of the total sum by elemental mass featured in the analysis for each battery chemistry, excludes oxygen (cathode).



EV makers committed to LiB technology for expansion plans - significant advances are required to enable any commercial transition to Solid State



#### Syrah's global business to supply growing battery anode demand

