

HALF YEAR RESULTS 2021

Investor Presentation

6 May 2021

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NAB 2021 HALF YEAR RESULTS INDEX

This presentation is general background information about NAB. It is intended to be used by a professional analyst audience and is not intended to be relied upon as financial advice. Refer to page 116 for legal disclaimer.

Financial information in this presentation is based on cash earnings, which is not a statutory financial measure. Refer to page 114 for definition of cash earnings and reconciliation to statutory net profit.

Overview	3
1H21 Financials	16
Additional Information	32
Divisional Performances	32
Technology & Operations Update	49
Long Term: A Sustainable Approach	52
Australian Business Lending	59
Australian Housing Lending	63
Other Australian Products	70
Group Asset Quality	73
Capital & Funding	90
Economics	103
Other Information	111



OVERVIEW

ROSS McEWAN

Group Chief Executive Officer

KEY MESSAGES

Financial results reflect improving economy

Risks remain – strength and stability continue to be a priority

Executing our strategy with discipline and focus

Building momentum, with more to do

Well positioned to support a business-led recovery



SOUND FINANCIAL RESULTS

METRIC	1H21	2H2O	1H21 V 2H2O
Statutory net profit (\$m)	3,208	1,246	Large
CONTINUING OPERATIONS (EX LARGE NOTABLE ITEMS¹)			
Cash earnings ² (\$m)	3,343	2,258	48.1%
Underlying profit (\$m)	4,576	4,952	(7.6%)
Cash ROE	11.1%	7.7%	3.4%
Diluted Cash EPS (cents)	96.9	67.3	44.0%
Dividend (cents)	60	30	100%
Cash payout ratio ³	59.1%	42.7%	16.4%

For a full breakdown of large notable items in 2H20 refer to Section 4, Note 3 of the 2021 Half Year Results Announcement. No large notable items in 1H21

(2) Refer to page 114 for definition of cash earnings and reconciliation to statutory net profit

(3) Based on basic cash EPS



ECONOMY IMPROVING BUT RISKS REMAIN

KEY CONSIDERATIONS

- Strong economic recovery forecast to continue in 2021 –
 GDP growth¹ of 3.7% and unemployment¹ to reduce to 5.1%
- Record high business conditions driven by substantial improvement across all leading indicators²
- Customers generally have shown high degree of resilience
- However some customers continue to be impacted by COVID-19 related restrictions or changes in consumer behaviour and face a more uncertain recovery

UNEMPLOYMENT TO TREND LOWER

(%) Unemployment rate¹



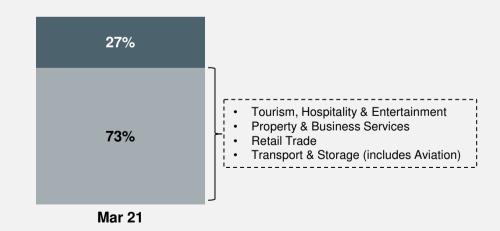
GDP BACK TO PRE-COVID LEVELS AND EXPECTED TO IMPROVE³ (%) 4.0 Current forecasts 2H20 forecasts 2.6 1.8 2.0 0.0 0.1 -0.3 0.0 -1.1 0.0 -2.0 -4.0 -4.7-6.0 -8.0

SOME SECTORS REMAIN HEAVILY IMPACTED BY COVID-19

Dec 19 Mar 20 Jun 20 Sep 20 Dec 20 Mar 21 Jun 21 Sep 21 Dec 21

Australian non-retail categorised assets⁴

-10.0



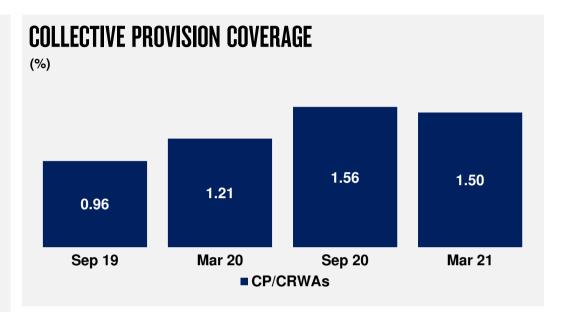
- (1) NAB economic forecasts for the period to December
- (2) NAB Business Survey March 2021
- (3) Source: ABS, NAB. Percentage deviation from December 2019 level
- (4) Includes: Watch, 90+ DPD and Impaired Loans

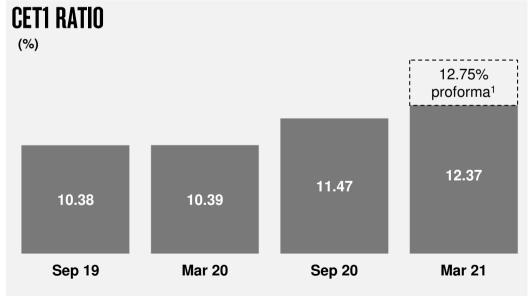


BALANCE SHEET STRENGTH REMAINS A KEY PRIORITY

COMMENTS

- Balance sheet strength and supporting customers are key strategic priorities
- Expect to reset capital and dividends for more normal operating environment as greater clarity over recovery emerges
- Revised settings will reflect a balance between:
 - retaining a strong balance sheet through the cycle;
 - supporting growth; and
 - recognising importance of capital discipline to shareholder returns
- CET1 to be managed towards target range of 10.75-11.25%
- Bias to reducing share count to drive sustainable ROE benefits
- Future dividends to be guided by a payout ratio range of 65-75% of cash earnings, subject to Board determination based on circumstances at the relevant time
- DRP for 1H21 dividend to be neutralised





⁽¹⁾ Adjusted for estimated impacts from agreed sale of MLC Wealth (~35bps) and BNZ Life (~7bps) less acquisition of 86 400 (~4bps). Sale of MLC Wealth and acquisition of 86 400 expected to complete in 2H21, and sale of BNZ Life expected to complete in 1H22, in each case subject to relevant approvals. Final capital impact will be determined following completion



WE HAVE A CLEAR STRATEGIC AMBITION









WHY WE ARE HERE

To serve customers well and help our communities prosper

WHO WE ARE HERE FOR



Colleagues

Trusted professionals that are proud to be a part of NAB



Customers

Choose NAB because we serve them well every day

WHAT WE WILL BE KNOWN FOR

Relationship-led

Relationships are our strength

- 1. Exceptional bankers
- 2. Unrivalled customer value (expertise, data and analytics)
- 3. Truly personalised experiences

Easy

Simple to deal with

- 1. Simple products and experiences
- Seamless everything just works
- Fast and decisive

Safe

Responsible & secure business

- 1. Strong balance sheet
- 2. Leading, resilient technology and operations
- Pre-empting risk and managing it responsibly

Long-term

A sustainable approach

- 1. Commercial responses to society's biggest challenges
- 2. Resilient and sustainable business practices
- 3. Innovating for the future

WHERE WE WILL GROW

Business & Private

Clear market leadership

Corporate & Institutional

Disciplined growth

Personal

Simple & digital

BNZ

Grow in Personal & SME

UBank

New customer acquisition

HOW WE WORK



Excellence for customers









MEASURES FOR SUCCESS





Cash EPS arowth



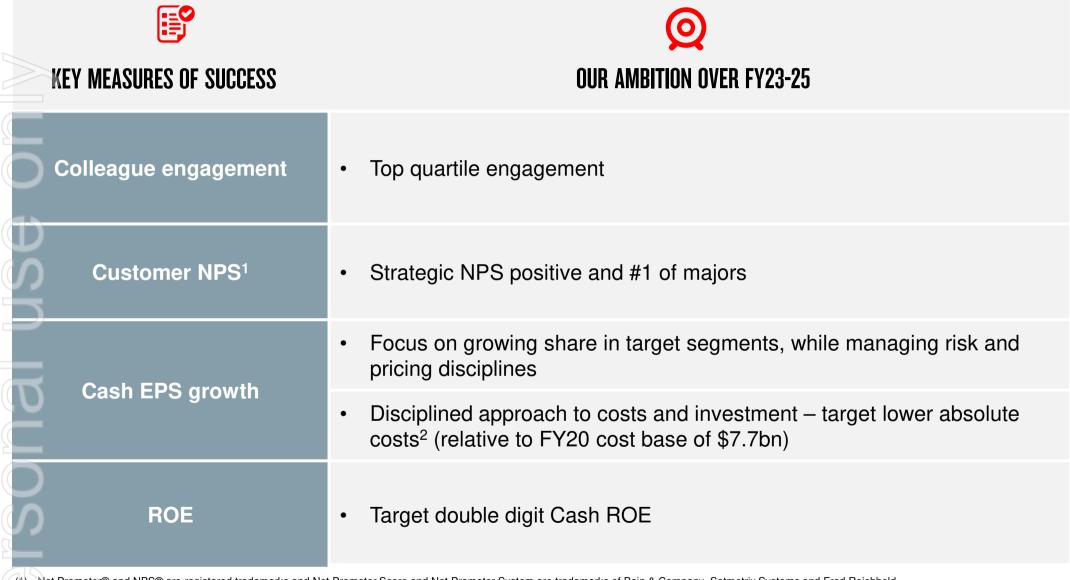
ROE







SUCCESSFUL EXECUTION OF OUR STRATEGY WILL DELIVER RESULTS



⁽¹⁾ Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld (2) Excluding large notable items



CULTURAL CHANGE TO DRIVE EXECUTION THROUGH FOCUS AND CLARITY

KEY AREAS OF FOCUS	PROGRESS	ENGAGEMENT
	✓ Implemented clear customer centric operating model with end to end accountability	✓ Quarterly employee
GREAT LEADERS	✓ Leadership team appointments completed	'Heartbeat' engagement surveys – continuing to
WHO INSPIRE	✓ Distinctive Leadership Program launched for all people leaders – a single, consistent program to build leadership and strategy execution discipline across NAB	listen and respond to colleague feedback, with more work to do to reach top
$lue{\mathbb{D}}$		quartile
MOTIVATED TO	✓ Progress towards a simplified business (MLC Wealth, broker aggregation, BNZ Life transactions)	Engagement score ¹
PERFORM AND GROW	✓ Focus on fewer projects supported by differential investment	
	✓ Transparent reporting and measurement against targets	
		75 77
TALENT TO CHANGE THE FUTURE OF	✓ Delivered Career Qualified in Banking to >2,000 colleagues – a unique program; aiming to have all colleagues trained by FY24	
BANKING	✓ Launched a program to skill a group of C&IB bankers in climate change	2019 Apr 21 Top Quartile

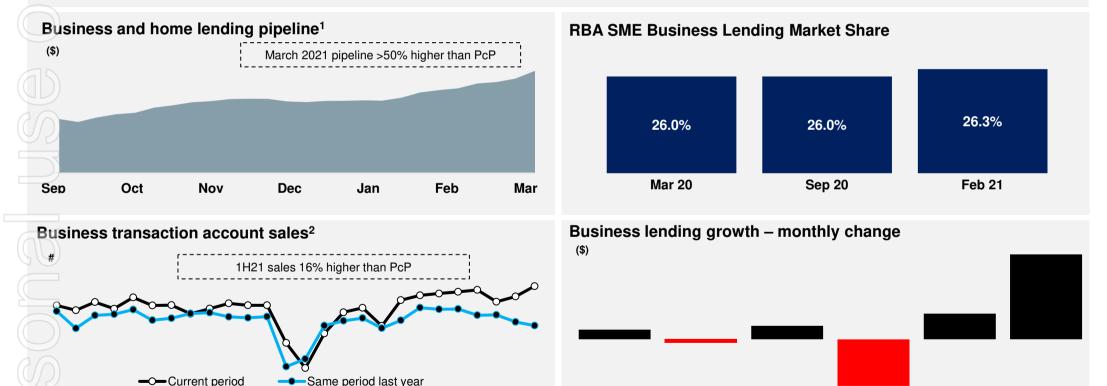
⁽¹⁾ Apr 21 and Top Quartile refer to Glint 'Heartbeat' engagement scores which differ in methodology to the 2019 AON survey. The 2019 score of 66 represents a restated score of the AON survey into a Glint 'Heartbeat' score methodology



REINVIGORATING OUR LEADING BUSINESS & PRIVATE BANKING FRANCHISE

BUILDING MOMENTUM IN AN IMPROVING ENVIRONMENT

- Improving economic environment, strong business confidence and conditions, and elevated capacity utilisation
- New leadership with heightened focus on performance disciplines
- Addition of ~490 new roles in B&PB, against a target of ~550 in FY21
- Continuing to progress simplification, automation and digitisation



Mar

Oct

Nov

Pipeline refers to value of applications, approvals and acceptances. Based on unaudited management information

Jan

Feb

Dec

(2) Weekly count of new Business Everyday Accounts

Nov

Oct



Mar

Jan

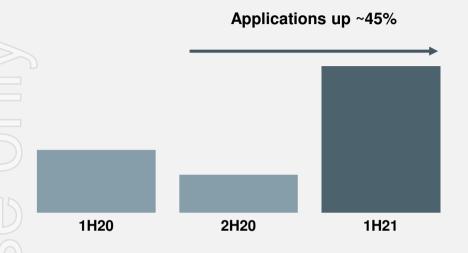
Dec

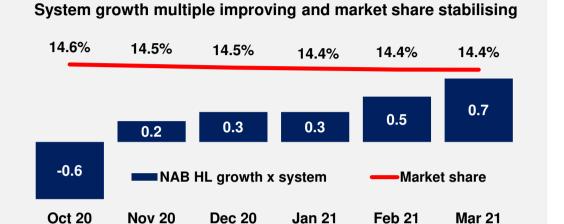
Feb

Sep

BUILDING MOMENTUM IN PERSONAL BANKING

HOME LOAN APPLICATIONS UP AND GROWTH CLOSER TO SYSTEM





TURNAROUND TIMES IMPROVING 'Time to yes' improved ~30% Mar 20 Sep 20 Mar 21

SUPPORTED BY SIMPLE HOME LOANS

- A digital home loan application tool simplifying the application experience for bankers and customers
- ~60% of proprietary applications currently eligible
- Continue to expand eligible customers and progressively rollout to B&PB and Broker in 2H21

'Time to Yes'
for applications through
Simple Home Loans

~50% In <1 day

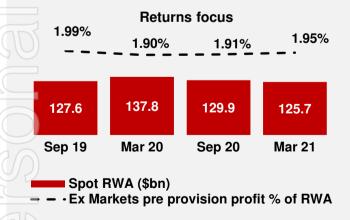


⁽¹⁾ Monthly median days to unconditional approval measured from time of a customer's application

EXECUTING WELL IN C&IB, BNZ & UBANK

C&IBDisciplined growth

- Highly professional relationship managers and specialists
- GLAs 3%¹ up on HoH including 7%¹ lift in lending to target growth sectors (Infrastructure², Investor, Securitisation)
- #1 provider of renewable energy finance in Australia³
- Accelerating distribution activity with 2H21 pipeline >20% up on PcP including underwriting and arranging transactions



BNZ Growth in personal and SME

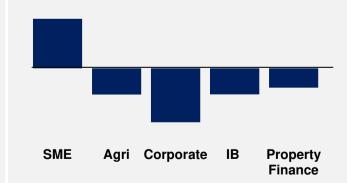
Growth in home lending

1.2x

system growth in housing lending in 1H21

Business lending tilt away from lower returning segments

(\$) 1H21 movement in business lending



UBANK

New customer acquisition

 Announced acquisition of 86 400 in Jan 21 – received ACCC and APRA approval⁴



- Consistent with NAB's long-term strategy and growth plans to develop a leading digital bank
- ✓ Combines UBank's established customer base and brand with 86 400's technology and innovation capability
- ✓ NAB balance sheet strength and investment to support accelerated growth and continued innovation



⁽¹⁾ Growth rates excluding FX

²⁾ Infrastructure includes Renewables

⁽³⁾ BloombergNEF Country Profile for Australia - Top Renewable Energy Players (2004 to 31 March 2021)

⁽⁴⁾ Acquisition of 86 400 expected to complete in 2H21, subject to obtaining approval of the scheme by the Federal Court

TECHNOLOGY INVESTMENT UNDERPINS REVENUE AND COST TARGETS

SUPPORTING PRODUCTIVITY, COST REDUCTION AND REVENUE GROWTH



Faster speed to market



NPS¹ uplift for platforms on cloud



Insourcing key technology functions



Customer & colleague digital tools



Leveraging Data & Analytics



Deep investment in cloud and data skills

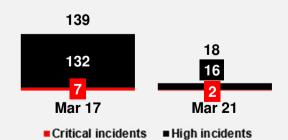
Building on strong technology foundations

Leveraging the Cloud



■ Total apps running on cloud

Improved Resilience²



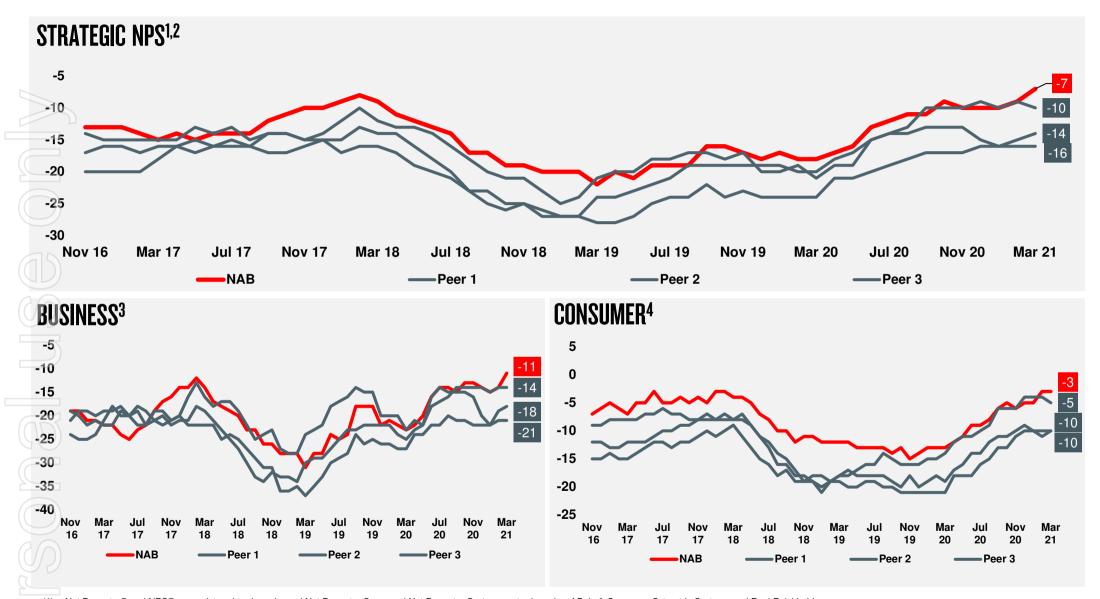
Reduced fraud losses

21%
reduction in fraud losses impacting NAB and customers³

- (1) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld
- (2) Critical Incidents Significant impact or outages to customer facing service or payment channels. High Incidents Functionality impact to customer facing service or impact/outage to internal systems. Numbers include BNZ incidents
- (3) 1H21 vs 2H20



CUSTOMER EXPERIENCE LEADING PEERS BUT MORE WORK TO DO



⁽¹⁾ Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld



⁽²⁾ Strategic NPS: Sourced from DBM Atlas, measured on 6 month rolling average. The overall Strategic NPS result combines the Consumer and Business segment results using a 50% weighting for each. Net Promoter Score (NPS) is based on all customers' likelihood to recommend on a scale of 0 to 10 (extremely unlikely to extremely likely)

⁽³⁾ March 2021. Source: DBM Atlas – Business. All Business customers, six month rolling averages

⁴⁾ March 2021. Source: DBM Atlas – Consumer. All Consumer customers, Australian population aged 18+, six month rolling averages

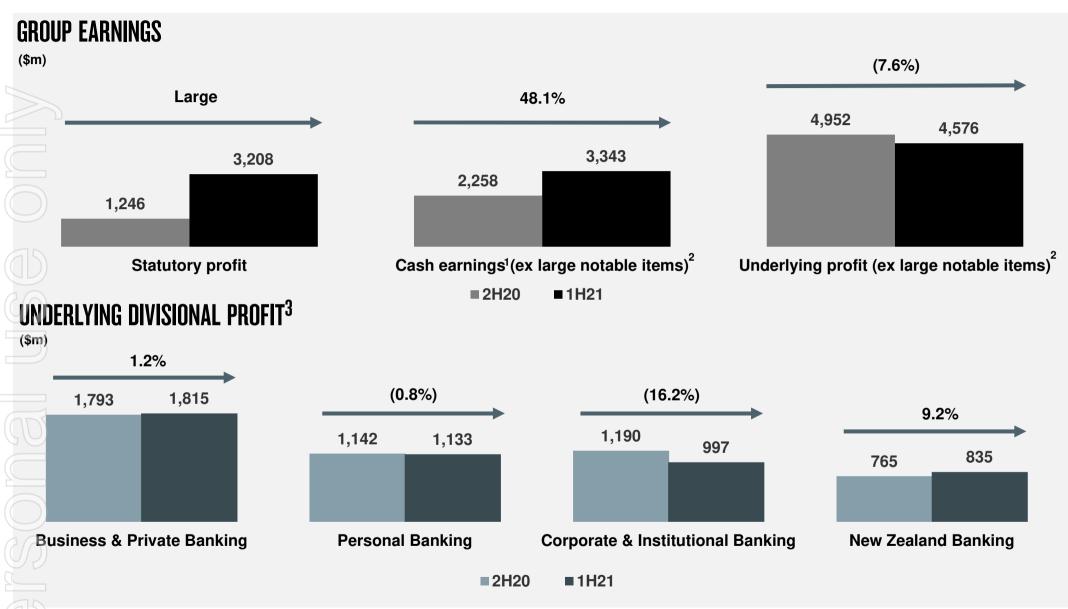


1H21 FINANCIALS

GARY LENNON

Group Chief Financial Officer

GROUP AND DIVISIONAL PERFORMANCES



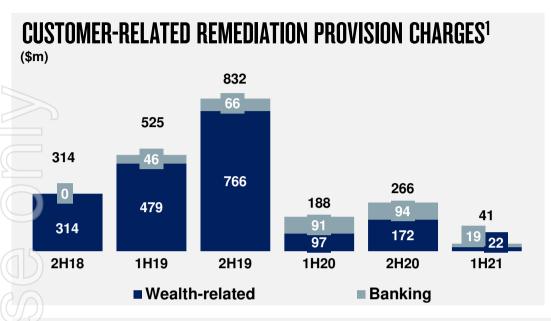
⁽¹⁾ Refer to page 114 for definition of cash earnings and reconciliation to statutory profit



⁽²⁾ Refers to large notable items in 2H20. No notable items in 1H21

⁽³⁾ Results in local currency

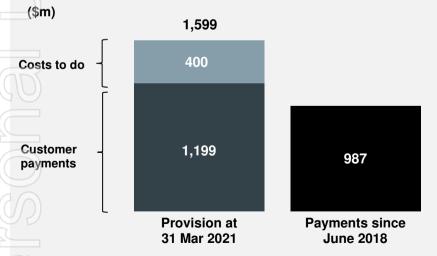
REMEDIATION WORK PROGRESSING



PAYROLL REMEDIATION

- Extensive review into payments to both current and former Australian colleagues
- Range of potential payroll under and over payment issues; remediating under payments dating back to 1 October 2012
- \$40m has been paid
- Additional 1H21 provision charge of \$51m before tax (\$36m after tax) including \$25m before tax (\$18m after tax) in Discontinued Operations

CUSTOMER-RELATED REMEDIATION PROVISIONING AND UTILISATION

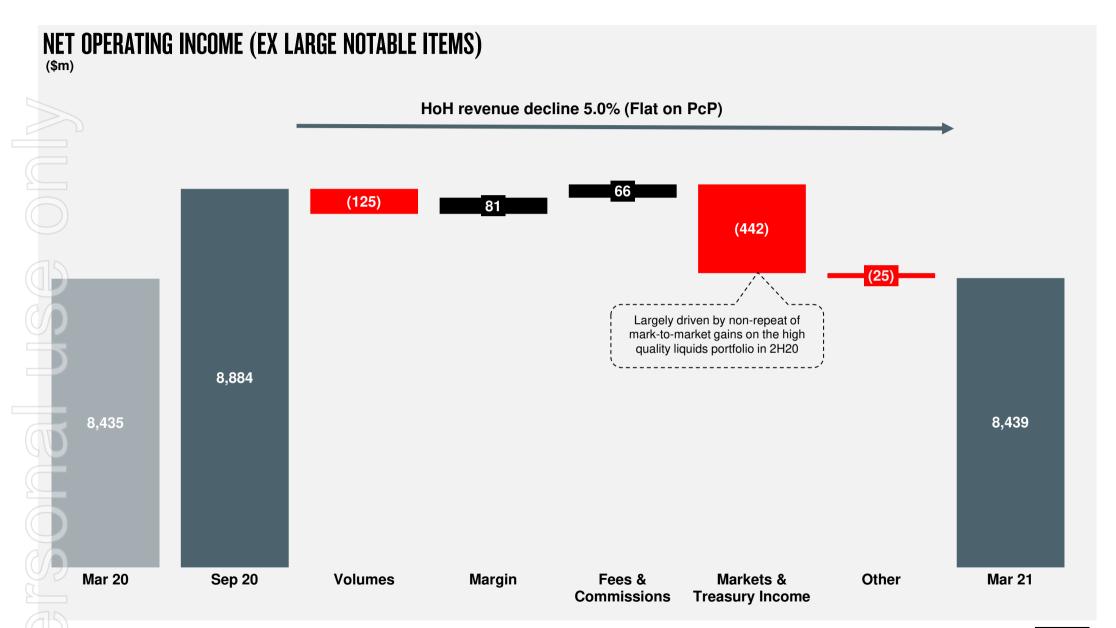


- >1,300 colleagues dedicated to remediation activities across NAB and MLC Wealth
- More than one million payments made to customers since June 2018 at a total value of \$987m – up 38% from FY20
- Commenced accelerated payments to customers for advice partnership fee for no service program



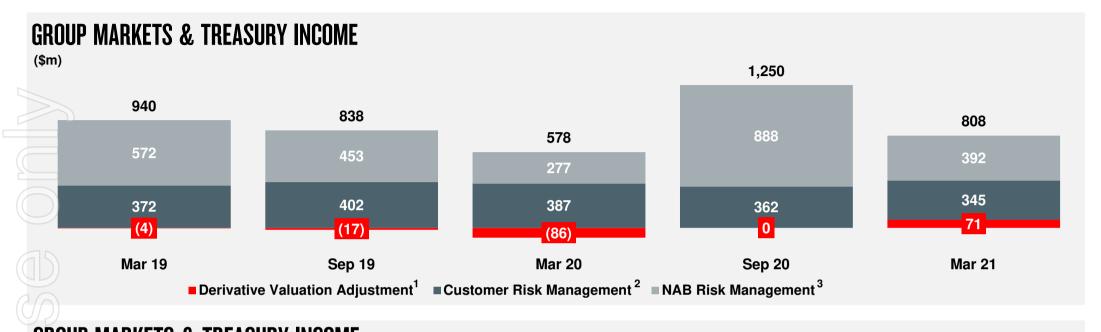
⁽¹⁾ Charges are post-tax and include amounts taken through discontinued operations. As part of the sale of MLC Wealth to IOOF Holdings Ltd (IOOF), NAB has agreed to retain all customer-related remediation liabilities associated with the conduct of the Wealth Advice business pre-completion

REVENUE STABLE EX MARKETS & TREASURY





MARKETS & TREASURY INCOME LOWER





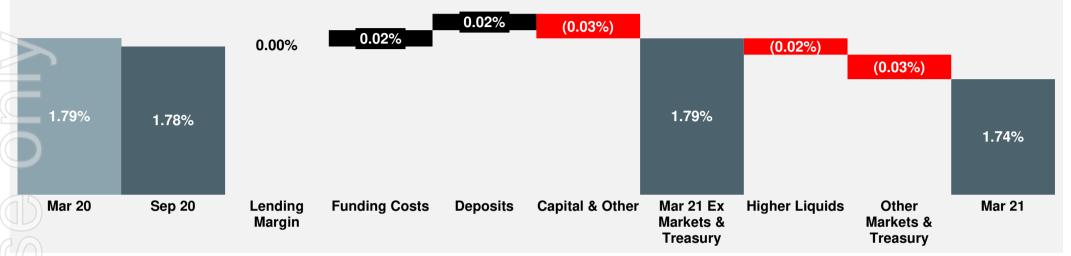
⁽¹⁾ Derivative valuation adjustments include credit valuation adjustments and funding valuation adjustments (2) Customer risk management comprises NII and OOI

⁽³⁾ NAB risk management comprises NII and OOI and is defined as management of interest rate risk in the banking book (IRRBB), wholesale funding and liquidity requirements and trading market risk to support the Group's franchises



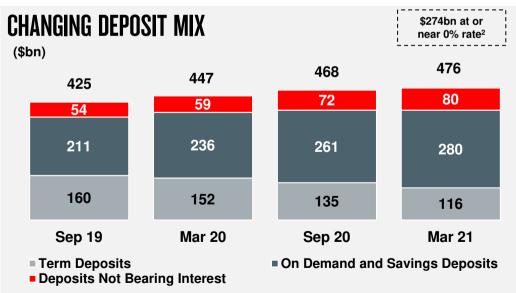
NET INTEREST MARGIN BENEFITING FROM LOWER FUNDING COSTS

NET INTEREST MARGIN (EX LARGE NOTABLE ITEMS)



KEY CONSIDERATIONS

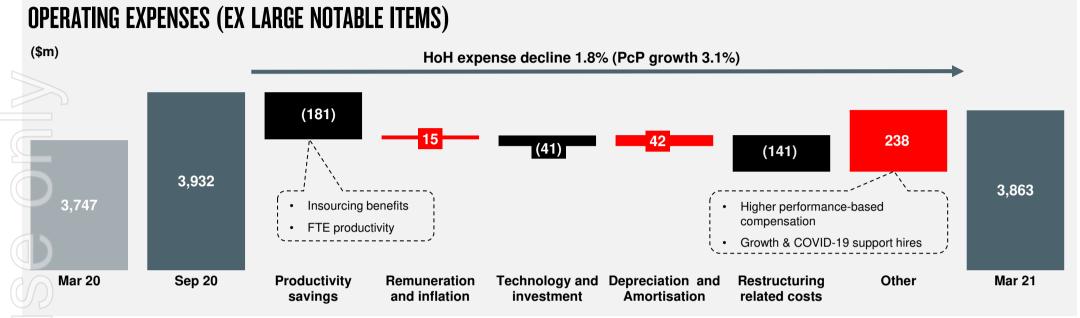
- 2H21 NIM drag from low rate environment expected to be
 ~3bps¹ but impact to moderate into FY22
- Competitive pressures and housing lending product mix expected to remain as headwinds, along with higher liquids
- Lower funding costs and deposit mix expected to remain a modest tailwind in 2H21
- \$98bn replicating portfolio comprises \$41bn of capital (2 year avg investment term) and \$57bn of deposits (5 year avg investment term)

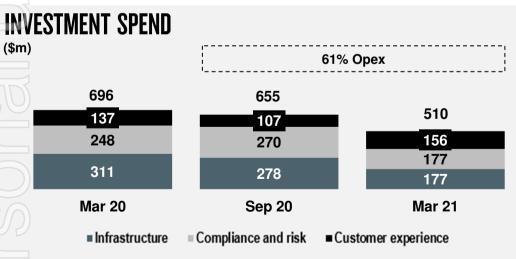


- Estimated impact of previously announced RBA and RBNZ cash rate cuts on Group NIM, including the deposits impact, lower expected replicating portfolio benefits, and impact of announced repricing. Excludes the impact of any future cash rate movements. 2H21 impact consistent with expected FY21 impact of ~6bps
- (2) Includes \$235bn in Australian customer deposits at or near 0% rate and NZ\$42.5bn in New Zealand deposits at or near 0% rate



LOWER OPERATING EXPENSES AND INVESTMENT SPEND



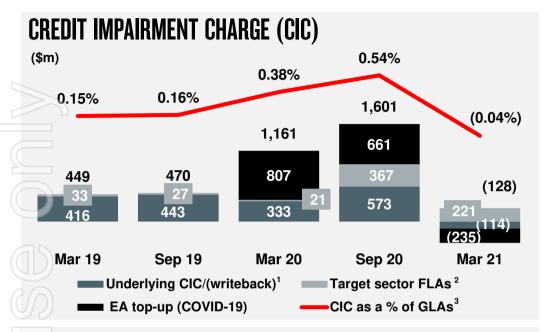


COMMENTS

- HoH expense decline compared to PcP increase primarily reflects non-repeat of restructuring related costs in 2H20
- Investment spend expected to increase in 2H21 to ~\$700-750m. Relative to FY20, the mix of spend is shifting from Infrastructure and Compliance & Risk towards Customer Experience
- Re-affirming 0-2% cost growth guidance for FY21



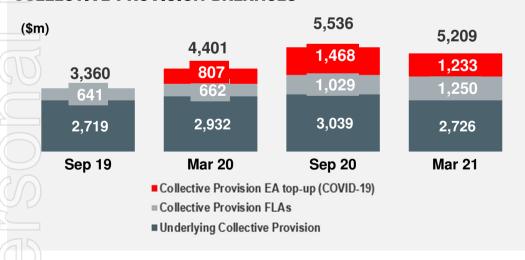
CREDIT IMPAIRMENT WRITEBACK, PROVISIONS MODESTLY LOWER



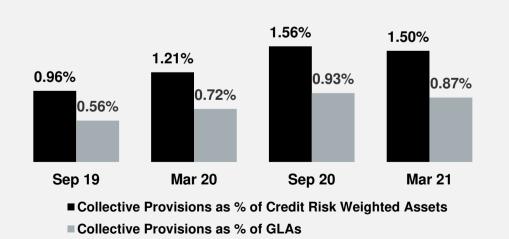
KEY CONSIDERATIONS 1H21

- Underlying CIC writeback of \$114m, including a low level of individual impairments and improved delinquencies for the unsecured retail portfolio
- Release of Economic Adjustment (EA) of \$235m reflecting improved economic outlook
- Net increase in target sector forward looking adjustments (FLAs) of \$221m mostly reflecting aviation and mortgages

COLLECTIVE PROVISION BALANCES



COLLECTIVE PROVISION COVERAGE



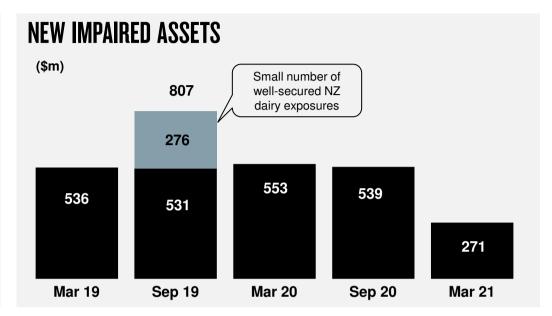
- (1) Represents total credit impairment charge less EA top-up and FLAs increase
- (2) Represents collective provision FLAs for targeted sectors
- (3) Half year annualised



ASSET QUALITY

KEY CONSIDERATIONS

- 90+ DPD & GIA ratio uplift mainly due to missed payments for a portion of the cohort of Australian home loan customers exiting deferrals
- Modest reduction in Watch loans post Sep 20 mainly reflects reassessment of deferral customers previously classified as Watch and FX impacts
- New impaired assets lower due to a lower level of single larger name impairments during 1H21





⁽¹⁾ Referral to Watch generally triggered by banker annual reviews through the year or as a result of performing customers experiencing cashflow pressures (2) Eligible deferral customers treated in accordance with APRA guidance, with arrears profile frozen for period of deferral (up to 31 March 2021)



PROVISIONS

MOVEMENT IN PROVISIONS¹

(\$m)

4,835

Total Provisions Mar 20 6,011

Total Provisions Sep 20

(202)

Underlying collective provision

Forward looking Economic Adjustment

(235)

Target sector forward looking adjustments

221

Specific provision

(50)

Total Provisions Mar 21

5.745

UNDERLYING CP

- Model outcomes based on point-intime data
- Forms baseline
- 1H21 release
 reflects improved
 environment and
 customer positions

ECONOMIC ADJUSTMENT (EA)

- Forward view of additional stress across portfolio from baseline, according to 3 probability weighted scenarios (upside, base case & downside)
- Scenarios based on forward looking macro economic data and granular PD and LGD assumptions
- EA top-up required where probability weighted EA higher over the period (and vice versa)
- 1H21 EA release of \$235m reflects improved economic outlook partly offset by changes to scenario weightings including reduced upside weighting (15% to 5%) given some upside now captured in base case²

TARGET SECTOR FLAS

- Considers forward looking stress incremental to EA changes
- \$221m increase mostly reflects additional stress in aviation & mortgage exposures



⁽¹⁾ Excludes provisions on fair value loans and derivatives

⁽²⁾ Base case weighting now 65% (from 60% at FY20) and Downside weighting now 30% (from 25% at FY20)

COVID-19 NON-RETAIL SECTORS OF INTEREST DETERIORATING

KEY CONSIDERATIONS

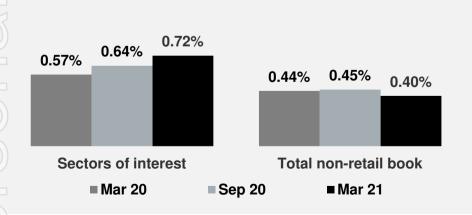
- Continued close monitoring of exposures to sectors significantly impacted by COVID-19
- Sectors of interest have experienced asset quality deterioration, against improved asset quality for the total non-retail book
- EAD broadly stable vs 2H20
- Additional FLAs vs 2H20 reflect incremental forward looking stress beyond that captured for total portfolio in EA top-up based on granular, bottom-up analysis

SECTORS OF INTEREST - KEY METRICS SUMMARY

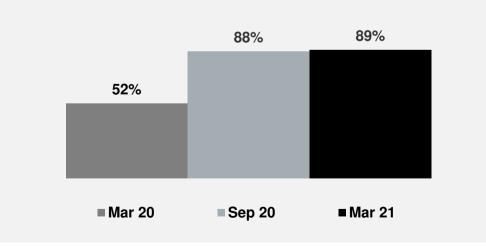
	EAD \$bn		% of 90+ DPD and GIA to EAD	
	Sep 20	Sep 20 Mar 21		Mar 21
Retail Trade	14.5	14.5	1.58	1.71
Tourism, Hospitality & Entertainment ¹	14.1	13.5	1.07	1.23
Air travel and related services	11.3	10.1	0.43	0.77
Office, retail tourism and leisure CRE ²	41.9	41.6	0.22	0.21
Total non-retail sectors of interest	81.8	79.7	0.64	0.72

SECTORS OF INTEREST VS TOTAL NON-RETAIL BOOK

90+ DPD & GIA % of EAD



SECTORS OF INTEREST FLAS % OF TOTAL NON-RETAIL FLAS³



- (1) Tourism, hospitality and entertainment include regulatory industry classification of accommodation and hospitality, plus cultural and recreational services
- (2) CRE EAD figures are limits based on ARF230 and the FLAs relate to the whole CRE portfolio with Office, Retail, Tourism and Leisure CRE most impacted by COVID-19 stress

(3) Refer page 79 for a breakdown of target sector FLAs



SOME DEFERRAL CUSTOMERS EXPERIENCING STRESS

HOME LOAN CUSTOMERS EXITED DEFERRALS¹

- ~\$4.9bn (~10% of total deferral balances) of exited deferral customers are behind on repayments and being managed on a case-by-case basis in NAB Assist
- Of the ~\$4.9bn balances, \$2.4bn are 90+ DPD, including over representation from Victoria and IO conversions

Dynamic LVR profile of ~\$4.9bn past due balances	\$m
90.01% - 100% DLVR, no LMI	~60
>100% DLVR, no LMI	~55

SME BUSINESS LOAN CUSTOMERS EXITED DEFERRALS²

- ~\$2bn (~9% of deferral EAD) of exited deferral customers being managed by SBS³, of which \$0.2bn are 90+ DPD
- Relatively low level of 90+ DPD reflects customers' strong cash buffers, including as a result of our continuing support to customers and government stimulus
- Key industries being managed by SBS include Accommodation & Hospitality, Transport & Storage and Property & Business Services

Category	SBS business deferrals ~\$2br		
Watch loan	~1.1		
In Default	~0.9		
- of which 90+ DPD	~0.2		

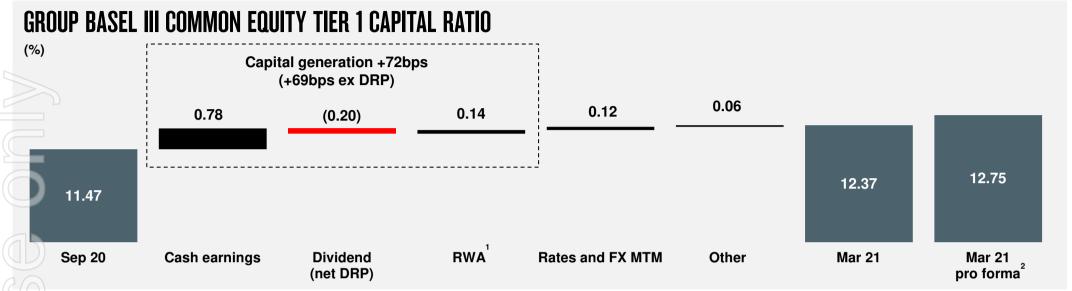


⁽¹⁾ All data as at 19 April 2021

⁽²⁾ All data as at 31 March 2021

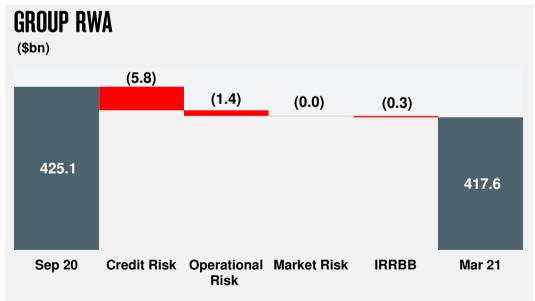
⁽³⁾ Strategic Business Services team (SBS) assists our non-retail customers in financial difficulty and seeks to minimise the risk of loss to the bank

STRONG CAPITAL POSITION



CET1 CONSIDERATIONS

- Strong organic capital generation over the period, with low CICs, asset quality impacts and asset growth
- Completion of MLC Wealth sale³ estimated to add ~35bps CET1, expected to complete in 2H21 subject to timing of regulatory approvals
- If current economic conditions continue, material credit risk migration is not expected
- Level 1 CET1 ratio of 12.40%
- DRP for 1H21 dividend to be neutralised



Adjusted for estimated impacts from agreed sale of MLC Wealth (~35bps) and BNZ Life (~7bps) less acquisition of 86 400 (~4bps). Sale of MLC Wealth and acquisition of 86 400 expected to complete in 2H21, and sale of BNZ Life expected to complete in 1H22, in each case subject to relevant approvals. Final capital impact of each transaction will be determined following completion.

ASX announcement on 31 August 2020; the purchase price of \$1,440m comprises \$1,240m in cash proceeds from IOOF and \$200m in the form of a 5-year structured subordinated note in IOOF



Excludes FX translation

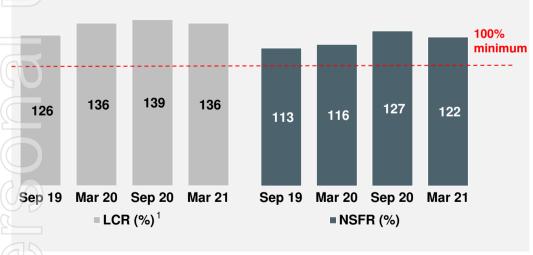
FUNDING & LIQUIDITY

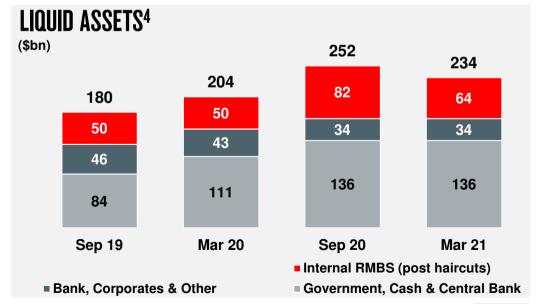
KEY MESSAGES

- Funding and liquidity position remains strong with significant surpluses above regulatory minimums
- System liquidity remains high due to continued deposit inflows, central bank and government stimulus measures
- Strong liquidity position has allowed for a reduction in the RBA's Committed Liquidity Facility (CLF) from \$55.1bn to \$31.0bn
- Term Funding Facility (TFF) capacity of \$14.5bn is available to be drawn up to 30 June 2021

Current TFF available 3 May 2021 \$14.5bn Additional Allowance: \$4.9bn 2 Supplementary Allowance: \$9.6bn Actual 2H21 Term Funding Maturities: \$13.1bn3 Initial Allowance \$14.3bn drawn Actual 1H21 Term Funding Maturities: \$11.2bn3

LIQUIDITY REMAINS ABOVE REGULATORY MINIMUMS





- (1) Average LCR for the quarter
- (2) The Additional Allowance allocation remains static from 1 June 2021. The Additional and Supplementary Allowances are available to be drawn down until 30 June 2021
- 3) Excludes BNZ, hybrids and RMBS maturities
- 4) Spot Liquid Assets as at end of each period





OUTLOOK

ROSS McEWAN

Group Chief Executive Officer

OUTLOOK

Defined and clear strategy, making progress with more to do

Focus and discipline key to execution

Optimistic about the outlook for Australia and New Zealand

Well positioned to grow with customers





ADDITIONAL INFORMATION

DIVISIONAL PERFORMANCES

NAB At A Glance	33
We Have Clear Growth Opportunities	34
Divisional Contributions	35
Business & Private Banking	36
Personal Banking	39
Corporate & Institutional Banking	42
New Zealand Banking	44

NAB AT A GLANCE

	Linploy	CC3	
CASH	EARNINGS	DIVISIONAL	SPLIT ¹

>31,000

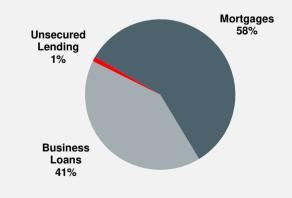
Employees

% of Cash Earnings
36%
26%
24%
17%
(3%)
100%

~8 million

Customers

GROSS LOANS & ACCEPTANCES SPLIT



814 Branches/Business centres	>160 years in operation		
Key Financial Data	1H21		
Cash Earnings ¹	\$3,343m		
Cash ROE	11.1%		
Gross Loans & Acceptances	\$599bn		
Non-performing loans to GLAs ²	123 bps		
CET1 (APRA)	12.37%		
NSFR (APRA)	122%		
Australian Market Share	As at March 21		
Business lending ³	21.6%		
Housing lending ³	14.4%		
Personal lending ⁴	8.9%		
Cards ³	13.3%		
Credit Ratings S&P AA-/A-1+ NAB Ltd LT/ST (Negative)	Moody's Aa3/P-1 Fitch A+/F1 (Stable)		

3) APRA Monthly Authorised Deposit-taking Institution statistics



⁽¹⁾ Refer to page 114 for definition of cash earnings and reconciliation to statutory net profit

^{2) 90+} days past due and gross impaired assets to gross loans and acceptances

⁴⁾ Personal loans business tracker reports provided by RFI, represents share of RFI defined peer group data

WE HAVE CLEAR GROWTH OPPORTUNITIES

BUSINESS & PRIVATE BANKING	PERSONAL BANKING	CORPORATE & INSTITUTIONAL BANKING	BNZ	UBANK
 Industry-leading relationship bankers, enabled by data and analytics 550 new customer facing roles Strengthen sector specialisation Transform business lending experience Leverage High Net Worth proposition 	Flexible and professional bankers – able to serve customers whenever, wherever and through any channel they choose Deliver a simple and digital everyday banking experience, including unsecured lending Deliver Australia's simplest home loan	 Pisciplined growth Highly professional relationship managers and specialists Leadership in infrastructure, investors, and sustainability Enhanced transactional banking and asset distribution capability 	 Grow in personal & SME Step change in digital banking capability Simpler, more focused bank Re-weight to less capital intense segments 	 New customer acquisition New propositions driving customer acquisition Market leading digital experience Ambition to expand share in younger segments



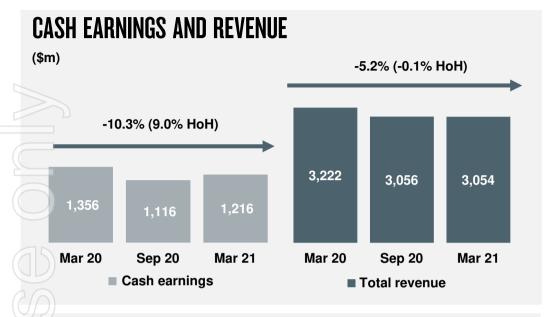
DIVISIONAL CONTRIBUTIONS

Division	Cash Earnings		Underlying Profit	
Division	1H21 (\$m)	1H21 v 2H20	1H21 (\$m)	1H21 v 2H20
Business and Private Banking	1,216	9.0%	1,815	1.2%
Personal Banking	859	24.7%	1,133	(0.8%)
Corporate and Institutional Banking	782	5.7%	997	(16.2%)
New Zealand Banking ¹	616	30.0%	835	9.2%



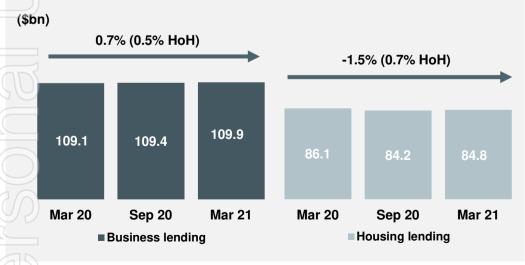
⁽¹⁾ In local currency

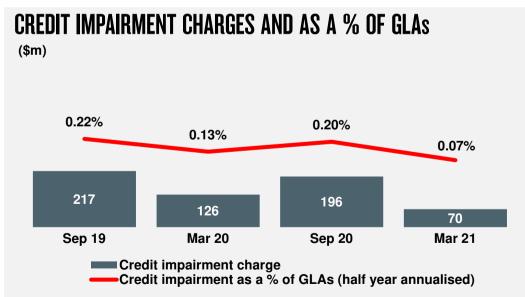
BUSINESS & PRIVATE BANKING





BUSINESS AND HOUSING LENDING GLAS

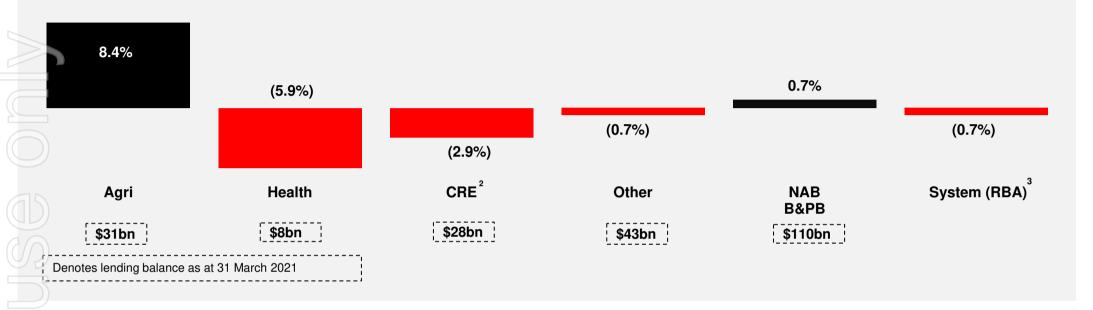




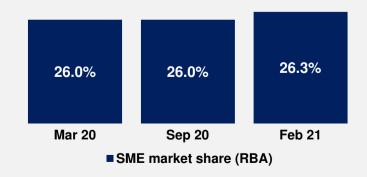


BUSINESS LENDING GROWTH & MARKET SHARE

AUSTRALIAN SME BUSINESS LENDING GROWTH (YOY)¹



SME AND AGRI BUSINESS LENDING MARKET SHARE







⁽¹⁾ Growth rates are on a customer segment basis and not industry

²⁾ CRE primarily represents commercial real estate investment lending across a range of asset classes including Retail, Office, Industrial, Tourism and Leisure, and Residential

³⁾ RBA published Small and Medium banking market share (D14.1) as at Feb 21

QUICKBIZ FOR SMALL BUSINESS CUSTOMERS

DIGITAL SMALL BUSINESS UNSECURED LENDING

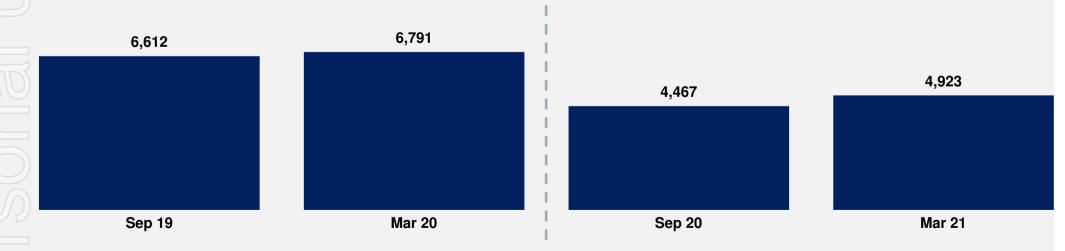
- Access to unsecured finance for term loan, overdraft, business cards, equipment loan and broker assisted customers
- Application and decisioning in as little as 20 minutes
- Unsecured term loan lending limit up to \$250k for existing customers
 - Eligible customers can apply for unsecured term loan and overdrafts directly through Internet Banking, with pre-population of existing customer information reducing number of clicks by 100+

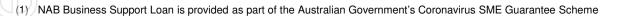
KEY CONSIDERATIONS

- Applications growth in 2H20 and 1H21 has been impacted by:
 - challenging COVID-19 environment
 - from April 2020, active marketing of regular Quickbiz offers ceased in favour of the NAB Business Support Loan¹ offered via the Quickbiz platform

QUICKBIZ APPLICATION GROWTH

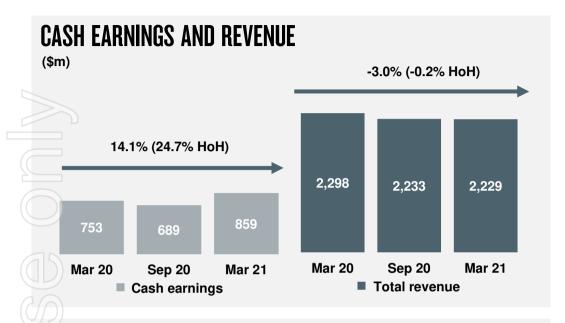
Applications







PERSONAL BANKING

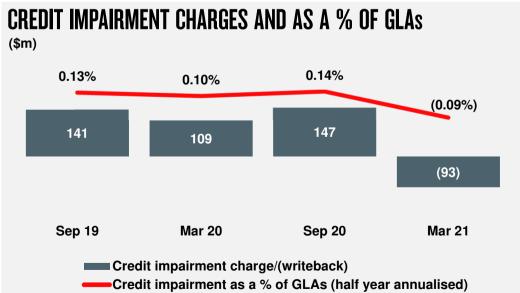




HOUSING LENDING GLAS

(\$bn)





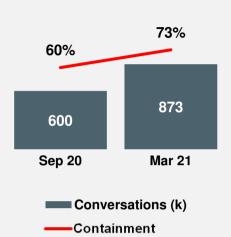


INCREASING USE OF DIGITAL TOOLS

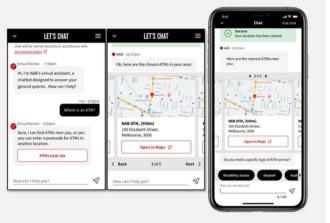
VIRTUAL ASSISTANT

Growing use of the Virtual Assistant has resulted in call reductions to the call centre through

- Increasing number of virtual interactions
- Increasing containment¹ of interactions within the Virtual Assistant
- Increasing automation ATM & Branch locator, complaint submission



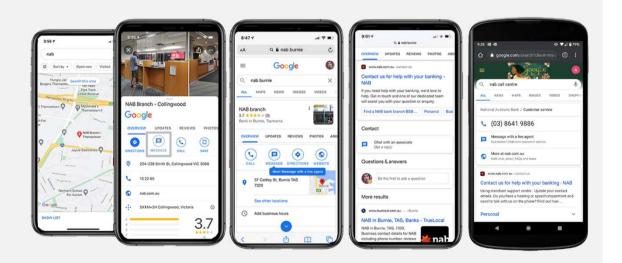
Virtual Assistant



GOOGLE MESSAGING

Launched Google messaging in Nov 20 – enabling chat and messaging services to show up across key Google assets (maps, search & feature snippets)

- First bank in APAC to launch service
- >3,000 enquiries serviced since launch
- 80% of enquiries are able to be resolved first time inchannel



(1) Containment occurs when the Virtual Assistant successfully answers a customer's query without the need to include or hand over to a colleague



INNOVATING WITH STRAIGHTUP CARD

STRAIGHTUP CARD

- Launched the NAB StraightUp Card in 2H20, Australia's first no-interest credit card
- Providing a response to customers wanting access to credit that is simple and easy to understand



NAB's most popular credit card product

33%

of NAB's credit card applications in 1H21

Millennial appeal

37%

more applicants under 35 years old vs other cards

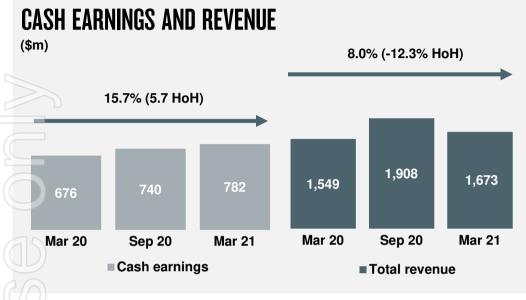
Award winning

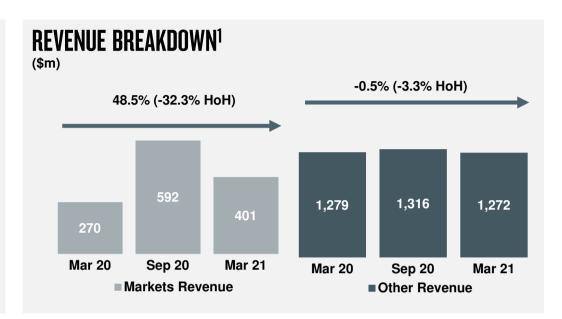


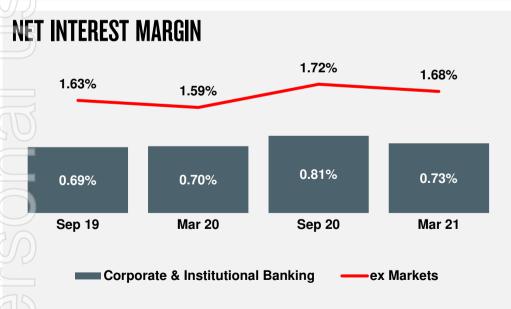
2021 RFi Best Lending Innovation Award winner

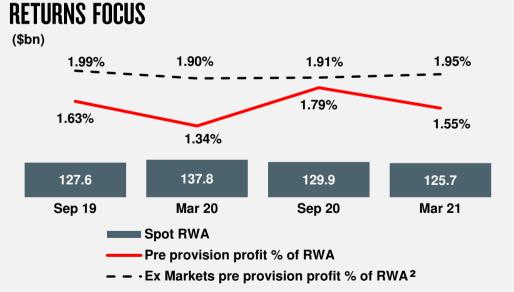


CORPORATE & INSTITUTIONAL BANKING





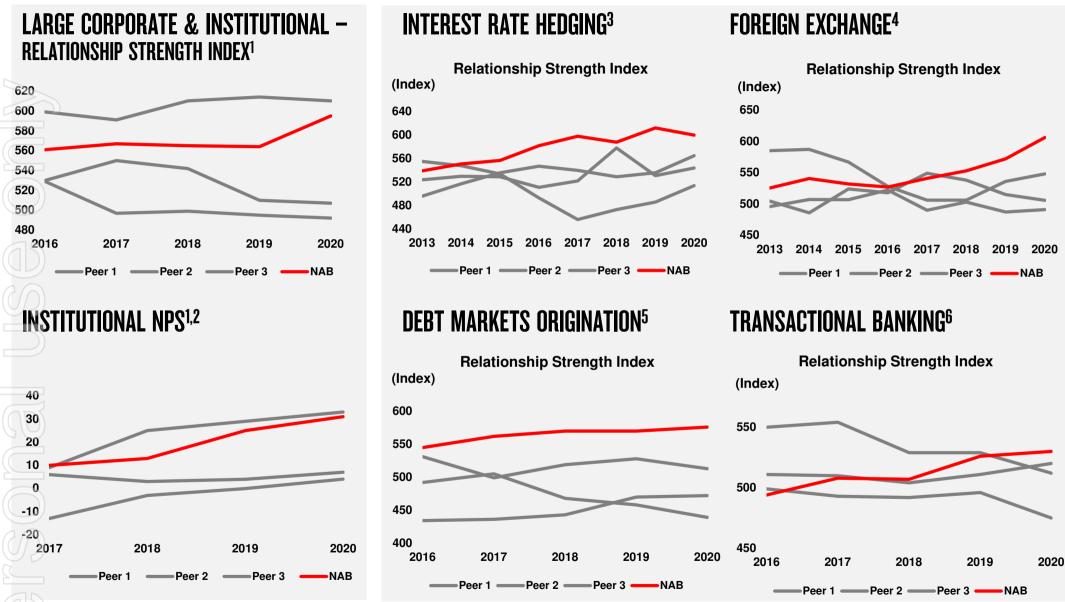




- (1) Markets revenue represents Customer Risk Management revenue and NAB Risk Management Revenue. Includes derivative valuation adjustments
- (2) Ex Markets pre provision profit % of RWA excludes Markets pre provision profit and average RWAs



CUSTOMER METRICS

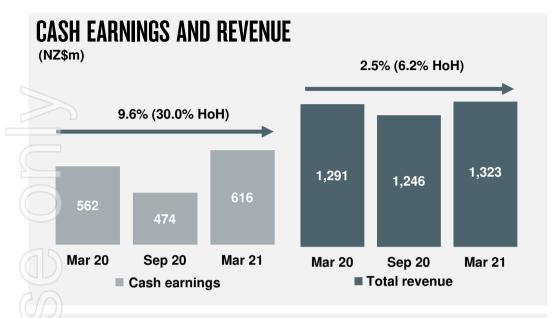


All data from Peter Lee Associates, Australia. Based on top four banks by penetration. Relationship Strength Index (RSI) is based on a combined measure of most qualitative evaluations.

- (1) Corporate and Institutional Relationship Banking Survey 2020
- (2) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld
-) Interest Rate Derivatives Survey 2020
- (4) Foreign Exchange Survey 2020
- Debt Securities Origination Survey 2020
- (6) Transaction Banking Survey 2020



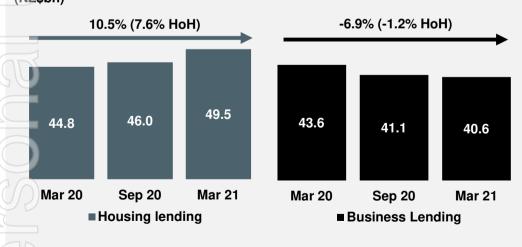
NEW ZEALAND BANKING

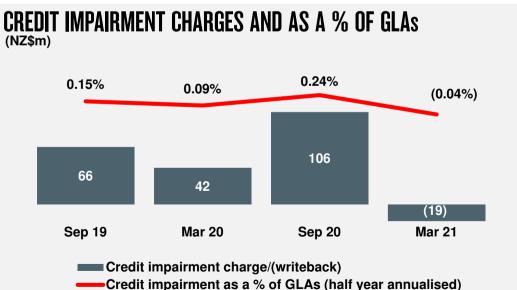




BUSINESS & HOUSING LENDING GLAS

(NZ\$bn)

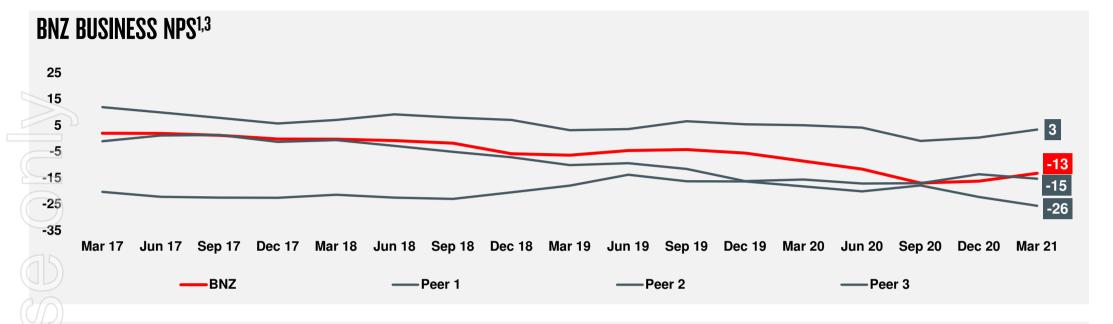


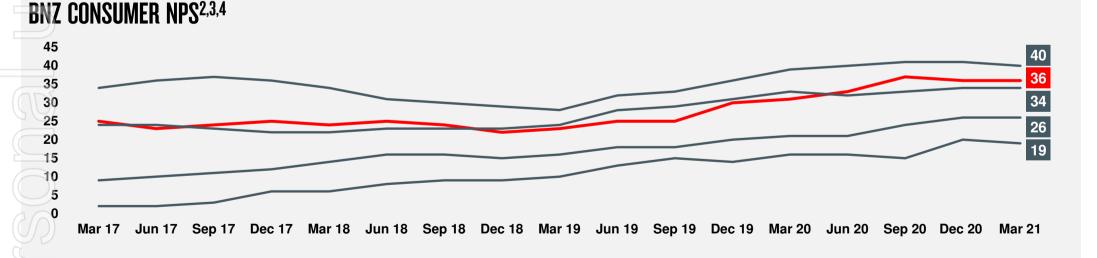




KEY CUSTOMER METRICS

BNZ





Peer 2

(1) Source: Kantar Business Finance Monitor (data on 4 quarter roll). Total business market up to annual turnover of \$150m; includes Agribusiness with a turnover of \$100k+
(2) Source: Camorra Retail Market Monitor (data on 12 month roll). There has been a change in NPS used for BNZ reporting, to reflect the total Consumer market, rather than Combined Priority Segments (which include Starters and Savers, Home Owners and Investors and High Net Worth)

(3) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld

Peer 1

(4) In 2019, a change in Retail Market Monitor methodology led to a re-set of NPS for the consumer market for all five major banks. The use of a 12 month rolling average in BNZ reporting smoothed the transition (we used data that was collected in parallel from May 2019 to September 2019), but a methodology-driven increase in NPS for all banks is visible during this period of transition. The new methodology has been fully embedded since October 2019

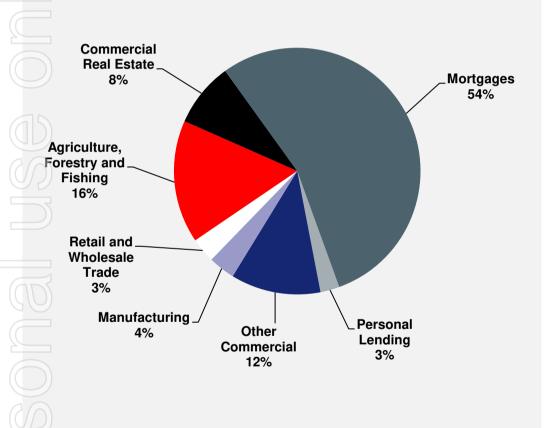


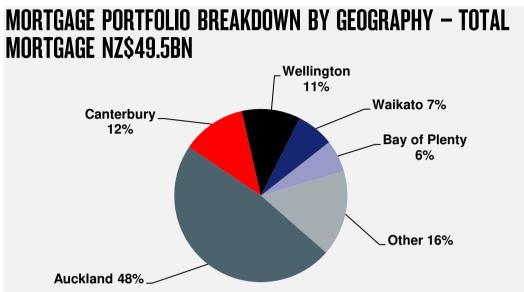
Peer 4

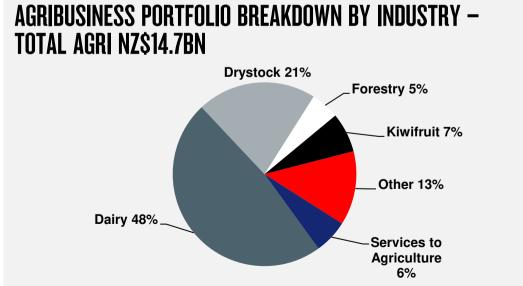
Peer 3

LENDING MIX

PORTFOLIO BREAKDOWN - TOTAL NZ\$91.1BN









NEW ZEALAND HOUSING LENDING KEY METRICS

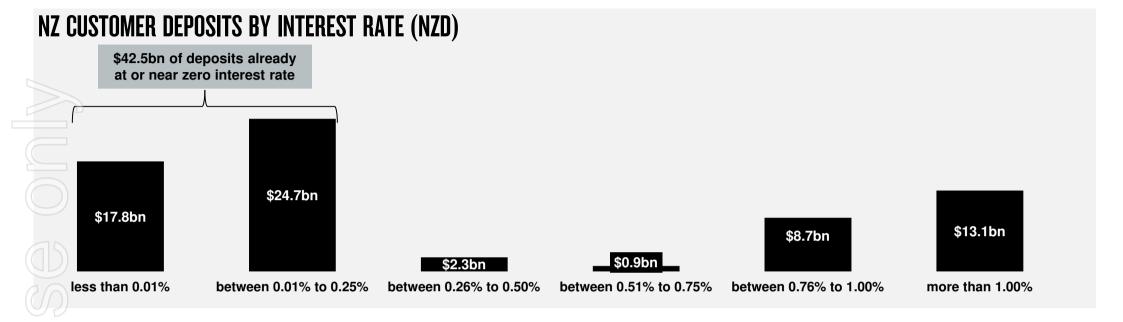
New Zealand Housing Lending	Sep 19	Mar 20	Sep 20	Mar 21	Mar 20	Sep 20	Mar 21
		Portfolio					
Total Balances (spot) NZ\$bn	43.0	44.8	46.0	49.5	5.8	5.1	9.5
By product							
- Variable rate	15.9%	15.2%	14.1%	12.9%	15.4%	15.1%	11.2%
- Fixed rate	81.7%	82.6%	84.1%	85.5%	84.0%	84.6%	88.2%
Line of credit	2.4%	2.2%	1.8%	1.6%	0.6%	0.3%	0.6%
By borrower type							
- Owner Occupied	66.2%	66.4%	66.0%	64.5%	70.2%	64.5%	60.1%
- Investor	33.8%	33.6%	34.0%	35.5%	29.8%	35.5%	39.9%
By channel							
- Proprietary	80.0%	77.9%	76.2%	73.7%	70.8%	68.8%	67.9%
- Broker	20.0%	22.1%	23.8%	26.3%	29.2%	31.2%	32.1%
Low Documentation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest only ²	20.4%	24.4%	25.5%	20.2%	29.2%	28.2%	28.5%
LVR at origination	66.5%	66.7%	66.8%	66.0%			
90+ days past due	0.07%	0.11%	0.13%	0.14%			
Impaired loans	0.03%	0.03%	0.02%	0.01%			
Specific Impairment coverage ratio	17.0%	25.5%	26.3%	20.8%			
Loss rate ³	0.01%	0.01%	0.00%	0.00%			

⁽¹⁾ Prawdowns is defined as new lending including limit increases and excluding redraws in the previous six month period



Excludes line of credit products
12 month rolling Net Write-offs / Spot Drawn Balances

NZ CUSTOMER DEPOSITS BY INTEREST RATE









ADDITIONAL INFORMATION

TECHNOLOGY & OPERATIONS UPDATE

SOLID PROGRESS MADE ON OUR TECHNOLOGY TRANSFORMATION

KEY AREAS OF FOCUS

3 YEAR ACHIEVEMENTS¹

Built >120 microservices and >1.600 APIs – increasing efficiency of new feature delivery

Leverage the Cloud, Microservices and APIs • 45% of total apps running on the cloud – with no downtime from infrastructure issues



Simplify legacy technology

- Reduced the number of applications by 7%, reducing complexity
- · Simplified and modernised workplace technology for colleagues
- 87% reduction in High and Critical rated incidents²



Embracing Data & Analytics

 Delivered data use cases covering at-risk potential lending to customers, payroll fraud, fraud analysis, call centre volumes, financial crime, among others



World class cyber security

- 40x increase in data protection efficacy by implementing preventative tools³
- · Kept losses broadly stable despite significant surge in attempted fraud



Achieved a 12% increase in NIST⁴ score

Culture of high speed delivery

- · Significant reduction in average time to deliver change
- Generated 11% improvement in developer productivity⁵



Insourcing key technology functions & uplifting skills

- · Insourcing of major contracts mostly completed, or winding down
- Tech and Ops insourced component of workforce now 68% from 30%
- >2,200 industry recognised cloud certifications (#5 of all non-cloud companies globally)



Investment in technology has generated clear benefits and underpins cost & revenue momentum going forward

Cost reduction

NPS⁶ increase

Improved resilience

Faster time to market

Safe growth

Uplifting colleague skills

- (1) Using 2018 as baseline
- Incidents include NAB and BNZ
- Representing 40x reduction in actual losses from data breaches since 2018
- (4) The NIST Cybersecurity Framework provides cyber security guidance for how organisations can assess and improve their ability to prevent, detect, and respond to cyber attacks.
- (5) Based on number of features delivered per engineering FTE since October 2018
- 6) Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld



STRONG TECH FOUNDATIONS ENABLING FASTER SPEED TO MARKET

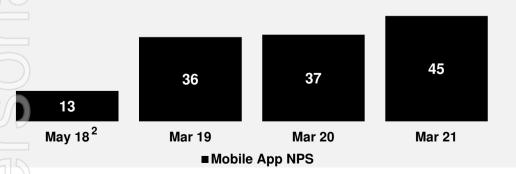
Investment in technology infrastructure and architecture (Cloud, Microservices, APIs) over time has increased speed of delivery for colleagues and customers

NAB APP - MORE FUNCTIONALITY AND RECORD HIGH NPS¹

Continued focus on increasing Mobile App functionality

- Fix rate for home loan ability to fix home loan rate through the app, option now also available to joint account holders
- Start credit card and personal loan account applications from the app
- First bank to integrate with Slyp to provide a digital smart receipting capability 2021 Canstar Innovation Excellence Award winner

Continued investment in Mobile App generating record high NPS



IB & NAB CONNECT PLATFORMS MOVED TO CLOUD

After NAB Connect in 2H20, Internet Banking platform infrastructure moved to the cloud in 1H21. Benefits include:

- ✓ Faster platform performance
- ✓ Reduction in deployment times
- ✓ Improved monitoring for quicker incident recovery
- ✓ Increased platform security
- ✓ Auto-scaling capabilities to support high demand periods
- ✓ Significantly reduced risk of platform outages



⁽¹⁾ Internal measure of NPS, calculated on a 26 week rolling average. Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld

⁽²⁾ Started NPS tracking for the NAB App in May 18





ADDITIONAL INFORMATION

LONG-TERM: A SUSTAINABLE APPROACH

SUSTAINABILITY IS EMBEDDED IN THE LONG-TERM PILLAR OF OUR GROUP STRATEGY

COMMERCIAL RESPONSES TO SOCIETY'S BIGGEST CHALLENGES



Supporting a low-carbon economy, driving investment in natural assets, helping people reduce financial stress and supporting more sustainable and inclusive communities

Our priorities:

- Climate change
 - Affordable and specialist housing Financial health and resilience
- · Sustainable agriculture
 - Indigenous economic participation

RESILIENT AND SUSTAINABLE BUSINESS PRACTICES



Managing our environmental, social and governance (ESG) risks and opportunities responsibly, and creating Australia's leading ESG risk capability

Our priorities:

- Colleagues and culture
- ESG risk management
- Supply chain management
- Human rights, including modern slavery
- Inclusive banking

INNOVATING FOR THE FUTURE

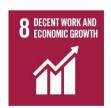


Driving investment in new, emerging and disruptive technologies, and partnering with customers, industry and government on critical initiatives

Our priorities:

- Our future core business and marketleading data analytics
- Partnerships that matter





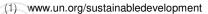








ALIGNED TO SIX KEY UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS¹ - WHERE WE CAN MAKE THE BIGGEST IMPACT





COMMERCIAL RESPONSES – CLIMATE CHANGE

- NAB is the only Australian bank to have signed the United Nations' Collective Commitment to Climate Action
- Focused on supporting customers with their transition plans, aligning our portfolio to net zero emissions by 2050
- Continued drive for opportunities in sustainable financing
- Carbon neutral in operations for over a decade, with ongoing work to drive further efficiencies

Commitments	1H21 Progress
	 Sector specific pathway mapping work is underway and target- setting is on track for completion and disclosure by 2022
Achieve a Paris Agreement aligned net zero emissions lending portfolio by 2050	 Commenced engagement with 100 of our largest GHG-emitting customers on their low-carbon transition pathways
	Review of oil & gas sector underway
Provide \$70bn in environmental financing by 2025	 \$47.6bn cumulative progress, \$5.1bn delivered in 1H21¹
Cap thermal coal mining exposures at Sep 2019 levels, reduce thermal coal mining financing by 50% by 2028 and effectively zero by 2035, apart from residual performance guarantees to rehabilitate existing coal assets	 14.7% (\$112.0m) reduction from FY19 including 3.7% (\$24.9m) reduction from FY20. Expected 50% reduction by 2026, and effectively zero by 2030
Source 100% of our electricity consumption from renewable sources by 2025	 30% of electricity use from renewable sources in 1H21, increase from 6% in 1H20² All branches in Australia expected to be powered by 100% renewable energy by the end of 2021
Reduce operational GHG emissions (tCO ₂ -e) by 51% from 2019 levels by 2025 (Science-based target)	 64% reduction in GHG emissions (tCO₂-e)² from FY19³
Reduce operational energy use (GJ) by 30% from 2019 levels by 2025	 23% reduction in energy use (GJ)² from FY19

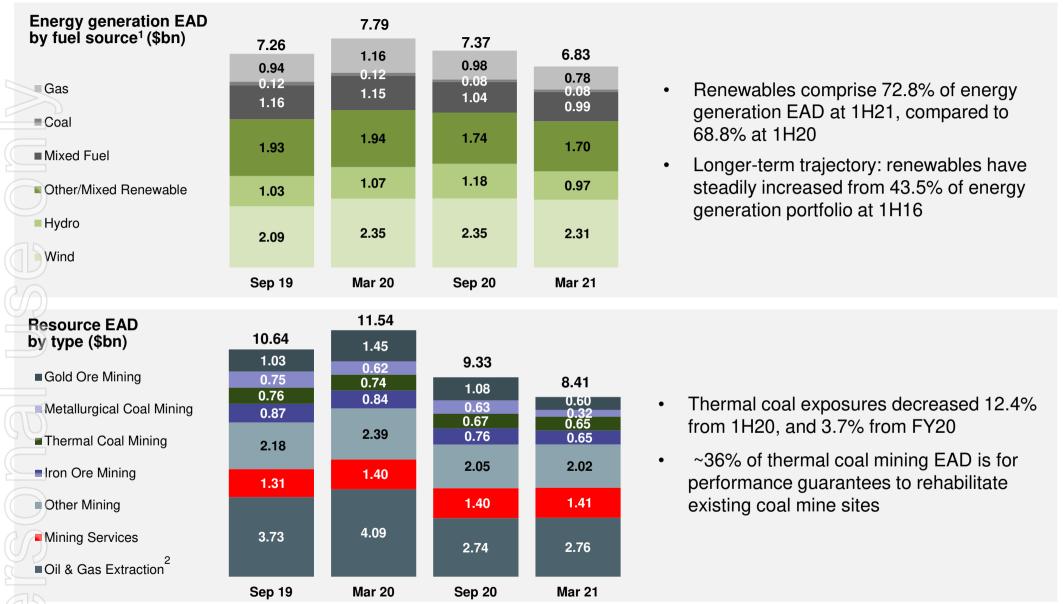
⁽¹⁾ Represents total cumulative new flow of environmental financing from 1 October 2015. Our 2020 Sustainability Data Pack provides a breakdown of what this target includes and how the progress is calculated.



⁽²⁾ NAB's operational environment numbers, are reported on a July-June performance period, therefore H1 figures refer to 1 July 2020 – 31 December 2020.

⁽³⁾ The significant progress towards NAB's GHG and energy reductions targets has been influenced by COVID-19 impacts, we do not expect all of the reductions achieved to date to be permanent.

COMMERCIAL RESPONSES – CLIMATE CHANGE



⁽¹⁾ NAB methodology (based upon the 1993 ANZSIC codes) at net EAD basis. Excludes exposure to counterparties predominantly involved in transmission and distribution. Vertically integrated retailers included and categorised as renewable where majority of their generation activities sourced from renewable energy. More detail at https://www.nab.com.au/about-us/social-impact.

(2) A significant contributor to the reduction of \$1.3bn in the Resources portfolio between Mar-20 and Sep-20 is AUD currency appreciation of USD denominated exposures and lower mark-to-market positions of treasury-related products in the Oil & Gas extraction sector.



COMMERCIAL RESPONSES – CLIMATE CHANGE

SUSTAINABLE FINANCING

- #10 in Climate Bond Initiative's list of largest cumulative global issuers of certified climate bonds¹
- Led issuance of 12 green, social, sustainability and sustainabilitylinked (GSS) bonds raising over \$5bn for customers, including:
 - Australian-first: Arranged and led \$190 million Climate Bond certified 100% green asset-backed securitisation from Brighte, to help Australian families save on energy bills
 - New Zealand-first: BNZ led the first on-farm sustainabilitylinked loan, a three-year \$50m loan set to deliver water, emissions and biodiversity benefits
- Together with Melbourne Business School, we are raising the bar on Climate Banking professionalisation, having highly skilled bankers work with customers on their transition planning



Green bonds asset-backed/assetbased bond of the year: Brighte Green Trust



Best Sustainable Finance House



Best Refinancing of the Year –€100m incorporating a sustainability linked loan. NAB acted as Joint Lead Sustainability Arranger

TOP RENEWABLE ENERGY PLAYERS - AUSTRALIA²

Cumulative value of deals in US\$bn (2004 - 31 March 2021)

National Australia Bank Ltd	2.7
Clean Energy Finance Corp	1.6
Mitsubishi UFJ Financial Group Inc	1.6
Westpac Banking Corp	1.5
Australia & New Zealand Banking Group Ltd	1.4
Sumitomo Mitsui Financial Group Inc	1.4
Mizuho Financial Group Inc	1.2
Societe Generale SA	1.2
Commonwealth Bank of Australia	1.2
BNP Paribas SA	0.9

DISASTER RESILIENCE

- >1,700 grants worth over >\$3m provided to support customers and colleagues whose homes and business' are affected by NSW floods and WA Cyclone Seroja³
- \$100,000 committed to each of NSW SES and GIVIT's Severe Storms and Flooding relief package³
- Launched \$1.2m NAB Foundation Community Grants program to help customers prepare for and recover from natural disasters, as well as building resilience against future disasters
- Committed \$10m over the next ten years as part of NAB's Environmental Resilience Fund for regional projects that improve resilience to natural disasters

- (1) Ranking as at October 2020
- (2) BloombergNEF Country Profile for Australia Top Renewable Energy Players (2004 to 1Q 2021). Cumulative totals are in USD as at 31 March 2021. Totals do not include large hydro (3) Support provided for customers and colleagues affected by natural disasters will cover payments made after 31 March 2021



COMMERCIAL RESPONSES - SUPPORTING INDUSTRY AND COMMUNITIES

FINANCIAL HEALTH AND INCLUSION

- Implemented measures to block descriptions in transfers made via internet banking that contain abusive, threatening or explicit language to further our work in addressing financial abuse
- Ongoing capital commitment of \$130 million to support microfinance initiatives, including >\$1m worth of NILS loans provided to support customers affected by COVID-19
- Australian Network on Disability Access and Inclusion Index score of 71, compared with an average of 44 from participating organisations
- Rolling out Portable Hearing Loop devices across all branches to support customers who are hard of hearing

INDIGENOUS ECONOMIC PARTICIPATION

- Progressed key NAB Elevate Reconciliation Action Plan¹ commitments:
 - \$1.5m spent with Indigenous businesses in NAB's supply chain
 - 3,443 microfinance loans provided to Indigenous Australians²
- Increased calls to the Indigenous Customer Service Line, with >1,880 customers served during 1H21
- Released our first radio advertising campaign available in seven First Nations languages

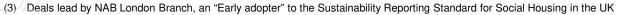
SUSTAINABLE AGRICULTURE

- Progressed NAB's Natural Capital Roadmap through continued collaboration with ClimateWorks, presenting the Natural Capital Metric Catalogue to a range of advisory industry bodies, technology, research, financial institutions and government stakeholders
- Supported a CSIRO research project to develop and apply a framework for natural capital risk assessment in the Australian forestry industry

AFFORDABLE AND SPECIALIST HOUSING

- Financed ~240 affordable and environmentally sustainable dwellings with Nightingale Housing across multiple projects; Nightingale Village, Terrace House & Ballarat. These contribute towards NAB's goal of \$2bn in financing for affordable and specialist housing by FY23
- Closed GBP 212.5m deals to English Regulated Housing Associations, over 50% structured on a sustainability-linked basis³
- Joint-lead manager and ESG Structuring Bank for Kensington Mortgage Company's world-first social GBP 472m RMBS, improving access to finance for buyers with non-traditional incomes

⁽²⁾ Microfinance loans provided in partnership with Good Shepherd Australia and New Zealand (GSANZ), loans provided to Indigenous Australians are reported aligned to GSANZ's July-June reporting year. 1H21 numbers therefore reflect 1 July 2020 – 31 December 2020





⁽¹⁾ NAB's Elevate Reconciliation Action Plan (2019-2021) outlines our commitments to support Indigenous Australians, available at http://nab.com.au/indigenous

RESILIENT AND SUSTAINABLE BUSINESS PRACTICES

INCLUSIVE CULTURE

- Belonging for all: additional gender marker and salutation options added to our systems
- NAB CEO committed to stand against gendered harassment and violence by signing Diversity Council Australia's #IStandForRespect pledge, committing to continue to address sexual and sex-based harassment in the workplace
- Offered 41 traineeships to Indigenous Australians and offered 10 virtual Summer Internship for Indigenous Australians¹
- Supported the 'Gari Yala' research into the experiences of First Nations employees in workplaces across Australia, incorporating key findings into NAB's employment strategies
- WGEA Employer of Choice for Gender Equality citation, ranked #14th Globally in Equileap's 2021 Gender Equality Global Report and Ranking and included in the 2021 Bloomberg Gender-Equality Index













SUSTAINABLE PROPERTY PORTFOLIO

- Upon completion, all new commercial buildings are expected to achieve a 5 Star Green rating
- Our new commercial buildings are designed to be intuitive and adaptive spaces for colleagues to connect in the office and virtually



PRINCIPLES FOR RESPONSIBLE BANKING

- NAB driving progress to align to Principles² with a focus on:
 - Impact analysis: Piloting the Portfolio Impact Analysis tool, assessing environmental and social impacts of our product portfolio. Disclosure on this process to take place in NAB's FY21 reporting
 - Target-setting: Contributing to member sub-groups to develop guidance for consistent, appropriate target setting with regards to biodiversity and financial inclusion
 - Collective progress: Supporting and aligning activities across banks for the measurement of collective progress



⁽¹⁾ Data is as at 31 March 2021. Active recruitment for Traineeships will continue throughout 2021

⁽²⁾ The United Nations Principles for Responsible Banking are a unique framework for ensuring that signatory banks' strategy and practice align with the vision society has set out for its future in the Sustainable Development Goals and the Paris Climate Agreement. Banks representing one third of the global banking sector have committed to the Principles

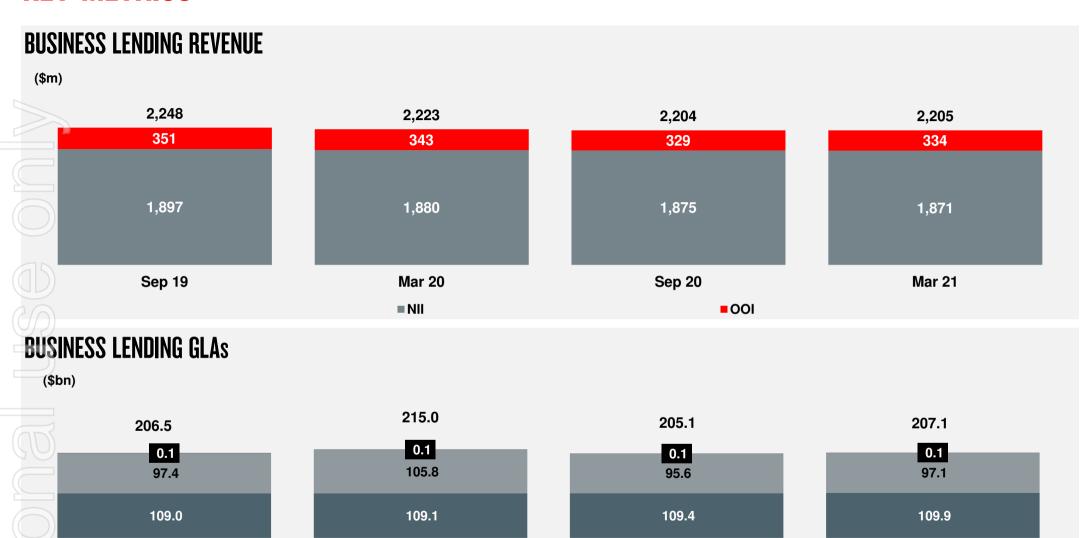




ADDITIONAL INFORMATION

AUSTRALIAN BUSINESS LENDING

KEY METRICS



Mar 20

Sep 20

■ Corporate & Institutional Banking



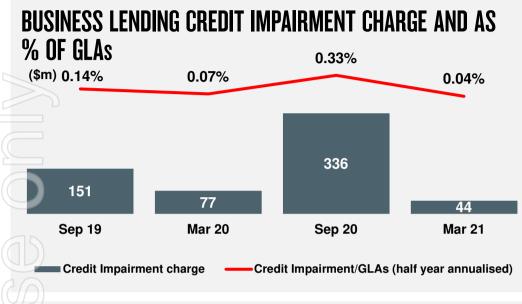
Mar 21

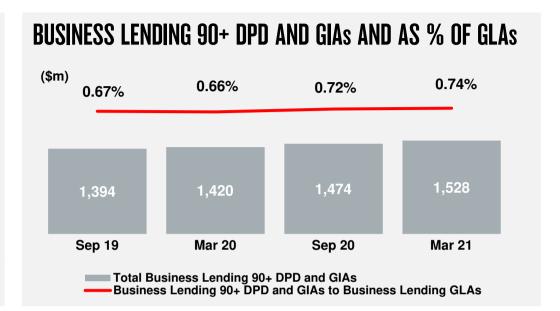
■ Other

Sep 19

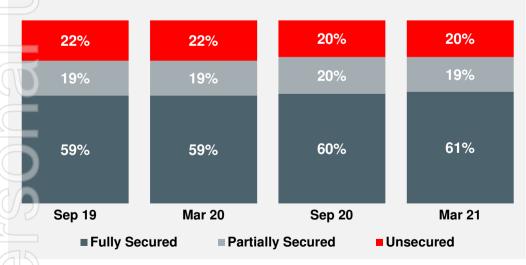
■ Business & Private Banking

BUSINESS LENDING ASSET QUALITY

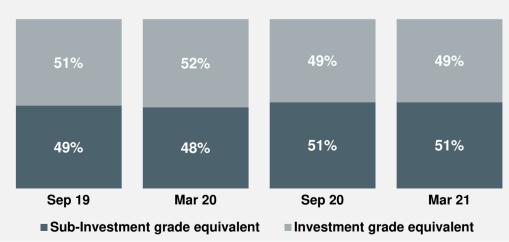




TOTAL BUSINESS LENDING SECURITY PROFILE¹



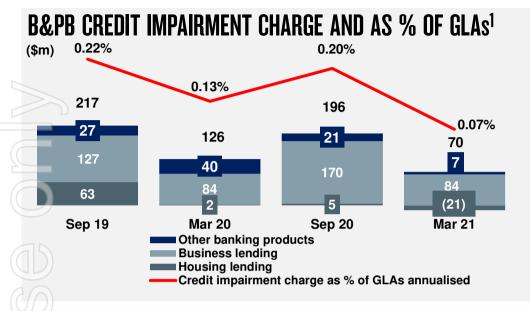
BUSINESS LENDING PORTFOLIO QUALITY

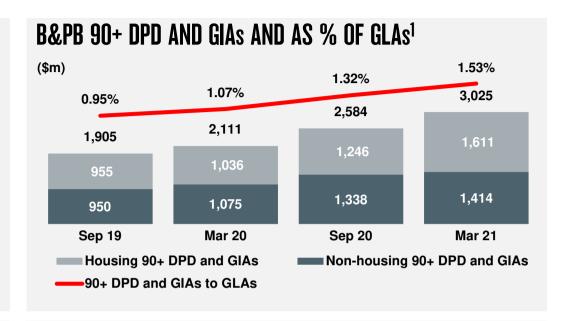


⁽¹⁾ Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

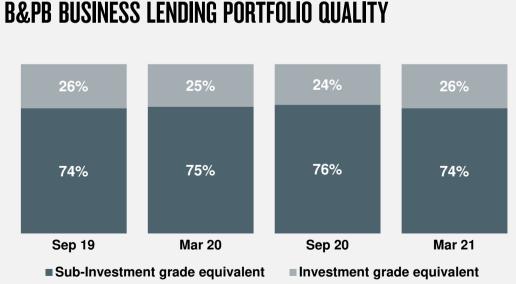


BUSINESS & PRIVATE BANKING ASSET QUALITY





B&PB BUSINESS LENDING SECURITY PROFILE² 5% 5% 5% 5% 21% 21% 20% 20% 75% 74% 74% 75% Sep 19 Mar 20 Sep 20 Mar 21 **■ Fully Secured ■ Partially Secured** Unsecured



¹⁾ B&PB credit impairment charges and 90+ DPD and GIAs reflect the total B&PB portfolio including mortgages
(2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security





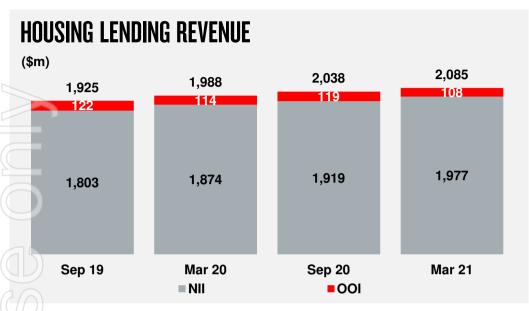


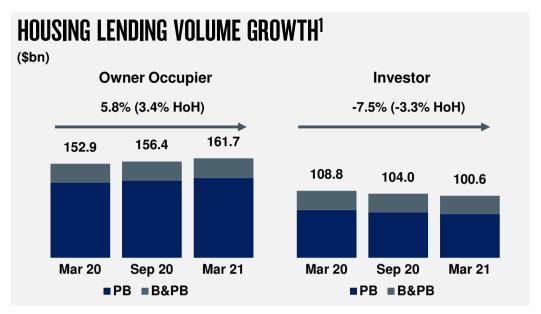
ADDITIONAL INFORMATION

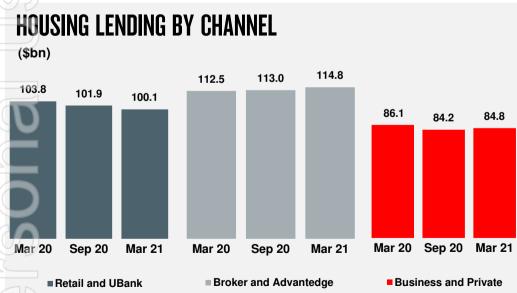
AUSTRALIAN HOUSING LENDING

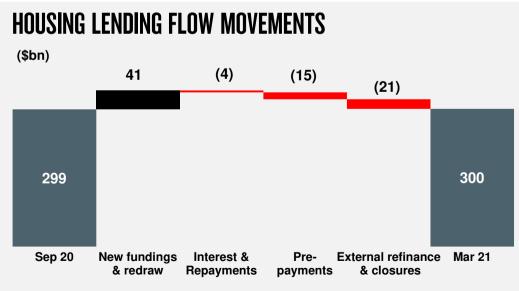
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HOUSING LENDING PORTFOLIO PROFILE





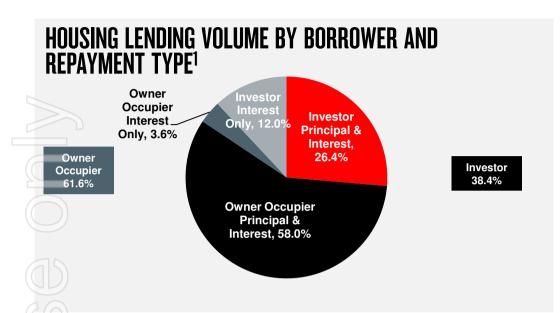


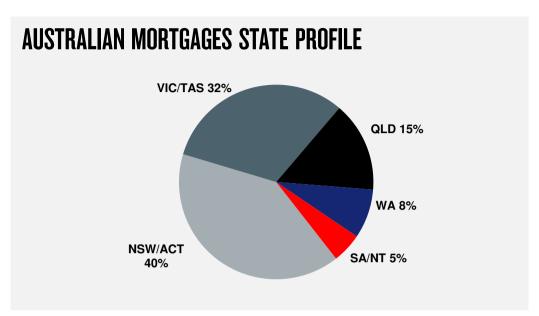


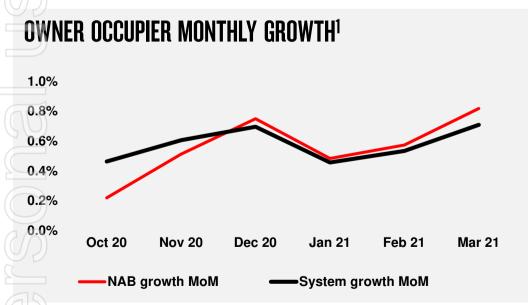
(1) APRA Monthly Authorised Deposit-taking Institution statistics March 2021. UBank included in Personal Banking

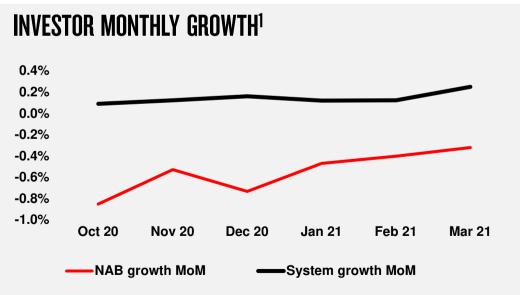


HOUSING LENDING PORTFOLIO PROFILE





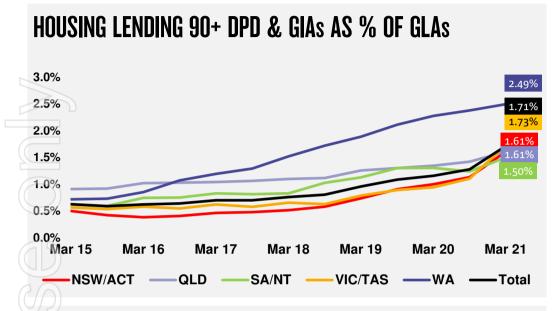


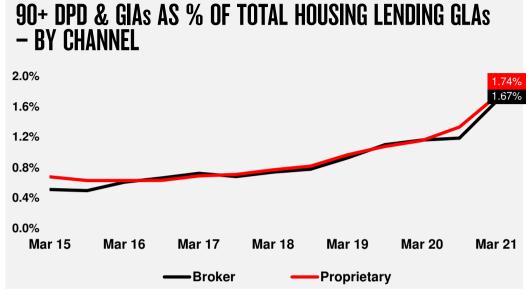


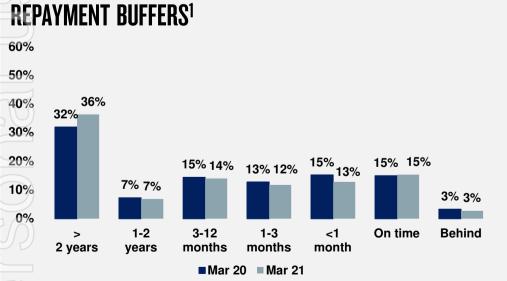
1) Only includes housing loans to households based on APRA ARF 720.1 reporting definitions, and excludes counterparties such as private trading corporations

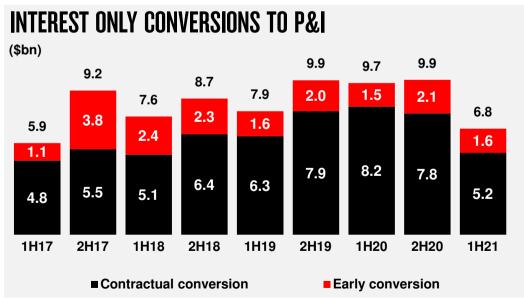


HOUSING LENDING PORTFOLIO PROFILE





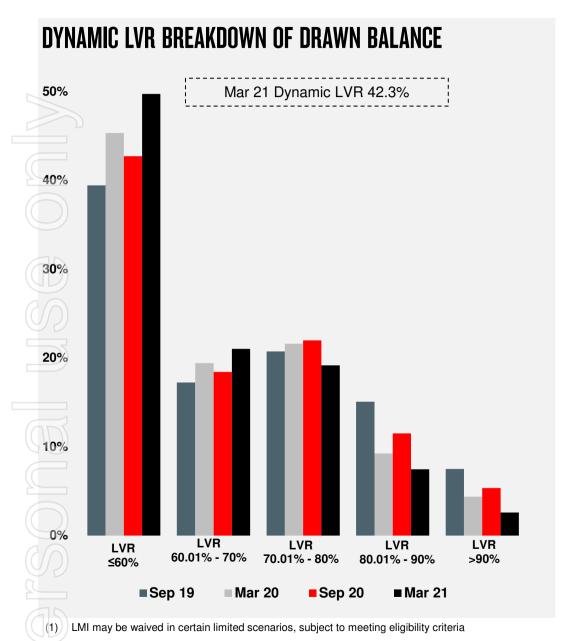


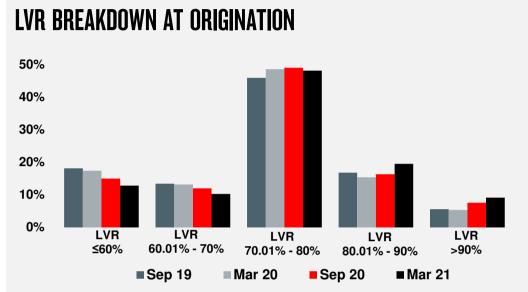


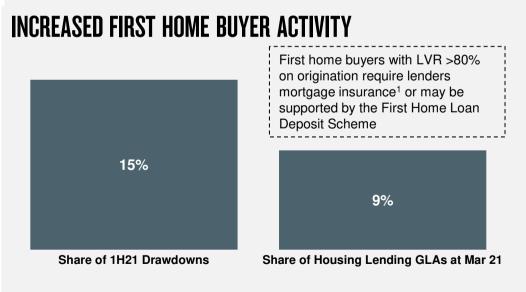
1) Represents payments in advance by accounts. Includes offsets. Excludes Advantedge book and line of credit



HOUSING LENDING PORTFOLIO QUALITY









HOUSING LENDING PRACTICES & REQUIREMENTS

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KEY UKIGINA	IIUN KEUUIKEMENIS
	 Income verified using a variety of documents including payslips and/or checks on salary credits into customers' accounts
Income	 20% shading applies to less certain incomes (temporarily increased to 30% in May 2020, reduced back to 20% in November 2020)
	Assessed using the greater of:
Household	 Customers' declared living expenses, enhanced in 2016 to break down into granular sub categories
expenses	 Household Expenditure Measure (HEM) benchmark plus specific customer declared expenses (e.g. private school fees). HEM is adjusted by income and household size
Serviceability	 Assess customers' ability to repay based on the higher of the customer rate plus serviceability buffer (2.5%) or the floor rate (4.95%)
	 Assess Interest Only loans on the full remaining Principal and Interest term
	 Verify using declared loan statements and assess on the higher of the customer rate plus serviceability buffer (2.5%) or the floor rate (4.95%)
Existing debt	 Assessment of customer credit cards assuming repayments of 3.8% per month of the limit
	 Assessment of customer overdrafts assuming repayments of 3.8% per month of the limit

LOAN-TO-VALUE RATIO (LVR) LIMITS

Principal & Interest – Owner Occupier	95%
Principal & Interest – Investor	90%
Interest Only – Owner Occupier	80%
Interest Only – Investor	90%
'At risk' postcodes	80%
'High risk' postcodes (e.g. mining towns)	70%

OTHER REQUIREMENTS

- Loan-to-Income decline threshold of 7x
- Debt-to-Income decline threshold of 9x
- Lenders' mortgage insurance (LMI) applicable for majority of lending >80% LVR
- LMI for inner city investment housing >70% LVR
- Apartment size to be 50 square metres or greater (including balconies and car park)
- NAB Broker applications assessed centrally verification and credit decisioning
- Maximum Interest Only term for Owner Occupier borrowers of 5 years



HOUSING LENDING KEY METRICS¹

Australian Housing Lending	Sep 19	Mar 20	Sep 20	Mar 21	Mar 20	Sep 20	Mar 21	
	Portfolio				Drawdowns ²			
Total Balances (spot) \$bn	304	302	299	300	27	29	32	
Average loan size \$'000	308	309	309	310	389	383	401	
- Variable rate	73.5%	75.9%	71.9%	67.8%	78.5%	64.0%	53.2%	
- Fixed rate	20.4%	18.3%	22.8%	27.3%	20.4%	35.0%	45.8%	
- Line of credit	6.1%	5.8%	5.3%	4.9%	1.1%	1.1%	1.0%	
By borrower type								
- Owner Occupied ^{3,4}	56.9%	58.4%	60.1%	61.6%	67.7%	70.1%	71.3%	
- Investor ^{3,4}	43.1%	41.6%	39.9%	38.4%	32.3%	29.9%	28.7%	
By channel								
- Proprietary	63.3%	62.8%	62.2%	60.0%	54.6%	53.1%	52.1%	
- Broker	36.7%	37.2%	37.8%	40.0%	45.4%	46.9%	47.9%	
Interest only ⁵	19.8%	17.2%	14.8%	13.6%	17.4%	17.9%	17.3%	
Low Documentation	0.4%	0.4%	0.4%	0.3%				
Offset account balance (\$bn)	29.0	30.0	32.6	33.3				
LVR at origination	69.0%	69.1%	69.2%	69.5%				
Dynamic LVR on a drawn balance calculated basis	47.6%	44.6%	45.5%	42.3%				
Customers in advance ≥1 month ⁶ (including offset facilities)	66.1%	66.5%	69.9%	69.1%				
Avg # of monthly payments in advance ⁶ (including offset facilities)	34.3	36.3	43.4	45.1				
90+ days past due	0.98%	1.04%	1.18%	1.61%				
Impaired loans	0.11%	0.12%	0.10%	0.10%				
Specific provision coverage ratio	33.4%	33.3%	35.4%	32.8%				
Loss rate ⁷	0.02%	0.02%	0.02%	0.01%				
Number of properties in possession ⁸	320	268	155	113				
HEM reliance	27%	33%	33%	35%				

⁽¹⁾ Excludes Asia

 ^{(7) 12} month rolling Net Write-offs / Spot Drawn Balances
 (8) Reduction in properties in possession in Sep 20 and Mar 21 reflects pause in legal activity due to COVID-19



⁽²⁾ Drawdowns is defined as new lending excluding limit increases and redraws in the previous six month period
(3) Portfolio sourced from APRA Monthly Banking Statistics

⁽⁴⁾ Drawdowns sourced from management data

⁽⁵⁾ Excludes line of credit products

⁽⁶⁾ Excludes Advantedge and line of credit



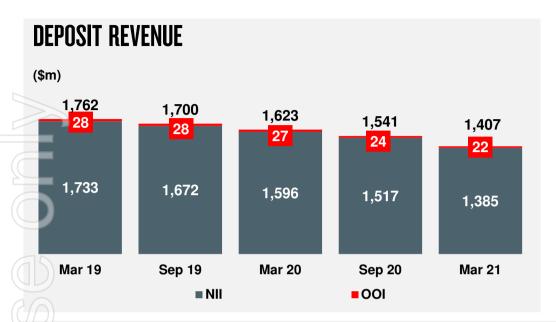


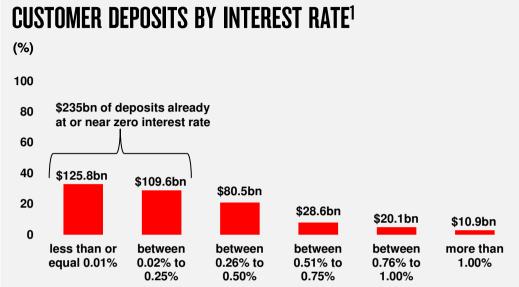
ADDITIONAL INFORMATION

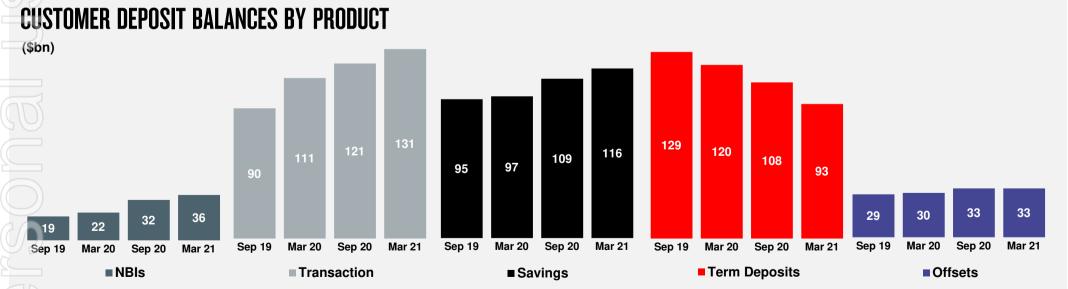
OTHER AUSTRALIAN PRODUCTS

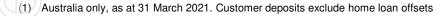
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DEPOSITS & TRANSACTION ACCOUNTS



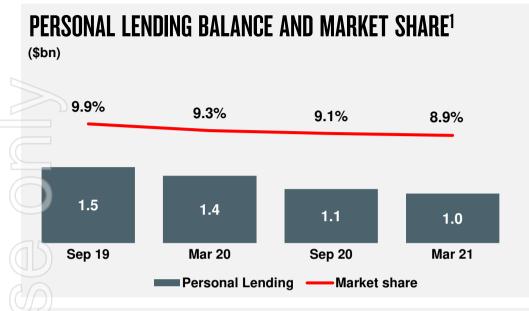


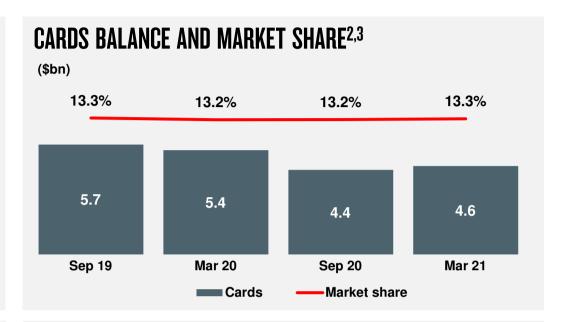




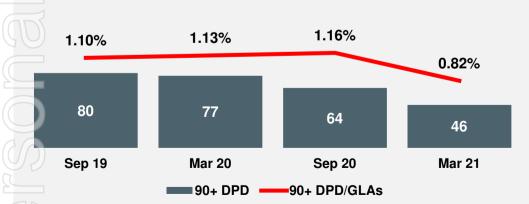


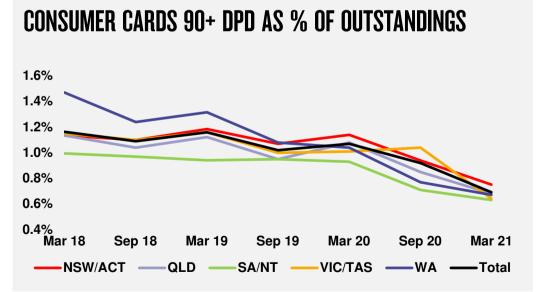
OTHER BANKING PRODUCTS





CARDS² AND PERSONAL LENDING 90+ DPD AND AS % OF TOTAL CARDS AND PERSONAL LENDING GLAS





- Personal Loans market share is based on RFI peer group benchmarking and includes secured and unsecured loans
- 2) Includes consumer and commercial cards
- 3) Market share refers to consumer cards only



(\$m)





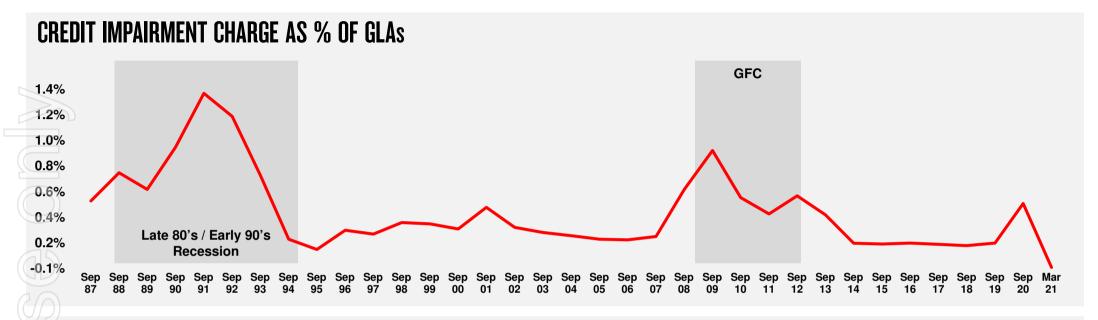


ADDITIONAL INFORMATION

GROUP ASSET QUALITY

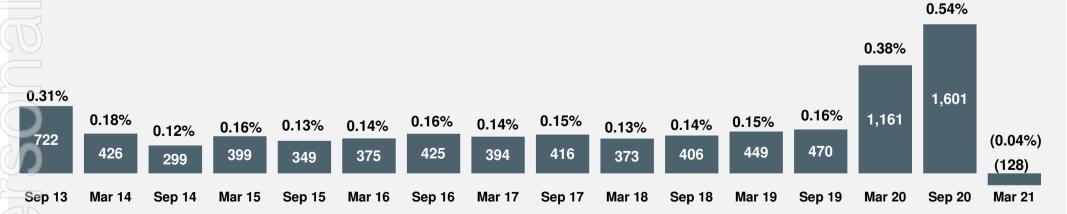
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GROUP CREDIT IMPAIRMENT CHARGE



CREDIT IMPAIRMENT CHARGE AND AS % OF GLAs¹

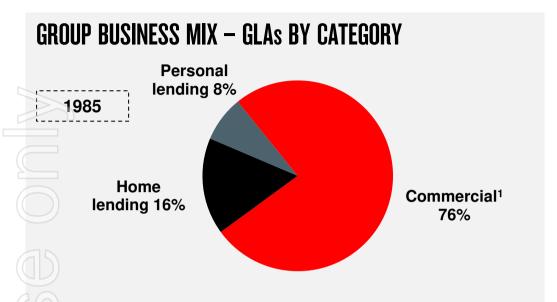
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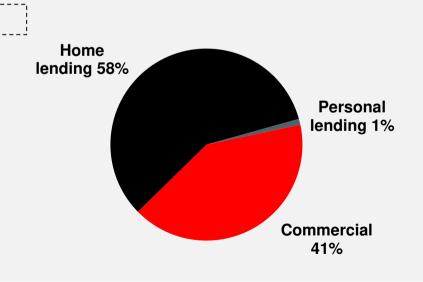
(1) Ratios for all periods refer to the half year ratio annualised



GROUP ESTIMATED LONG RUN LOAN LOSS RATE 1985 TO 2021

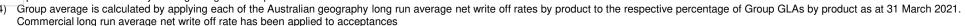


2021



ESTIMATING LONG RUN LOAN LOSS RATE				
NAB Australian geography net write off rates as a % of GLAs 1985 - 2020 ²	Long run average			
Home lending ³	0.03%			
Personal lending ³	1.55%			
Commercial ³	0.53%			
Australian average (1985-2020)	0.33%			
Group average ⁴ based on 2021 business mix	0.25%			
Group average ⁴ based on 2021 business mix excluding 1991-1993 and 2008-2010	0.18%			

Home lending represents "Real estate – mortgages" category; Personal lending represents "Instalment loans to individuals and other personal lending (including credit cards)" category; Commercial represents "all other industry lending categories" as presented in the source documents as described in note 2 above



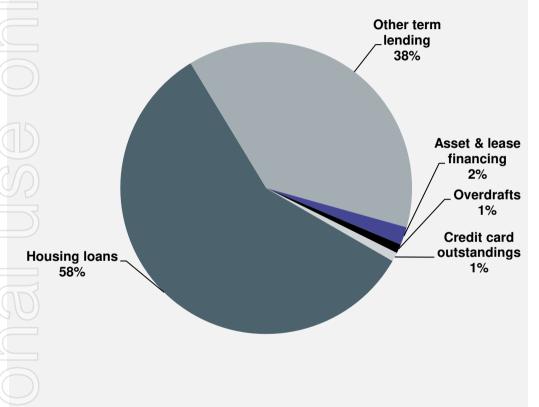


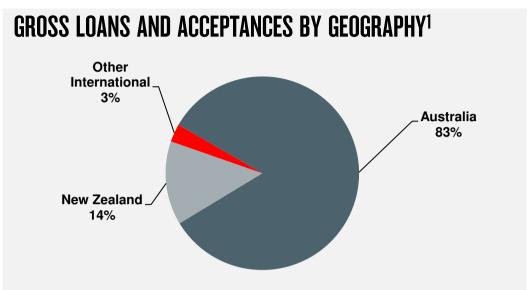
⁽¹⁾ For 1985 Group business mix, all overseas GLAs are allocated to Commercial category

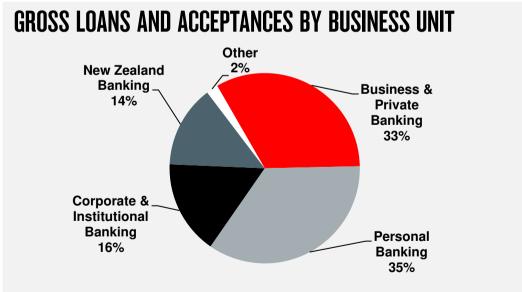
Data used in calculation of net write off rate as a % of GLAs is based on NAB's Australian geography and sourced from NAB's Supplemental Information Statements (2007 - 2020) and NAB's Annual Financial Reports (1985 - 2006)

GROUP LENDING MIX

GROSS LOANS AND ACCEPTANCES BY PRODUCT - \$599BN



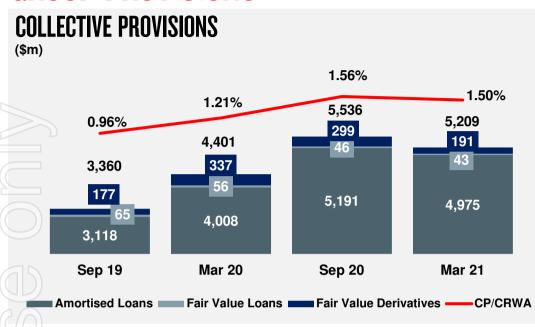


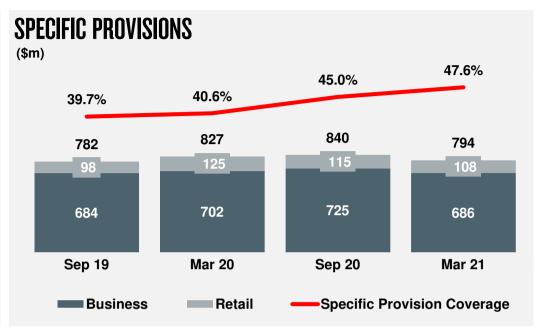




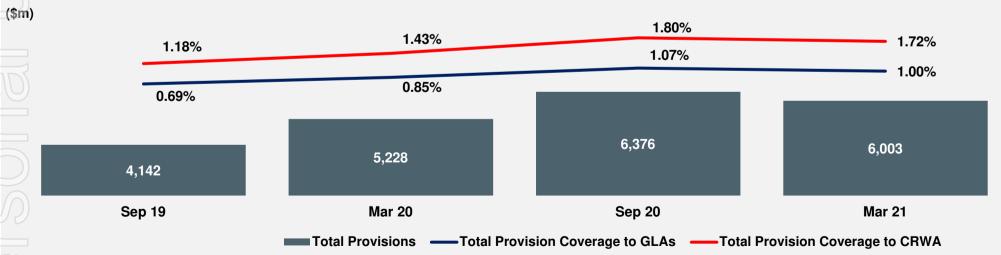


GROUP PROVISIONS





TOTAL PROVISIONS





ECL ASSESSMENT

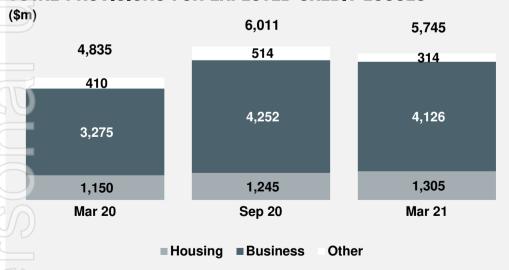
ECL SCENARIOS

	Total Provisions for ECL ^{1,2}				
\$m	1H21 (probability weighted)	100% Downside			
Total Group	5,745	4,904	7,330		
Change vs Sep 20	(266)	(707)	(444)		

KEY CONSIDERATIONS

- Modest underlying CP release reflecting improved environment and customer positions
- Modest EA release reflecting upgraded economic assumptions partly offset by changes to scenario weightings including reduced upside weighting (15% to 5%) with base case now capturing part of previously assumed upside
- Detailed analysis of exposures most at risk driving higher target sector FLAs
- Limited change in exposures (total and mix)

TOTAL PROVISIONS FOR EXPECTED CREDIT LOSSES¹



ECONOMIC ASSUMPTIONS

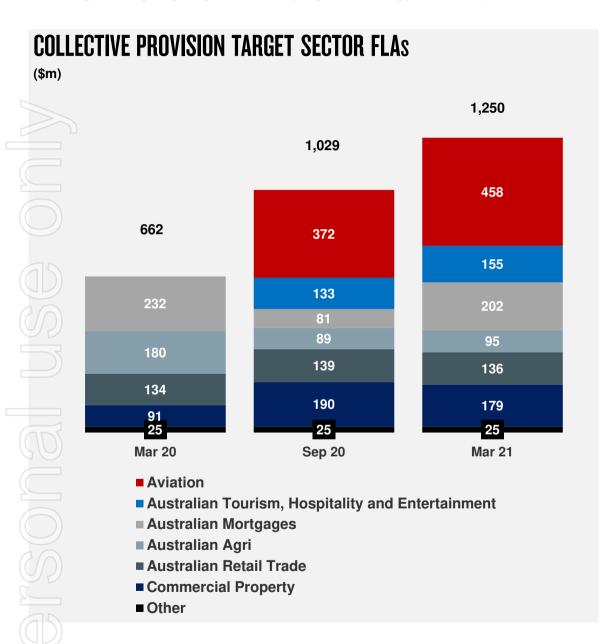
Economic assumptions considered in deriving ECL scenarios as at Mar 21						
	E	Base case			Downsid	е
%	2021	2022	2023	2021	2022	2023
GDP change (Year ended September)	5.3	2.6	2.5	(0.1)	(4.7)	2.8
Unemployment (as at 30 September)	6.2	5.5	5.0	7.5	9.5	9.0
House price change (Year ended September)	7.7	6.5	3.5	(5.7)	(9.6)	(5.4)



⁽¹⁾ ECL excludes provisions on fair value loans and derivatives

⁽²⁾ Scenarios, prepared for purposes of informing forward looking provisions, rely on NAB Economics modelling and management judgement

TARGET SECTOR FLAS STRENGTHENED

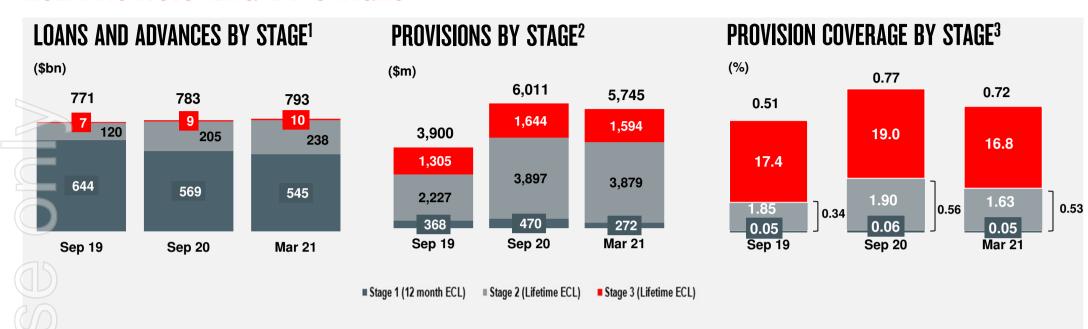


KEY COMMENTS

- Additional FLAs vs 2H20 reflect incremental forward looking stress beyond that captured for total portfolio in EA top-up based on granular, bottom-up analysis
- Top-up to aviation FLA reflects slower recovery profile than previously assumed given continued international border closures
- Top-up to Australian High Risk Mortgage FLA, reflecting emerging stress on a cohort of expired deferral customers and the potential impacts from the removal of government support measures
- Movement in other FLAs reflects refresh of underlying inputs



ECL PROVISIONING BY STAGES



	Status	Type of provision
Stage 1 (12 month ECL)	Credit risk not increased significantly since initial recognition; performing	Collective
Stage 2 (Lifetime ECL)	Credit risk increased significantly since initial recognition but not credit impaired	Collective
Stone 2 (Lifetime ECL)	Credit impaired: default no loss	Collective
Stage 3 (Lifetime ECL)	Credit impaired: default with loss	Specific

- Significant increase in credit risk determined by change in credit risk scores for business exposures and change in behavioural scoring outcomes for retail exposures. These rules are not prescribed by accounting standards
- No automatic migration from stage 1 to stage 2 as a result of COVID-19 repayment deferrals; migration assumptions included in forward looking adjustments
- Stage 2 includes majority of forward looking adjustments



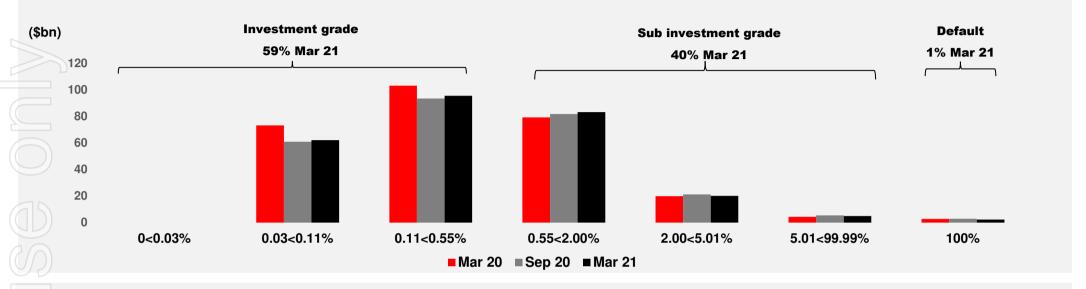
⁽¹⁾ Notional staging of loans and advances incorporates forward looking stress applied in the ECL model

⁽²⁾ Excludes collective provision on loans at fair value and derivatives which are not allocated to a stage under the ECL model

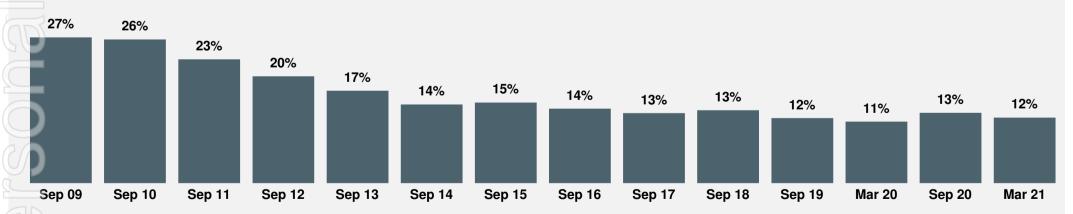
⁽³⁾ Provision coverage: provisions as a percentage of loans and advances including contingent liabilities and credit-related commitments

PROBABILITY OF DEFAULT (PD) ANALYSIS

NON RETAIL CORPORATE EAD1 BY PROBABILITY OF DEFAULT



AUSTRALIAN AND NEW ZEALAND BUSINESS EXPOSURES PD \geq 2%

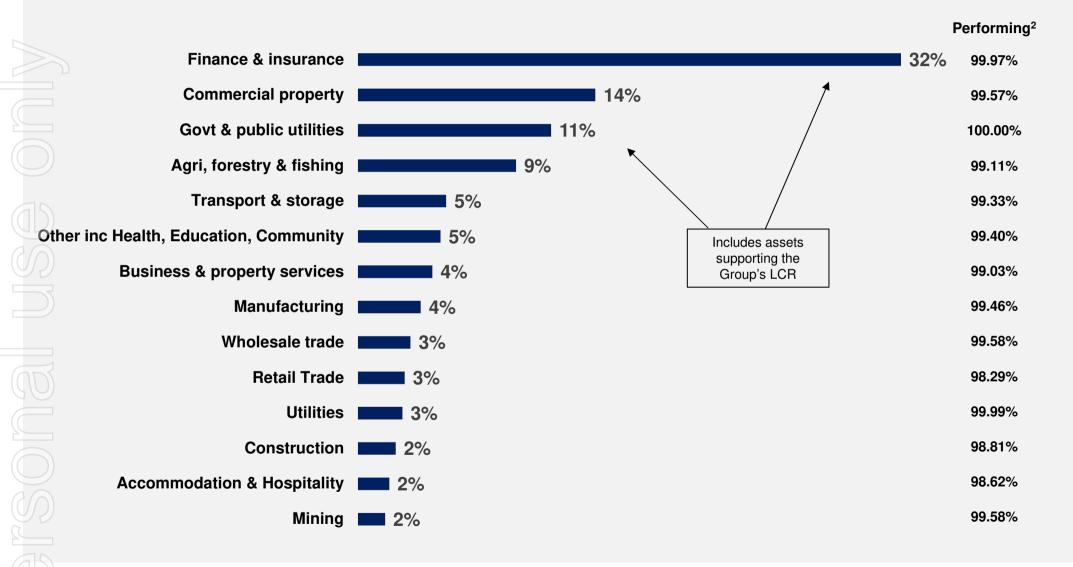


(1) For internal ratings based portfolios. Excluding Bank and Sovereign exposures. Total \$269bn at Mar 21, \$266bn at Sep 20, \$283bn at Mar 20



BUSINESS LENDING CONSIDERATIONS

NON RETAIL EAD BY INDUSTRY1 - \$520BN



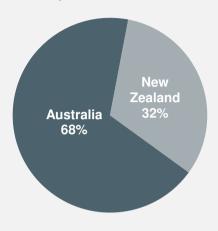
⁽¹⁾ Industry classifications are aligned to those disclosed in the 31 March 2021 Pillar 3 report – Table 4.1D



⁽²⁾ Performing reflects all exposures except those which are 90+ DPD or Impaired

GROUP AGRICULTURE, FORESTRY & FISHING EXPOSURES

GROUP EAD \$49.0BN MARCH 2021

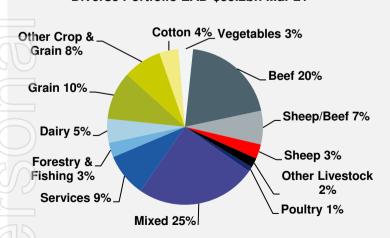


KEY CONSIDERATIONS

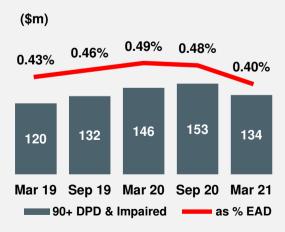
- The sector outlook continues to improve amid recent good rainfall and stronger than predicted commodity prices
- Asset quality remains sound with 90+ DPD and impaired rate improved over the half

AUSTRALIAN AGRICULTURE, FORESTRY & FISHING

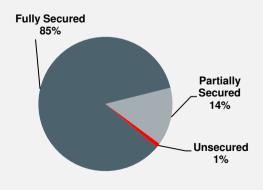
Diverse Portfolio EAD \$33.2bn Mar 21



Australian Agriculture Asset Quality



Australian Agriculture Portfolio Well Secured¹



Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security



GROUP COMMERCIAL REAL ESTATE¹

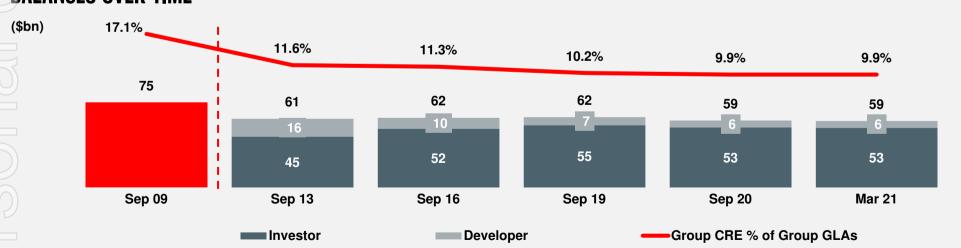
GROSS LOANS & ACCEPTANCES

	Aust	New Zealand	Total
TOTAL CRE (A\$bn)	51.6	7.1	58.7
Increase/(decrease) from Sep 20 (A\$bn)	0.4	(0.4)	(0.1)
% of geographical GLAs	10.5%	8.5%	9.9%
Change in % from Sep 20	0.2%	(0.6%)	-

ASSET QUALITY

Trend	Mar 19	Sep 19	Mar 20	Sep 20	Mar 21
Impaired loans ratio	0.22%	0.25%	0.26%	0.32%	0.30%
Specific Provision Coverage	34.4%	31.9%	32.2%	39.9%	39.2%

BALANCES OVER TIME



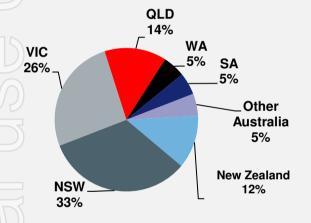




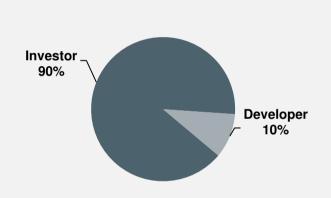
GROUP COMMERCIAL REAL ESTATE¹

BREAKDOWN BY TOTAL GROSS LOANS & ACCEPTANCES (\$58.7BN)

Geographic breakdown

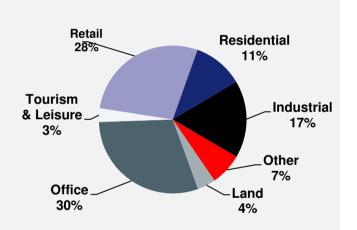


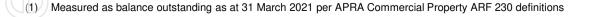
Borrower breakdown



Developer includes \$1.1bn for land development and \$2.1bn for residential development in Australia

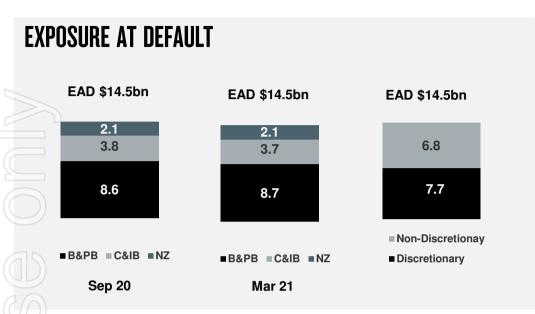
Sector breakdown





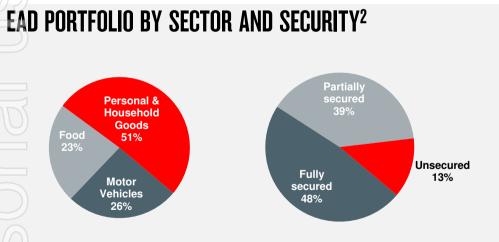


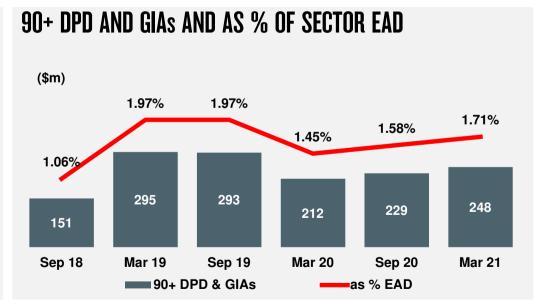
RETAIL TRADE¹



KEY CONSIDERATIONS

- ~3% of non retail EAD
- Notwithstanding structural problems, the Retail Trade sector performed relatively well during COVID-19, as consumers continued spending. Though some parts of sector have performed better than others
- Retail Trade portfolio experience is mixed: ~47% is nondiscretionary retail
- Personal & Household Goods includes: Pharmacy Retailers (42%), Apparel (14%), Furniture & Homewares (19%)
- Department store exposure ~\$100m

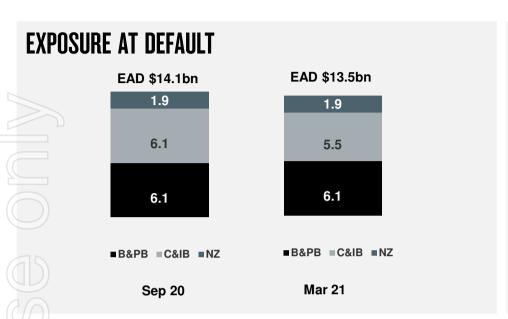




(1) Retail Trade is aligned to Regulatory Industry Classifications. Discretionary / Non-discretionary Retail Trade determined at an individual ANZSIC code level
(2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security



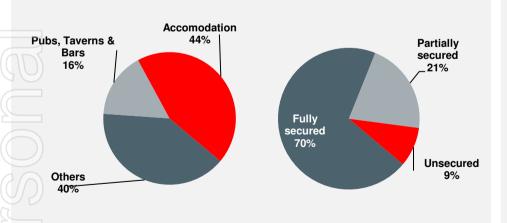
TOURISM, HOSPITALITY AND ENTERTAINMENT¹

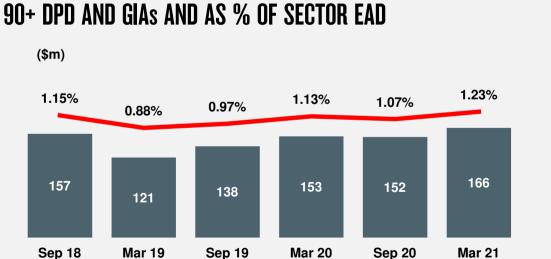


KEY CONSIDERATIONS

- ~3% of non retail EAD
- Industry outlook for Hospitality & Entertainment sectors continues to improve, reflecting growing confidence in COVID-19 tracking and controls. The outlook for the Tourism and Accommodation sectors is less certain for those exposed to international visitors
- Extent of COVID-19 impacts dependent on location. For B&PB exposures³:
 - 18% in CBD
 - 20% in Victoria

EAD PORTFOLIO BY SECTOR AND SECURITY²





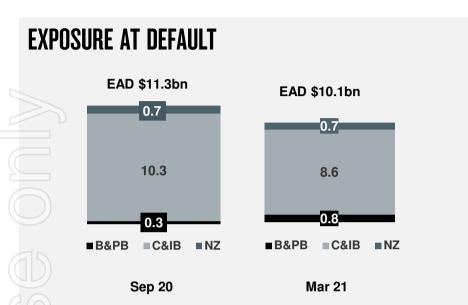
as % EAD

90+ DPD & GIAs

- (1) Tourism, hospitality and entertainment include regulatory industry classification of accommodation and hospitality, plus cultural and recreational services
- (2) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security
 - Corporate & Institutional Banking exposures have been excluded from location analysis given many involve a range of post codes



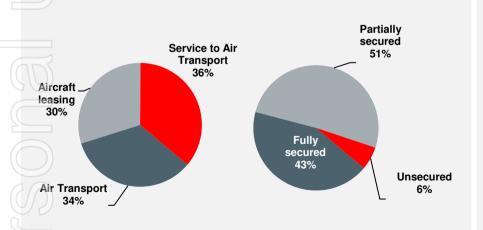
AIR TRAVEL AND RELATED SERVICES

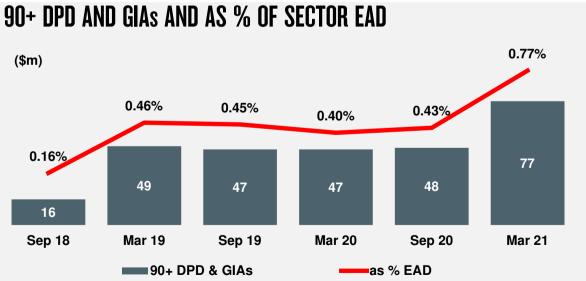


KEY CONSIDERATIONS

- ~2% of non retail EAD
- Portfolio comprises airlines which are usually national carriers and sovereign owned, airports, lessors and service companies supporting the aviation industry
- Ongoing disruption caused by COVID-19 related travel restrictions, with length and severity unknown. However, sovereign support and access to capital markets remain
- EAD reduction Sep 20 vs Mar 21 driven by FX movements and reduction in derivative exposures

EAD PORTFOLIO BY SECTOR AND SECURITY¹





(1) Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security

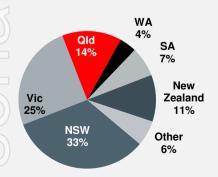


GROUP OFFICE, RETAIL, TOURISM & LEISURE COMMERCIAL REAL ESTATE¹

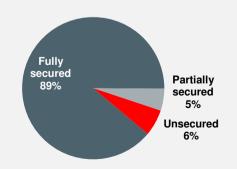


PORTFOLIO CHARACTERISTICS¹

Geographic breakdown



Portfolio security²



KEY CONSIDERATIONS

- Office, Retail and Tourism & Leisure (T&L) viewed as most impacted by COVID-19 across Group CRE portfolio
- 90+ DPD and impaired assets collectively represent 0.24% (\$85m) of GLA, down from 0.26% at Sep 20
- Borrower breakdown: Investor 95%, Developer 5%
- Office faces more medium term uncertainties, dependent on the extent and timing of return to work and asset-specific lease expiries
- ~51% of Australian Office balances are CBD based, ~89% relating to Corporate & Institutional exposures
- Retail assets with a stronger bias towards non-discretionary tenants remain resilient and sought after. T&L to benefit from recently announced government stimulus
- Retail and T&L assets located in CBD locations continue to be most impacted, as CBD office occupancy levels remain below prepandemic levels and international borders remain shut. The end of JobKeeper presents an additional headwind
 - 6% of Australian Retail balances are CBD based, ~51% relating to Corporate & Institutional exposures
 - 27% of Australian T&L balances are CBD based

Fully Secured is where the loan amount is less than 100% of the bank extended value of security; Partially Secured is where the loan amount is greater than 100% of the bank extended value of security; Unsecured is where no security is held and/or no value held against the security and negative pledge arrangements are normally in place. Bank extended value is calculated as a discount to market value based on the nature of the underlying security. Unsecured proportion represents Institutional exposures that are weighted towards listed A-REITs and wholesale funds which are lowly geared and exhibit strong debt servicing.



⁽¹⁾ Measured as balance outstanding as at 31 March 2021 per APRA Commercial Property ARF230 definitions



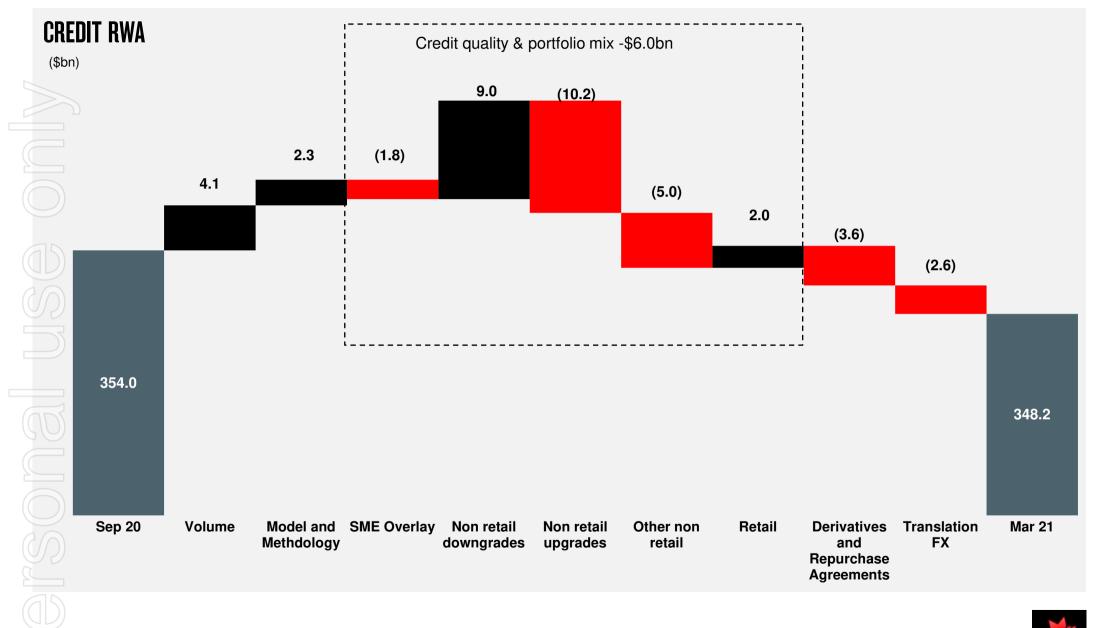




CAPITAL & FUNDING

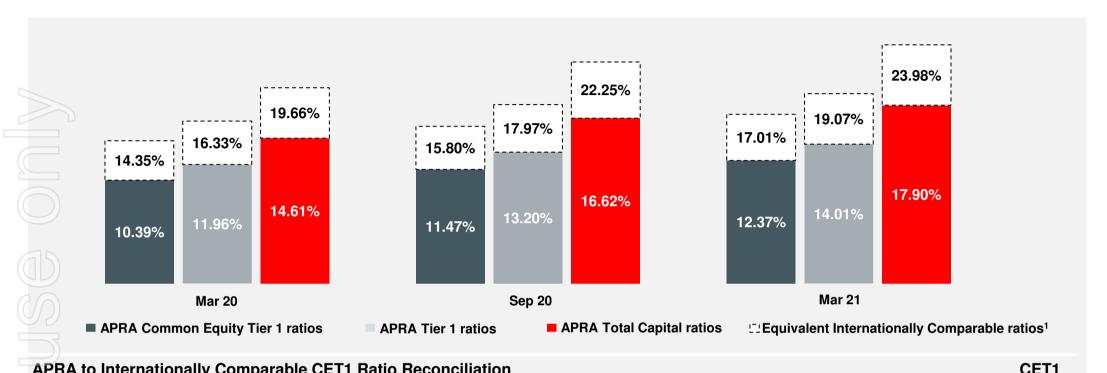
7

CRWA AND SENSITIVITY





GROUP BASEL III CAPITAL RATIOS



A TIA to internationally comparable of Triatio reconomication	OLII
Group CET1 ratio under APRA	12.37%
APRA's Basel capital adequacy standards require a 100% deduction from common equity for deferred tax assets, investments in non consolidated subsidiaries and equity investments. Under Basel Committee on Banking Supervision (BCBS) such items are concessionally risk weighted if they fall below prescribed thresholds	+79bps
Mortgages – reduction in loss given default floor from 20% to 15% and adjustment for correlation factor	+184bps
Interest rate risk in the banking book (IRRBB) – removal of IRRBB risk weighted assets from Pillar 1 capital requirements	+32bps

(1) Internationally Comparable CET1 ratios align with the APRA study entitled "International capital comparison study" released on 13 July 2015

Other adjustments including corporate lending adjustments and treatment of specialised lending



+169bps

17.01%

Group Internationally Comparable CET1

KEY REGULATORY CHANGES IMPACTING CAPITAL AND FUNDING

Change	2020	1H21	2H21	2022	2023	2024
Capital Adequacy	Con	sult	Finalise		Implementation	
Measurement of Capital		Consult	Finalise	Implementation		
Credit Risk	Con	sult	Finalise		Implementation	
Operational Risk					Implementation	
Market Risk			Consult			Implementation
Interest Rate Risk in the Banking Book			Finalise		Implementation	
Public Disclosures			Consult	Finalise	Implementation	
Loss Absorbing Capacity						Implementation

Consultation and implementation date not yet advised

APRA POLICY PRIORITIES

Recovery and Resolution

- APRA's consultation on 'a more flexible and resilient capital framework for ADIs' released in December 2020
 - Follows the 2017 APRA benchmark of 'unquestionably strong' capital ratios.
 - Includes revisions to the capital adequacy framework
 - Overall level of capital in the banking system is not proposed to change
- APRA's active 2021 policy development also includes proposed consultations for Interest Rate Risk, Remuneration and Public disclosure

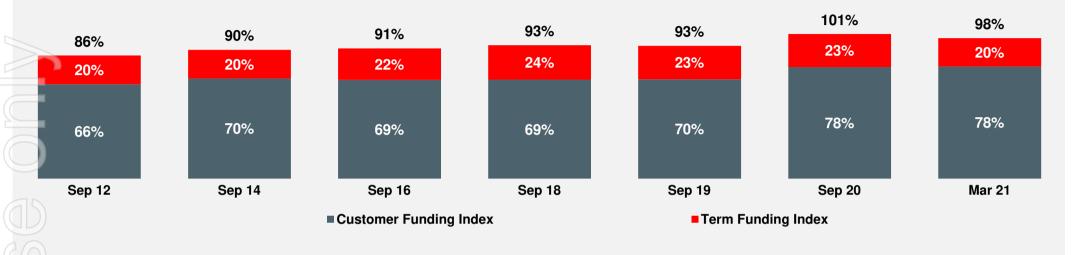
RBNZ UPDATE

- The RBNZ has eased restrictions on dividend payments, allowing banks to pay up to 50% of their earnings as dividends to shareholders
- The 50% restriction will remain in place until 1 July 2022, at which point the RBNZ intends to remove the restrictions entirely, subject to economic conditions
- The RBNZ has also lifted the restriction on redeeming non-CET1 capital instruments



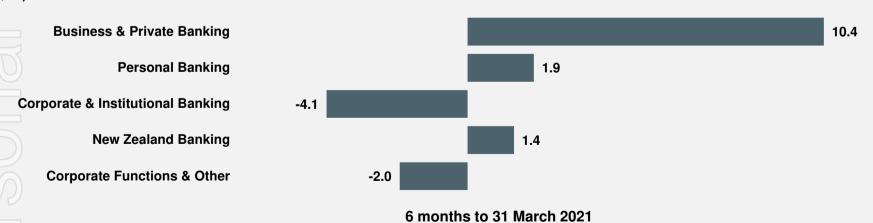
FUNDING PROFILE

GROUP STABLE FUNDING INDEX (SFI)¹



DEPOSIT GROWTH²

(\$bn)



⁽¹⁾ The Group Stable Funding Index (SFI) is the sum of the Customer Funding Index (CFI) and Term Funding Index (TFI). CFI is measured as customer deposits (excluding certain short dated institutional deposits used to fund liquid assets) as a percentage of core assets. TFI is measured as term wholesale funding (with remaining maturity to first call date greater than 12 months), including Term Funding Facility (TFF) and RBNZ funding facility drawdowns as a percentage of the core assets



⁽²⁾ Includes mortgage offset accounts

LOSS ABSORBING CAPACITY

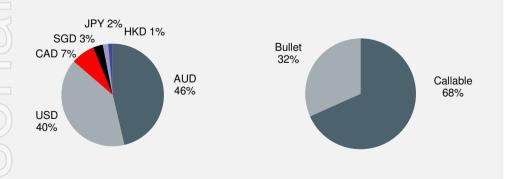
LOSS ABSORBING CAPACITY

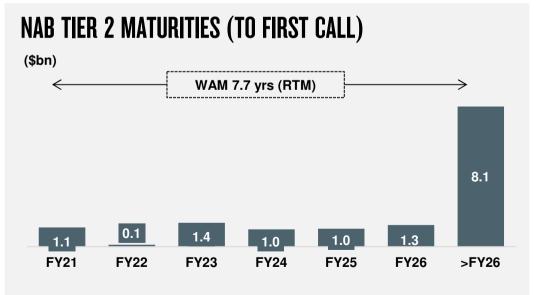
- Based on the Group's RWA and Total Capital position as at 31 March 2021, the incremental Group Total Capital requirement prior to January 2024 is approximately \$4.6bn.
- \$2bn of surplus provisions are eligible for inclusion in Tier 2 Capital.
- \$2.6bn of NAB's existing Tier 2 Capital has optional redemption dates prior to January 2024¹.

	Mar-21 (\$bn)
Group RWA	417.6
Tier 2 Requirement (5% by Jan-24)	20.9
Existing Tier 2 Capital (3.89%)	16.3
Current Shortfall ²	4.6

APRA CHANGES TO MAJOR BANKS' CAPITAL STRUCTURES³ Total Capital 17.9% Total Capital 17.0% T2. 3.89% T2. 5.0% AT1, 1,64% AT1, 1.5% CET1 buffer/ CET1 Surplus^{4,5} surplus ~4.4% 2.5% CCB6 CET1, 12.37% CCB6, 3.5% 3.5% CET1 minimum CET1. 4.5% requirement 4.5% NAB Mar 2021 Jan 2024 LAC Requirements

NAB TIER 2 PORTFOLIO BY CURRENCY AND FORMAT

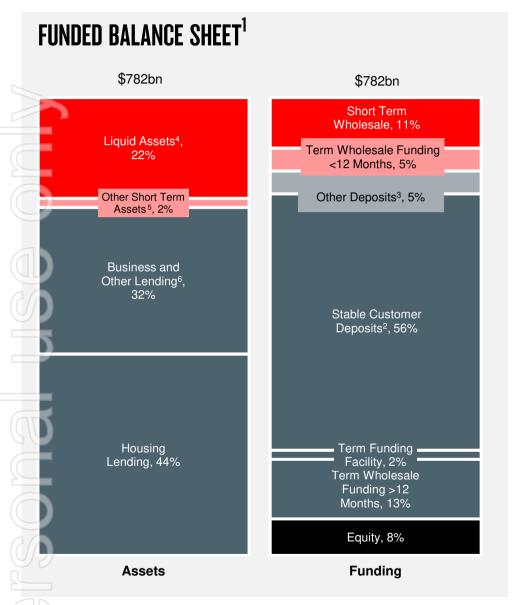


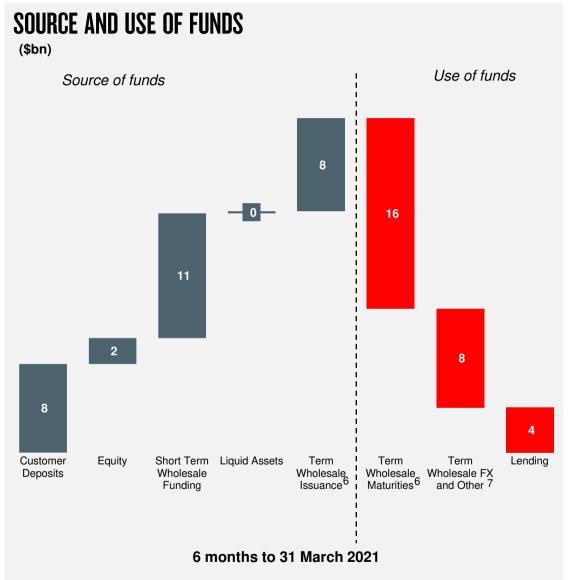


- (1) Subject to the prior written approval of APRA
- (2) Ahead of January 2024 APRA will consider "feasible alternative methods" for raising an additional 1% to 2% of RWA in loss-absorbing capacity, in consultation with industry and other interested stakeholders
- (3) APRA's proposed revisions to Unquestionably Strong framework (released December 2020) not reflected
- (4) Capital surplus of 2.5% is generally higher than the normal level for D-SIBs, as a result of the 'unquestionably strong' capital benchmarks
- (5) Excludes any Pillar 2 requirements and additional 1-2% RWA requirement through "feasible alternative methods"
- (6) CCB is the Capital Conservation Buffer



ASSET FUNDING

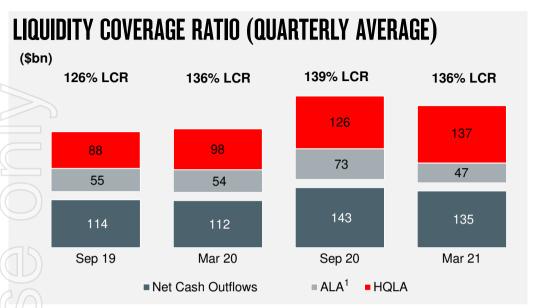


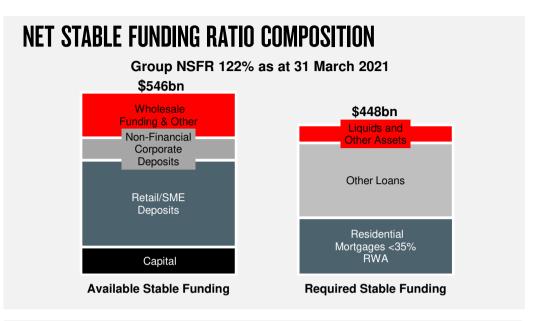


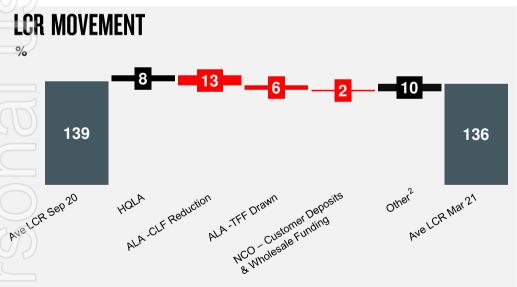
- (1) Excludes repurchase agreements, trading and hedging derivatives, and any accruals, receivables and payables that do not provide net funding.
- (2) Includes operational deposits, non-financial corporate deposits and retail / SME deposits. Excludes certain offshore deposits.
- 3) Includes non-operational financial institution deposits and certain offshore deposits.
- (4) Market value of marketable securities including HQLA, non-HQLA securities and commodities.
- (5) Trade finance loans are included in other short-term assets, instead of business and other lending.
- (6) Includes Additional Tier 1 and RBNZ funding facility drawdowns.
- (7) Includes the net movement of other assets and other liabilities.

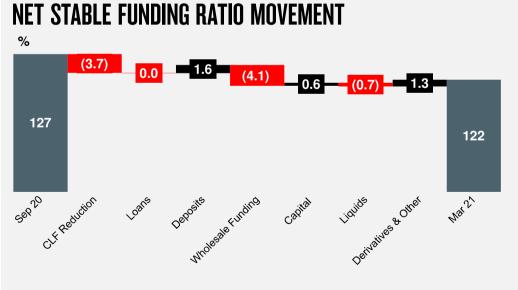


LIQUIDITY









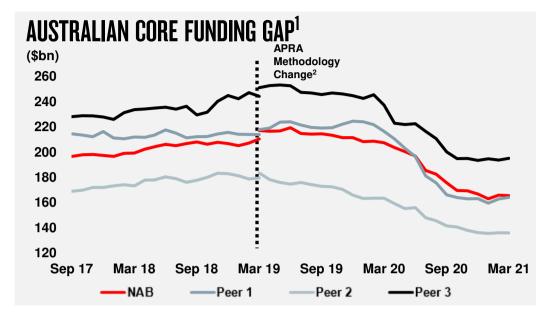
- (1) Committed Liquidity Facility (CLF) and Term Funding Facility (TFF) value used in LCR calculation is the undrawn portion of the facility. NAB's approved CLF was reduced to \$31bn from February 2021, down from \$55.1bn in 2020 and \$55.9bn for 2019. The average amount of undrawn TFF included in the LCR was \$12bn for the March Quarter
- 2) Other includes reduction in contingent funding obligations as a result of updates to documentation relating to NAB's secured funding programmes



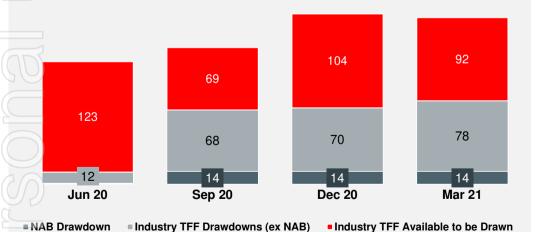
LIQUIDITY CONSIDERATIONS

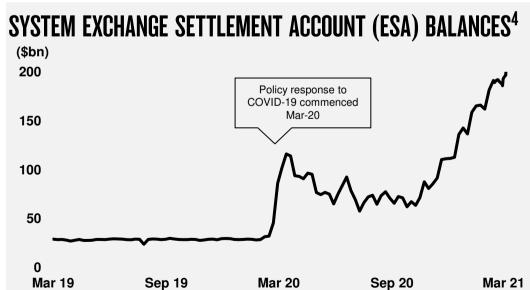
INCREASED SYSTEM LIQUIDITY

- Deposits increasing due to central bank and government response to COVID-19
- Term Funding Facility provides a significant stable funding source
- Low rate environment encouraging migration from term deposits to at-call deposits
- CLF reduced from \$55.1bn in 2020 to \$31.0bn for 2021
- Implications for NAB include:
 - · Reduced wholesale funding requirement
 - · Liquids drag on margins



TFF DRAWDOWNS VS AVAILABLE ALLOWANCE³

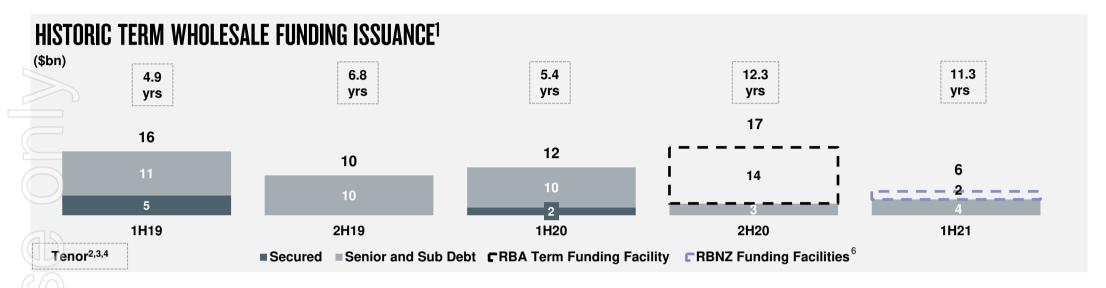


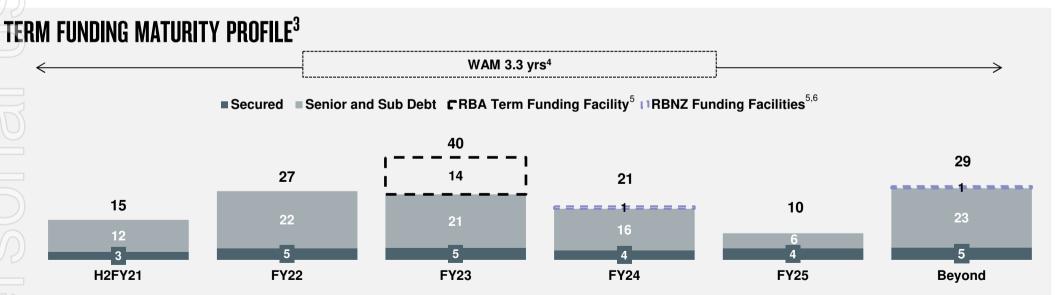


- (1) Australian core funding gap = Gross loans and advances plus Acceptances less Total deposits (excluding financial institution deposits and certificates of deposit)
 (2) APRA Monthly Banking Statistics are used from September 2017 to March 2019. April 2019 onwards is prepared using APRA Monthly Authorised Deposit-taking Institution Statistics. Statistics as at March 2021
- (3) RBA and NAB data
- (4) ESAs are the means by which providers of payments services settle obligations that have accrued in the clearing process, operated through the Reserve Bank Information and Transfer System (RITS). Effective 4 November 2020, the interest rate on surplus ESA balances set by the RBA is 0.00%, with any shortfall in ESA balances attracting 25bps above the cash rate target. RBA data



TERM WHOLESALE FUNDING PROFILE

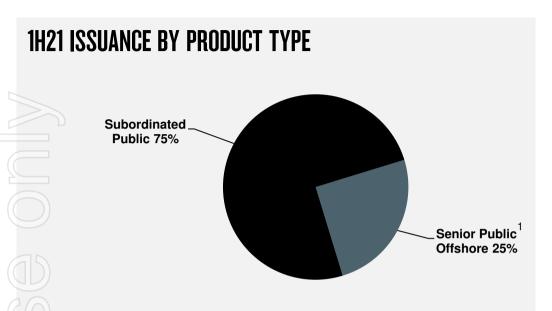


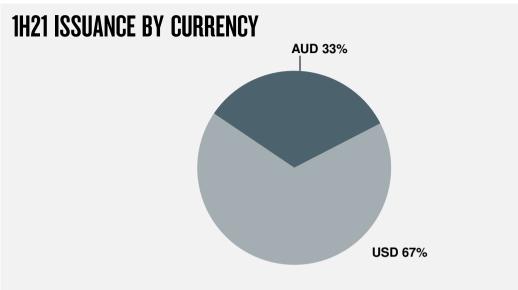


- Includes senior unsecured, secured (covered bonds and securitisation) and subordinated debt with an original term to maturity or call date of greater than 12 months, excludes Additional Tier 1 instruments
- (2) Weighted average maturity (years) of funding issuance with an original term to maturity greater than 12 months
- 3) Weighted average maturity and maturity profile excludes RMBS
- (4) Weighted average maturity excludes Additional Tier 1, Residential Mortgage Backed Securities, RBA Term Funding Facility and RBNZ funding facilities
- qq (5) Drawdowns treated at contractual maturity
 - (6) Includes RBNZ's Term Lending Facility (TLF) and Funding for Lending Programme (FLP)

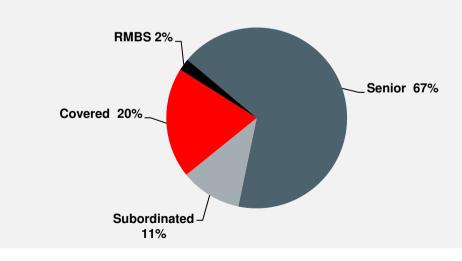


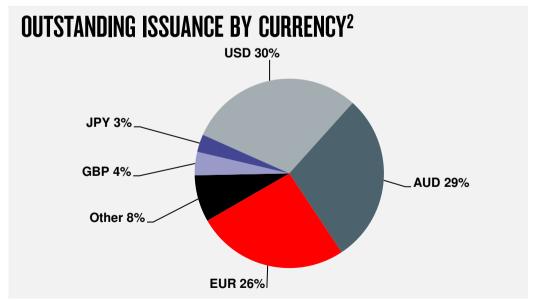
DIVERSIFIED AND FLEXIBLE TERM WHOLESALE FUNDING PORTFOLIO





OUTSTANDING ISSUANCE BY PRODUCT TYPE²



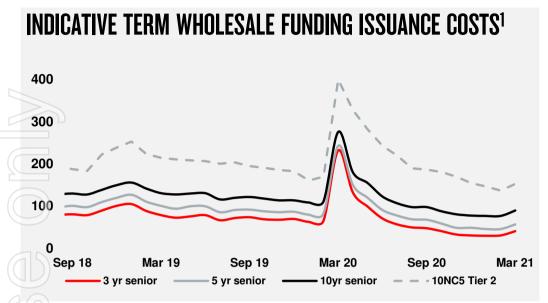


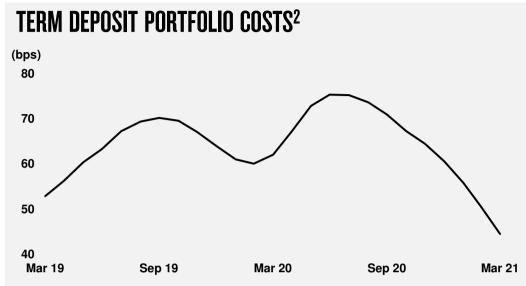


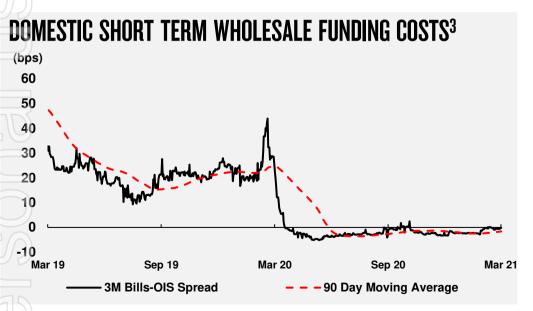
⁽¹⁾ Issued by BNZ

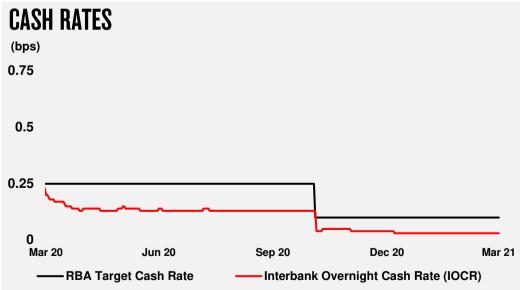
Excludes Additional Tier 1, RBA Term Funding Facility and RBNZ funding facilities

FUNDING COSTS









- (1) Indicative Major Bank Wholesale Tier 2 Subordinated and Senior Unsecured Funding rates over 3m BBSW using a blend of multi-currency inputs (3 years, 5 years, 10-year non-call 5-year and 10 years)
- (2) Management data. Total deposit portfolio cost over relevant market reference rate. Australia only (3) Spread between 3 month AUD Bank Bill Swap Rate and Overnight Index Swaps (OIS). Source: Bloomberg



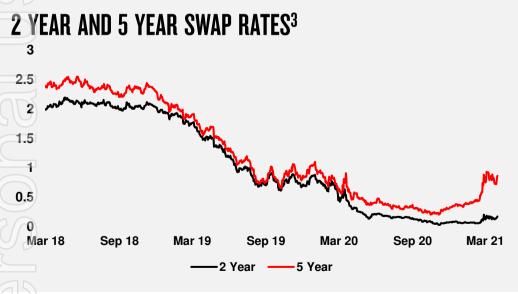
CAPITAL & DEPOSIT HEDGES

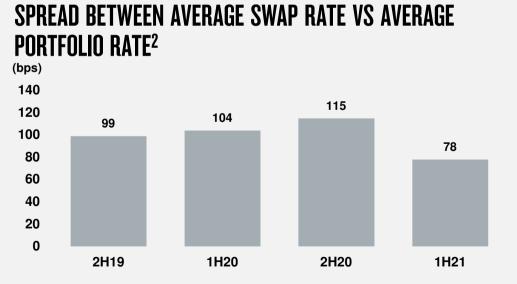
REPLICATING PORTFOLIO

Replicating portfolio						
	31 Mar 21 balance	Avg investment term				
Capital	\$41bn	2 years				
Low rate deposits	\$57bn	5 years				

	Ave return of replicating portfolio							
FY18	FY19	FY20	1H21					
2.21%	2.12%	1.57%	0.95%					

CAPITAL & DEPOSIT HEDGES — REPLICATING PORTFOLIOS¹ 3.0 2.5 1.5 1.0 0.5 0.0 Sep 20 Mar 18 Mar 20 Mar 21 **Sep 18** Mar 19 **Sep 19** 3m BBSW Portfolio Rate





- (1) Blended replicating portfolio earnings rate (Australia only). Replicating portfolio includes capital and non-interest bearing deposits (incl. lower tiers in Retirement account)
- (2) Average rates during the reporting period(3) Source: Bloomberg







ADDITIONAL INFORMATION

ECONOMICS

7

AUSTRALIA AND NZ KEY ECONOMIC INDICATORS

AUSTRALIAN ECONOMIC INDICATORS (%)¹

	CY19	CY20	CY21(f)	CY22(f)	CY23(f)
GDP growth ²	2.3	-1.1	3.7	1.7	2.6
Unemployment ³	5.2	6.7	5.1	4.7	4.4
Core Inflation⁴	1.4	1.3	1.4	1.8	2.0
Cash rate target ³	0.75	0.10	0.10	0.10	0.10

AUSTRALIAN SYSTEM GROWTH (%)⁵

	FY19	FY20	FY21(f)	FY22(f)	FY23(f)
Housing	3.0	3.3	5.2	4.4	5.0
Personal	-4.3	-12.9	-3.1	0.0	1.5
Business	3.3	1.9	0.6	4.2	4.5
Total lending	2.7	1.9	3.2	4.1	4.7
System deposits	3.8	11.7	7.6	5.6	3.4

NZ ECONOMIC INDICATORS (%)1

	CY19	CY20	CY21(f)	CY22(f)	CY23(f)
GDP growth ²	1.7	-0.9	2.3	4.0	1.6
Unemployment ³	4.1	4.9	4.6	3.9	4.6
Inflation ⁴	1.9	1.4	2.9	1.6	2.5
Cash rate (OCR) ³	1.0	0.25	0.25	1.00	2.00

NZ SYSTEM GROWTH (%)⁵

	FY19	FY20	FY21(f)	FY22(f)	FY23(f)
Housing	6.5	6.8	11.6	3.5	3.6
Personal	0.1	-11.7	-2.9	3.6	3.7
Business	4.8	-1.4	0.3	4.0	5.7
Total lending	5.6	3.0	6.9	3.7	4.3
Household retail deposits	5.1	9.4	5.8	4.6	4.3



Sources: ABS, Econdata DX, RBA, RBNZ, Stats NZ, NAB

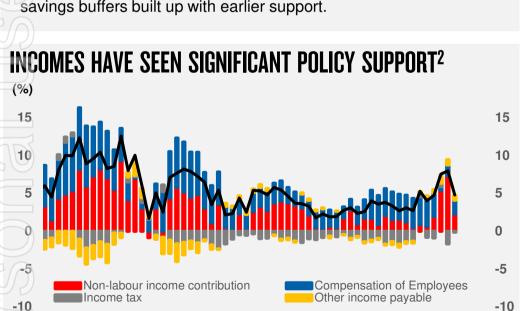
December quarter on December quarter of previous year

As at December quarter

December quarter on December quarter of previous year. For Australia, average of trimmed mean and weighted median indices Source: RBA, RBNZ, NAB. Bank fiscal year-ended (September). NZ business credit includes credit to Agriculture

ACTIVITY CONTINUES TO RECOVER FROM THE IMPACT OF COVID-19

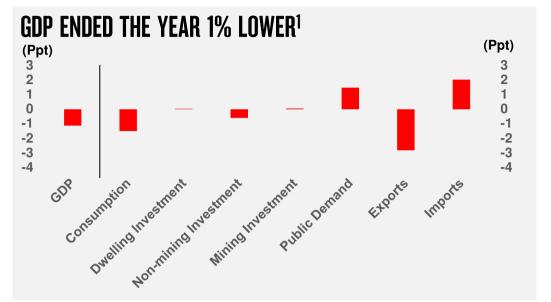
- Economic activity and the labour market have rebounded relatively quickly from the COVID-19 related fall in June 2020. GDP ended the year 1% lower, and is now expected to return to pre-COVID levels by Q1 2021.
- Relatively good health outcomes alongside significant support have aided the rebound – though intermittent localised shutdowns and a closed international border have led to elevated uncertainty.
- While in aggregate the recovery has been strong, areas of stress remain, particularly in sectors which see impact from travel restrictions or changes to spending patterns.
- Interest rates remain low but some fiscal support will wind back.
 Offsetting some of the pull-back in support to households will be the savings buffers built up with earlier support.

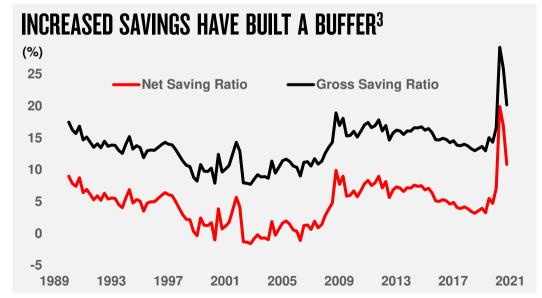


2015

2018

2021





- Source: ABS, NAB. Data shows year-ended contributions to December guarter 2020
- Source: ABS, NAB. Year-ended growth. Data to December quarter 2020

2012

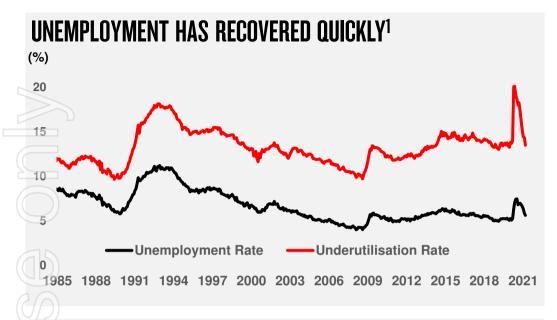
Source: ABS, NAB. Data to December guarter 2020

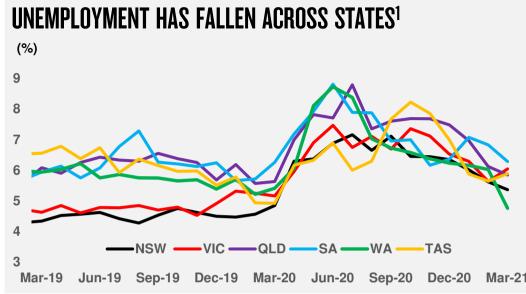
2009

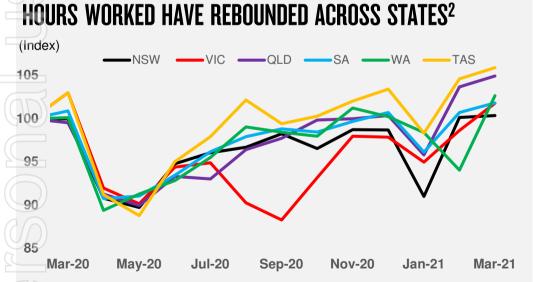


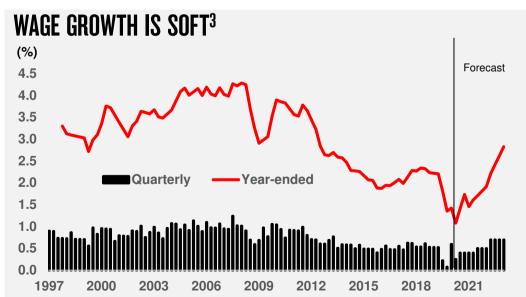
2006

THE LABOUR MARKET HAS RECOVERED AT A RELATIVELY QUICK PACE









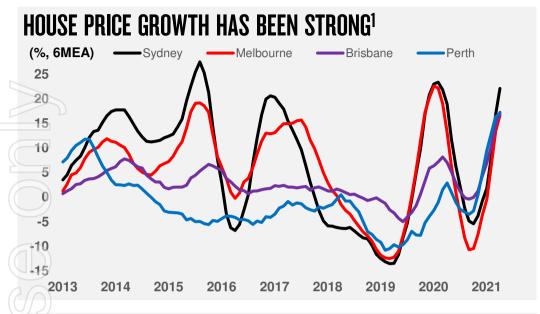


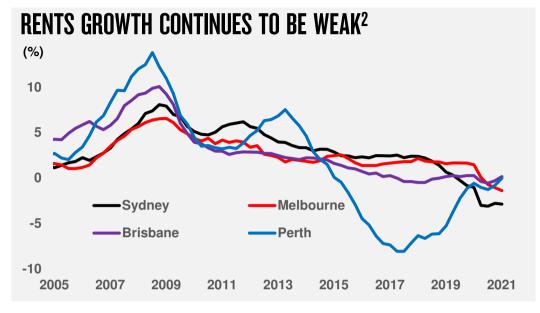
⁽¹⁾ Source: ABS. Data to March 2021

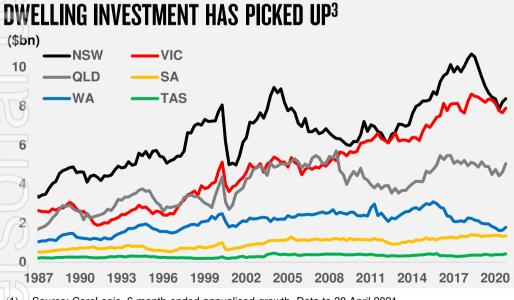
⁽²⁾ Source: ABS, NAB. February 2020 = 100, data to March 2021

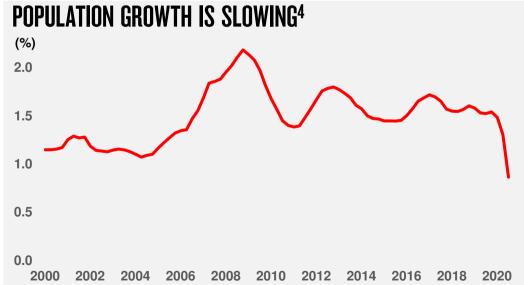
Source: ABS. Data to December guarter 2020, NAB forecasts thereafter

THE HOUSING MARKET HAS STRENGTHENED





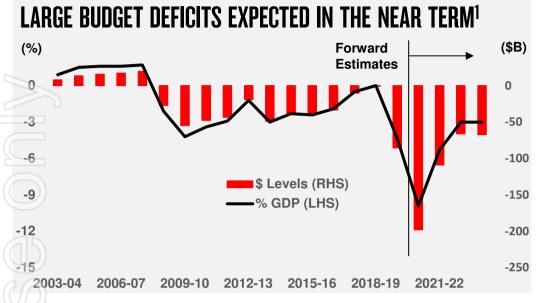


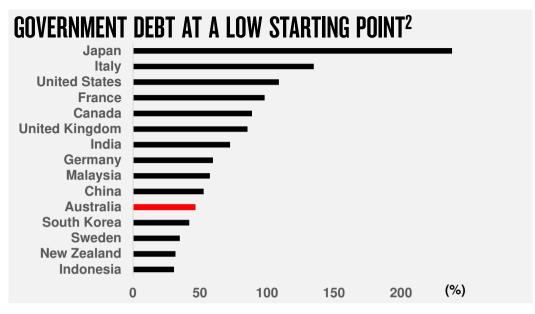


- Source: CoreLogic. 6-month-ended-annualised growth. Data to 30 April 2021
- Source: ABS. Year-ended growth in CPI rents. Data to March quarter 2021
- Source: ABS. Chain volume measure (reference year 2017-18)
- Source: ABS. Year-ended growth. Data to Q3 2020

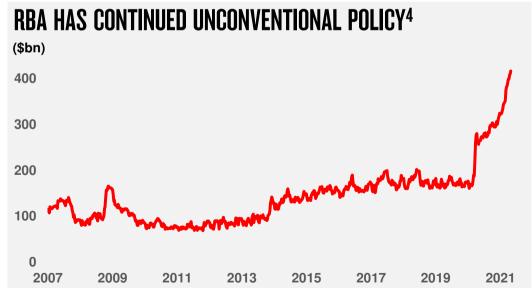


SIGNIFICANT POLICY SUPPORT DURING THE PANDEMIC





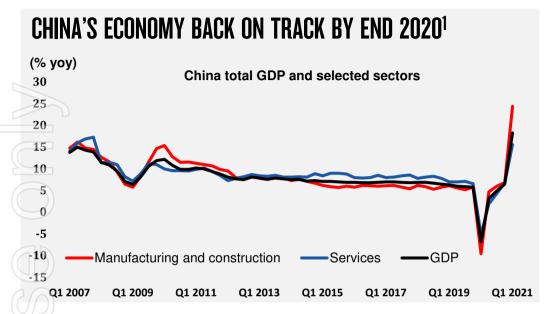


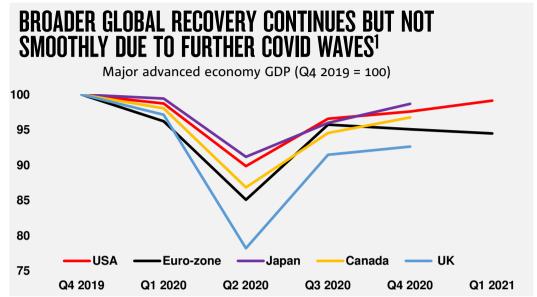


- 1) Source: Commonwealth Treasury. MYEFO Estimates
- 2) Source: IMF. Data are for 2019 shown as a share of each country's GDP
- 3) Source: Macrobond. Data to 28 April 2021
- 4) Source: RBA, NAB. Data to 26 April 2021. Total Assets on the RBA's Balance Sheet

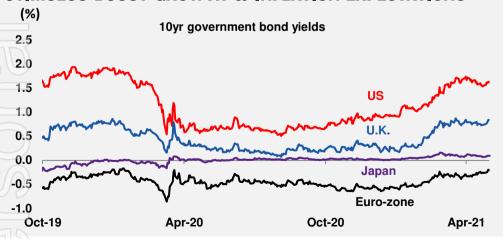


GLOBAL RECOVERY UNDERWAY

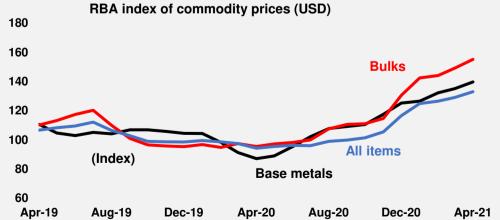


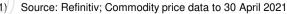


YIELDS UP AS VACCINE ROLL OUT AND US FISCAL STIMULUS BOOST GROWTH & INFLATION EXPECTATIONS²









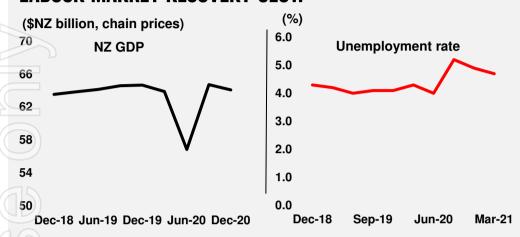
⁽²⁾ Source: Bloomberg; data to 30 April 2021

Source: Econdata DX

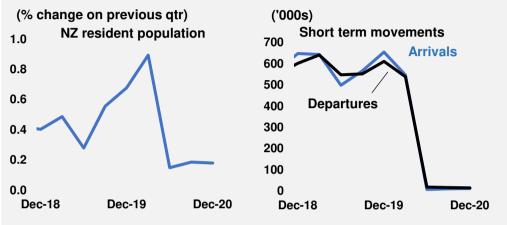


NEW ZEALAND

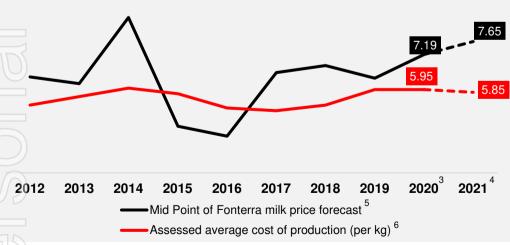
NZ GDP RECOVERY RELATIVELY RAPID BUT Q420 WEAK AND LABOUR MARKET RECOVERY SLOW¹



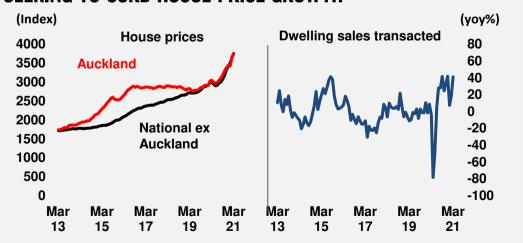
AGGREGATE MEASURES HIDE CHANGES - POPN GROWTH WELL DOWN AND INTERNATIONAL TOURISM DEPRESSED²

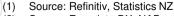


DAIRY FARM VIABILITY



HOUSING MARKET VERY STRONG; GOVT RESPONDING BY SEEKING TO CURB HOUSE PRICE GROWTH⁷





(2) Source: Econdata DX, NAB

(3) 2020 figure includes Milk Price of \$7.14 and Dividend of \$0.05

4) 2021 figure includes Milk Price of \$7.60 and Dividend of \$0.05

(5) Source: Fonterra (milk price)

Source: Dairy NZ (Forecast cost of production)

(7) Source: Refinitiv. REINZ





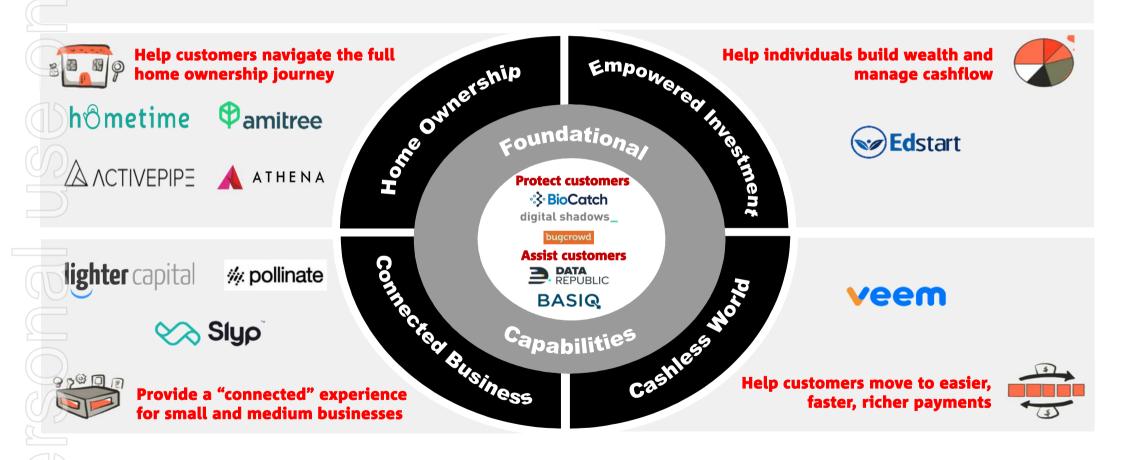
OTHER INFORMATION

0

NAB VENTURES AND INNOVATION

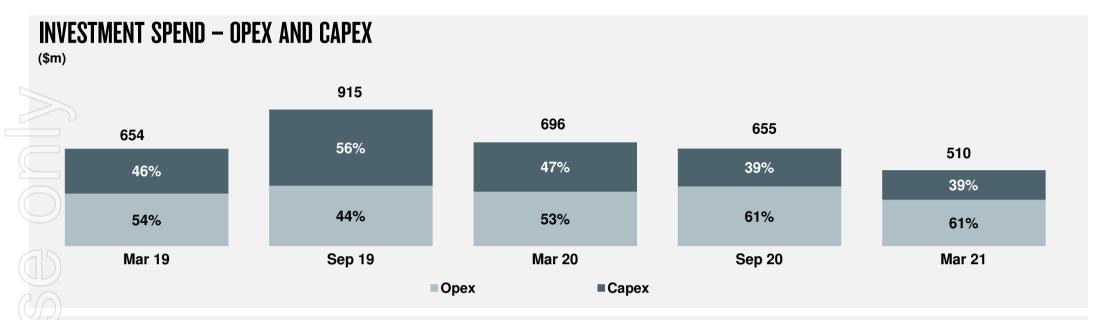
NAB Ventures is NAB's venture capital arm within the Strategy and Innovation division that makes investments to promote strategic priorities

- Accelerates access to new innovative technology, intellectual property and business models, enhance insight and connectivity with market disruptors and reinforce NAB's innovation capabilities for our customers
- Pursues partnership and integration initiatives with our investment companies, including co-developing customer propositions and enhancing our foundational capabilities, in order to create value for NAB and realise the strategic rationale of each investment

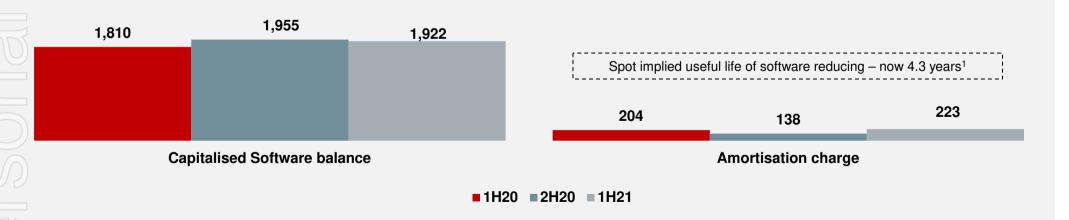


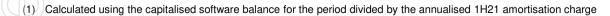


INVESTMENT SPEND & CAPITALISED SOFTWARE



CAPITALISED SOFTWARE - BALANCE AND AMORTISATION PROFILE







GROUP CASH EARNINGS RECONCILIATION TO STATUTORY NET PROFIT

- NAB uses cash earnings (rather than statutory net profit attributable to owners of NAB) for its internal management reporting purposes and considers it a better reflection of the Group's underlying performance. Accordingly, information is presented on a cash earnings basis unless otherwise stated.
- Cash earnings is not a statutory financial measure and is not presented in accordance with Australian Accounting Standards nor audited or reviewed in accordance with Australian Auditing Standards. Cash earnings is calculated by excluding discontinued operations and certain other items which are included within the statutory net profit attributable to owners of NAB. These non-cash earning items, and a reconciliation to statutory net profit attributable to owners of NAB, are presented in the table below.
- The definition of cash earnings is set out on page 2 of the 2021 Half Year Results Announcement, and a discussion of non-cash earnings items and a full reconciliation of the cash earnings to statutory net profit attributable to owners of NAB is set out on pages 91 93 of the 2021 Half Year Results

 Announcement. The Group's financial statements, prepared in accordance with the Corporations Act 2001 (Cth) and Australian Accounting Standards, and reviewed by the auditors in accordance with Australian Auditing Standards, are set out in the 2021 Half Year Results Announcement.

	1H21 (\$m)	1H21 v 2H20	1H21 v 1H20
Cash earnings	3,343	67.7%	94.8%
Non-cash earnings items (after tax)			
Distributions	13	(23.5%)	(40.9%)
Fair value and hedge ineffectiveness	(126)	Large	Large
Net profit from continuing operations	3,230	65%	Large
Net loss attributable to owners of NAB from discontinued operations	(22)	(96.9%)	(90.4%)
Statutory net profit attributable to owners of NAB	3,208	Large	Large



ABBREVIATIONS

CET1	Common Equity Tier 1 Capital
CIC	Credit impairment charge
CLF	Committed Liquidity Facility
CP	Collective Provision
СТІ	Cost to income ratio
DPD	Days Past Due
DRP	Dividend Reinvestment Plan
EAD	Exposure at Default
EA	Economic Adjustment
ECL	Expected Credit Losses
EOFY	End Of Financial Year
EPS	Earnings Per Share
FTEs	Full-time Equivalent Employees
GHG	Greenhouse Gas
GIAs	Gross Impaired Assets
GLAs	Gross Loans and Acceptances
HQLA	High Quality Liquid Assets
IRB	Internal Ratings Based approach

LCR	Liquidity Coverage Ratio
LGD	Loss given default
LVR	Loan to Value Ratio
МТМ	Mark to market
NBI	Non Bearing Interest
NCO	Net Cash Outflow
NII	Net Interest Income
NILS	No Interest Loan Scheme
NPS	Net Promoter Score
NSFR	Net Stable Funding Ratio
OIS	Overnight Index Swap
001	Other Operating Income
PD	Probability of Default
RMBS	Residential Mortgage Backed Securities
ROE	Return on Equity
RWAs	Risk-weighted assets
SFI	Stable Funding Index
SME	Small and Medium Enterprise
TFF	Term Funding Facility



DISCLAIMER

The material in this presentation is general background information about the NAB Group current at the date of the presentation on 6 May 2021. The information is given in summary form and does not purport to be complete. It is intended to be read by a professional analyst audience in conjunction with the verbal presentation and the 2021 Half Year Results Announcement (available at www.nab.com.au). It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. No representation is made as to the accuracy, completeness or reliability of the presentation.

This presentation contains statements that are, or may be deemed to be, forward looking statements. These forward looking statements may be identified by the use of forward looking terminology, including the terms "believe", "estimate", "plan", "project", "anticipate", "expect", "target", "intend", "likely", "may", "will", "could" or "should" or, in each case, their negative or other variations or other similar expressions, or by discussions of strategy, plans, objectives, targets, goals, future events or intentions. Indications of, and guidance on, future earnings and financial position and performance are also forward looking statements. You are cautioned not to place undue reliance on such forward looking statements. Such forward looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Group, which may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements.

There are a number of other important factors that could cause actual results to differ materially from those projected in such statements, including (without limitation) a significant change in the Group's financial performance or operating environment; a material change to law or regulation or changes to regulatory policy or interpretation; and risks and uncertainties associated with the ongoing impacts of the COVID-19 pandemic, the Australian and global economic environment and capital market conditions. Further information is contained in the Group's Luxembourg Transparency Law disclosures released to the ASX on 6 May 2021 and the Group's Annual Financial Report for the 2020 financial year, which is available at www.nab.com.au.

For further information visit www.nab.com.au or contact:

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