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BANK OF AMERICA GLOBAL METALS, MINING & STEEL CONFERENCE 2021

18-20 MAY 2021

ASX**MIN**



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INTRODUCTION TO MINERAL RESOURCES



World's largest crushing contractor



Leading pit-to-port mining services provider



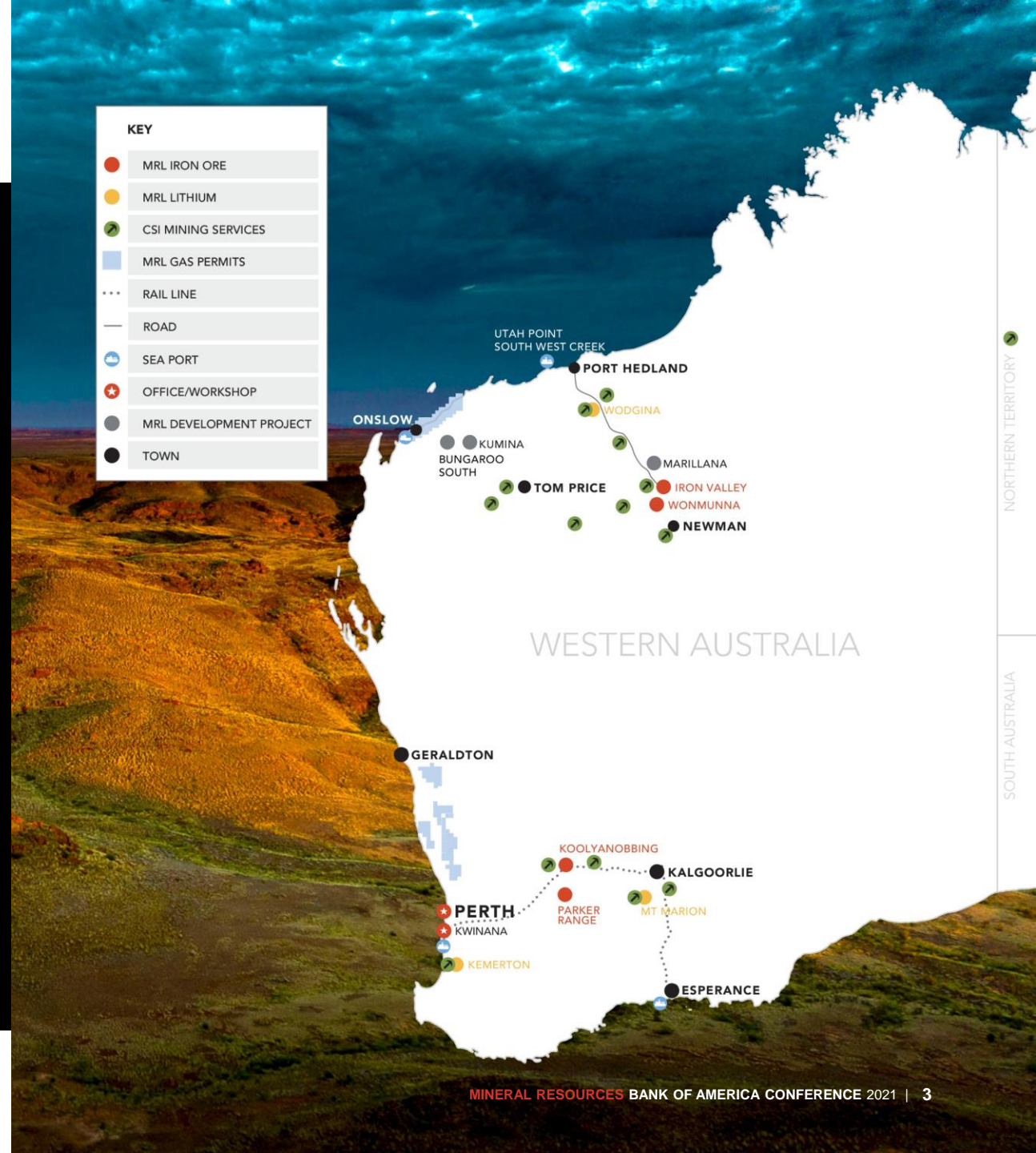
World's top 5 lithium miner with joint ownership of the largest hard rock lithium deposit



Australia's 5th largest iron ore producer



Major holder of highly prospective gas permits



OUR TRACK RECORD



OUR BUSINESS 4 CORE PILLARS



MINING SERVICES

- Construction
- Mining
- Crushing
- Processing
- Infrastructure
- Logistics
- Accommodation
- Energy

COMMODITIES

Iron Ore

- Yilgarn Hub
- Utah Point Hub
- Ashburton Hub
- South West Creek Hub

Lithium

- Mt Marion
- Wodgina
- Kemerton

INNOVATION

Proprietary

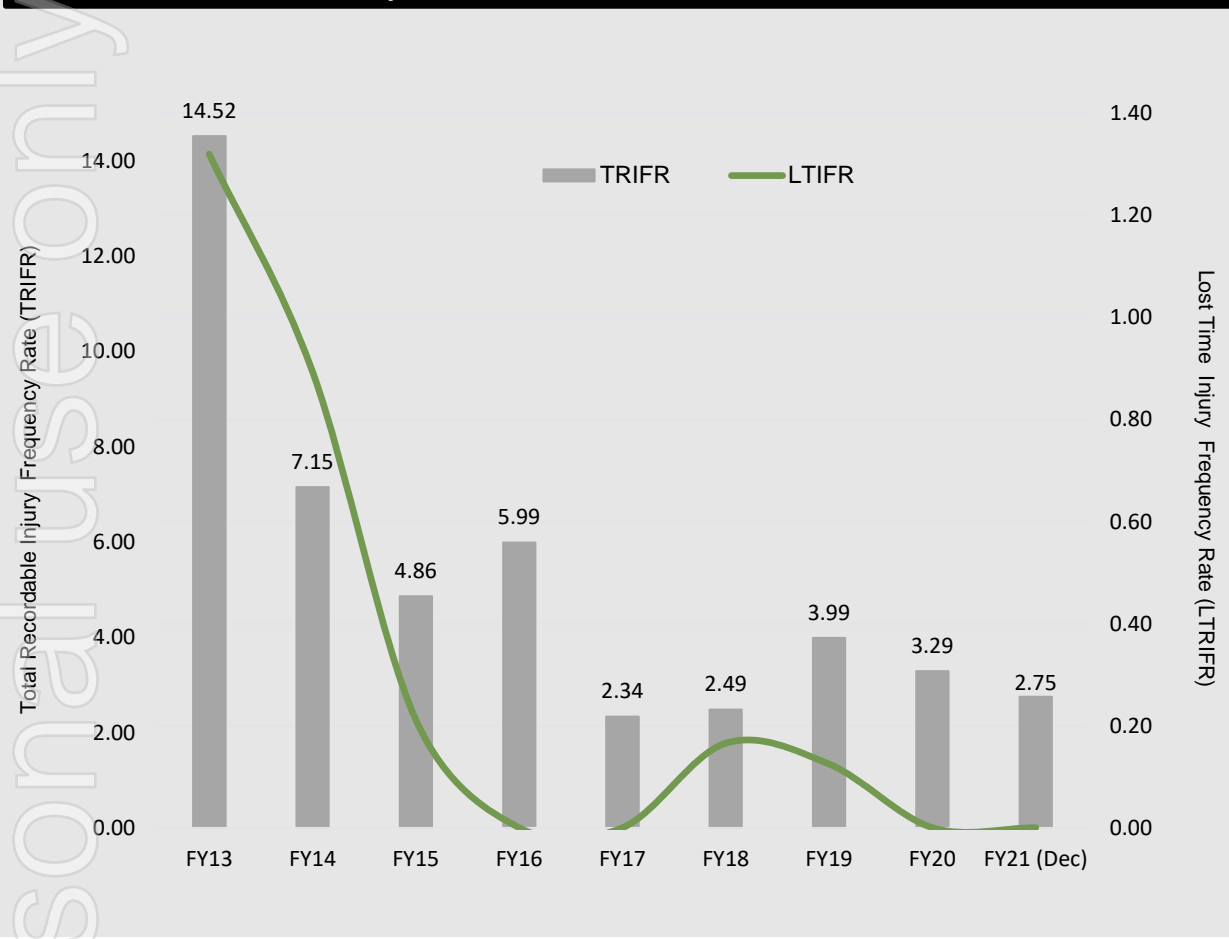
- Transhippers
- 350 tonne road trains
- Next Gen modular crushing plants
 - Next Gen 1 – 5 to 8Mtpa
 - Next Gen 2 – 15Mtpa
- Carbon fibre screens

ENERGY

- Transitioning to lower cost greener energy sources
- Largest acreage holder in Perth Basin
- Carnarvon Basin JV
- Design, own and operate power stations
- Long term energy security

SAFETY OF OUR PEOPLE

Injury Frequency Rates per million hours worked



2.75 TRIFR¹

0.00 LTI¹

4,400+ Employees and Contractors²

53 Apprentices

95 Trainees/Graduates

1. Total Recordable Injury Frequency Rate calculations measure the total number of injuries (excluding first aid) per million hours worked as at 31 March 2021. Lost Time Injury Frequency Rate calculation measure the number of lost time injuries per million hours work as at 31 December 2020.
2. Total employees and contractors as at 28 February 2021.

OUR PEOPLE WELLBEING

OUR AIM IS TO SEND PEOPLE HOME **BETTER** THAN WHEN THEY CAME TO WORK

- Physically safe
- Mentally well
- Nutritionally healthy

MENTAL HEALTH FOCUS

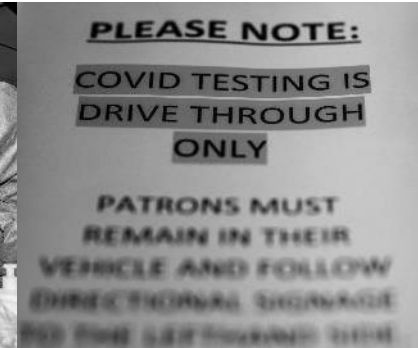
- Health and Wellbeing Advisors on site
- Full time Psychologist on staff

IMPROVING WORK ENVIRONMENTS THROUGH

- New head office – Platinum WELL rating
- Resort style accommodation to replace mining camps
- Best quality camp food, gym, wellness centre

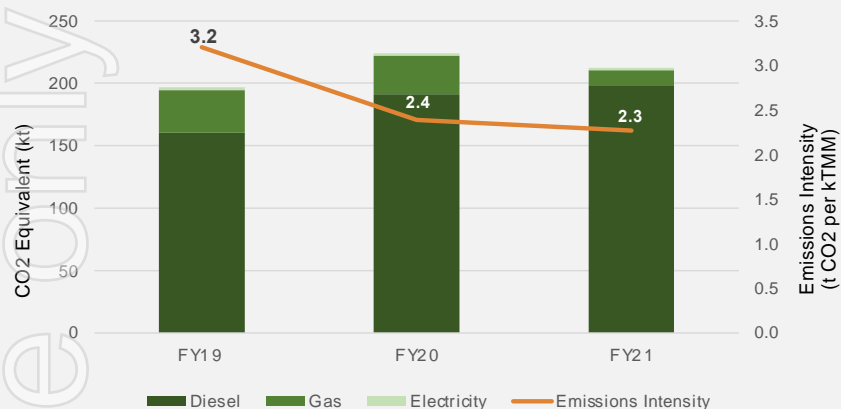
INDUSTRY-LEADING COVID-19 RESPONSE

- Largest private testing facility
- 60 resource companies – ability to test up to 9,000/day



SUSTAINABILITY PERFORMANCE

GREENHOUSE GAS (GHG) EMISSIONS



OUR STRATEGY IS TO CONTROL OUR ENERGY INPUTS AND TARGET **NET ZERO EMISSIONS BY 2050**

- MRL is committed to Net Zero Emissions by 2050
- We are focused on eliminating diesel usage and are working on a range of alternative fuels to achieve Net Zero Emissions sooner than 2050
- We will develop a roadmap and provide updates in our 2021 Sustainability Report

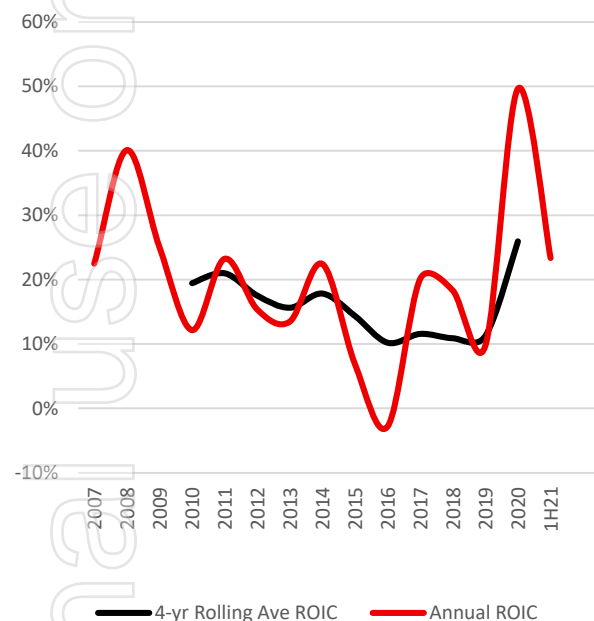


OUR **RELATIONSHIPS WITH COMMUNITIES AND KEY STAKEHOLDERS** FORM PART OF OUR LICENSE TO OPERATE

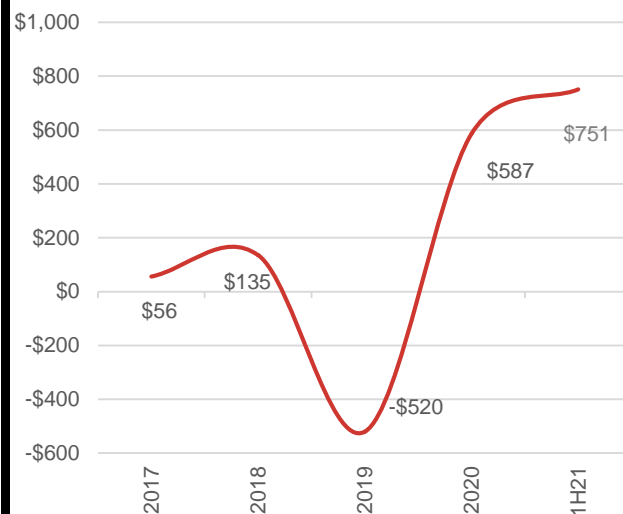
- Our engagement strategy targets
 - Traditional land owners
 - Farm and station owners
 - Towns and local communities
- Key activities for CY21 include
 - Launching our first Reconciliation Action Plan
 - Continued partnerships for our 40 community partners
 - Supporting local WA businesses

VALUE CREATION **OUTCOMES**

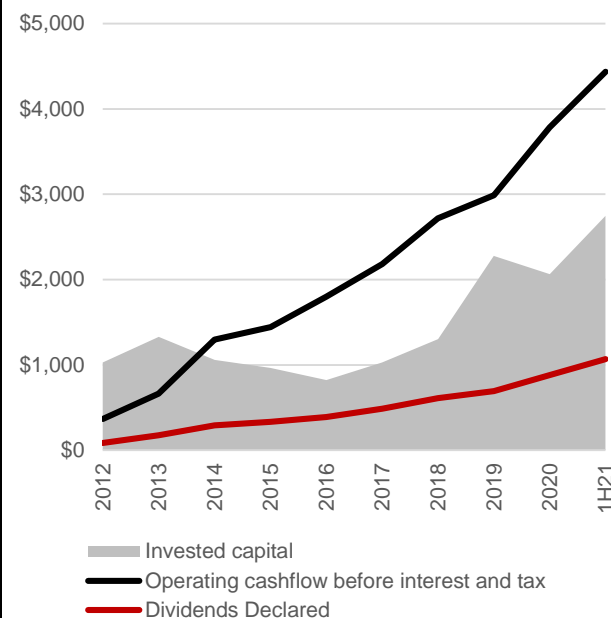
Return on Invested Capital After Tax
Since Listing



Cumulative Free Cash Flow
(\$M)^{1,2}

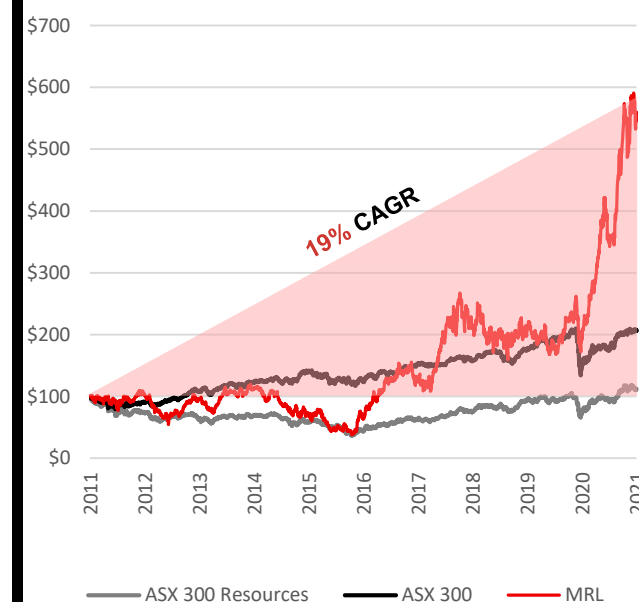


Cumulative Returns to Shareholders
Growth in Dividends
(\$'000)



Share Price Performance
Total Shareholder Returns

10 years to 31 March 2021



GROWTH STRATEGY OVERVIEW **NEXT 5 YEARS**

MINING SERVICES

Significant growth – more than double

IRON ORE

Increase from 20 to 90Mtpa

LITHIUM

Convert all spodumene to hydroxide

ENERGY

Pursue natural gas exploration and development

INNOVATION

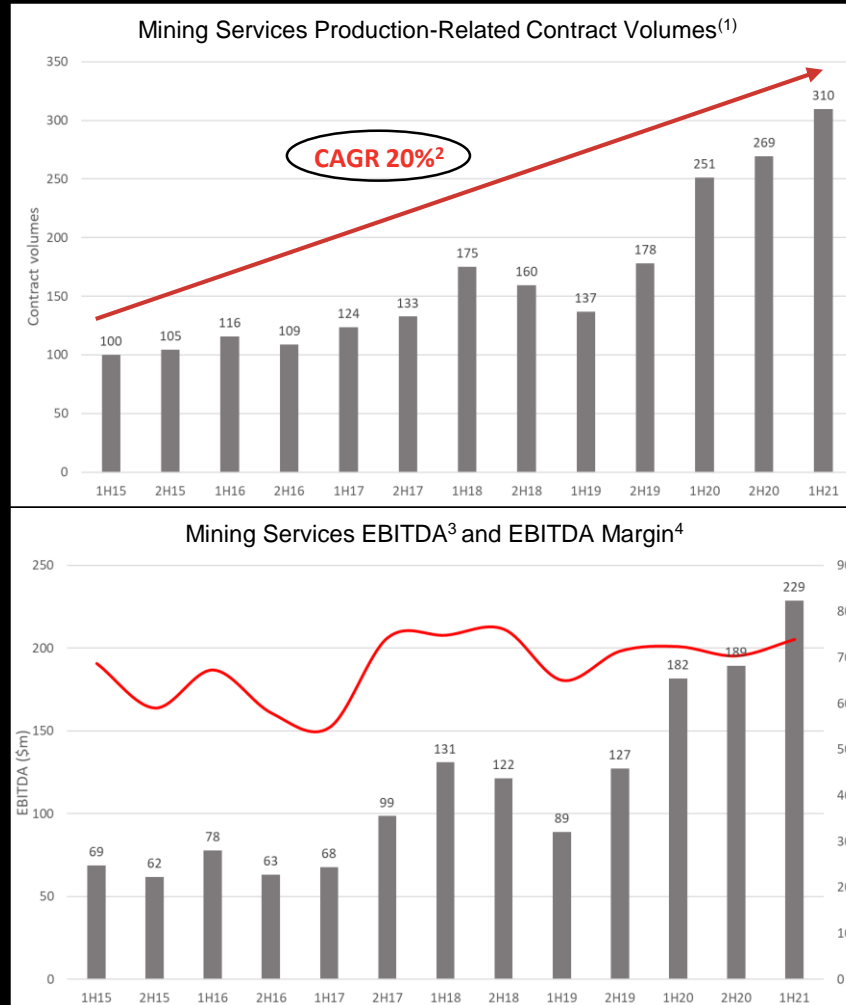
Monetise opportunities



MINING SERVICES

FY15 TO FY21

- Mining services contracts linked to activity
- Volume
 - Growth 20%pa
- Margins
 - Healthy, stable and predictable
 - Uncorrelated to commodity prices

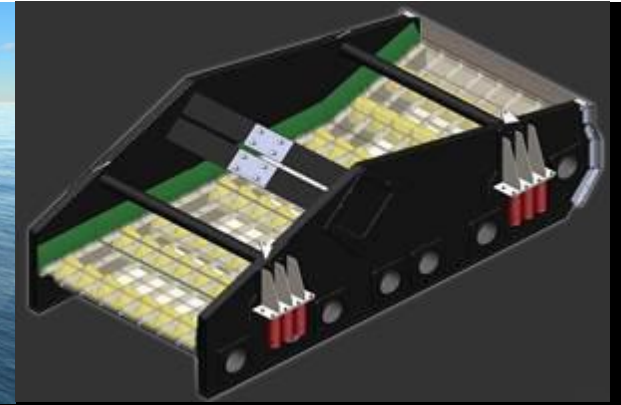


NEXT 5 YEARS

- Grow crushing contracts with external mining companies
- Build, own and operate stranded iron ore projects
- Develop and own supply chain infrastructure
 - Ports
 - Transshipping
 - Private haul roads with 300 tonne trucks
 - Resort style camp accommodation
- Grow the Next Gen 2 business model internationally

1. Contract volumes include production-related Ore Mined, Crushed, Processed and other mining services where MRL owns the underlying assets delivering the service.
 2. CAGR since 1H15 calculated as the CAGR for the successive 6-month periods from 1H15 to 2H20 multiplied by 2.
 3. Mining Services less construction EBITDA reflects MRL's annuity style production-related earnings.
 4. Mining Services less construction EBITDA divided by contract tonnes rebased to 100 in 1H15.

INNOVATION



NEXT GEN PLANT

- MRL design and IP
- 5Mtpa modules
- Rapid deployment
- Plug and play
- Remote operations capability
- Displace higher cost fixed plants

ROAD TRAINS

- MRL design
- Operating in Yilgarn
- Capacity of 300 tonne each
- Trailers manufactured in Perth
- Leading edge safety features
- Operating cost similar to light rail
- Lower emissions
- Automation potential

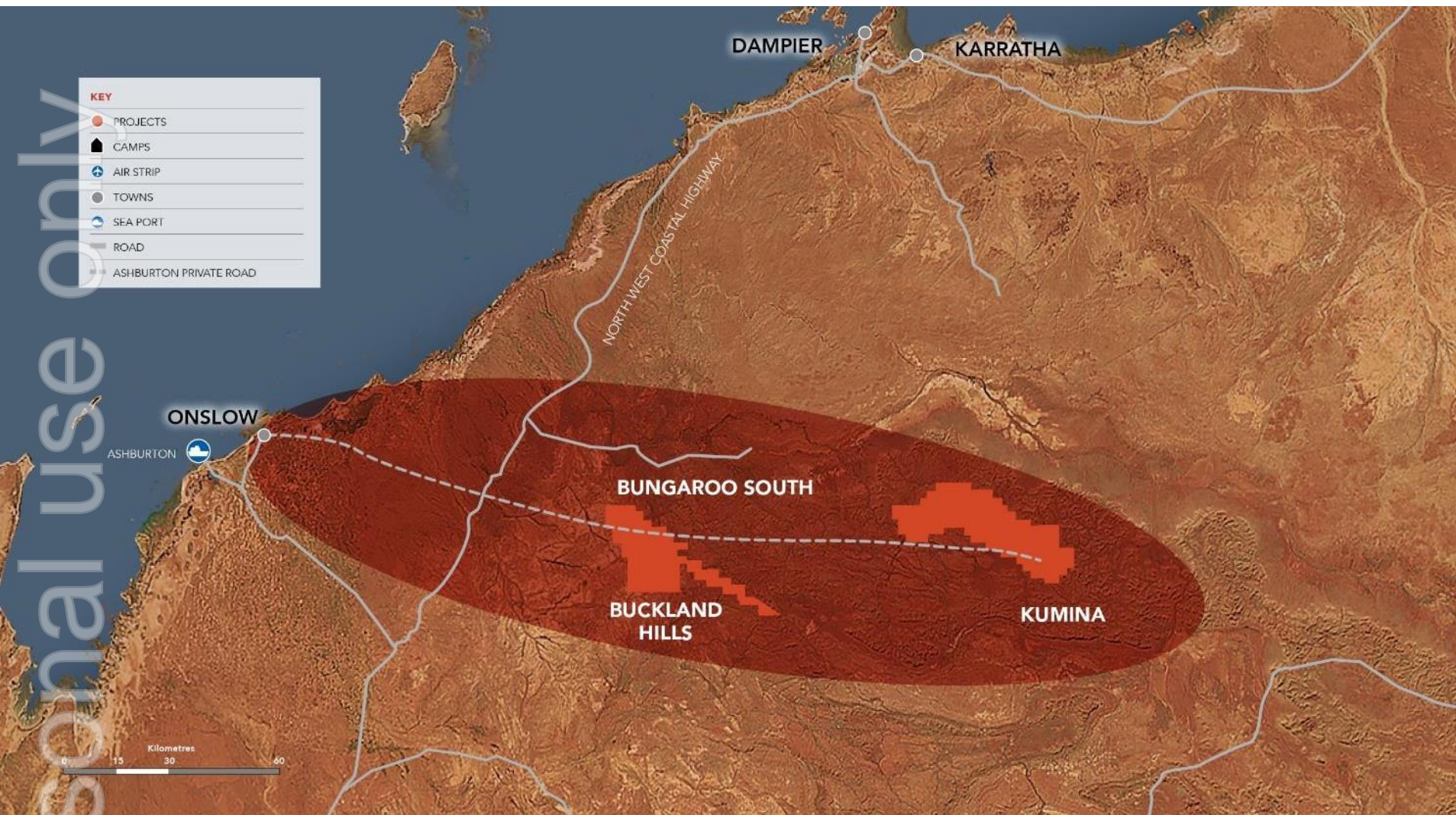
TRANSHIPPERS

- MRL design
- Articulated tug and barge
- Fully enclosed and dust free
- Self-discharging
- Capacity 8Mtpa each
- Loading cape size vessels
- Lower capital cost port solution

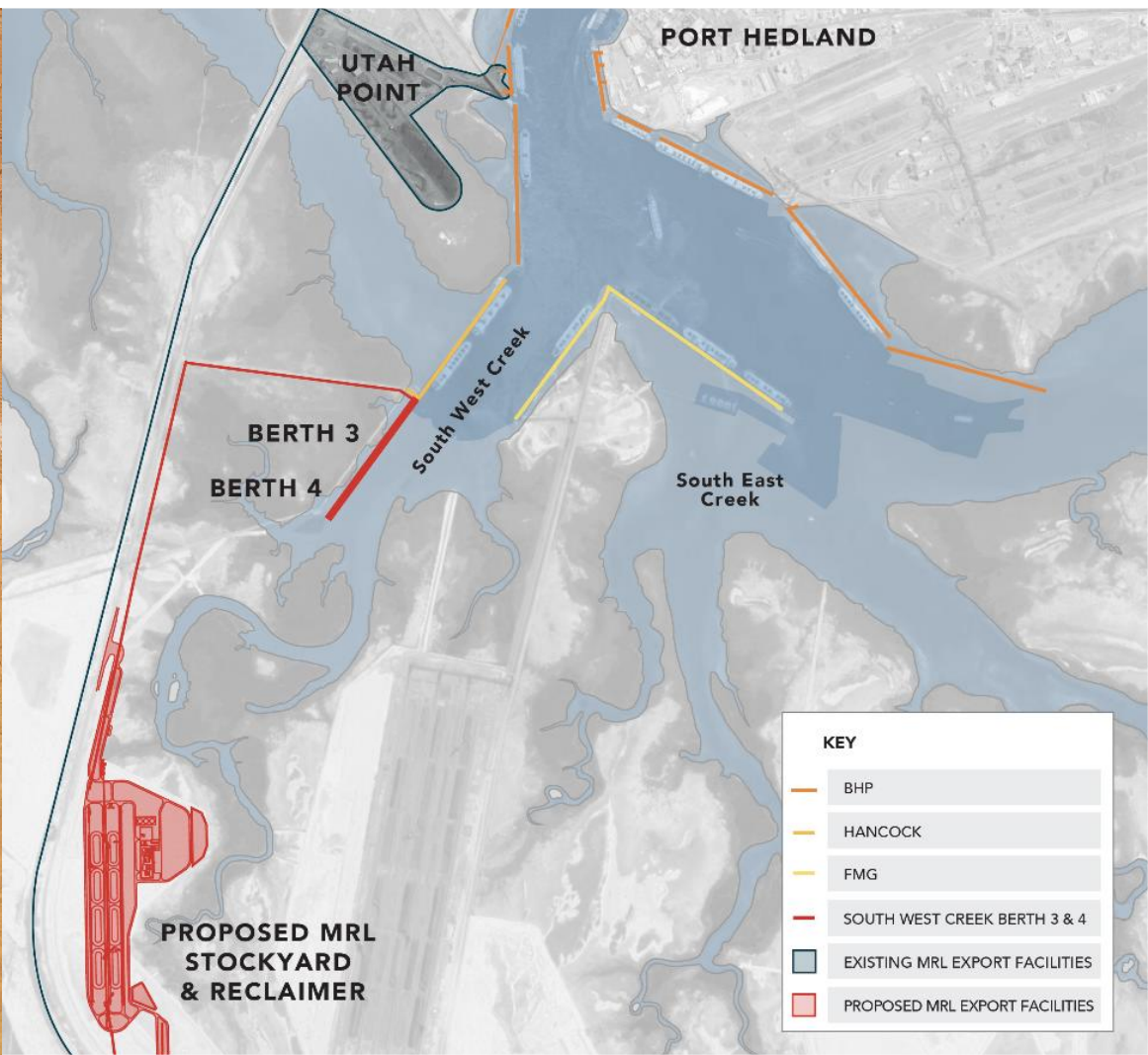
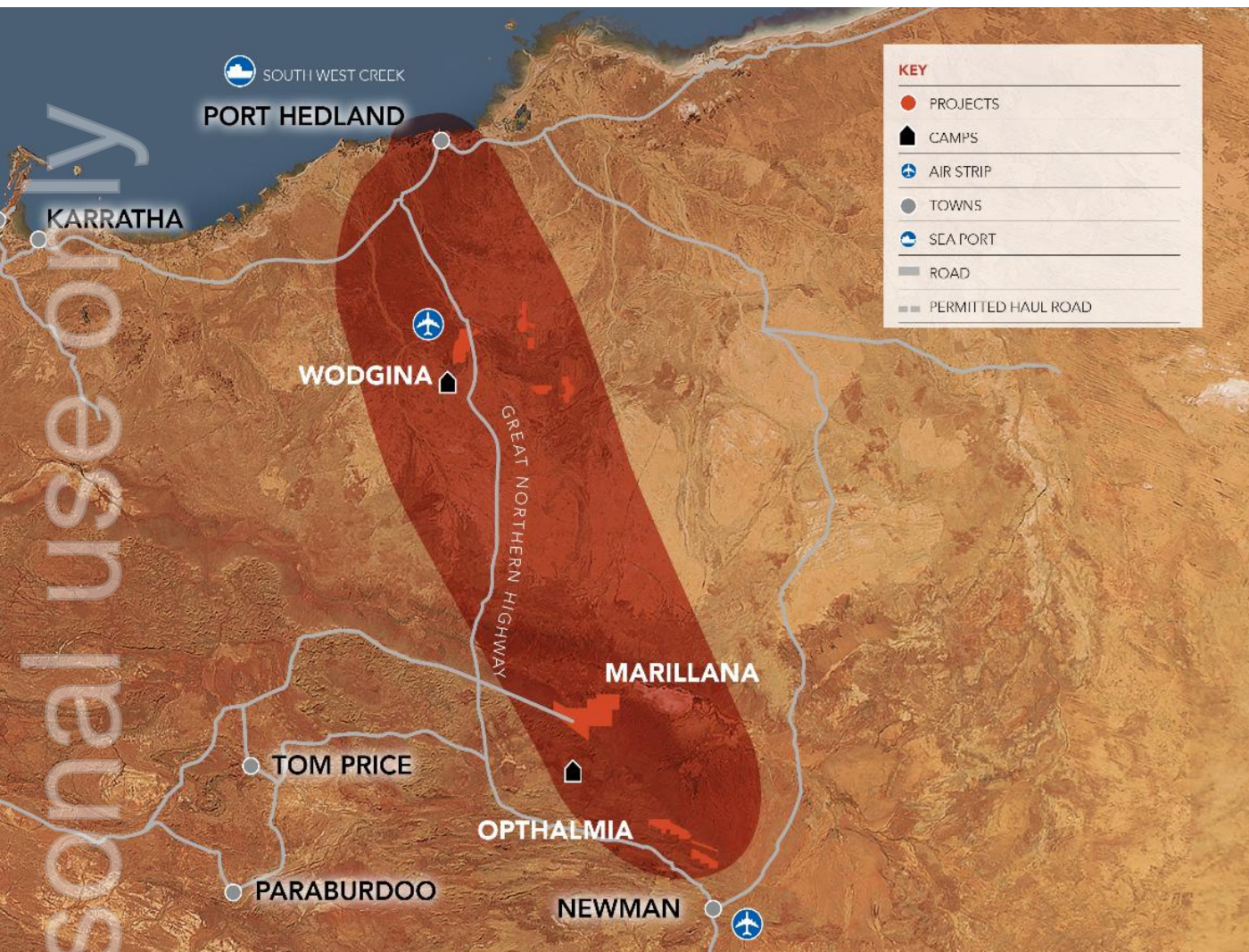
CARBON FIBRE SCREENS

- MRL design and IP
- Reduced weight
- Zero corrosion
- Reduced cost
- Quick to market
- Longer life

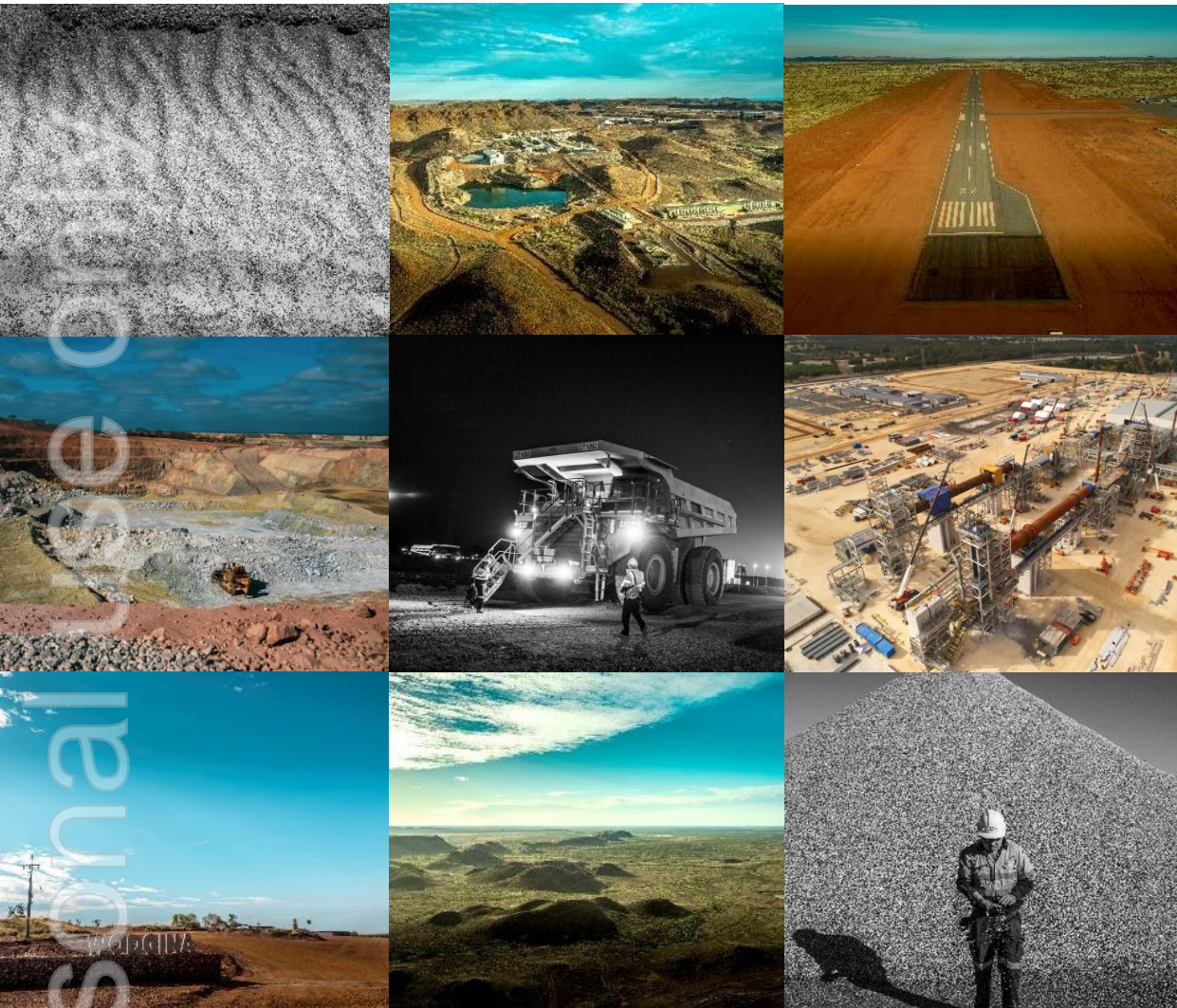
IRON ORE ASHBURTON HUB



IRON ORE SOUTH WEST CREEK HUB



COMMODITIES **LITHIUM**



Mt Marion

- JV with Ganfeng
- 20+ year mine life
- 4th largest hard rock lithium mine in the world
- 475ktpa spodumene concentrate plant

MARBL

- JV with Albemarle
- Wodgina
 - Largest hard rock lithium mine in the world
 - 3 x 250ktpa spodumene concentrate plant
 - In care and maintenance
- Kemerton
 - 2 x 25ktpa lithium hydroxide plant

KEY TAKE-AWAYS

- A 30 year track record of success
- Strong financial position
- Proven capability
- Dynamic and innovative
- Growing production and value
- Executing high quality, high return projects

MRL'S
CONSISTANTLY
STRONG
PERFORMANCE
HAS DELIVERED
A SOLID TRACK
RECORD OF
SHAREHOLDER
RETURNS



GLOSSARY

1H, 2H, FY	First half, second half, full year	K	Thousand
\$	Australian dollar	M	Million
US\$	United States dollar	Net debt / (cash)	Gross debt less cash and cash equivalents
CAGR	Compound annual growth rate	NPAT	Net profit after tax
CFR	Cost and freight rate	PBT	Profit before tax
CFR cost	Operating costs of mining, processing, rail/road haulage, port, freight and royalties, including mining infrastructure service agreements with MRL Group entities, direct administration costs, and apportionment of corporate and centralised overheads	pcp	Prior corresponding period
dmt	Dry metric tonnes	ROIC	Return on invested capital
EBIT	Earnings before interest and tax	T or t	Wet metric tonnes unless otherwise stated
EBITDA	Earnings before interest, tax, depreciation and amortisation	TMM	Total Material Mined
EPS	Earnings per share	TRIFR	Total Recordable Injury Frequency Rate per million hours worked
Gross debt	Total borrowings and finance lease liabilities	TSR	Total Shareholder Return being CAGR in gain from change in share price plus dividends paid
Gross gearing	Gross debt / (gross debt + equity)	Underlying EBIT / EBITDA	EBIT / EBITDA adjusted for impact of one-off, non-cash gains or losses, adjusted for impact of one-off, non-cash gains or losses, and profit on the Wodgina sale
		Underlying NPAT	NPAT adjusted for after tax impact of one-off, non-cash gains or losses
		wmt	Wet metric tonnes

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