

Agenda

Data#3 Overview

FY21 Operational Overview

FY21 Financial Performance

FY22 Strategy

Winning New Customers

Summary and Outlook



FY21 Financial Highlights

Revenue

\$1.96B

Up 20.3%

Gross Profit

\$194.7M

Up 3.6%

NPBT

\$36.9M

Up 8.4%

\$25.4M Up 7.5% Basic EPS
16.51 cents
Up 7.5%

Dividends per share

15.0 cents

Up 7.9% Payout ratio of 90.9%

Data#3 in FY21

Revenue

\$1.96B

Years in business

40+

People

1,200+

Listed on the ASX

1997

Customers

- Public Sector and Large Corporate
- Health, Education and Resources industries

Offices across Australia and Fiji

9



Recurring Revenue

62%

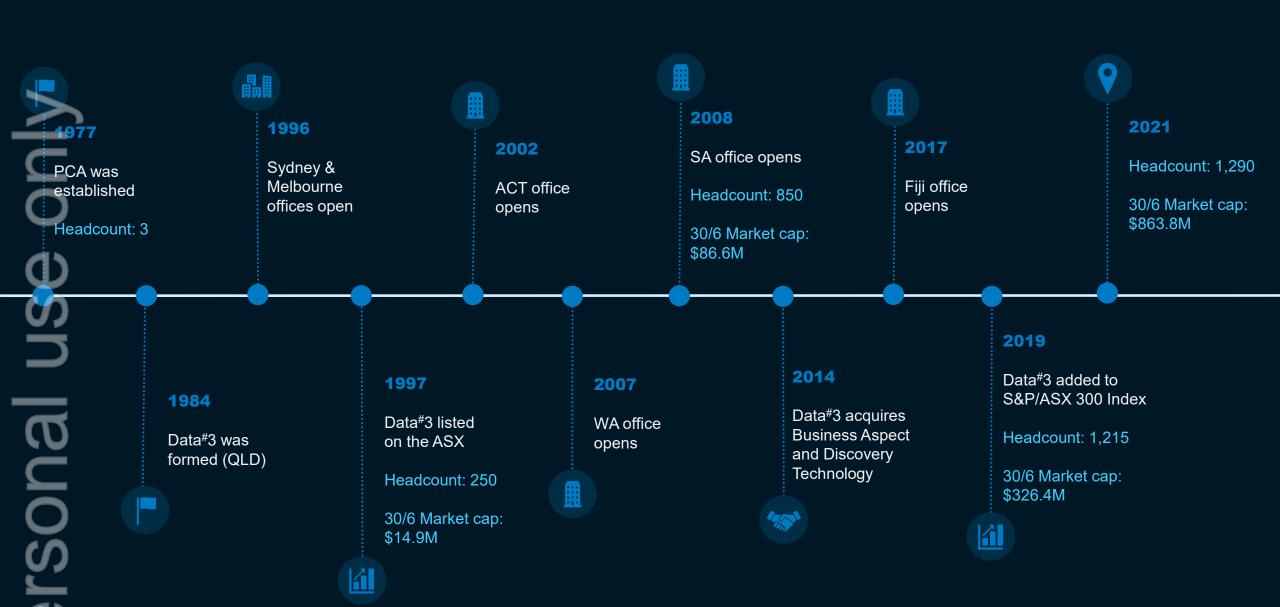
Key awards + certifications

- HRD Employer of Choice
- Microsoft Azure Expert Managed Services Provider Certification
- Cisco Global Commercial Partner of the Year

Average tenure of executive team

28 years

Data#3 Company History



Customer Satisfaction





Digital Transformation



Artificial Intelligence



Internet of Things



3D Printing







Foundation Layer

Security



Data & Analytics



Connectivity

Integrated Solutions



Multi-cloud

Modern Data Centre

Public Cloud

Private Cloud



Modern Workplace

Collaboration

End User Devices

Printing

Systems Management



Security

Cloud Security

Data Security and Privacy

Identity and Access Management

Infrastructure and Endpoint Security

Security Monitoring and Analytics



Data & Analytics

Business Analytics

Customer Management

Internet of Things

Location-Based Analytics



Connectivity

IT-OT Networking

Software-Defined Networks

Software-Defined WAN

Wireless Networks

Consulting

Project Services

Support Services







#1 partner in Australia



D¢LLTechnologies

Top five partner in Australia

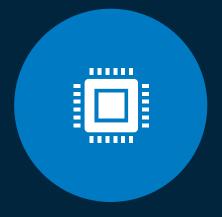
400+ other partnerships

FY21 Operational Overview

FY21 External Factors



Australian IT
Market – flat or
negative



Global chip shortage



COVID-19
Work from home
Collaboration
Vaccine

FY2021 Operational Highlights



Multi-cloud Growth

\$791M in Public Cloud
Private Cloud growth
Customers have multiple clouds



Security Growth

\$100M+
Combined D3 and BA
Complements all solutions



Services

Reinvention of Managed Services
BA profit turnaround
Improving gross margins

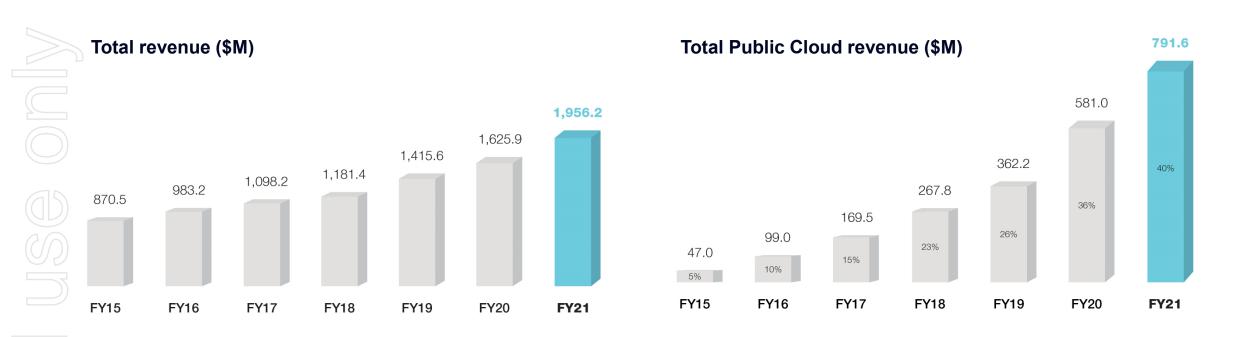


Customer Experience

Investment in systems and people
Data and analytics driven
Global Recognition with Cisco



Sustained revenue growth, boosted by cloud



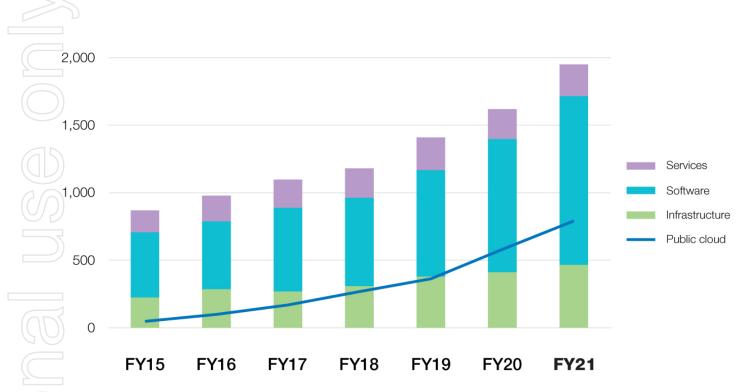
Strong revenue growth fuelled by software licensing and cloudbased solutions.

Total revenue includes \$791.6M of public cloud revenues, up 36.2% on PCP, to 40% of total revenue.

Approximately 62% of revenue is recurring, under term-based contracts.

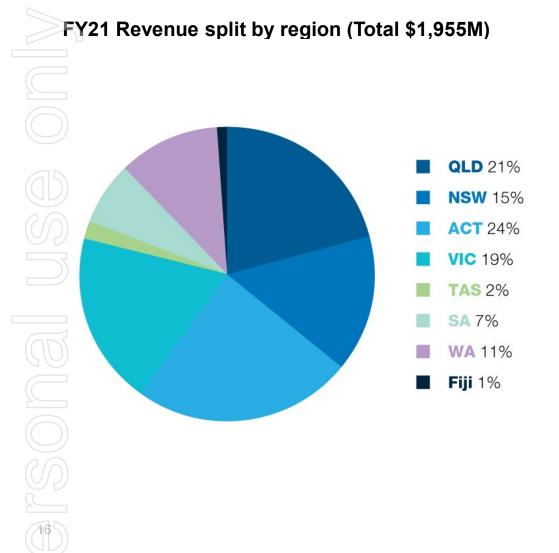
Changing sales mix

Revenue trend by functional area (\$M)

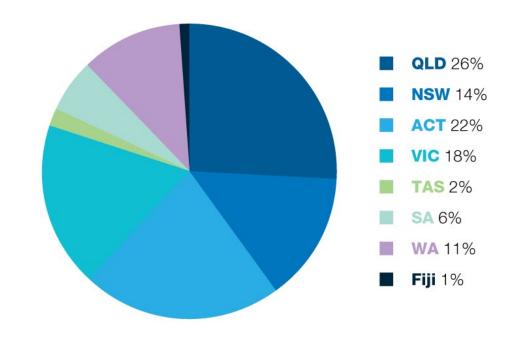


Business unit	FY21 revenue (\$M)	Change vs. FY20	
Infrastructure Solutions	466.8	+ 13.0%	
Software Solutions	1,248.5	+ 26.8%	
Project Services	63.4	+ 6.7%	
Support Services	96.1	+ 11.0%	
People Solutions (recruitment)	57.3	- 2.7%	
Business Aspect (consulting)	17.7	+ 9.3%	
Discovery Technology	5.4	+ 6.3%	

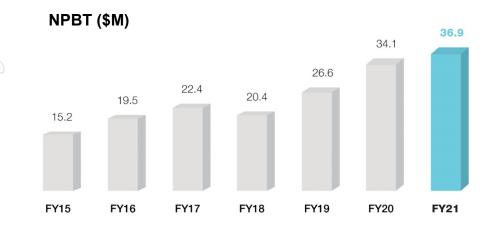
Regional revenue summary

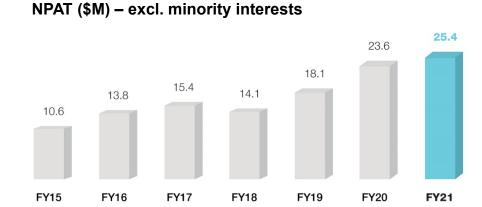


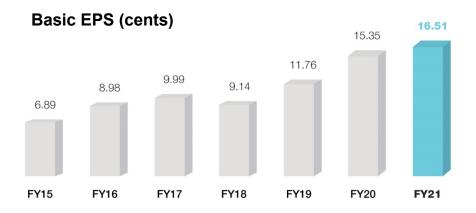
FY20 Revenue split by region (Total \$1,624M)



Sustained earnings growth







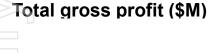


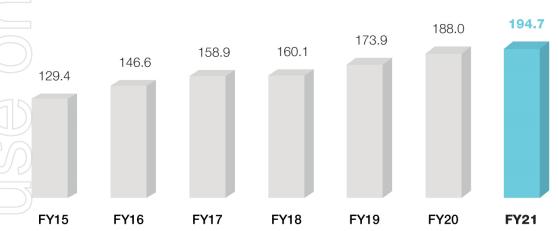
Statement of profit or loss

	2021 \$'000	2020 \$'000
Revenue		
Revenue from contracts with customers	1,955,247	1,623,84
Other revenue	941	2,100
	1,956,188	1,625,94
Expenses		
Change in inventory	(7,286)	14,24
Purchase of goods	(1,593,258)	(1,295,148
Employee and contractor costs on-charged	(74,629)	(75,484
Other cost of sales on services	(85,328)	(79,475
Internal employee and contractor costs	(138,346)	(133,821
Telecommunications	(2,287)	(2,259
Rent	(2,033)	(2,933
Travel	(180)	(1,460
Professional fees	(1,028)	(858)
Depreciation and amortisation	(5,172)	(4,905
Finance costs	(1,444)	(1,146
Other	(8,254)	(8,631
	(1,919,245)	(1,591,875
Profit before income tax expense	36,943	34,06
Income tax expense	(11,540)	(10,338
Profit for the year	25,403	23,72
Profit for the year is attributable to:		
Owners of Data#3 Limited	25,414	23,63
Non-controlling interests	(11)	9
	25,403	23,72
Earnings per share for profit attributable to ordinary equity holders:	Cents	Cent
Basic earnings per share	16.51	15.3
Diluted earnings per share	16.43	15.3

- Revenue increased by 20.3%
- Gross profit increased by 3.6% (from \$188.0M to \$194.7M) and total gross margin decreased from 11.6% to 10.0% due to changes in the revenue mix
- Internal staff costs increased by 3.4% (from \$133.8M to \$138.3M) due to headcount growth
- Other operating expenses decreased by 8.1% (from \$22.2M to \$20.4M)
 - ✓ Travel savings
 - ✓ Rent savings
- Return on equity 45.1% (FY20 45.2%).

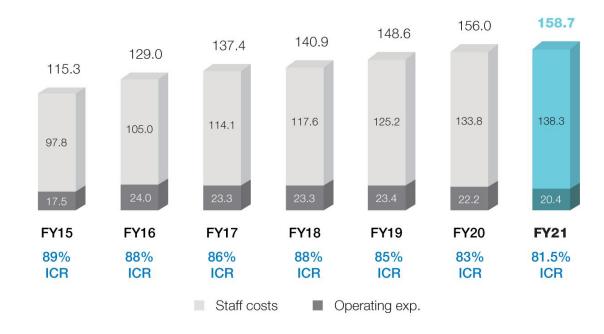
Steady improvement in operating leverage





Gross margin % has varied with changing sales mix.

Internal expenses (Staff & Operating exp \$M)



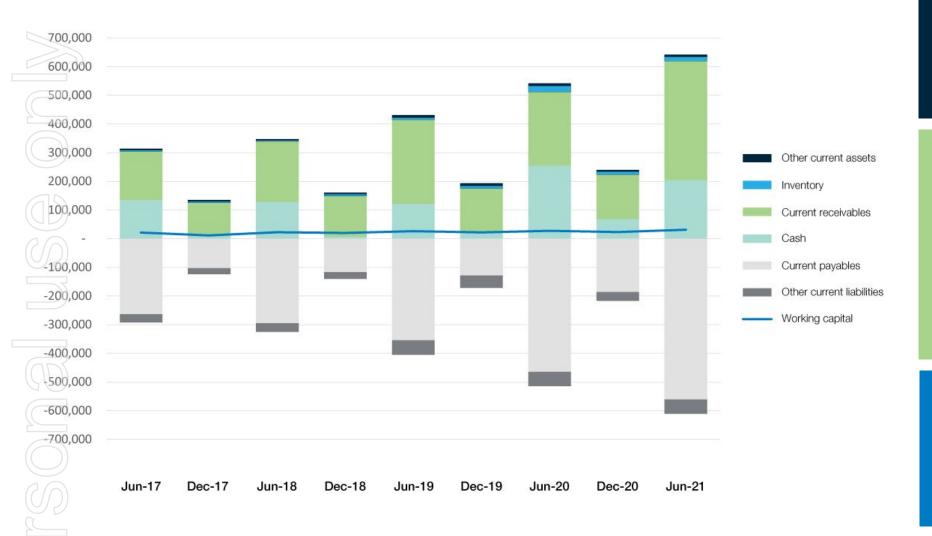
Internal Cost Ratio (ICR) = Internal expenses / Gross profit. The ratio has improved from 89% to 81.5% over this period.

Balance sheet

Trade and other receivables 415,991 256,247 Contract assets 3,355 4,856 Inventories 13,872 21,158 Other 4,018 4,462 Total current assets 641,559 541,870 Non-current assets 541,870 Non-current assets 2,336 3,686 Property and equipment 3,375 4,495 Right-of-use assets 25,698 17,533 Deferred tax assets 5,898 4,632 Intangible assets 15,959 15,222 Total non-current assets 53,266 45,568 Total assets 694,825 587,438 Current liabilities 39,312 36,455 Lease liabilities 2,761 2,396 Current tax liabilities 2,761 2,396 Current tax liabilities 1,327 4,652 Provisions 6,095 6,025 Total current liabilities 24,105 15,857 Provisions 3,441 3,017 Total		2021 \$'000	2020 \$'000
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Inventories	Trade and other receivables	415,991	256,247
Other 4,018 4,462 Total current assets 641,559 541,870 Non-current assets 7rade and other receivables 2,336 3,686 Property and equipment 3,375 4,495 Right-of-use assets 25,698 17,533 Deferred tax assets 5,898 4,632 Intangible assets 15,959 15,222 Total non-current assets 53,266 45,568 Total assets 694,825 587,438 Current liabilities 560,865 464,911 Contract liabilities 39,312 36,455 Lease liabilities 2,761 2,396 Current tax liabilities 1,327 4,652 Provisions 6,095 6,025 Total current liabilities 610,360 514,439 Non-current liabilities 24,105 15,857 Provisions 3,441 3,017 Total non-current liabilities 24,105 15,857 Provisions 3,441 3,017 Total non-current liabilities </td <td>Contract assets</td> <td>3,355</td> <td>4,856</td>	Contract assets	3,355	4,856
Total current assets 641,559 541,870 Non-current assets 7 7 7 7 8 8 8 8 9 7 9 3,375 4,495 3,686 8 7 9,533 3,686 7 8 4,495 8 4,632 17,533 5 4,495 8 4,632 17,533 5 4,495 1,533 5 6,986 17,533 5 6,986 17,533 5 6,495 15,222 7 7 7 7 8 7 8 4,632 1,532 1,522 15,245 20,223 20,223 20	Inventories	13,872	21,158
Non-current assets 2,336 3,686 Property and equipment 3,375 4,495 Right-of-use assets 25,698 17,533 Deferred tax assets 5,898 4,632 Intangible assets 15,959 15,222 Total non-current assets 53,266 45,568 Total assets 694,825 587,438 Current liabilities 39,312 36,455 Trade and other payables 560,865 464,911 Contract liabilities 39,312 36,455 Lease liabilities 2,761 2,396 Current tax liabilities 1,327 4,652 Provisions 6,095 6,025 Total current liabilities 610,360 514,439 Non-current liabilities 24,105 15,857 Provisions 3,441 3,017 Total non-current liabilities 28,160 20,289 Total liabilities 638,520 534,728 Net assets 56,305 52,710 Equity 8,278 8,278 <td>Other</td> <td>4,018</td> <td>4,462</td>	Other	4,018	4,462
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Contributed equity 8,278 8,278 Share-based payments reserve 1,825 606 Foreign currency translation reserve (657) 202 Retained earnings 46,859 43,151 Equity attributable to owners of Data#3 Limited 56,305 52,237 Non-controlling interests - 473	Net assets	56,305	52,710
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Foreign currency translation reserve (657) 202 Retained earnings 46,859 43,151 Equity attributable to owners of Data#3 Limited 56,305 52,237 Non-controlling interests - 473	Contributed equity	8,278	8,278
Retained earnings 46,859 43,151 Equity attributable to owners of Data#3 Limited 56,305 52,237 Non-controlling interests - 473	Share-based payments reserve	1,825	606
Equity attributable to owners of Data#3 Limited 56,305 52,237 Non-controlling interests - 473	Foreign currency translation reserve	(657)	202
Non-controlling interests - 473	Retained earnings	46,859	43,151
	Equity attributable to owners of Data#3 Limited	56,305	52,237
Total equity 56,305 52,710	Non-controlling interests	-	473
	Total equity	56,305	52,710

- Strong balance sheet with no borrowings
- 4th quarter revenue spike inflates Trade receivables and Trade payables at year end
- Large temporary cash surpluses at 30 June
- FY21 average cash balance \$126.6M (FY20 = \$81.3M)
- Average DSOS of 27.7 days (FY20 = 29.7 days)
- Low inventory holdings, comprising product allocated to customer orders or projects in progress at period end.

Working capital analysis



- Efficient working capital model
- Short or negative working capital cycles underpin self-funding business model
- Low inventory, all allocated to customer orders or projects
- Average collection cycle28 days
- Favourable trade terms with suppliers
- Stable working capital position, despite significant seasonal fluctuation at period end

Statement of cash flows

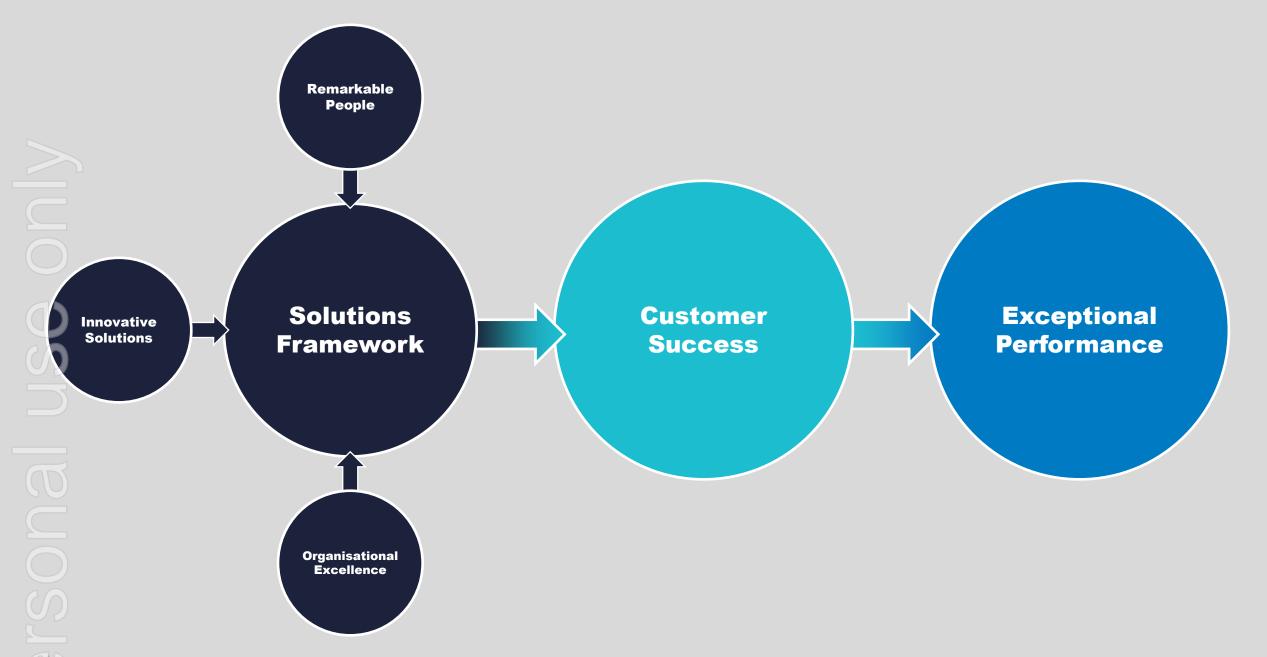
	2021	2020
	\$'000	\$'000
Cash flows from operating activities		
Receipts from customers (inclusive of GST)	2,013,332	1,806,975
Payments to suppliers and employees (inclusive of GST)	(2,002,883)	(1,606,196)
GST paid	(16,972)	(30,742)
Interest received	762	1,153
Interest and other borrowing costs paid	(1,400)	(1,067)
Income tax paid (net of refunds)	(15,530)	(9,909)
Net cash inflow (outflow) from operating activities	(22,691)	160,214
Cash flows from investing activities		
Payments for property and equipment	(18)	(3,090)
Payments for software assets	(1,904)	(846)
Payment for purchase of minority interest	(150)	-
Net cash (outflow) from investing activities	(2,072)	(3,936)
Cash flows from financing activities		
Payment of dividends	(22,018)	(18,785)
Lease liability payments	(3,190)	(3,746)
Net cash (outflow) from financing activities	(25,208)	(22,531)
Net increase/(decrease) in cash and cash equivalents	(49,971)	133,747
Cash and cash equivalents, beginning of financial year	255,147	121,198
Effect of exchange rate changes	(853)	202
Cash and cash equivalents, end of financial year	204,323	255,147

- Cash flow 'seasonality' consistent with previous years.
- Timing differences in the collections from customers and payments to suppliers around 30 June generate temporary cash surpluses.
- The 30 June 2020 surplus was unusually inflated by sizeable, early customer receipts prior to year end. This caused the operating cash inflow to outflow swing from FY20 to FY21.
- Cash conversion of 182%[#] for 7 year period FY15 to FY21

[# Total Free Cash Flow \$221M / Total NPAT \$121M]

- Low capital expenditure
- High dividend (payout ratio approx. 90%)

FY22 Strategy



FY22 Strategic Highlights



Customer Experience

Long term view, not transactional

Lifecycle approach

Joint investments with global vendors



Security

Protecting our business

Market opportunity

Executive leadership

GTM with BA



Accelerating Services

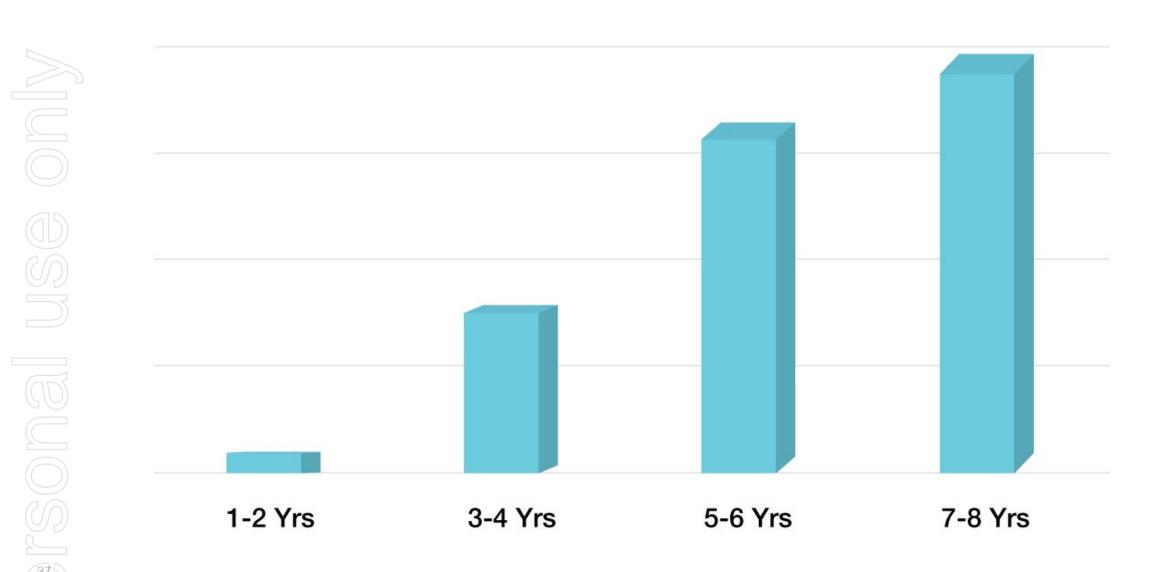
Completed rebuild of Managed Services

Profit turnaround for Business Aspect

Complementing vendor incentive programs



Average Customer Revenue by Years Active







COVID and supply chain

Will continue to be managed effectively by working closely with customers and vendors



Fast start

FY21 \$3M backlog will be realised in FY22



IT outlook

Gartner predict
Australian IT market to
grow by 4% to over
\$100 billion



Position in the market

Positioned to capitalise on growth opportunities.



Accelerating Services

Services growth and strategic ocus will improve gross margins "The backlog from FY21 has provided a fast start to FY22 and we are well positioned to capitalise on a growing market. At this stage we are unable to provide specific guidance or commentary on the FY22 outlook, however our goal remains to deliver sustainable earnings growth."

DSD | TUOSIA







Data#3: Delivering The Digital Future (Company Video)



Recent Awards

	Commercial f the Year	Women in Technology Partner of Choice	HP PC Partner of the Year	Employer of Choice, HRD Magazine	Lenovo Platinum Reseller of the Year in the Data Centre Group Category
Dell Technologies Cloud Platform Certification, first in ANZ	Lenovo Technical Excellence for Australia	ARN Partner Value - Enterprise	Veeam Platinum Partner of the Year	Dell Transformational Partner of the Year for the APJ Region	Dell ANZ 2019- 2020 Server Partner of the Year
HRD Magazine Global 100, Tash Macknish	ARN Emerging Technologies – Digital Transformation	Cisco Marketing Partner of the Year	Palo Alto Networks Growth Partner of the Year	Microsoft Azure Expert Managed Services Provider Certification	

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