

14 September 2021 ASX RELEASE

## **ASX Small and Mid-Cap Conference Presentation**

**DroneShield Ltd** (ASX:DRO) ("DroneShield" or the "Company") encloses its investor presentation at the ASX Small and Mid-Cap Conference to be given today by the DroneShield CEO Oleg Vornik at 2:30pm Sydney time, followed by Q&A.

The registration link for the conference is as follows: https://www2.asx.com.au/investors/investment-tools-and-resources/events/smid

This announcement has been approved for release to the ASX by the Board.

#### **Further Information**

Oleg Vornik
CEO and Managing Director
Email: oleg.vornik@droneshield.com

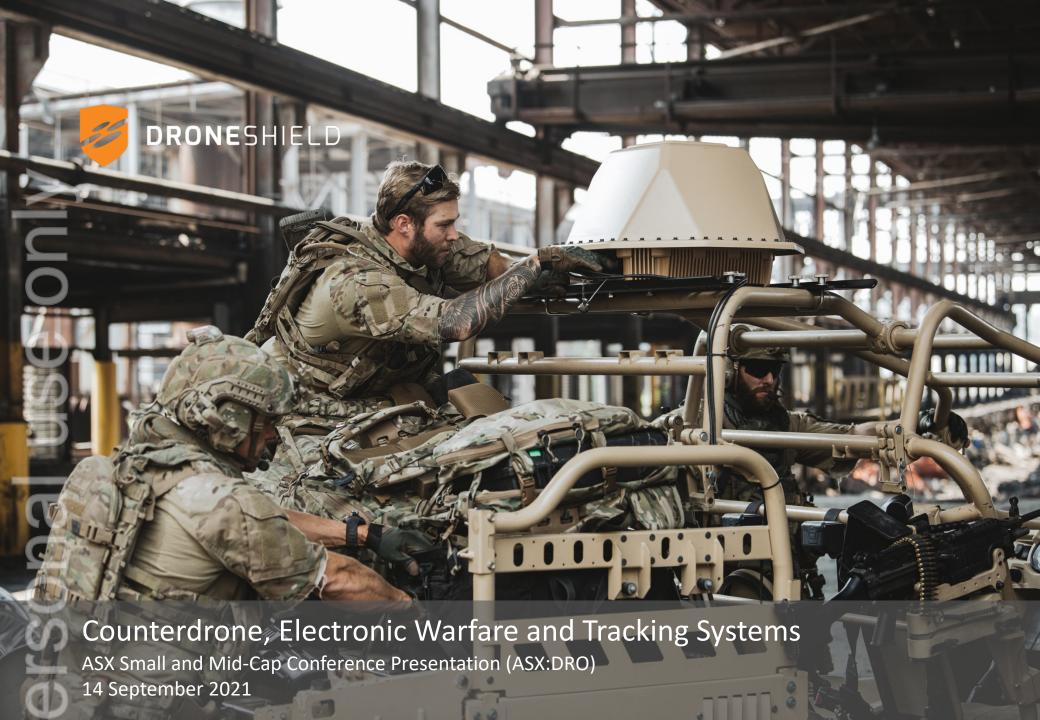
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#### **About DroneShield Limited**

DroneShield (ASX:DRO) is an Australian publicly listed company with its head office in Sydney and teams in the US and UK, specialising in C-UAS, Electronic Warfare, RF sensing, Artificial Intelligence and Machine Learning, Sensor Fusion, rapid prototyping and MIL-SPEC manufacturing. Our capabilities are used to protect military, Government, law enforcement, critical infrastructure, commercial and VIPs throughout the world.

Through our team of Australian based engineers, we offer customers bespoke solutions and off-the-shelf products designed to suit a variety of terrestrial, maritime or airborne platforms. DroneShield is proudly exporting Australian capability to customers throughout the world and supporting Australia's defence, national security and other organisations protect people, critical infrastructure and vital assets.

#### **ENDS**



## A new, technology based, asymmetric threat



The widespread adoption of drone technology has increased the risk and prevalence of disruptive use

## Why is the malicious use of drones a threat?



## **Payload delivery**

- Attacks: Dropping harmful / explosive payloads (including chemical or biological substances)
   or creating damage via collision
- **Smuggling:** Moving contraband into sensitive zones such as prisons



## Intelligence gathering

- Directing attack: Reporting enemy target location on the battlefield to direct forces
- Spying and tracking: Obtaining video, images and track movements of personnel
- Surveillance: Using drone images and other payload data to enable reconnaissance

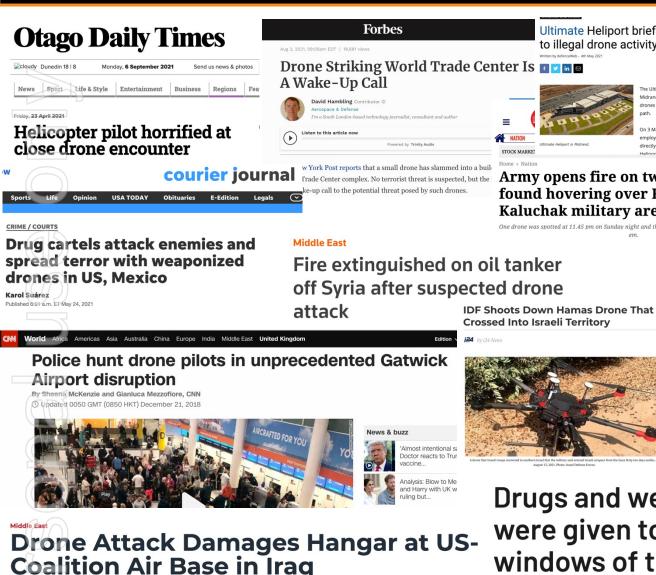


#### **Nuisance activity**

Infrastructure disruption: Using drones to jeopardise the safe operation of major facilities such as airports

## High profile drone incidents continue to escalate





May 08, 2021 01:54 PM

Ultimate Heliport briefly shut down due to illegal drone activity

Midrand was shut down for an hour on Monday after drones were observed flying in the helicopter flight On 3 May shortly after 08:00, an Ultimate Heliport

directly in the helicopter flight path of Ultimate Army opens fire on two drones

employee reported seeing two drones operating

found hovering over Ratnuchak-Kaluchak military areas in Jammu

One drone was spotted at 11.45 pm on Sunday night and the other at 2.40 am, officials said. Both

WORLD.

Three 'explosive-laden drones' used in Baghdad airport attack: Army



#### Saudi Arabia Reveals Extent Of Damage To Oil **Plants After Drone Strike**





Multiple drones hit northeast of Erbil, no casualties: sources

**Drugs and weapons** were given to the windows of the Donacona prison

**Drone activity at Augusta Correctional Center in Craigsville** causes lockdowns

www.droneshield.com **proneshield** 

## \$6bn Total Addressable Market by 2026



Increasing drone use is driving demand for counterdrone technology across a number of sectors

**Military** 



**Government Facilities** 



**Law Enforcement** 



**Protective Details** 



**Airports** 



**Stadiums** 



**Commercial Venues** 



**Energy Production** 



**High Profile Events** 



**Shipping / LNG Ports** 



Rescue / Fire Response



**Correctional Facilities** 



## What do DroneShield's counterdrone products do?



Step 1

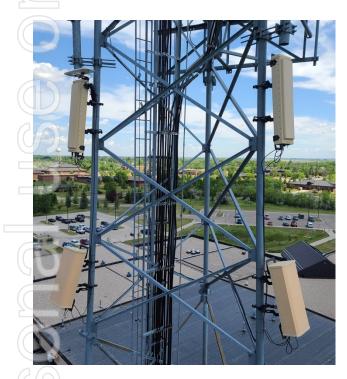
Step 2

Step 3

**Detect** 

**Assess** 

Respond









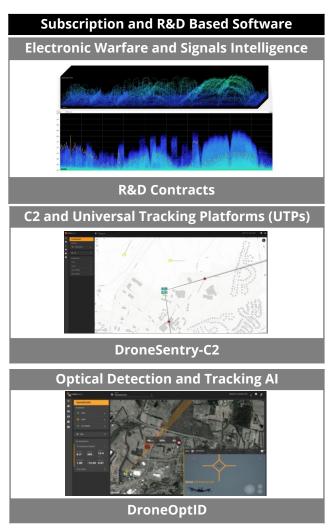


## **DroneShield Capability Overview**



## Rapidly evolving capabilities in response to customer requirements





## DroneShield's competitive counterdrone advantage?



#### Market leading technology...











**Best-in-breed detection range** 







**Body-worn** 





Vehicle/Ship mounted

... and backed by high barriers to entry

...across multiple platforms...





**Fixed site** 

#### ...underpinned by DroneShield software...





Proprietary software integrated across product suite









Experienced development team for ongoing upgrades and development









Established relationships with global defence clients





World-class talent with leading product design and R&D capabilities

# Strategy | Continue Leadership in Counterdrone, Grow Adjacent Capabilities and SaaS



#### Three-part Strategy



## **Continue Leadership in the Counterdrone Sector**

- The counterdrone market is growing rapidly, especially in the US
- DroneShield is well positioned as the industry pioneer, with on-the-ground US team, and Australia being part of the Five Eye intelligence alliance (US, UK, Australia, NZ and Canada)



## **Grow Adjacent Capabilities**

- Electronic Warfare (EW): currently delivering on the second, \$3.8m contract with the Australian Defence Force
  - EW includes obtaining intelligence of the radiofrequency signals on the battlefield and applying directed energy to jam, degrade, disrupt or neutralise an adversary capability
- Command-and-Control and Tracking Systems: providing a central display/control for numerous assets deployed in the field by military, law enforcement and Government agencies
- **Optical Detection and Tracking**: using proprietary Al algorithms to enhance optical/thermal camera capabilities to detect, identify and track objects for military, law enforcement, Government, airport and prisons



#### **Grow SaaS (Software as a Service) element**

- Existing counterdrone detection products include a meaningful ongoing subscription, which will continue to grow with the number of deployed devices in the field DroneShield provides quarterly software updates
- Adjacent capabilities are purely or mostly software based, either with subscription or longer term R&D cashflows (including counterdrone training and simulation market)

## 1H21 Results | Key Highlights





HY21 Revenue up 87% on HY20, at \$6.7m



HY21 cash receipts up 600% on HY20, at \$9.1m\*



Rapidly narrowing HY21 losses, 61% down on HY20, at \$450k



\$14m cash on hand (as at 30 June 2021), no debt or convertibles



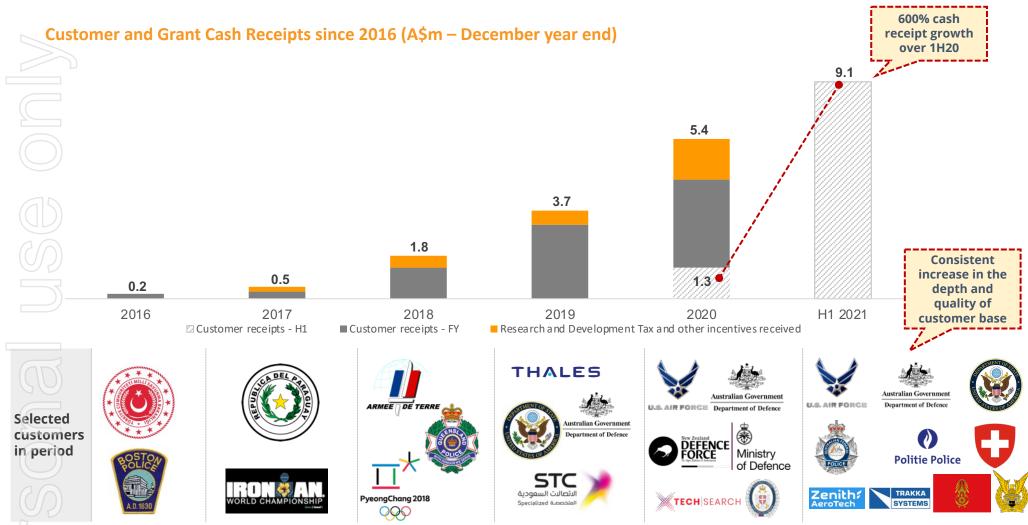
\$10m in inventory (by sale value) on hand for quick delivery and to mitigate supply disruptions

Difference between revenue and cash receipts is due to revenue recognition standards. The revenue is recognised when the goods or services are delivered to customers. The difference in this period is primarily driven by an order delivered in 2020 to the Middle East, with subsequent payment received in 2021, as well as deposits received on contracts to be delivered

## 600% Customer and Grant Cash Receipt Growth on 1H20



Since 2016, DroneShield's total revenue has grown materially each year, with 2021 shaping as the pivotal year



## Continued Rapid Growth in 2H21





\$190m sales pipeline to Dec 2022, with growing focus towards the more business-transparent Australian and the US customer base. Rising repeat sales accounting for majority of cash receipts



\$3.8m contract with the Australian Department of Defence in Electronic Warfare/Signals Intelligence



Favourable macro environment, with rising counterdrone expenditure globally, and ongoing increases in local defence capability by the Australian Government (\$270bn in next 10 years)



Entry into Training and Simulation market with DroneSim, into Navigation market with CompassOne, and underwater threat detection market with SonarOne



Team of 60 staff across Australia, US and the UK. Additional hiring continuing opportunistically



## **Contact details**



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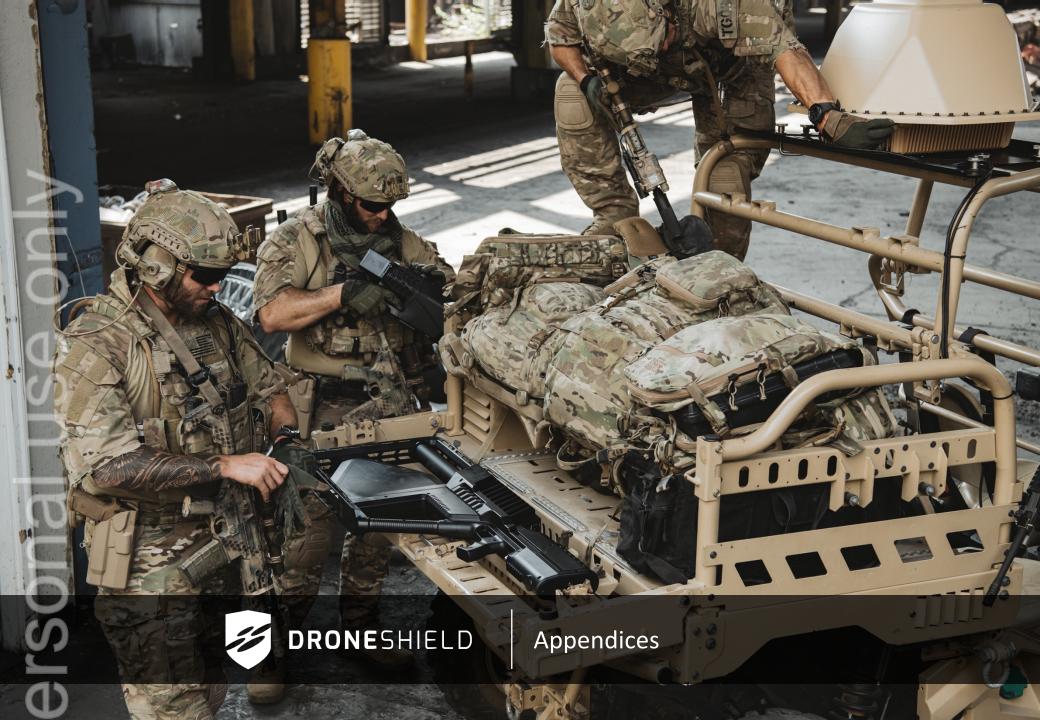
**Phone:** +61 2 9995 7280

Warrenton, Virginia

7140-B Farm Station Rd, Warrenton, VA 20187 USA

**Phone:** +1 (540) 215-8383





## Strong Cash Receipts Pipeline of \$190m to Dec 2022



DroneShield maintains a significant and geographically diversified near term high conviction revenue pipeline



## Pipeline: \$73m

 Awarded preferred bidder status for two major Government orders, awaiting execution of contract with customer



**Europe** 

## Pipeline: \$43m

- Sales to a major European army and contracted EU Police 4 year framework agreement for DroneGun Tactical units
- Airport and prison opportunities



## Pipeline: \$38m

- Multiple military/Govt agency order discussions
- Initial purchases across wide range of Govt agencies and successful trials completed



**Australia** 

#### ¥ .

## Pipeline: \$15m

 Orders and R&D contracts with Department of Defence and intelligence agencies



#### Pipeline: \$8m

- Sales associated with the partnership with BT
- Primarily Ministry of Defence focused



## Pipeline: \$10m

Diverse range of geographic and product opportunities

- The pipeline includes existing defined sales opportunities at various stages of maturity
- The opportunities are unweighted, and measured as expected cash receipts to December 2022

## Rapidly Growing Electronic Warfare Contracts in Hand





Electronic Warfare (EW) / Signals Intelligence (SIGINT) area has a number of technology overlaps with counter-drone, as drones utilise radiofrequency spectrum in an increasingly complex and encrypted manner



EW/SIGINT is generally the domain of Defence Primes, however Governments support specialized smaller firms to promote sovereign capability and encourage disruptive technologies



DroneShield has received its first EW contract of approximately \$600k in December 2020 with Australian Department of Defence, followed by a \$3.8 million 2 year contract received in June 2021



Additional, and larger, follow-on contracts, are targeted for the near term, as DroneShield demonstrates being successful on the projects



Demand for smart EW technologies from sovereign providers (eliminating "backdoor code" concerns by the customer) for spectrum dominance are rapidly growing, and are an essential part of modern warfare



There is minimal Australian based competition with suitable capabilities, for this high-end work

## Australian Government is committed to building homegrown defence sector



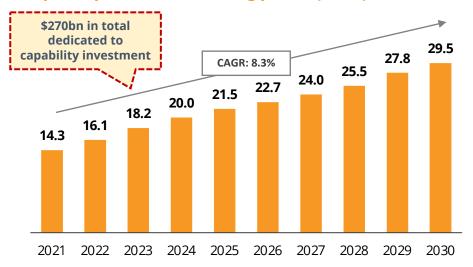
The Australian Government's defence spending commitment presents a large opportunity for the sector

#### **Overview**

- Australia has 12<sup>th</sup> largest defence budget spend globally, which is very substantial for its 25m population
- \$270bn of funding allocated towards "capability investment" over the next 10 years, covering a broad suite of military domains across both acquisitions (\$220bn) and future sustainment (\$50bn)
- Electronic Warfare, Signals Intelligence and AI (key areas for DroneShield, utilised on their own and inside counterdrone technologies) are explicitly declared as priority areas for homegrown defence sector by the Australian Government

# Attional Civil Innovation Award Partial Civil Innovation Awar

#### Capability investment funding profile (A\$bn)



DroneShield CEO Oleg Vornik with the Australian Minister for Defence Industry, Hon Melissa Price

## Defeat and mitigation solutions in the counter-drone market



DroneShield defeat solutions utilise radio frequency jamming as the core safe defeat component which has advantages over other technologies, particularly, in its use across civil and military applications

	Safe – "soft kill"		Kinetic – "hard kill"		
DRO offering	RF jamming	Spoofing	Counter-drone drones	Projectile fire kinetic systems	Directed energy
Impact	No intentional damage to the drone		Physical force used with potential for destructive damage		
Imagery					
Overview	<ul> <li>Radio waves are used to force a drone into emergency protocols</li> <li>causing it to fly back to its starting point, hover, or land</li> </ul>	<ul> <li>Protocol         manipulation         technology allowing         the control of a drone         to be "hacked" by a         third party</li> </ul>	<ul> <li>"Kamikaze" or "catching" drones are used to neutralise a drone threat</li> </ul>	<ul> <li>Use of remote weapons systems with integrated weapon platforms to shoot down drones</li> </ul>	<ul> <li>Use of lasers and high-power microwave systems to "dazzle" or destroy a drone</li> </ul>
Advantages	<ul> <li>✓ Universal effectiveness against drones</li> <li>✓ 360 degree defeat coverage</li> <li>✓ Effective against swarms</li> <li>✓ Applications in both civil and military environments</li> </ul>	<ul> <li>✓ Allows for the re- routing and re- direction of malicious drone flight paths</li> <li>✓ Applications in both civil and military environments</li> </ul>	✓ "Catching" the drone can provide information about its flight path / controller and effectively neutralise the drone	<ul> <li>Established         technology that has         been used on military         operations</li> <li>Destructive outcome         neutralises any drone         threat</li> </ul>	<ul> <li>✓ "Game changer" in military applications</li> <li>✓ Effective against highly advanced drones</li> <li>✓ Systems can be mounted on naval vessels for complex defence systems</li> </ul>
Disadvantages	<ul> <li>Potential for collateral interference (if using a "dirty" jammer)</li> </ul>	<ul> <li>Not effective against all drones</li> <li>Higher chance of collateral damage</li> </ul>	<ul><li>Generally slow to deploy</li><li>Not effective against swarms</li></ul>	<ul><li>Risk of collateral damage</li><li>Unsuitable for use in a civil environment</li></ul>	<ul> <li>Technology still in infancy and only available for military applications</li> </ul>

## Counterdrone detection solutions offered by DroneShield



DroneShield detection solutions utilise layered technology to create highly capable counterdrone systems

	Radio frequency	Radar	Cameras <sup>1</sup>	Acoustic <sup>2</sup>
Imagery				
Overview	<ul> <li>Foundational layer of an effective counterdrone system</li> <li>RF sensors provide detection capability by matching drone communication protocols to known drone RF signatures</li> </ul>	<ul> <li>Systems that act as motion trackers by emitting signals which may be reflected by objects in their path</li> <li>Reflected signals from the target are scattered back to the radar system</li> </ul>	<ul> <li>Electro-Optical (EO), Infrared (IR) and Thermal camera detection are able to provide video analytics and image capture identification of drone activity</li> </ul>	<ul> <li>Systems that are able to remove the background clutter from noise made by drone blades and / or motor and compare it to a database of acoustic signatures</li> </ul>
Advantages	<ul> <li>✓ No interference with other communications in operational area</li> <li>✓ Low false alarm rate from a high-quality sensor</li> <li>✓ Direction-finding capability</li> <li>✓ Long ranges possible and cost effective</li> </ul>	<ul> <li>✓ Able to pick up drones without RF emissions</li> <li>✓ Can utilise different technical approaches</li> <li>✓ A single radar can track multiple targets</li> </ul>	<ul> <li>Best used for verification / classification and tracking of a target detected by other sensors</li> <li>Provides evidence of drone intrusion</li> <li>Potential identification of payloads</li> </ul>	<ul> <li>✓ Passive, cost effective</li> <li>✓ Great as supporting/secondary sensor, using acoustic spectrum to fill detection gaps from other sensors</li> </ul>
Disadvantages	<ul> <li>Doesn't pick up RF-silent drones</li> <li>Requires regular firmware updates</li> </ul>	<ul> <li>Prone to false alarms despite filters</li> <li>Longer range drone detection is usually expensive, large size and / or compliance restricted</li> </ul>	<ul> <li>Not well suited for detection due to field-of-view vs distance trade-off</li> <li>Relatively shorter ranges (camera hardware dependent)</li> </ul>	<ul> <li>Short detection distances, prone to false alarms</li> <li>Cannot identify precise location or pinpoint track</li> <li>Requires regular signature database updates</li> </ul>

Source: Company filings and presentations



Camera technology is provided by DroneShield through partnership agreements with Bosch, Silent Sentinel and Trakka Systems. Acoustic technology is provided by DroneShield through a partnership agreement with Squarehead.

# Benefits and applications of safe, layered, counterdrone systems over kinetic systems



Safe counterdrone systems have many advantages over kinetic counter-drone systems, which are only practical for deployment in war-like scenarios

## Avoidance of collateral damage



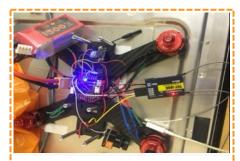
- DroneShield safe defeat solutions force drones to pre-set emergency protocols causing the drone to fly back to its starting point, hover, or land, allowing for the safe defeat of drones
- Alternatively, kinetic solutions could see a destroyed drone fall on crowds of people or inflict "friendly fire" from fired ammunition

## **Evidence for legal** prosecution



- A drone which has been forced to land can be collected by local law enforcement to track the whereabouts of its controller
- As drones are usually accompanied by an image recording device, this can be used as legal evidence to prosecute offenders

## Intelligence gathering



- Drones can often carry sensitive instruments or technology
- When forced to land, this technology can be exploited by military personnel to aid in intelligence gathering operations

## Multi-platform with scale benefits

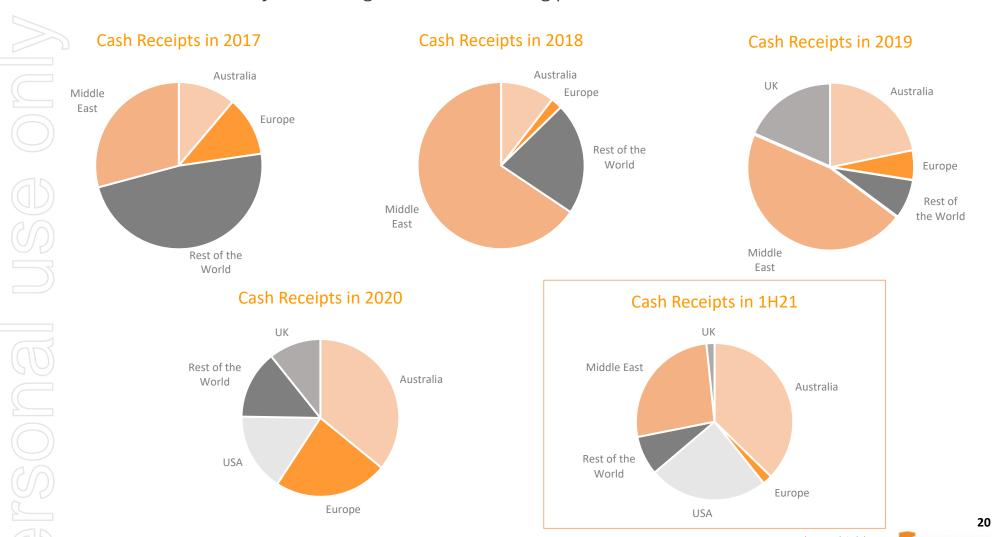


- Safe solutions can be carried on-the-man, mounted on light skinned vehicles and provide continuous passive protection unconstrained by ammunition stores
- Kinetic counter-drone solutions are often mounted on heavy, remote weapon stations and constrained by magazine depth

# Increasing Predictability of Cash Receipts via Balancing Geographies



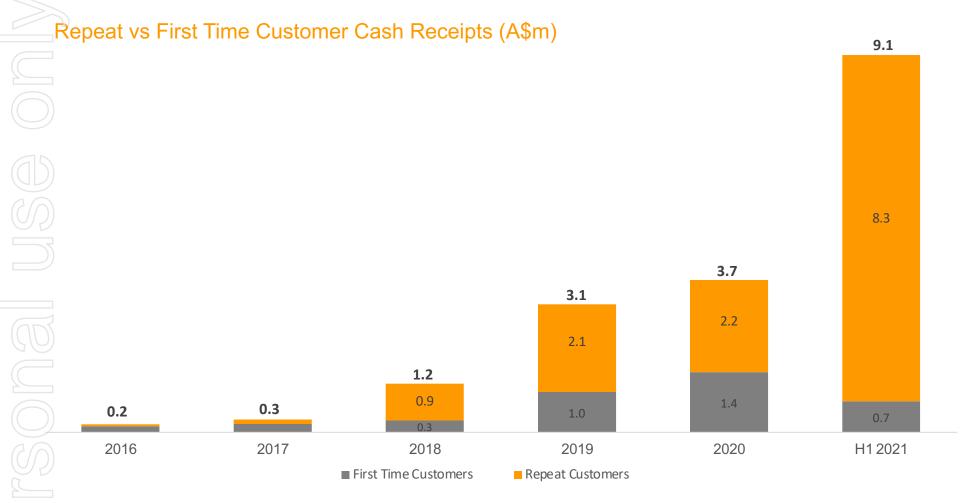
Increasing focus towards the more business-transparent Australian and the US customer base, with deep track record of successfully conducting business (and being paid) in the Middle East



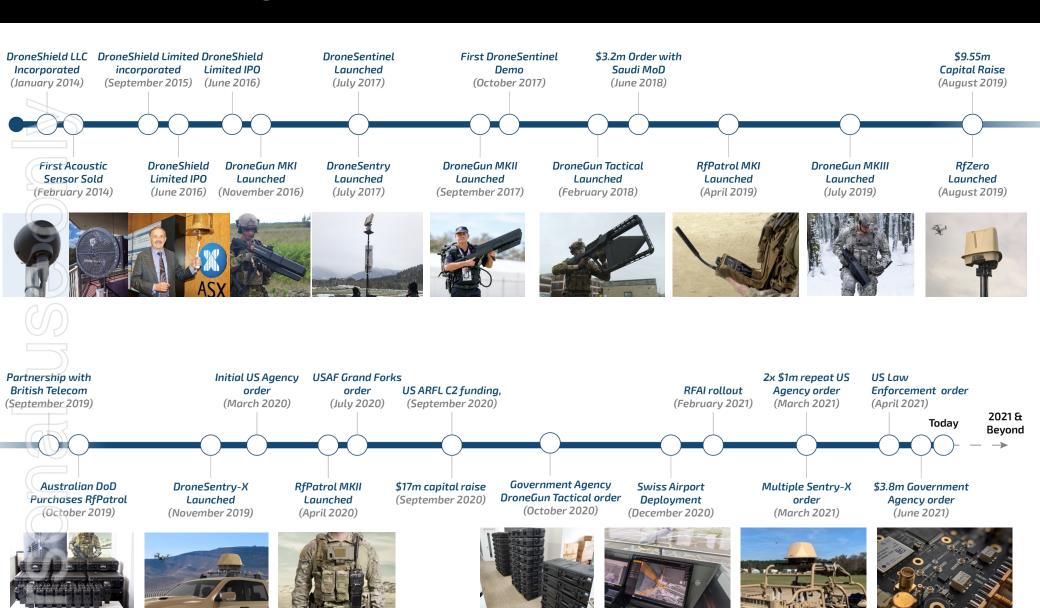
# Increasing Predictability of Cash Receipts via Growing Repeat Business



Defence and Government Agencies often have a long acquisition cycle to first purchase, but are loyal and collaborative customers, once on board. DroneShield has been increasing its repeat customer business



## **Continuous Significant Momentum**



www.droneshield.com proneshield

## Seasoned senior sales and engineering teams



## DroneShield's experienced team carries a solid track record of delivering growth



2016

Peter **lames** Independent Non-Executive Chairman

Peter joined DroneShield's

Board of Directors in April

Over 30 years of experience

Telecommunications and

Chairman of ASX-listed

Macquarie Telecom and

companies including

in the Technology,

Media Industries



Oleg joined DroneShield in 2015, and the Board of Directors in January 2017

Oleg

Vornik

**CEO** and

- Responsible for overseeing DroneShield's market strategy
- Senior executive experience includes Royal Bank of Canada, Brookfield, Deutsche Bank and ABN **AMRO**



**Jethro Marks** Independent **Executive** 

Jethro joined DroneShield's Board of Directors in January 2020

- CEO and co-founder of the Mercury Retail Group
- Extensive commercial experience in successfully scaling a multinational business



**Balanco** CFO and Secretary

- Carla joined DroneShield in mid-2018
- Instrumental in scaling the company's financial management systems
- Experience working in Chartered, Commercial and **Business Development roles**



Red McClintock Director



Katherine Stapels General

- Red served 23 years as an officer in the Royal Australian Navv
- Prior to joining DroneShield, Red worked for five years with BAE Systems as a Business Development and Account Manager
- Kat started her legal career in litigation and moved to an in-house role in 2018
- Kat's previous in-house experience includes manufacture and supply of complex Australian defence technologies
- Registered practitioner of the High Court of Australia



Nearmap

Angus Bean Chief Technology Officer

Angus joined DroneShield in early 2016

Merges the fields of mechanical hardware, electronics, software, digital interface and technology

Experience as the development lead for Australia's largest industrial design and engineering consultancy



Iohn Wood

Sales



- Co-founder of a global security business
- Owned a tech business supplying specialist operational equipment to the British Army



Hedley **Boyd-Moss** 

President. **Engineering** 

- 30 years of global RF and Electronic engineering
- Working knowledge of regulatory compliance standards
- Specialist knowledge in areas such as antenna manufacturing and RF communication modulation techniques



Matt McCrann

President.

- Experienced business development executive
- Over 15 years of experience in the Defense and National Security sector
- Served in the US Navy as an Intelligence Analyst and a member of NSA/CSS's Cryptologic Direct Support Element



Lyle **Halliday** 

Chief Operating Officer



- Responsible for implementation of processes to ensure customer expectations
- Engineering experience spans electrical, mechanical, manufacturing and software



Carl Norman

Embedded Product Engineer

- Carl is an experienced embedded product engineer who joined DroneShield early in 2019
- Over 25 years of experience in electronic product design, manufacturing and project management
- Background in RF products. analogue, embedded and high speed digital systems

## **Capital Structure**



Enterprise Value (A\$)		
DRO Shares	20c / share <sup>1</sup>	\$83.6m <sup>2</sup>
Cash	As at 30 June 2021	\$14.2m
Debt	As at 30 June 2021	nil
Enterprise Value		\$69.4m

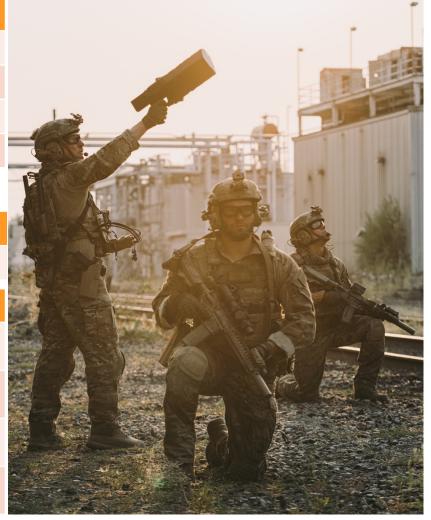
<sup>1</sup> Shareprice as at 13 September 2021. 418,226,152 ordinary shares outstanding at the date Excluding unlisted options. 24,115,834 unlisted options outstanding as at 13 September 2021

#### **Substantial Shareholders**

Beta Gamma Pty Ltd 21,500,000 shares	5.14%
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## **Director and Employee Shareholdings**

Oleg Vornik, CEO and Managing Director	16,770,022 shares 1,250,000 options <sup>2</sup>	4.01%1
Peter James, Independent Non-Executive Chairman	10,052,522 shares 662,500 options <sup>2</sup>	2.40%1
Jethro Marks, Non-Executive Director	583,333 shares 166,667 options <sup>2</sup>	0.14%1
Other Employees	10,188,954 shares 5,866,667 options <sup>2</sup>	2.44%1



## Global defence spending continues to rise



#### **Overview**

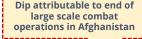
Global military spending in 2019 represented 2.2% of GDP

Total military spend is primarily attributed to the United States, which grew by 5.3% to total of US\$732bn in 2019

The global increase in spending is predominately attributed to increased tensions and risk of conflict between nation states

In 2019 China and India were, respectively, the second and thirdlargest military spenders in the world







Hybrid warfare is shaping modern conflict and DroneShield is positioning to be a leader in this space

#### **High intensity conflict**

Strike weapons with enhanced lethality are a core focus of future military doctrine

Increased defence budgets are being utilised to develop and procure these systems

Relevant counter-measures are also a core focus

## "Grey zone" activities

- The lines of conflict are being blurred with military action undertaken in a covert nature
- Facilitated by technological advancements
- Infrastructure and services are significant strategic targets

## **Artificial intelligence**

Processing large amounts of data quickly and accurately to support military decision making represents a key technological focus for nations

 Artificial intelligence systems will provide decision overmatch capacity in conflict scenarios

## DRO

DRONESHIELD

- ✓ Counter-measures for pervasive drone technology with applications across multiple mission profiles
- ✓ Safe nature makes products highly suitable for "grey zone" activities

-Source: Australian Government - Defence Strategic Update, Stockholm International Peace Research Institute.

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