

The Merger to create Australian Unity Property Fund

November 2021

AOF.ASX







Acknowledgement of Country

Let's reflect the meaning of place and in doing so recognise the various traditional lands on which we meet.

We acknowledge the traditional custodians of the people of the Kulin nations and the traditional owners of the lands on which each of you are living and working from today. We pay our respects to Elders, past, present and emerging.



Delivering outcomes for unitholders

The Board undertook a strategic assessment and refined AOF's objectives and strategy

Key Objectives

Strategy

To provide sustainable income returns via quarterly distributions and the potential for capital growth over the long-term by investing in a diversified portfolio of Australian properties

Focus on owning Australian office properties in metropolitan and CBD markets, complemented by a targeted and diversified portfolio of Australian real estate assets offering affordability, accessibility and amenity

The Proposal to merge AOF and DPF to create AUPF¹ has strategic and financial merit

The AOF RE Board considers the Proposal will provide a number of benefits to AOF unitholders

The AOF RE **Board** unanimously recommends AOF Unitholders VOTE IN **FAVOUR** of the Merger Resolutions

1. All references to Australian Unity Property Fund (AUPF) in this presentation assume the Proposal proceeds, which is subject to a number of conditions as detailed in the AOF Explanatory Memorandum, including the approval of AOF and DPF unitholders. There can be no certainty that these conditions will be satisfied or waived

The Independent Expert has concluded the Proposal is in the **best interests** of AOF Unitholders, in the absence of a Superior Proposal

Strategic rationale of the Proposal

The Proposal is expected to provide potential benefits to AOF unitholders

Key benefits to AOF unitholders

Increased sustainability of income and distributions, with enhanced medium term prospects

- Enhanced ability to execute value-add opportunities
- Exposure to a larger and more diversified portfolio
- A new debt facility and improved access to capital
- Increased relevance and liquidity with potential inclusion in additional ASX and global indices
- Experienced management team guided by a majority independent Board

Australian Unity managed with strong alignment of interests with unitholders

Creating a complementary portfolio, aligned with strategy

Diversified Australian real estate portfolio with attractive WALE and high occupancy

Portfolio Metrics	Off	fice		ice/industrial) dustrial	Convenience and infrastructure retail	Total p	ortfolio
	AOF ¹	AUPF ²	AOF ¹	AUPF ²	AUPF ²	AOF ¹	AUPF ²
Number of properties ³	6	8	2	4	6	8	18
Portfolio value (\$m)	473.6	615.7	136.0	199.5	342.3	609.6	1,153.4
Weighted average cap rate (%)	6.0%	5.9%	5.5%	5.4%	5.7%	5.9%	5.8%
% of AOF/AUPF portfolio value	77.7%	53.2%	22.3%	17.2%	29.6%	-	-
Occupancy	94.9%	95.5%	98.0%	98.9%	97.7%	95.6%	96.8%
% of AOF/AUPF gross income	82.5%	59.4%	17.5%	15.9%	24.7%	-	-
WALE (years) ⁴	2.6	2.6	3.4	4.8	10.5	2.7	4.9
	AOF	AUPF	AOF	AUPF	AUPF	AOF	AUPF

1. AOF portfolio is based on 30 June 2021 book values and portfolio metrics, adjusted for acquisition of 96 York Street, Beenleigh and the proposed divestment of 32 Phillip Street, Parramatta

2. AUPF portfolio is based on 30 June 2021 book values and portfolio metrics, adjusted for acquisition of 96 York Street, Beenleigh and the proposed divestment of 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville 3. Certain properties consolidated for reporting purposes, refer to appendix

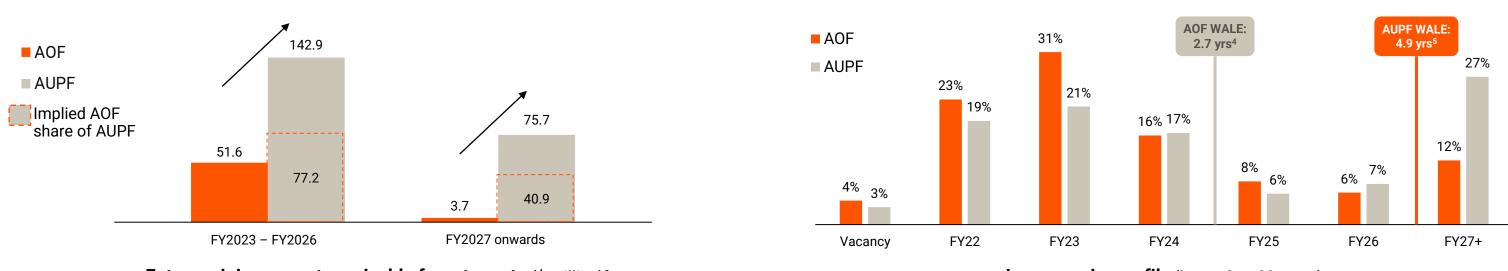
4. WALE means weighted average lease expiry in years, by gross property income as at 30 June 2021



Increased sustainability of income and distributions

The portfolio combination of AOF and DPF is expected to materially improve the overall income profile

- AOF will benefit from distribution accretion, a significant increase in future minimum rent receivable from tenants and a significantly longer WALE
 - AUPF FY22 distribution guidance: **15.5 cpu** (current AOF guidance: 15.2 cpu)¹
 - AUPF FY22 FFO guidance of **18.0 18.5 cpu** (in line with current AOF guidance)²



Future minimum rent receivable from tenants (\$ million)³

Improved sustainability of future income

- 1. This forecast is subject to no material change in current market conditions and no unforeseen events
- 2. FFO means Directors' assessment of Funds From Operations and is subject to no material change in current market conditions and no unforeseen events
- Source: AOF FY21 accounts, note 14(d); DPF FY21 accounts, note 13(d). AUPF minimum future lease payments receivable information for FY23 onwards is the sum of the minimum future lease payments receivable from AOF and DPF tenants under existing lease agreements for FY23 onwards, as at 30 June 2021. Implied AOF share of AUPF future minimum lease payments receivable from tenants for FY23 onwards, as at 30 June 2021, has been calculated by multiplying AUPF minimum future lease payments receivable information for FY23 onwards by 54%
- 4. As at 30 June 2021, adjusted for the acquisition of 96 York Street, Beenleigh which is expected to settle in January 2022 and proposed divestment of 32 Phillip Street, Parramatta
- 5. As at 30 June 2021, adjusted for the acquisition of 96 York Street, Beenleigh which is expected to settle in January 2022 and proposed divestment of 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville

WALE materially increases to 4.9 years⁵

Lease expiry profile (by net lettable area)

Enhanced ability to execute value-add opportunities

The larger portfolio scale, increased level of geographic and tenant diversification, and greater access to capital markets will enhance AUPF's ability to deliver upon the combined portfolio's value-add opportunities

New opportunities¹

North Blackburn Shopping Centre, VIC



Busselton Central Shopping Centre, WA



- Stage 1 commenced May 2020 (anticipated practical completion in February 2022) comprising a new **Coles** Supermarket (15-year lease), 11 specialties with fresh food mini major, upgraded tenant amenities and re-graded parking facilities
- Proposed stage 2 set to commence during 2022 and will see the remainder of the shopping centre refurbished and expanded; comprising new Aldi (10-year lease), upgraded existing Woolworths (12-year lease), childcare and medical centres and specialties
- 70% of Stage 2 income is pre-committed
- Stages 1 and 2 completed February 2020; included a Coles and mini major
- Stage 3 commenced in November 2021 (anticipated completion November 2022)
- Stage 3 links the existing centre, including a cinema, food and beverage precinct and improved amenity and activation of local area
- 70% of Stage 3 income is pre-committed

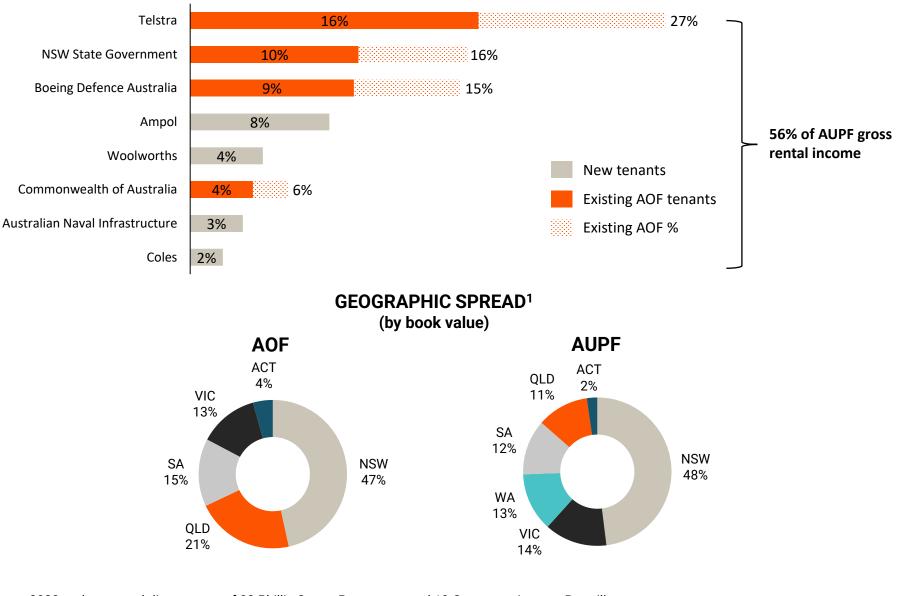


Images are artists' impressions and subject to change

Exposure to a larger and more diversified portfolio

AUPF brings together a diversified portfolio of complementary assets and tenants with a focus on affordability, accessibility and amenity

- AOF Unitholders will gain exposure to a larger and more diversified **\$1.2 billion portfolio**¹ of 18 real estate assets with **97% occupancy**¹, offering:
 - enhanced tenant diversification and lower overall \checkmark tenant concentration
 - \checkmark exposure to new blue-chip tenants including Ampol, Woolworths, Australian Naval Infrastructure and Coles
 - a nationally diversified portfolio with a dominant \checkmark weighting to NSW
 - a quality real estate portfolio focused on affordability, V accessibility and amenity



As at 30 June 2021, adjusted for the acquisition of 96 York Street, Beenleigh which is expected to settle in January 2022 and proposed divestments of 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville



AUPF - TOP 8 TENANTS¹ (by gross rental income)

New debt facility and improved access to capital

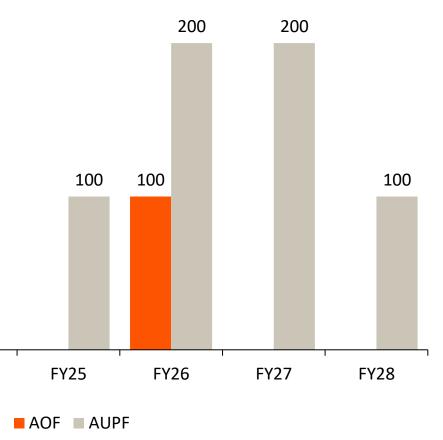
AUPF is expected to have in place a new \$600 million debt facility with a 4.5 year average maturity sourced from five lenders at an expected all-in cost that is below AOF's existing cost of debt¹

Key debt terms

	AUPF at Implementation ¹	AOF at 30 June 2021			
Weighted average cost of debt	2.4% per annum	2.9% per annum ²		150	
Weighted average debt term to maturity	4.5 years	2.5 years			
Facility limit	\$600 million	\$250 million			
Undrawn capacity	\$102 million ³	\$59 million			
Hedge ratio	70%	89%			
Key financial covenants	$LVR \le 50\%$ ICR $\ge 2.0x$	LVR ≤ 50% ICR ≥ 2.0x	FY22	FY23	FY24

- - Subject to a number of conditions. Forecast at implementation, based on the preferred banking groups having confirmed their commitment to provide this level of debt to AUPF, and assumed base rate and interest rate hedges, plus specified margins and line fees under the new debt facility
 - As at 24 August 2021, and incorporates the impact of restructuring interest rate swaps in June 2021
 - Based on expected facility limit and forecast capital expenditure, and excludes the impact of the acquisition of 96 York Street, Beenleigh and the proposed divestment of both 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville

Debt maturity profile – AOF and AUPF (\$ million)

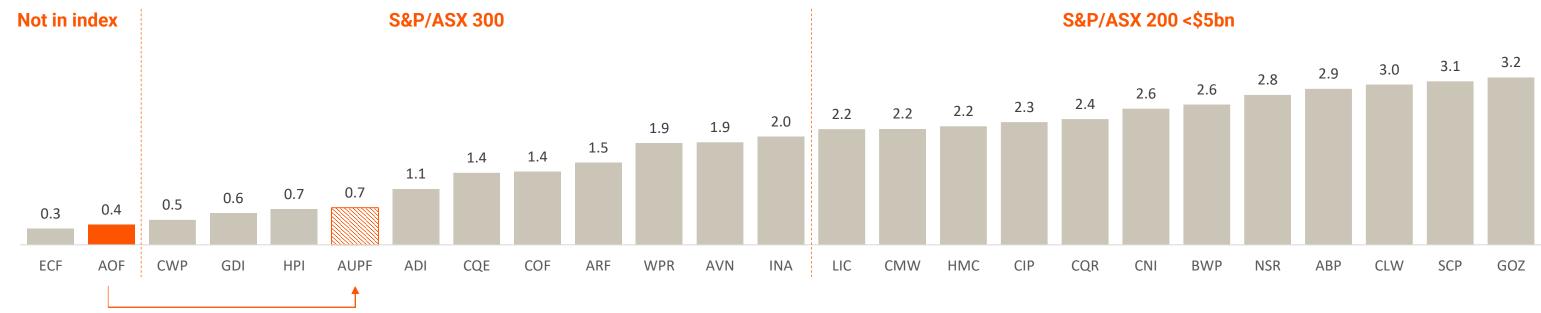


Increased scale, relevance and liquidity

AUPF is expected to have a market capitalisation of ~\$730 million¹

This presents the opportunity for future index inclusion in indices such as the ASX/S&P 300 Index and FTSE EPRA Nareit Global Developed Index. Index inclusion may further increase the liquidity and relevance of AUPF Units

Market capitalisation of S&P/ASX 200 and S&P/ASX 300 A-REIT Index constituents (\$bn)²



The independent expert has concluded that the Proposal is in the best interests of AOF Unitholders in the absence of a Superior Proposal and has valued AUPF in the range of \$2.38 - \$2.68 per unit

Implied based on AUPF pro forma NTA of \$2.56 per unit, refer to pro forma balance sheet in appendix

Source: Capital IQ as at 12 November 2021

Experienced manager with strong alignment

AUPF will be governed by a majority independent board of directors and managed by Australian Unity

Continuity of Board, asset management and tenant relationships with the AUPF management team comprising executives from both the existing AOF and DPF management teams

The AOF Board unanimously recommends AOF Unitholders vote in favour of the Merger Resolutions

The independent expert has concluded that the Proposal is in the best interests of AOF Unitholders, in the absence of a Superior Proposal



Peter Day Independent Non-Executive Director and Chairman

Australian Unity support and alignment

Australian Unity has indicated an intention to commit ~\$35 million to support the merger, including:

- acquisition of DPF's ~\$25 million investment in AOF at the pro forma NTA of \$2.56 per unit¹
- AU Group Managed Entities' AUPF ownership at Implementation expected to be ~10.7%²
- AU Group Managed Entities targeting an initial total holding in AUPF of ~12%, to be achieved including by way of purchasing units on-market³

If the Proposal is implemented, DPF intends to sell its approximately 9.7 million AOF units to a wholly owned subsidiary of Australian Unity at a price of \$2.56 per unit, reflecting the expected AUPF pro forma NTA If the Proposal is implemented, the total holding of AU Group Managed Entities is expected to be approximately 30.8 million AUPF units, representing approximately 10.7% of the expected total AUPF units on issue Subject to funding being made available from the AUL Group's parent company, the Proposal proceeding and market conditions



Nikki Panagopoulos Fund Manager

Key dates¹

Date of the Explanatory Memorandum	Monday, 18
Latest time and date for return of Proxy Forms	1.00pm on
Voting Record Date	7.00pm on
Date and time of the Meeting of AOF Unitholders to vote on the Merger Resolutions ²	1.00pm on

If the Merger Resolutions are passed by AOF Unitholders, and all other Conditions Precedent to the Proposal are satisfied (or waived), the following key dates apply:

Ex-date for AOF Distribution	Wednesda
Record date for AOF Distribution	Thursday,
Proposal Effective Date	Thursday,
AUPF Units commence trading on ASX on a deferred settlement basis	10.00am o
Proposal Record Date	6.00pm on
Implementation Date	Wednesda
Normal trading commences in AUPF Units	Thursday,

All dates in the above timetable are indicative only. Any changes to the above timetable will be announced through the ASX and notified on AOF's website at https://www.australianunityofficefund.com.au/. AOF RE reserves the right to vary the dates and times set out above subject to the Corporations Act and other applicable laws

The meeting of DPF Unitholders to vote on the DPF Unitholder Resolution will be held at 10.00am on Friday, 10 December 2021

15 November 2021 n Wednesday, 8 December 2021 n Wednesday, 8 December 2021 n Friday, 10 December 2021

lay, 15 December 2021

r, 16 December 2021

r, 16 December 2021

on Friday, 17 December 2021

on Friday, 17 December 2021

lay, 22 December 2021

r, 23 December 2021

Appendices



Preview

EDEN PARK DRIVE

AUPF Pro Forma Balance Sheet¹

(\$m unless otherwise indicated)	AOF 30 Jun-21	DPF 30 Jun-21	Impact of DPF Capped Withdrawal Facility ²	Impact of the Proposal ³	96 York St ⁴	Pro forma AUPF 30 Jun-21 ¹	Proposed divestments ⁵	AUPF pro forma
Assets								
Cash and cash equivalents	9	23	25	(25)	-	31	-	31
Receivables	1	4	(0)	-	-	5	-	5
Prepaid expenses and other assets	1	0	-	-	-	1	-	1
Financial assets	-	25	(25)	-	-	-	-	-
Investment properties	639	570	-	-	34	1,242	(85)	1,157
Total assets	649	622	(1)	(25)	34	1,280	(85)	1,195
Liabilities								
Distributions payable	6	13	(0)	-	-	19	-	19
Payables	7	12	-	-	-	19	-	19
Financial liabilities held at fair value	1	-	-	(1)	-	-	-	-
Borrowings	190	261	-	25	36	511	(85)	426
Total liabilities	205	285	(0)	24	36	549	(85)	464
Net assets	445	337	(0)	(48)	(2)	731	-	731
Number of units on issue (m)	164			121		286		286
Net Tangible assets per unit (\$)	2.71	1.176				2.56		2.56
Gearing ⁷	28.4%	39.9%				38.6%		34.2%

The AUPF pro forma balance sheet assumes the merger of AOF and DPF occurred on 30 June 2021, adjusted for the adjustments as described below. The pro forma balance sheet is illustrative only and is not an audited statement of financial position. Totals may not add due to rounding Pre-completion adjustments includes (a) the divestment of DPF's holding in AOF to Australian Unity Strategic Holdings Ltd at an assumed sale price equal to AUPF's pro forma NTA of \$2.56 per unit, and (b) the elimination of the dividend payable by AOF to DPF of \$0.4m Impact of the Proposal includes (a) net increase in borrowing of \$24.5m to pay expected transaction costs of \$22.2m (comprising stamp duty of approximately \$9.7m and other transaction costs of approximately \$12.5m) and net costs of \$2.3m relating to the establishment of AUPF's new debt facility, (b) a cash payment for the Capped Withdrawal Facility of \$24.8m to DPF Unitholders and (c) issue of AUPF Units to DPF Unitholders at the Merger Ratio, being 0.4550 AUPF Unit for every 1 DPF Unit Following implementation of the Proposal, the acquisition of 96 York Street, Beenleigh, QLD is expected to settle for \$33.5m, increasing investment properties by that amount, increasing borrowings by \$35.8m Post merger transactions consist of the proposed divestment of 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville with net proceeds assumed to be equal to their 30 June 2021 of ~288 million Definition of the broke the total to the total to the total to the total total total to the total total to the total t

Gearing is interest bearing liabilities (excluding unamortised establishment costs) less cash divided by total tangible assets less cash

2.

5

6.

7.

AUPF property portfolio

\$1.2 billion portfolio diversified across	office, multi-use,	Iti-use, industrial and infrastructure		convenience retail ¹	DPF assets		AOF assets	
Property	Lettable area (sqm)	Occupancy level (by NLA)	WALE (yrs) ²	Major tenant	Book value (\$m)	Cap rate	Capital Value / lettable area (\$/sqm)	
Office								
2-10 Valentine Avenue, Parramatta	16,020	97.3%	1.0	Property NSW	147.8	5.50%	\$9,226	
150 Charlotte Street, Brisbane	11,081	97.4%	2.6	Boeing Defence Australia	97.0	6.00%	\$8,754	
30 Pirie Street, Adelaide	24,665	96.1%	1.7	Telstra	90.0	7.25%	\$3,649	
20 Smith St, Parramatta	7,392	97.3%	2.3	GHD	83.5	5.38%	\$11,296	
468 St Kilda Road, Melbourne	11,211	92.7%	3.9	EGA Corporate Advisors	79.0	5.25%	\$7,047	
1 and 2 Technology Place Williamtown, NSW	7,557	100.0%	3.4	Boeing, Raytheon, Lockheed Martin	58.6	6.00%	\$7,749	
96 York Street, Beenleigh	4,661	100.0%	10.0	Logan City Council	33.5	5.63%	\$7,192	
64 Northbourne Avenue, Canberra	6,429	80.2%	3.0	Commonwealth of Australia	26.3	7.00%	\$4,091	
Multi-use (office/industrial)								
5 Eden Park Drive, Macquarie Park	11,556	96.3%	4.0	Aegros	73.5	5.50%	\$6,360	
2 Eden Park Drive, Macquarie Park	10,346	100.0%	2.7	NuSkin Australia	62.5	5.50%	\$6,041	
620 Mersey Road, Osborne	8,006	100.0%	9.0	Australian Naval Infrastructure	49.3	5.00%	\$6,152	

AOF and DPF portfolio data as at 30 June 2021 adjusted for AOF acquisition of 96 York St, Beenleigh and the proposed divestment of 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville. Geddes St Balcatta, consolidated for reporting purposes with adjoining 21 Prince St and vacant Lots 121, 122 and 309. Totals may not add up due to rounding WALE means weighted average lease expiry in years, by gross property income as at 30 June 2021 2.

AUPF property portfolio

\$1.2 billion portfolio diversified across o	l across office, multi-use, industrial and in		nfrastructure /	frastructure / convenience retail ¹		DPF assets	
Property	Lettable area (sqm)	Occupancy level (by NLA)	WALE (yrs) ²	Major tenant	Book value (\$m)	Cap rate	Capital Value / lettable area (\$/sqm)
Industrial							
6-8 Geddes Street, Balcatta	9,992	100.0%	2.4	Metcash	14.3	6.00%	\$1,429
Convenience retail							
North Blackburn Square Shopping Centre, North Blackburn ³	6,329	100.0%	8.4	Woolworths	79.0	6.00%	\$12,482
Dog Swamp Shopping Centre, Yokine	8,036	96.5%	8.4	Woolworths	52.8	6.00%	\$6,571
Busselton Central Shopping Centre, Busselton ³	9,062	96.9%	7.7	Coles	47.0	6.25%	\$5,182
Woodvale Boulevard Shopping Centre, Woodvale	6,378	96.4%	4.5	Woolworths	33.5	6.50%	\$5,254
Infrastructure retail							
Wyong Services Centres, Wyong ⁴	4,286	100.0%	17.0	Caltex-Ampol	130.0	5.00%	\$30,331
Total (T) / Weighted average (W)	(T) 163,007	(W) 96.8%	(W) 4.9		(T) 1,153.4	(W) 5.76%	(T) \$7,101
Properties to be divested							
32 Phillip Street, Parramatta	6,759	100.0%	2.0	GE Capital Finance	62.8	5.38%	\$9,284
19 Corporate Avenue, Rowville	12,398	100.0%	7.0	Regal Beloit Australia	22.0	4.75%	\$1,774

AOF and DPF portfolio data as at 30 June 2021 adjusted for AOF acquisition of 96 York St, Beenleigh and the proposed divestment of 32 Phillip Street, Parramatta and 19 Corporate Avenue, Rowville. Geddes St Balcatta, consolidated for reporting purposes with Kenhelm St and Busselton Central SC, consolidated for reporting purposes with adjoining 21 Prince St and vacant Lots 121, 122 and 309. Totals may not add up due to rounding

WALE means weighted average lease expiry in years, by gross property income as at 30 June 2021 2.

The North Blackburn and Busselton shopping centres are under redevelopment 3.

Comprises two separate properties - Wyong Northbound Services Centre and Wyong Southbound Services Centre

DPF portfolio – Office and Industrial



Subject to proposed divestment

Geddes Street, Balcatta consolidated for reporting purposes with Kenhelm Street, Balcatta

\$5m capital invested: NABERS Energy 4.5 stars, end of trip constructed 2015, full lift upgrade 2016, foyer

\$58.6m campus-style commercial office park, adjacent to Newcastle Airport and the Williamtown

• \$49.3m two level office and industrial warehouse, 330 carparks, located 21 km north-west of the

\$22.0m semi-modern industrial office and warehouse facility located in one of Melbourne's premier • The tenant has occupied the site since 1996, with a new 7-year lease commencing 1 July 2021

\$14.3m industrial warehouse and distribution facility in the City of Stirling ~11 km north of Perth's CBD Includes an adjacent parcel of land (5 Kenhelm Street), providing opportunities for expansion of the

DPF portfolio – Convenience and Infrastructure Retail

CUTEX CONTRACTOR	Ampol (Caltex) Twin Service Stations, Wyong NSW	 \$130.0m twin service centres positioned or Sydney and Newcastle Caltex has leased the premises since the 19
	North Blackburn Shopping Centre, VIC	 \$79.0m convenience-based neighbourhood CBD Anchored by Woolworths with 35 specialtie In place value-add development opportunity
	Dog Swamp Shopping Centre, WA	 \$52.8m neighbourhood shopping centre in Y and ALDI with 36 specialties Recent capital investment of \$9m, addition amenities have resulted in an increase in W.
	Woodvale Boulevard Shopping Centre, WA	 \$33.5m single level shopping centre in Joor Anchored by Woolworths with 27 specialtie Internal mall refurbishment completed in 20
	Busselton Central Shopping Centre, WA ¹	 \$47.0m neighbourhood centre in Busselton, 21 specialties In place value-add development opportunity

Busselton Central Shopping Centre is consolidated for reporting purposes with adjoining 21 Prince Street Busselton and vacant Lots 121, 122 and 309



on either side of the M1 Pacific Motorway at Wyong between

1990s with a new 20-year lease agreed in 2018

od shopping centre located ~16 km east of the Melbourne

ies

ity

n Yokine ~5 km north of Perth CBD anchored by Woolworths

on of new ALDI, food and beverage precinct and end of trip WALE from 3.0 to 8.4 years

oondalup ~17 km north of Perth CBD ies 2015-2016

on, WA anchored by Coles on a 15-year lease from 2019, with

ity on adjoining vacant land

AOF portfolio



Image is an artist's impression and subject to change Subject to proposed divestment

 16,020sgm A-grade office property comprising 14 levels of office space, located approximately 100 Predominantly leased to the NSW State Government (PNSW) who have occupied the property since

 Adjacent to 10 Valentine, Avenue, a development approved office tower which will provide approximately 28,000 sgm of A grade accommodation over 24 office levels with two outdoor

• A further development approval application has been lodged to provide an opportunity to join 2 and 10 Valentine Avenue together into a campus style office accommodation, providing further flexibility

 6,759sqm B-grade office building, comprising 8 levels of office accommodation and 104 car parking bays on levels 1–4, located within the northern portion of the Parramatta commercial precinct in close

• GE has sublet the ground floor and levels 5–10 to various tenants (representing approximately 77% of

11,556sgm A-grade modern office and warehouse property comprising three levels of office

In close proximity to the Macquarie Park railway station on the Sydney Metro Northwest railway link

 10,346sgm Industrial complex comprising 16 attached office and warehouse units. The three level office areas are at the front of the property with the warehouse at the rear, split over two levels The unique nature of the property, being predominantly small quality offices attached to high clearance warehouse, has meant the property has sustained a relatively high level of occupancy since

AOF portfolio



• 11,081sqm A-grade office building centrally located in Brisbane's CBD, with 16 levels of office space and the midtown precinct location with construction of a new train station 200 metres from the asset

enhancements have been completed in the stair corridors to create better connectivity within the Boeing

24,665sqm A-grade office property that is centrally located in Adelaide's CBD, comprising 23 levels of

Building predominantly leased to Telstra, who have occupied the property since its construction in

11,211sqm B-grade office building comprising 13 levels, with refurbishments carried out progressively

• Longer term, the asset will benefit from the Government's metro rail project, due in 2025, with ANZAC

Located on a prominent corner in the Canberra CBD within close proximity of the prime retail precinct,

4,661sqm modern newly constructed A-grade office property, with sustainability initiatives including

Located in a central government hub in Beenleigh, within 550 meters of the train station and easy

Comprises seven floors of office accommodation, 4,009sqm leased to the Logan City Council for 10-

Majority Independent Board

Peter Day, Independent Non-Executive Director and Chairman, member of Audit & **Risk Committee**

Mr Day was appointed as a director and Chairman in October 2015.

Mr Day's professional career includes senior executive roles in finance and general management in the mining, manufacturing, food and financial services industries, at companies including Bonlac Foods, Rio Tinto, CRA and Comalco, He was Chief Financial Officer for Amcor for seven years until 2007.

Mr Day currently holds a number of non-executive director roles and is the non-executive Chairman of Alumina. He is a former nonexecutive director of Ansell, Federation Centres, Orbital Corporation, Boart Longyear, SAI Global, former Chairman of the Australian Accounting Standards Board and was Deputy Chairman of the Australian Securities & Investments Commission (ASIC), and has been a member of the Takeovers Panel.

Mr Day holds a Bachelor of Laws LLB (Hons) and a Master of Administration. He is a Chartered Accountant (FCA), a Fellow of CPA Australia (FCPA) and FAICD.

Don Marples Independent Non-Executive Director, Chair of the Audit & Risk Committee

Mr Marples was appointed to the board in October 2015.

Mr Marples is an experienced director in both the public and private sectors, with more than 30 years' experience in senior management positions working in real estate funds management, infrastructure, construction, banking and investment banking.

Mr Marples is currently a non-executive director of several companies including MPC Funding Limited.

Previously, Mr Marples held senior executive positions at Lend Lease Group, Commonwealth Bank and Fortius Funds Management, and was a non-executive director on Murray Irrigation Limited.

Mr Marples is a Fellow of the Australian Institute of Company Directors and a Senior Fellow of the Financial Services Institute of Australia (FINSIA). He holds a Masters of Commerce from the University of New South Wales.

Eve Crestani Independent Non-Executive Dire Member of the Audit & Risk Committee

Ms Crestani was appointed to the board in Oct 2015. Ms Crestani is a professional director ar business consultant with a background in law management. Her career spans over 35 years primary focus being financial services and professional services industries.

Ms Crestani is a non-executive director of booking.com Pty Ltd (Australia & New Zealand Soils for Life Ltd. and non-executive chair of A Capital Limited

Previously, Ms Crestani was a non-executive d of Australian Unity Limited (1996 - 29 Februar a former Chairman of Mercer Superannuation Limited, and Mercer Outsourcing (Australia) Pt Limited, and Zurich Australia Limited.

Greg Willcock Non-Executive Director	Erle Spratt Non-Executiv
Mr Willcock was appointed to the board in October 2015, and is the director nominated by Australian Unity as a shareholder of AUIREL.	Mr Spratt was appo Keppel Corporation
He has been a director of Australian Unity Limited since March 2012 and is a director of a number of Australian Unity Limited subsidiaries and a member of the Risk & Compliance Committee and the Audit Committee.	Mr Spratt is current manager. Mr Spratt experience across A
Mr Willcock has over 33 years' experience in banking and financial services in Australia, United States of America and the United Kingdom including seven years in general management roles at National Bank of Australia in the areas of risk management, strategy and change management. Mr Willcock was previously a director of the Customer Owned Banking Association (COBA)	Lease. Mr Spratt holds a B

α m director of the Customer Owned Banking Association (COBA).

ctor,	Liesl Pettard Company Secretary
	Ms Petterd was appointed as company secretary in October 2016.
tober nd and with her	Ms Petterd joined Australian Unity in 2013 and is currently Head of Governance and Business Services, Wealth & Capital Markets. Ms Petterd has over 20 years of experience in finance, taxation, funds management operations and governance including roles at PricewaterhouseCoopers and Bell Asset Management Limited.
d), and corn	Ms Petterd holds combined Bachelors of Commerce and Laws from the University of Tasmania and a graduate diploma in corporate governance, and is a member of the Governance Institute of Australia.
lirector ry 2016), Australia ty	

ve Director

pointed to the board in June 2020, and is the director nominated by on as a shareholder of AUIREL.

ntly the Australian Head of Keppel Capital, a property and infrastructure att has extensive property development and funds management Australia and Asia including roles with M&G Real Estate and Lend

Bachelor of Economics.

AUPF management will comprise the existing AOF and DPF teams

 Nikki Panagopoulos, Fund Manager Joined Australian Unity in 2004. Responsible for the strategy growth and commercial management of the Australian Unity Office Fund since 2021. Nikki has more than 25 years' experience in unlisted and listed property markets with a key focus on investor relations, setting and implementing strategy (including acquisitions, disposals, new and existing lease negotiations), project and development management as well as people leadership. Prior to joining Australian Unity, Nikki was an Investment Analyst for Deutsche Bank's \$1.5 billion listed Deutsche Diversified Trust. Nikki also spent 12 years in Property Funds Management at AXA (formerly National Mutual. Nikki holds a Bachelor of Business (Accounting) from the Royal Melbourne Institute of Technology. She is also an Associate with a Funds Manager Certification from the Australian Property Institute, holds a Real Estate of Victoria Licence and is a Member of the Australian Institute of Management. 	Fund Managersponsible for the strategy growth e Australian Unity Office Fundsince in unlisted and listed in investor relations, setting and equisitions, disposals, new and and development management o joining Australian Unity, Nikki sche Bank's \$1.5 billion listed so spent 12 years in Property ly National Mutual. Nikki holds a from the Royal MelbourneDeputy Fund Manager Simon joined Australian Unity in 2011 and has over 25 years of funds management, asset management and investment experience in the property and infrastructure sectors. Simon is a Member of the Chartered Institute of Management Accountants (UK) and holds a Masters of Applied Finance and a Bachelor of Arts (Accounting and Finance).Senior Asset and Transactions ManagerGiovanna manager estate specialist with over 20 years extensive property experience in both the Australian and New Zealand property industries. Victoria has a Bachelor of Business (Property) from RMIT and currently holds a Victorian Real Estate License.Senior Asset and Transactions Managerds Manager Certification from the a Real Estate of Victoria LicenceArts (Accounting and Finance).Victoria classes (Property) from RMIT and currently holds a Victorian Real Estate License.Senior Asset and 		Giovanna Re Senior Asse Manager Giovanna joined A Unity in 2006, and responsible for th management of t Giovanna has 20 property experien in management a gained with leadin agencies and own Giovanna has a B Business in Prope RMIT.	ed Australian and is r the asset of the Fund. 20 years' rience, including nt and leasing ading real estate owner managers. a Bachelor of	
	Michael Carabetta Senior Asset Manager Michael has over 25 years' experie asset and property management, focusing on commercial, industrial mixed-use asset classes in Austral overseas. Michael holds a Bachelo Commerce majoring in Land Econo and a Diploma of Facilities Management.	I and I managing Commercial, Ir more particularly Retail A Masters Degree in Prope and Management and qu	's experience ndustrial and ssets. He has a rty Valuation alified as a itution of	Peter Hugh Development Peter has over 25 y mixed use develop management in Au covering all stages Peter holds an MBA is a member of the Chartered Surveyor	

Supported by the broader Australian Unity group including debt capital markets, development management, capital transactions, valuation research and advisory, and Wealth & Capital Markets support services

Anna Flavell Senior Asset Manager

Anna joined Australian Unity in 2017 and has over 15 years' experience working in the retail sector across operations, property and leasing. Anna holds a Bachelor of Science from La Trobe University, a Masters in Business Management and a certificate in Project Management from Swinburne University.

Tim Kemp-Bishop Major Leasing and **Capital Transactions** Manager

Tim joined Australian Unity in 2008 and is responsible for major leasing and capital transactions. Prior to joining Australian Unity, Tim was employed in a variety of property and asset management roles with ANZ and AMP Capital Investors. Tim holds a Bachelor of Communications from Canberra.

nt Manager

years' experience in opment and asset Australia and overseas, es of development. IBA from the AGSM and he Royal Institution of ors.

Jonathon Senior Portfolio Manager

Jonathon has over 20 years' experience in property research and investment management. He holds Bachelor of Commerce and Science degrees from the University of Melbourne and has completed the CPA program and a Graduate Certificate of Applied Finance and Investment from FINSIA.

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