HARVEY NORMAN HOLDINGS LIMITED

A.C.N 003 237 545

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17 December 2021

Company Announcements Australian Stock Exchange Limited Exchange Centre 20 Bridge Street SYDNEY NSW 2000

Dear Sir / Madam,

Re: Exercise of FY19 Performance Rights

In accordance with the terms of issue relating to performance rights (**Performance Rights**) granted to certain executive directors of the Company as approved by shareholders at the Company's 2018 AGM, 549,500 FY19 Performance Rights will vest and become exercisable from 1 January 2022. The Company intends to arrange for the purchase of shares on market to satisfy any exercise of those Performance Rights.

This document was authorised to be provided to the ASX by Chris Mentis, Company Secretary of Harvey Norman Holdings Limited.

Yours faithfully,

Mark

Chris Mentis Company Secretary