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#### Nufarm 1H23 results presentation

Attached is Nufarm Limited's (ASX: NUF) (Nufarm) 1H23 results presentation which will be delivered by Nufarm Executives today at 10:00am AEST.

CEO, Greg Hunt, CFO, Paul Townsend, Brent Zacharias, Group Executive Nuseed and Rico Christensen, Group Executive Portfolio Solutions will provide an overview of the half year financial results for analysts and investors via webcast and teleconference.

Participants looking to join the teleconference must pre-register at:

https://registrations.events/direct/OCP61199

ASX Release – Company Announcement

Participants will receive a calendar invite and a unique code which should be quoted when dialling into the call.

The webcast of the results announcement will also be available live at:

https://webcast.openbriefing.com/nuf-hyr-2023/

If you wish to view the presentation live via the webcast it is recommended that you log in 10 to 15 minutes prior to start time. An archived version will be available at the same link on demand and on the Nufarm website later that day.

- ends -

Authorised by Kate Hall Company Secretary

18 May 2023

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## Nufarm 1H23 Results

### 18 May 2023





Grow a better tomorrow





### CEO, Greg Hunt











### Disclaimer

#### General

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Before making an investment decision, you should consider, with or without the assistance of a financial advisor, whether an investment is appropriate in light of your particular investment needs, objectives & financial circumstances. Past performance is no guarantee of future performance.

#### **Non-IFRS** information

Nufarm Limited results are reported under International Financial Reporting Standards (IFRS) including Underlying EBIT & Underlying EBITDA which are used to measure segment performance. The presentation also includes certain non-IFRS measures including Underlying net profit after tax & Gross profit margin. These measures are used internally by management to assess the performance of our business, make decisions on the allocation of our resources & assess operational management. Non-IFRS measures have not been subject to audit or review. Certain figures may be subject to rounding differences. Refer to Appendices for the definitions of non-IFRS information & a reconciliation of Underlying EBIT & Underlying EBITDA to Operating profit. All market share information in this presentation is based on management estimates based on internally available information unless otherwise indicated. All amounts are in Australian dollars unless otherwise stated.



### **Financial performance**





**uEBIT** 

**Below target** range

- 1. Change measured between 31 March 2023 and 31 March 2022 is based upon Revenue excluding corporate revenue of which corporate revenue is defined as sales to Sumitomo under the Transitional Services Agreement at zero margin which ceased in FY22
- 2. Change measured between 31 March 2023 and 31 March 2022 is based upon underlying gross profit margin excluding corporate revenue All comparisons to 6 months ended 31 March 2022 unless otherwise stated

### **uEBITDA** \$316m

Down 4%

#### Interim dividend

1.1.1

5cps

#### Up 25%



### Strong performance delivers \$316m uEBITDA

### 1H23 uEBITDA \$316m

### **Earnings outlook for FY23** remains unchanged



- Revenue up 25% vs pcp uEBITDA up 34% vs pcp
- Strong growth in Seed Technologies contribution;

crop protection products

Unchanged positive outlook for FY23 - remain on track for modest underlying earnings growth in constant currency, assuming normal seasonal conditions<sup>3</sup> for FY23

1. Change measured between 31 March 2023 and 31 March 2022 is based upon revenue excluding corporate revenue is defined as sales to Sumitomo under the Transitional Services Agreement at zero margin which ceased in FY22 2. Change measured between 31 March 2023 and 31 March 2022 is based upon underlying gross profit margin excluding corporate revenue

3. Assuming normal seasonal conditions & on a constant currency basis. Constant currency financial information seeks to remove the impact of movements in monthly exchange rates that impact on the translation of foreign currency earnings & balances into Australian Dollars to facilitate the comparability of operational performance. The current financial reporting period EBITDA has been translated, from subsidiary functional currency into Australian Dollars, at the corresponding monthly exchange rates from the prior comparable financial reporting period. All comparisons to year ended 31 March 2022 unless otherwise stated





- Revenue \$2.0b down 1%<sup>1</sup>, uEBITDA down 4% uEBIT up 3%
- Product/portfolio mix drives improved underlying gross margin for 1H23 31% vs 30%<sup>2</sup> for 1H22. Geographic & portfolio diversity provides resilience

- Seasonal build & phasing of sales from 1H23 to 2H23 leads to higher net working capital levels - expected to unwind in 2H23
- Global grain & oilseeds stocks remain tight. Agricultural commodity prices remain at or above 5-year average driving demand for seeds &



### 1H23 significant strategic milestones achieved

**Continued progress** advancing long-term growth agenda

On track to meet or exceed FY26 revenue aspirations

Crop protection & seeds

- margins
- Sumitomo distribution agreements extended
- volume & market expansion

Omega-3

- On track to produce 16.5k MT of oil from CY23 crop plantings
- ingredient segments
- canola oil enriched with omega 3 for fish feed<sup>1</sup>

Bioenergy

- Energy cane acquisition integration complete

On track to meet or exceed FY26 revenue aspirations

All statements in relation to future revenue aspirations are based on management estimates & reflect management's internal goals & should not be taken as forecasts or guidance. Full details of Nufarm's growth aspirations announced 3 February 2022 are available at https://cdn.nufarm.com/wp-content/uploads/2022/02/04091436/220202-Investor-Day-ASX-003-Final2.pdf, All comparisons to year ended 31 March 2022 unless otherwise stated

1. https://vkm.no/download/18.5b3ecc1c186fe1f94274c195/1679643077409/Risk%20assessment%20of%20Aguaterra%C2%AE%20oil%20for%20its%

Successful new crop protection product launches deliver diversification at higher

Exclusive distribution agreements provide growth platforms & margin expansion

Introduction of new hybrid seed varieties in canola, sorghum & sunflower delivered

Nutriterra<sup>®</sup> – downstream momentum building in higher value nutraceuticals and food

Norwegian Scientific Committee for Food & Environment recommends allowing

Pursuing target to double carinata hectares contracted in CY23 Growth in geographic footprint – carinata plantings in Argentina, Uruguay & US First shipment of carinata grain to Saipol for bp completed in January 2023





## **Segment Performance**

### CEO, Greg Hunt







### **Geographic footprint & segment diversification**

#### **Underlying EBITDA by segment**

(AUD)	1H23	1H22	% Im	provement
Europe	\$126m	\$118m		6%
North America	\$86m	\$93m		(8)%
APAC	\$71m	\$99m	▼	(28)%
Seed Technologies - Global	\$62m	\$46m		34%
Corporate	(\$28m)	(\$27m)		(5)%
Nufarm Group uEBITDA	\$316m	\$330m		(4)%
In local currency				
Europe	EUR 81m	EUR 75m		7%
North America	USD 57m	USD 67m		(16)%



### **Europe** (Euro)

75

FY21

#### Acquired portfolio & new product introductions support growth

81

1H23



75

**FY22** 

■ 1H ■ 2H

### **Highlights**

- Very positive result in challenging environment ٠
- product mix
- ٠

  - expected to replace revenues & margin
  - under recoveries of €7m vs pcp
- ٠ in the Iberian Peninsula

Revenue & earnings increased with new product introductions & favourable

Earnings impacted by product de-registrations, input costs & manufacturing costs

• Product de-registrations - revenue impact of €17 million in 1H23. Expect €4m in 2H23. €21m total impact for FY23 as previously advised

Tebuconazole phase out has been delayed until end FY25. Prothioconozole

Increase in manufacturing costs & interruptions resulted in an increase in

2H23 expected to benefit from delayed season in North & Central Europe due to cold/wet March and sales moving to 2H23, however, drought conditions continue



### APAC (AUD) Portfolio provides future growth platform

10



#### 112 36 44 99 71 68 FY21 FY22 1H23 ■ 1H ■ 2H

### **Highlights**

- a platform for future growth
  - Hannong
  - expectations
  - positive grower feedback

- near-record planted area in 2022
- additional provisions taken

New higher margin product introductions have improved product mix & provide

• Long term agreement for distribution of Terrad'or<sup>®</sup> signed with Farm

 Successful launch of Dropzone<sup>®</sup> in Australia – proprietary new technology. Initial launch volumes sold out & uptake continues to exceed

Successful launch of Intervene<sup>®</sup> in Australia – a new mode of action with

Record glyphosate earnings contribution in 1H22 normalised in 1H23

• Average to above average rainfall<sup>1</sup> in key regions in March and April alongside healthy grain prices supporting demand for seed & crop protection products

Pre-season indications from ABARES<sup>2</sup> that 2023 is likely to normalise following

Inventory levels normalised & Active Ingredient (AI) prices have stabilised - no



### North America (USD)

Supply chain investments build supply capability



### **Highlights**

- Revenue decreased as customers shift to an in-season buying strategy sales phasing from 1H23 to 2H23
- Re-stocking post COVID supply chain disruptions & phasing of sales have driven increase in inventory & higher warehousing costs
- Growth in higher margin products resulted in improved gross profit margin for 1H23, which offset volume decreases
- Sumitomo agreement for T&O products extended to 2026, Canadian distribution agreement to 2027
- Increased crop plantings & seasonal conditions supporting demand for in-season purchase in 2H23<sup>1</sup> – USDA forecast corn acres to expand by 4%, soybean 1% & wheat 9%
  - 65% of corn, 49% of soybean, 35% of cotton has been planted to 14 May
  - 2H23 has started well for both revenue & earnings
- Anticipate some margin pressure in 2H23, however margins are holding on early 2H23 sales. Combined with procurement agreements in place, not expecting material margin impact in 2H23



### Seed Technologies (AUD)

Core seeds platform underpins excellent result

AUD m **Revenue up 25%** 296 241 111 96 231 185 144 **FY22 FY21** 1H23 ■ 1H 2H

AUD m



### **Highlights**

#### Core seeds portfolio

#### Omega-3 - Aquaterra®

- canola oil enriched with omega 3 for fish feed<sup>1</sup>

#### Omega-3 - Nutriterra<sup>®</sup>

- Progress in food ingredient applications & partnerships

#### **Bioenergy - Carinata**

- market development agreement with bp
- diversifying from Argentina

#### **Bioenergy - Energy Cane**

- Acquisition integration completed
- expansion

• Strong growth achieved for hybrid canola, sorghum & sunflower in multiple markets

• On track to produce 16.5k MT of oil from CY23 crop plantings • Increased sales as industry recovers & demand for salmon increases Norwegian Scientific Committee for Food & Environment recommended allowing

Market opportunity for enriched concentrations of plant-based DHA/EPA

• First shipment of carinata to Saipol in January 2023 under the 10-year offtake and

• Growth in geographic footprint CY23 – carinata plantings in US and Uruguay,

Pursuing target to double carinata hectares planted in CY23

Focus on next generation hybrid development and farm & industrial customer



## **Financial Performance**

### **CFO, Paul Townsend**

## Nufarm

### **Financial highlights**

#### **Results Summary**

\$AUD'm	1H23	1H22	Cr	nange %
Revenue <sup>1</sup>	1,955	1,982	▼	(1%)
Underlying gross profit	609	594		3%
Underlying gross profit margin <sup>1</sup>	31%	30%		122bps
uEBITDA	316	330		(4%)
uEBIT	228	222		3%
uNPAT	142	133		7%
Underlying net financing costs <sup>2</sup>	(36)	(30)		(20%)
Underlying effective tax rate <sup>3</sup>	26%	31%		5%pts
Ave net working capital / sales	33%	27%		6%pts
Net debt	1,040	494		111%
Leverage	2.4x	1.1x		1.3x
Basic earnings per share <sup>4</sup>	36cps	34cps		2cps
Dividend per share	5cps	4cps		25%

<sup>1.</sup> Excluding corporate revenue under the Transitional Services Agreement with Sumitomo at zero margin which ceased in FY22.

- 3. Underlying income tax benefit/(expense) divided by underlying net profit after tax
- 14 4. Excluding material items



<sup>2.</sup> Underlying Net financing costs includes foreign exchange losses of \$4m (prior proforma comparative \$2m losses)

# **Operating Cash Flow – impacted by net working capital movement**

#### Net working capital & cash flow



- NWC balances relatively low over the past two years principally driven by lower levels of inventory experienced during the peak COVID period, where supply chains were disrupted
- Operating cash flows reflects seasonality & is highly correlated with movements in NWC
- Increase in NWC driven principally by seasonal build, & increased inventory levels due to re-stocking & phasing of North American sales from 1H23 into 2H23
- NWC expected to unwind through normal seasonal profile through receivables reduction, inventory reduction & continued focus on customer terms, supplier negotiations & effective stock management



### Average NWC/Sales at 33%, below target

#### Net working capital movement impacted by receivables & inventory



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NWC movement impacted by receivables (\$635m), inventory (\$186m)

The movement between 2H22 & 1H23 of \$635m reflects normal seasonal sales & collections profile together with higher than normal customer pre-payments and improved collections in 2H22 as customers sought to shore up supply

1H22 compared to 1H23 highlights inventory change driven largely by re-stocking, in particular North America, & phasing of sales from 1H23 into 2H23 in North America

Largest % of North American inventory is herbicide products typically higher stock turns

North America crop plantings & seasonal conditions support demand for in-season purchase in 2H23

Procurement agreements in place that result in components of inventory less exposed to price volatility that supports margin in

aNWC/Sales ratio at 33% - expected to be below or within target range by 2H23 Nutarm

### **CAPEX** management

#### **Capital expenditure summary**



	CAPEX allocation type
Investments	Growth
Intangibles	Maintenance & some growth
PP&E	Primarily maintenance

- Investment CAPEX includes the acquisition of Western Australian owned & operated sprayer manufacturer Sonic Boomsprays, & further investment in ENKO
- Intangible spend includes an element of growth with an increase in crop protection R&D & in seed technologies vs pcp
- PP&E capex includes HSE and asset integrity investment across all sites but in particular at Wyke, Phenoxy capacity increase at Wyke and plant efficiency investment at Chicago Heights
- Full year outlook of 2022
- PP&E capex while materially higher than 1H22, progress impacted by:
  - labour shortages in supporting execution of projects
  - raw material availability & inflation which has required re-quoting of & re-configuration of capex plans to mitigate pricing pressures
- Growth opportunities assessed with regards to return on funds employed - Target ROFE > Nufarm WACC

Full year outlook of \$200-220m which includes carry-over of ~ \$30m from



### **Robust balance sheet - leverage anticipated to return to** within or below the targeted range of 1.5x – 2.0x

666

348

319

Cash and cash equivalents

Undrawn Facilities



- The net working capital build in 1H23 has resulted in March leverage of 2.4x exceeding the target leverage range of 1.5x 2.0x Net debt to uEBITDA
- Leverage is anticipated to return to within or below the targeted range in 2H23
- Interest expense expected to increase in 2H23 vs 1H23, due to increased leverage & base rates

#### Summary debt profile

A\$'m	31-Mar-23	31-Mar-22
Bank loans – secured	675	337
Bank loans – unsecured	63	13
Senior unsecured notes	523	468
Deferred debt establishment costs	(28)	(10)
Lease liabilities	145	138
Other loans - unsecured	9	8
Total loans & borrowings	1,388	954
Net cash & cash equivalents	(348)	(461)
Net debt	1,040	494



## **Strategy Execution**

### CEO, Greg Hunt

## Nufarm

### **Attractive industry fundamentals**



Higher disposable incomes create demand for increased quality of food

Improved innovation & technology will drive additional yield increases

Biologicals, bio-stimulants, mechanical, electric & other novel technologies will create additional solutions for farmers

Sources: Prof B Hankamer - Institute for Molecular Bioscience (IMB) UQ | Food & Agricultural Organisation of The United Nations; United Nations Department of Economic & Social Affairs, Population Division: The World Population Prospects (2019), Phillips McDougall, Agribusiness intelligence 2017





Carbon



How we grow foods will increasingly





Plant grown jet fuel



Plant grown Omega 3

Crops with value beyond yield can create new markets and provide more sustainable solutions

Health, food safety and security of supply important factors in feeding a growing population sustainably



### Industry fundamentals support our FY26 revenue aspirations

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- Achieving above market growth (global market expected to grow at 2.3%\*)
- Existing pipeline + New Product Introductions + winning share = above market growth
- Exciting bioenergy opportunities
  - Carinata: accelerated growth •
- **Technologies**
- Energy cane: acquisition / expansion
- Omega-3: accelerated growth

#### Revenues \$4.6B+

#### On track to meet or exceed FY26 revenue aspirations

All statements in relation to future revenue aspirations are based on management estimates & reflect management's internal goals & should not be taken as forecasts or guidance. Full details of Nufarm's growth aspirations announced 3 February 2022 are available at https://cdn.nufarm.com/wp-content/uploads/2022/02/04091436/220202-Investor-Day-ASX-003-Final2.pdf, increased 16 November 2022 and affirmed in this presentation. \* Market growth has been estimated at 2.3% based on Agbioinvestor forecasts for the Global Crop Protection Market

On track to meet or exceed FY26 revenue aspirations through increased customer relevance & market share

Evolve portfolio to include higher percentage of innovative, higher margin, higher growth products



## Crop Protection Strategy Execution

**Group Executive Portfolio Solutions** 

**Rico Christensen** 

## Nufarm

### **Global crop protection product development pipeline**

Our crop protection pipeline TAM has evolved from \$6.6b<sup>1</sup> to \$6.65b. The pipeline delivers across multiple years, crops, segments and geographies

		Regior			•		ops					Proje	ct Stage
	APAC	NA	EUMEA	Cereal	Corn	Soy	τηνν	Pasture T&O	Regional Crops	Project Description	Business Case	De	velopment
									IVM	1. 2,4-D Formulation Lifecycle Extend	EU		
$\mathbf{\vee}$									IVM	2. Dichlorprop-p & Mixture Formulation			
<b>1</b>										3. SU Broadleaf Cereal Herbicide	Florasulam		
Ŷ										4. HPPD & Mixture Cereal Herbicide	Pyrasulfotole		USA
Herbicide										5. Graminicide & Mixture Formulation*			CAN
									Pulse	6. Grass & Broadleaf Herbicide*	NA		
										7. Residual Corn Herbicide (Cornado)			
									I∨M	8. NuCrop Electrical Weeding Control			
Eungicide							Potato	T&O T&O	Canola	<ol> <li>Joust Triazole Straight &amp; Mixtures</li> <li>Triazole &amp; Multi-site Mixture*</li> <li>Copper &amp; Triazole Mixture</li> <li>Biological Fungicide</li> <li>Mixed Seed Treatment Fungicide*</li> <li>Carbamate &amp; Mixtures in T&amp;O*</li> </ol>	Prothioconazole		USA NA NA T&C
$\odot$										1. Chewing Insect Control & Mixtures.	ASIA		
										2. <b>Carnadine</b> Geographic & Label Ext	Acetamiprid		ANZ
Insecticide								T&O		3. Biological Insecticide			
									Rice	4. Systemic & Mixture Formulations*			
Ο									Rice	5. <b>Diamide</b> (Patented 3 <sup>rd</sup> party)*			
									Cotton	1. Trunemco & Mixture Formulation			
Other									Canola	2. Sealicit Biostimulant Pod Shatter R.			
										3. Fruit Colouration PGR*			

1. As advised to market at Nufarm investor day on 3 February 2022 - Full details available at https://cdn.nufarm.com/wp-content/uploads/2022/02/04091436/220202-Investor-Day-ASX-003-Final2.pdf.

2. Estimated launch year indicated is for first country. For products launched in more than one country, the estimated launch date may fall in different years.

23 TAM is Total Addressable Market

Note: \*/ Theoretes New Entrants to Product Development Pipeline and Dev



Nufarm

### **1H23 Portfolio Solutions Key Milestones & Updates**

#### Foundational **Solutions**

#### **Joust**®

- Fungicide containing prothioconazole
- ✓ Registration achieved in Greece (first EU market).
- Registration achieved in Canada

#### Galaxy®

- ✓ Herbicide containing pyrosulfutole
- Registered & launched in Australia in late 2022

#### **Terrain Flow®**

- Herbicide containing flumioxazin
- ✓ Registered & launched in Australia in late 2022



#### **Dropzone**®

 Successful launch of Dropzone® in Australia proprietary new technology containing 2,4-D. Initial launch volumes sold out & uptake continues to exceed expectations

#### Terrad'or®

- ✓ An IP protected herbicide containing tiafenacil
- Extension of agreement  $\checkmark$ with Farm Hannong

#### Anuew®

- ✓ An IP protected herbicide
- Launched in Canada in late  $\checkmark$ 2022 & Anuew EZ launched in US

#### **Biological** Ø **Solutions**

#### **Trunemco**®

- ✓ A proprietary bionematicide containing bacillus amyloliquefaciens & CIS jasmone
- Appointed & secured three distribution partners in Brazil through long term agreements. Launched in Brazil in 2022
- Registration granted in Canada with launch in 2023. Already sold in US

#### Intervene®

- A partner discovered,  $\checkmark$ bacteria-based fungicide containing polyoxin
- Launched in Australia in the  $\checkmark$ period – having previously been launched in the US

#### Adjacent Solutions

#### Croplands

✓ Acquisition of Sonic Boomsprays in late 2022

#### Crop.zone

- Distribution partners secured in the Netherlands, **Belgium & Germany**
- ✓ New equipment versions ready for testing in Europe in 2023 together with a new & improved version of Volt.Fuel Bio

### Integrated

#### **Sealicit**®

- ✓ Sealicit is a partner discovered bio-stimulant & works to physiologically increase pod shattering resistance in brassica crops (such as oilseed rape & Carinata) & aid in uniform ripening prior to harvesting
- **Registrations granted &** product launched in first EU markets



Sources: Prof B Hankamer - Institute for Molecular Bioscience (IMB) UQ | Food & Agricultural Organisation of The United Nations; United Nations Department of Economic & Social Affairs, Population Division: The World Population Prospects (2019), Phillips McDougall, Agribusiness intelligence 2017

## Seed Technologies Strategy Execution

**Group Executive Nuseed** 

**Brent Zacharias** 



### Seed Technologies: 1H23 performance & milestones

### **Core seeds**

#### **Grower adoption**

#### Canola

- Volume & market share growth in Australia
   & South America
- North American expansion

#### Sorghum

 Significant volume growth in Brazil, USA & export markets

#### Sunflower

 Growth in SW/Central Europe, USA & South America more than offset reduced volumes in Eastern Europe



#### **Aquaterra**®

- Sales & margin growth contribute to stronger contribution
- Customer adoption & support in Chile continues to strengthen
- Initial sales to North American customers
- Positive planting trial in Texas
- Positive risk assessment by VKM<sup>1</sup> advances Norway approval program

#### **Nutriterra**®

- Market opportunity improves in both food ingredient & nutraceutical segments
- Supplement market opportunity develops for concentrated oils



Expanded customer base



### Seed Technologies: Outlook & strategic growth drivers

### **Core seeds**

#### **Grower adoption**

#### Canola

✓ New hybrids will consolidate leading market position in Australia & support expansion into Americas

#### Sorghum

✓ New hybrids & energy trait improvements result in expanded opportunities across all markets

#### Sunflower

✓ Strong pipeline of new products & recently acquired Syngenta genetics to strengthen Nuseed Latin America portfolio



#### Aquaterra®

- ✓ Volume expansion on track with strong grower support
- New hybrids supporting stronger farm economics  $\checkmark$ & margin expansion
- ✓ North American market acceptance
- ✓ Anticipate decision from Norwegian Food Safety Authority in CY23

#### **Nutriterra**®

- Positive trials achieve concentrated DHA/EPA levels
- Advancing contract negotiations with strategic players in high-value segments

#### On track to meet or exceed FY26 aspiration of \$600-\$700M revenues @ 20-25% EBITDA





## Outlook

### CEO, Greg Hunt

## Nufarm

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### **Positive outlook**

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1. Constant currency financial information seeks to remove the impact of movements in monthly exchange rates that impact on the translation of foreign currency earnings & balances into Australian Dollars to facilitate the comparability of operational performance. The current financial reporting period EBITDA has been translated, from subsidiary functional currency into Australian Dollars, at the corresponding monthly exchange rates from the prior comparable financial reporting period.

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#### Assuming normal seasonal conditions & on a constant currency<sup>1</sup> basis, on track for modest underlying EBITDA growth in FY23

Full year earnings expected to be weighted to 1H23, however

Robust balance sheet with leverage impacted by NWC - anticipated to return within or below targeted range of 1.5x to 2.0x by 2H23

Crop Protection business expected to deliver steady above market

Seed technologies generating revenues from Value Beyond Yield®

Agriculture 'mega trends' support growth of crop protection, seeds &

#### On track to meet or exceed FY26 revenue aspirations







## Nufarm

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## Appendices

### Appendix 1: Non-IFRS disclosures & definitions<sup>1</sup>

Term
Corporate revenue
Revenue excluding corporate revenue
Gross profit margin
Underlying gross profit
Underlying gross profit margin
Underlying SG&A
Underlying EBIT
Underlying EBITDA

Underlying net external interest

Underlying net financing costs Underlying net profit after tax Underlying income tax benefit/(exp Underlying effective tax rate Net debt Net working capital Free cash flow available for growth capital management Average net working capital ANWC/sales (%) ANWC/sales excluding external cor (%) Leverage Interest coverage ratio **Growth SG&A Constant currency** 

	Definition
	Sales made to Sumitomo under the Transitional Services Agreement at zero margi
nue	Total revenue less corporate revenue
	Gross profit as a percentage of revenue
	Gross profit less material items
	Underlying gross profit as a percentage of revenue
	Sales, marketing & distribution expenses excluding material items plus General & a
	Earnings before net financing costs, taxation less material items
	Underlying EBIT before depreciation & amortisation less material items
	Financial income, plus interest expense – external, plus interest expense - amortise expense, less material items.
	Net financing costs less material items
	Profit/(loss) for the period attributable to the equity holders of Nufarm Limited less r
ense)	Income tax benefit/(expense) excluding material items
	Underlying income tax benefit/(expense) divided by underlying net profit after tax
	Current loans & borrowings, plus non-current loans & borrowings, plus cash & cash
	Current trade & other receivables, plus inventories less current trade & other payab
&	Net operating cash flow less capital expenditures relating to property, plant & equip
	Net working capital measured at each month end as an average
	Average net working capital as a percentage of rolling 12 months revenue
norato	Average net working capital as a percentage of rolling 12 months revenue excludin
porate	Average her working capital as a percentage of rolling 12 months revenue excludin
	Net debt / rolling 12 months underlying EBITDA
	Rolling 12 months underlying EBITDA / rolling 12 months net external interest
	Sales, marketing & distribution expenses excluding material items plus General & a opportunities

Constant Currency financial information seeks to remove the impact of movements in monthly exchange rates that impact on the translation of foreign currency earnings & balances into Australian Dollars to facilitate the comparability of operational performance. The current financial reporting period profit or loss, & balance sheet, has been translated, from subsidiary functional currency into Australian Dollars, at the corresponding monthly exchange rates from the prior comparable financial reporting period

in

administrative expenses excluding material items

ation of debt establishment transaction costs, plus lease liability – interest

material items

sh equivalents bles oment, intangibles & lease payments

ng non-operating corporate revenue

administrative expenses excluding material items related to new growth



### **Appendix 2: Financial Summary**

6 months ending 31 Mar 2023

	Underlying \$000	Material items \$000	Total \$000	
Revenue	1,954,578	-	1,954,578	
Cost of sales	(1,345,403)	4,265	(1,341,138)	
Gross profit	609,175	4,265	613,440	
Sales, marketing and distribution expenses	(258,774)	-	(258,774)	
General and administrative expenses	(105,398)	2,976	(102,422)	
Research and development expenses	(20,840)	-	(20,840)	
Operating expenses	(385,012)	2,976	(382,036)	
Other income	4,166	-	4,166	
Share of net profits/(losses) of associates	(439)	-	(439)	
Operating profit	227,890	7,241	235,131	
D&A	(88,087)	-	(88,087)	
EBITDA	315,977	7,241	323,218	
Net interest expenses	(32,330)	-	(32,330)	
Net foreign exchange gains/(losses)	(3,557)	-	(3,557)	
Net financing costs	(35,887)	-	(35,887)	
Profit before tax	192,003	7,241	199,244	
Income tax benefit/(expense)	(49,693)	(509)	(50,202)	
Profit for the period	142,310	6,732	149,042	

6 months ending 31 Mar 2022							
	Material						
Underlying	items	Total					
\$000	\$000	\$000					
2,165,553	-	2,165,553					
(1,572,021)	(20,041)	(1,592,062)					
593,532	(20,041)	573,491					
(263,009)	-	(263,009)					
(94,789)	(16,984)	(111,773)					
(17,115)	-	(17,115)					
(374,913)	(16,984)	(391,897)					
3,184	-	3,184					
(119)	-	(119)					
221,684	(37,025)	184,659					
(108,089)	(3,811)	(111,900)					
329,773	(33,214)	296,559					
(28,189)	(25,772)	(53,961)					
(1,669)	-	(1,669)					
(29,858)	(25,772)	(55,630)					
191,826	(62,797)	129,029					
		-					
(58,648)	28,336	(30,312)					
133,178	(34,461)	98,717					



### **Appendix 3: Material items**

	Consolidated		Consolidated	
	6 months ended	6 months ended	6 months ended	6 months ended
	31 Mar 2023	31 Mar 2023	31 Mar 2022	31 Mar 2022
	\$000	\$000	\$000	\$000
	pre-tax	after-tax	pre-tax	after-tax
Material items by category:				
Deferred tax asset recognition	-	-	-	20,119
Debt refinancing costs	-	-	(25,772)	(18,767)
Transactions related to South American business disposal	-	-	1,080	1,080
Transactions related to Russia and Ukraine	7,241	6,732	(38,105)	(36,893)
Total	7,241	6,732	(62,797)	(34,461)

#### 31 March 2023 Material items

#### **Transactions related to Russia/Ukraine**

During the 6 months ended 31 March 2023, the group has continued to assess the recoverability of assets, primarily receivables and inventories, in respect of the group's operations in Russia and Ukraine. The group was able to recover certain outstanding receivables which had not been previously anticipated during the 6 months ended 31 March 2023 and has continued to operate in Ukraine to support growers in this country. In balancing these factors, together with the continued operational risks due to the ongoing war between Russia and Ukraine, the group reversed a pre-tax expense of \$7.2 million of previously recognised expenses pertaining to receivables and inventories.

#### 31 March 2022 Material items

#### **Deferred tax adjustments**

Recognition of previously unrecognised tax losses as a result of improved financial performance and outlook for the group

#### **Debt refinancing costs**

During the period the group refinanced its high yield bond and incurred costs related to early redemption call premium and accelerated amortisation of deferred debt establishment transaction costs.

#### Transactions related to South American business disposal – onerous contract provision reversal

During the period ended 31 July 2020 the group entered into a supply agreement contract signed as part of the disposal of the South American business that subsequently became onerous, as disclosed in material items for that period. During the 6 months ended 31 March 2022 market conditions in relation to the terms of the contract have improved. The group has assessed that the full provision will no longer be required and it has therefore been fully reversed. The contract has expired as at March 2022.

#### Transactions related to Russia and Ukraine

During the 6 months ended 31 March 2022, the group has assessed the recoverability of assets, primarily trade receivables and inventories, in respect of the group's operations in Russia and Ukraine and has recognised a pre tax expense of \$38.1 million following this assessment.



### **Appendix 4: Cash flow**

Material items impacting cash flows are as follows:

6 months ended 31 March 2023

		Material	Total
	Underlying	items	group
	\$000	\$000	\$000
Cash flows from operating activities			
Net operating cash flows	(557,592)	(926)	(558,518)
Cash flows from investing activities			
Net investing cash flows	(104,488)	-	(104,488)
Cash flows from financing activities			
Net financing cash flows	418,826	-	418,826
Not operating investing and financing each flows	(243,254)	(926)	(244 190)
Net operating, investing and financing cash flows	(243,234)	(920)	(244,180)
6 months ended 31 March 2022			
		Material	Total
	Underlying	items	group
	\$000	\$000	\$000
Cash flows from operating activities			
Net operating cash flows	(60,735)	(4,283)	(65,018)
Cash flows from investing activities			
Net investing cash flows	(61,663)	-	(61,663)
Cash flows from financing activities			
Net financing cash flows	(91,108)	(18,988)	(110,096)
Net operating, investing and financing cash flows	(213,506)	(23,271)	(236,777)
	\ - <i>/</i> /	\ ', /	( , - )



### **Appendix 5: Free cash flow**

#### NWC outflow driven by seasonality & re-stocking/ phasing of sales



- Operating cash flow generation is highly correlated with changes in Net Working Capital & underlying EBITDA
- NWC cash outflow due to stepping up from unsustainable lows experienced during the peak COVID period, seasonality, increased 2H22 customer collections and inventory balances due to re-stocking & phasing of sales
- Negative net free cash flow generated of \$(704m), post application to dividends & growth investments



### **Appendix 6: Segment Information & reconciliation**

#### **Revenue - Underlying**

(\$000s)	Mar-23	Mar-22	Variance	Variance %
Crop protection				
APAC	546,076	580,713	(34,637)	-6%
North America	678,861	718,550	(39,689)	-6%
Europe	498,255	497,985	270	0%
Total Crop protection	1,723,192	1,797,248	(74,056)	-4%
Seed Technologies - global	231,386	184,899	46,487	25%
Corporate	-	183,406	(183,406)	-100%
Nufarm Group	1,954,578	2,165,553	(210,975)	-10%

#### **EBITDA - Underlying**

(\$000s)	Mar-23	Mar-22	Variance	Variance %
Crop protection				
APAC	71,029	98,784	(27,755)	-28%
North America	85,526	93,405	(7,879)	-8%
Europe	125,532	118,188	7,344	6%
Total Crop protection	282,087	310,377	(28,290)	-9%
Seed Technologies - global	61,848	46,024	15,824	34%
Corporate	(27,958)	(26,628)	(1,330)	5%
Nufarm Group	315,977	329,773	(13,796)	-4%

#### **EBIT - Underlying**

(\$000s)	Mar-23	Mar-22	Variance	Variance %	
Crop protection					
APAC	63,903	90,180	(26,277)	-29%	
North America	69,343	78,145	(8,802)	-11%	
Europe	81,344	50,467	30,878	61%	
Total Crop protection	214,591	218,792	(4,201)	-2%	
Seed Technologies - global	41,772	29,957	11,815	39%	
Corporate	(28,473)	(27,065)	(1,408)	5%	
Nufarm Group	227,890	221,684	6,206	3%	

Operating profit reconciliation	6 months ended	6 months ended
(continuing operations unless specified)	31 Mar 2023	31 Mar 2022
	\$000	\$000
Underlying EBITDA	315,977	329,773
add Depreciation and amortisation excluding material items	(88,087)	(108,089)
Underlying EBIT	227,890	221,684
Material items impacting operating profit	7,241	(37,025)
Operating profit	235,131	184,659



### **Appendix 7: Constant currency results**

	6 months ended			
	Mar 2023 Reported	Mar 2023 Constant		
A\$ million		currency <sup>1</sup>		%
Revenue	1,954.6	1,928.6	2,165.6	-11%
Underlying EBITDA	316.0	314.8	329.8	-5%
Underlying EBIT	227.9	226.1	221.7	2%

	Average exchange rates FY23 v FY22			
A\$1 =	FY23	FY22	% change	
USD	0.669	0.722	-7%	
EUR	0.646	0.634	2%	
GBP	0.564	0.535	5%	

Notes:

1. 6 months ended 31 March 2023 reported results converted at 6 months ended 31 March 2022 foreign currency exchange rates



### **Appendix 8: Capital Management Principles**

Maintaining discipline while retaining flexibility

	Capital Management Framework						
Sustained financial resilience throughout operating cycles to support growth &							
Principle	Optimising financial flexibility		Maintaining financial strength through the cycles		Appl		
Target	Core statutory leverage target 1.5x – 2x		aNWC/Sales 35-40%		Alloca		
					G Target		
Considerations	<ul> <li>Maintain leverage commensurate with a credit rating that is expected to provide cost efficient funding on favourable terms</li> <li>Capital structure &amp; funding platform to be financially resilient through the cycles, which:</li> <li>ensures appropriate levels of liquidity</li> <li>reduces balance sheet risk</li> </ul>		<ul> <li>Focus on delivery of free cash flow</li> <li>Free cash flow generation allows optionality in terms of capital allocation &amp; returning capital to shareholders</li> <li>Commitment to continuous improvement in net working capital management</li> <li>Targeting breakeven free cash flow at low point in cycle excluding working capital movements</li> </ul>		Growth ca Discip allocati op Exce conside options		

#### optimise returns to shareholders

#### **Optimising returns**

ply free cash flow to growth &/or return capital to shareholders

#### cating funds for growth

Growth opportunities et ROFE > Nufarm WACC

th opportunities to maximise cash flow & profitability

iplined capital evaluation & ation processes to assess & optimise opportunities

cess free cash flow post deration of identified growth is is available for distribution to shareholders

#### **Returns to shareholders**

Return excess funds to shareholders

Refreshed dividend policy aligns dividends with free cash flow previously aligned with profit

Any dividend payment subject to compliance with core target leverage range of 1.5x-2.0x annualised and assessing cashflow across an appropriate cycle

Consideration given to capital return mechanisms; ordinary dividend payment vs share buybacks or other capital returns



### **Appendix 9: Expense management to support growth**



Growth SG&A driven by increases in FTE & overheads to support growth pipeline within the seed technologies bioenergy segment

Staff costs increased due to CPI increases & employee provisions

Increased freight & warehousing costs primarily driven by increased costs associated with higher levels of inventory vs the pcp.

Reduced D&A driven by regulatory exits in FY22, however partially offset by some & product life extensions.



### Appendix 10: US crop planted area is expected to be greater than last year, and is progressing faster

# USA Crop Planted Area, 2014 – 2023



Corn and Wheat

planted areas are expected to expand

Doesn't include, Alfafa, Barley, Rapeseed, Rice, Sugarbeet, Sugar Cane, and Sunflower. No forecast available for 2023.

#### USA Crop Planting Progress, May 14 2023

Corn and Soybean plantings are progressing faster than 2022 and the 5 yr. average



### **Appendix 11: Plantings are expected to expand slightly** in Europe, normalise in Australia

12.3

2023





safflower seed. Pulses include Chickpeas, Field peas and Lupins. Source: ABARES, 2023

Source: COCERAL, Grains & Oilseeds, 2023

#### Australian Winter Planting, March 2023 Forecast

Other includes Corn (Maize), Sorghum, Rice, Triticale, soybeans, sunflower, Linseed, peanuts, and



<sup>(</sup>million ha)

### Appendix 12: Global stocks-to-use ratios are coming off the lowest point in over a decade



#### World Ex China. Incl. Barley, Corn, Millet, Oats, Rice, Rye, Sorghum, Wheat Source: USDA PSD, 2023

World Ex China. Incl. Soybean, Rapeseed, Sunflower Source: USDA PSD, 2023

2002/2003

2005/2006

199912000

**Oilseeds Stocks to Use Ratio, World Ex. China** 



**Oilseeds** stocks-to-use ratio is likely to improve in 2023, coming off the lowest point since 2012/13.



