

**ASX** Release

Level 18, 275 Kent Street Sydney, NSW, 2000

6 November 2023

#### **Westpac 2023 Presentation and Investor Discussion Pack**

Westpac Banking Corporation ("Westpac") today provides the attached Westpac 2023 Presentation and Investor Discussion Pack.

#### For further information:

**Hayden Cooper**Group Head of Media Relations 0402 393 619

Justin McCarthy
General Manager, Investor Relations
0422 800 321

This document has been authorised for release by Tim Hartin, Company Secretary.



# WESTPAC 2023 FULL YEAR RESULTS INDEX

2023 Full Year Results Presentation	3
Investor Discussion Pack of 2023 Full Year Results	33
Earnings drivers	36
Credit quality and provisions	48
Non-credit risk management	69
Capital, Funding and Liquidity	76
Customer franchise	88
Sustainability	95
Segment results	106
Economics	115
Appendix	119
Contact us	133
Disclaimer	134



# PETER KING

Chief Executive Officer





# **FY23 HIGHLIGHTS**



STRENGTHENED CUSTOMER FRANCHISE



IMPROVED FINANCIAL RESULT



BALANCE SHEET MOMENTUM



COMPLETED PORTFOLIO SIMPLIFICATION



ACCELERATING TECHNOLOGY SIMPLIFICATION



# **FY23 IMPROVED FINANCIAL RESULT**

	FY22	FY23	FY23 – FY22 Change
Net profit <sup>1</sup>	\$5,694m	\$7,195m	26%
Earnings per share	160 cents	205 cents	28%
Return on equity	8.1%	10.1%	199 bps
Dividends per share	125 cents	142 cents	14%
Notable Items (post tax)	(\$874m)	(\$173m)	(80%)
Net Profit excluding Notable Items	\$6,568m	\$7,368m	12%
Revenue	\$19,606m	\$21,645m	10%
Expenses	(\$10,802m)	(\$10,692m)	(1%)
Cost to income ratio	55%	49%	(6 ppts)
Impairment charges to average loans annualised	5 bps	9 bps	4 bps
CET1 capital ratio	11.3%	12.4%	109 bps

<sup>1</sup> Also referred to as net profit attributable to owners of WBC, net profit after tax or statutory profit.

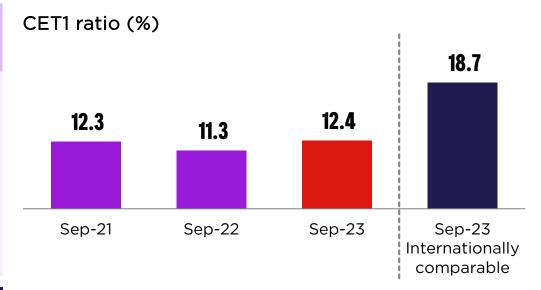


# **HIGHER DIVIDEND AND SHARE BUYBACK**

# Capital \$4.0bn above top end of target operating range

- \$1.5bn on-market share buyback<sup>1</sup>, reflecting:
  - Completion of portfolio simplification
  - Outcome of APRA's revised capital standards

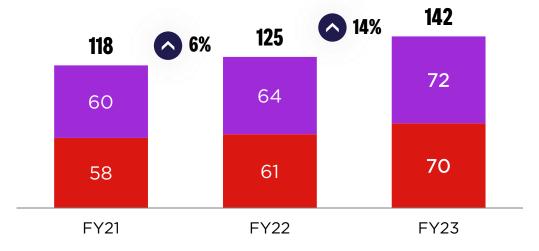
Excess capital available to support growth and returns to shareholders



# Strong dividend growth

- FY23 payout ratio of 69%
- Sustainable payout ratio range 65 75%
  - Dividend yield 6.7%<sup>2</sup>, fully franked 9.6%<sup>2</sup>
- Neutralise DRP for final dividend

#### Dividends per ordinary share (cents)



1 Subject to market conditions. 2 Based on 30-Sep-23 closing price of \$21.15.



# **FOCUSED ON BANKING IN AUSTRALIA AND NEW ZEALAND**

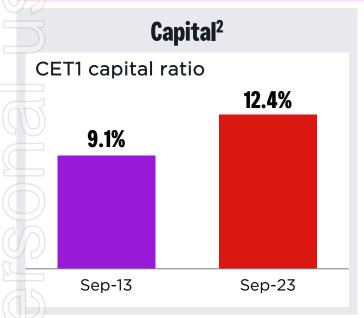
# **Portfolio simplification complete**

- 10 businesses exited<sup>1</sup>, released 58bps of CET1 capital
- Retaining BT Platforms and Pacific Banking
- Focused on four segments Consumer,
  Business & Wealth, WIB and New Zealand

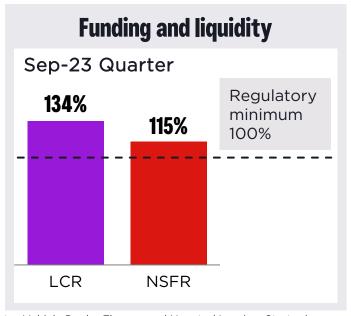
# **Business simplification**

- Op model FTE down 4% in FY23, 6% in 2H23
- More customer services via digital
- Products reduced by 37% over 3 years
- Technology infrastructure layer simplified

# **Balance sheet provides capacity to grow**







1BT Personal and Corporate Super, Advance Asset Management, General Insurance, Life Insurance, Lenders Mortgage Insurance, Motor Vehicle Dealer Finance and Novated Leasing, Strategic Alliances 'Vendor Finance', New Zealand Life Insurance, New Zealand Wealth Advisory, BT Private Portfolio Management. 2 Sep-23 CET1 capital ratio was 12.05% on a proforma basis including announced on-market share buyback.



# **EASY AND INTUITIVE ONLINE BANKING DRIVING GROWTH**



Westpac Choice

Westpac Life

Rocket Repay

8 hidden accounts

Uncoming past direct debits RPAY



\$8,425.00

\$13,684.58

-\$300,593.01

avail \$14.469.95

# **Everyday banking**

- Simple design with easy search
- Open a transaction account online within 3 minutes
- Best in class money movement
- Insightful money management
- Enhanced scam protection

# **Home lending**

- One mortgage origination platform
- Fast and automated experience
- Consistent First Party TTR: 6 days<sup>3</sup>
- Third Party TTR improved: 7 days<sup>3</sup>
- Fixed rate mortgages retention rate increased to 90%<sup>4</sup>



**Consumer MFI<sup>5</sup> 18%** 



**Transaction** accounts up 11%<sup>6</sup>



Strong household deposit growth, 1.3x system<sup>6,7</sup>



Mortgage growth, 0.8x system<sup>6,7</sup>



#2 NPS mortgages<sup>2</sup>

The Forrester Digital Experience Review: Australian Mobile Banking Apps, Q4 2023. 2 For further details on metric see page 132. 3 Average for month of Sep-23. Time to Right (TTR) is the number of days from application to unconditional approval for a new loan. 4 Since improved process was implemented in May-23 portion of customers retained in three months post expiry. 5 Main Financial Institution, refer page 132 for definition. 6 Sep-23 compared to Sep-22. 7 Based on ADI System as published in the Monthly ADI statistics by APRA.



# **BUSINESS BANKING OPPORTUNITY**



#### **EFTPOS Air**

- Businesses can accept payments on iPhone or Android
- Simple online application process, set-up within 15 minutes

#### **Business One Account**

- Competitive business transaction account
- Open online within 10 minutes

# **Business lending**

- Streamlined application process, saves 2hrs per deal<sup>1</sup>
- Time to decision improved 32% to 9.5 days1





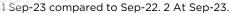
**Strong business deposit** base, deposit to loan ratio 147%<sup>2</sup>



**Transaction accounts,** 



**Awarded Canstar's 2023 Banker of the Year in Agribusiness** 

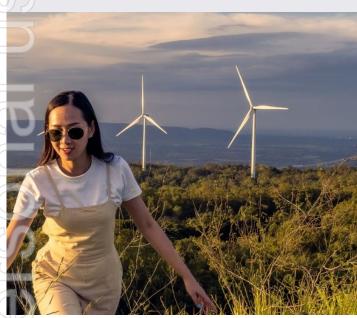




# **MOMENTUM IN INSTITUTIONAL BANK**

# Operating momentum with improved returns

- Deepened client relationships
- Simpler product and service offering
- 5 offshore locations, down from 8 in 2020
- Supported clients' transition journey 58 transactions



## **Payments & deposits**

- PayTo for payers launched
- Westpac Live FX upgrades
- WestpacOne investing in corporate cash management platform

#### **Financial Markets**

- Sales and risk management revenue up 27%
- Streamlined deal process and enhanced risk management

# **Lending growth**

- Banker productivity improved
- Customer advocacy increased
- Credit quality resilient



Loans up 9%<sup>1</sup>



Deposit to loan ratio 124%<sup>2</sup>



Westpac Live foreign currency payment volumes up 10%<sup>1</sup>



Leading across a range of key fixed income markets<sup>3</sup>

#2

\$A bond league table<sup>4</sup>

1 Sep-23 compared to Sep-22. 2 At Sep-23. 3 #1 market share in bonds and semis, #1 market share in OIS, #1 market share in asset-backed bonds, =#2 market share in investment grade corporate bonds, #3 market share in interest rate swaps - 2022 Peter Lee Associates Fixed Income Survey, ranking against all banks. 4 Bloomberg Australia Bonds league table (excluding self-led deals), at 30 September 2023.



# **CONTINUING TO STRENGTHEN RISK MANAGEMENT**

# Risk and regulatory programs well progressed

Customer Outcomes and Risk Excellence (CORE) strengthening risk management

New Zealand RBNZ BS11 and s95 programs complete

Enhancing financial crime capabilities

Responding to scams

Data Management Capability and Controls program

# **CORE** plan



Completed activities finalised by Westpac. 2 At 30 Sep-23. 3 Completion of the Enforceable Undertaking requirements subject to APRA's approval.



# **SUPPORTING CUSTOMERS AND CLIMATE TRANSITION**



# **Supporting customers through uncertainty**

- Cost of living pressures intensified
- Most have been able to adapt
- Proactively contacted over 300k customers rolling off fixed rate loans
  - We are supporting customers 13k accounts in hardship across portfolio of >3m





# **Climate transition<sup>2</sup>**

- 52% reduction in scope 1 and 2 emissions
- Sourced equivalent of 100% renewable energy for Australian operations from April 2023
- Emission targets set in eight of nine NZBA sectors
- Updated sector positions on fossil fuel lending
- Launched Sustainable Finance Framework, and set new targets:
  - \$55bn for finance
  - \$40bn for bond facilitation
- First Natural Capital Position Statement

Uncludes accounts in hardship for Australian Consumer and Business segments. 2 Refer to our 2023 Sustainability Index and Datasheet and Climate Report for definitions and further information.



# MICHAEL ROVLAND

Chief Financial Officer



# **2H23 FINANCIAL PERFORMANCE**

	1H23	2H23	Change 2H23 – 1H23
Net profit	\$4,001m	\$3,194m	(20%)
Evoluding Notable Items			
Excluding Notable Items:			
Revenue	\$10,871m	\$10,671m	(2%)
	(# 4 000m)	(¢E 244m)	Ε0/
Expenses	(\$4,988m)	(\$5,244m)	5%
Impairment charges to average loans annualised	10 bps	7 bps	(3 bps)
Net profit	\$3,823m	\$3,545m	(7%)
Cost to income ratio	46%	49%	3 ppts
CET1 capital ratio	12.3%	12.4%	10 bps
Return on tangible equity	12.2%	11.2%	(104 bps)



# **NOTABLE ITEMS AND BUSINESSES SOLD**

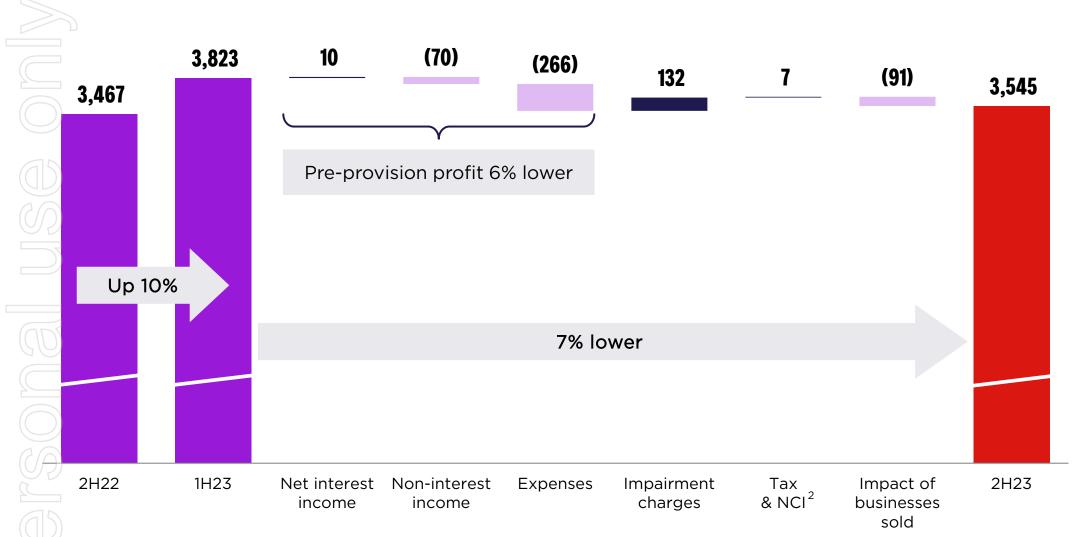
Notable Items¹ (\$m after tax)	2H22	1H23	2H23
Asset sales and revaluations	(1,089)	256	-
Provisions for remediation, litigation, fines and penalties	(68)	-	(176)
Restructuring costs	-	-	(140)
Assets write-downs	(129)	-	(87)
Hedging items	233	(78)	52
Total Notable Items	(1,053)	178	(351)
Businesses sold (\$m)	2H22	1H23	2H23
Revenue	167	140	-
Expenses	(49)	18	28
Pre-provision profit	118	158	28
Impairment charges & tax	(44)	(47)	(8)
Total businesses sold impact, after tax	74	111	20

<sup>1</sup> For further details of Notable Items refer to page 39.



# **2H23-1H23 NET PROFIT REFLECTS OPERATING ENVIRONMENT**

 $($m)^1$ 

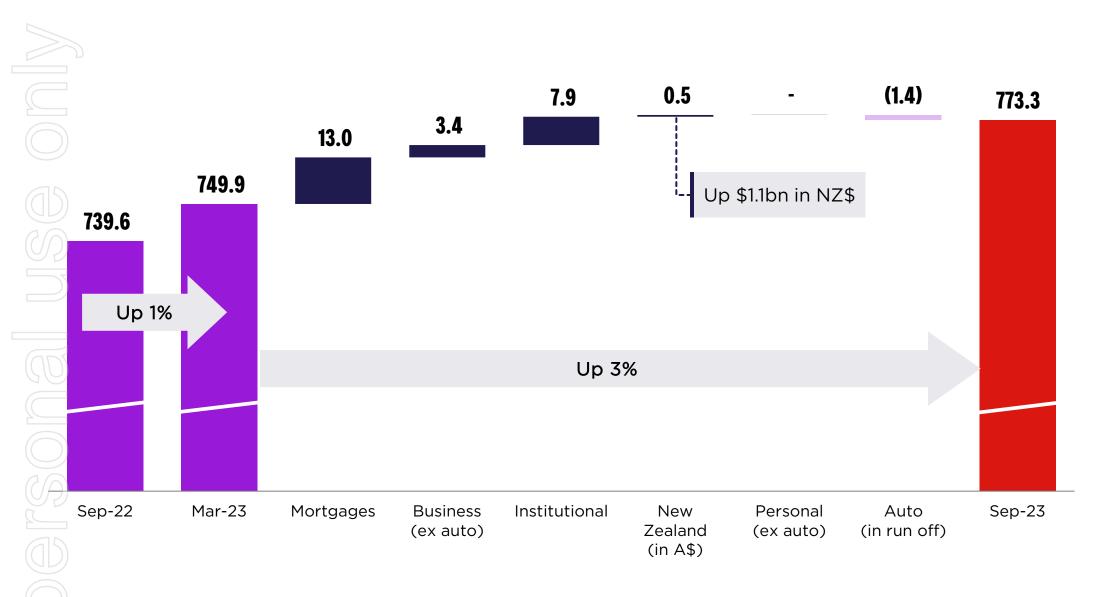


1 Excludes the impact of Notable Items. 2 Non-controlling interests.



# **LENDING MOMENTUM**

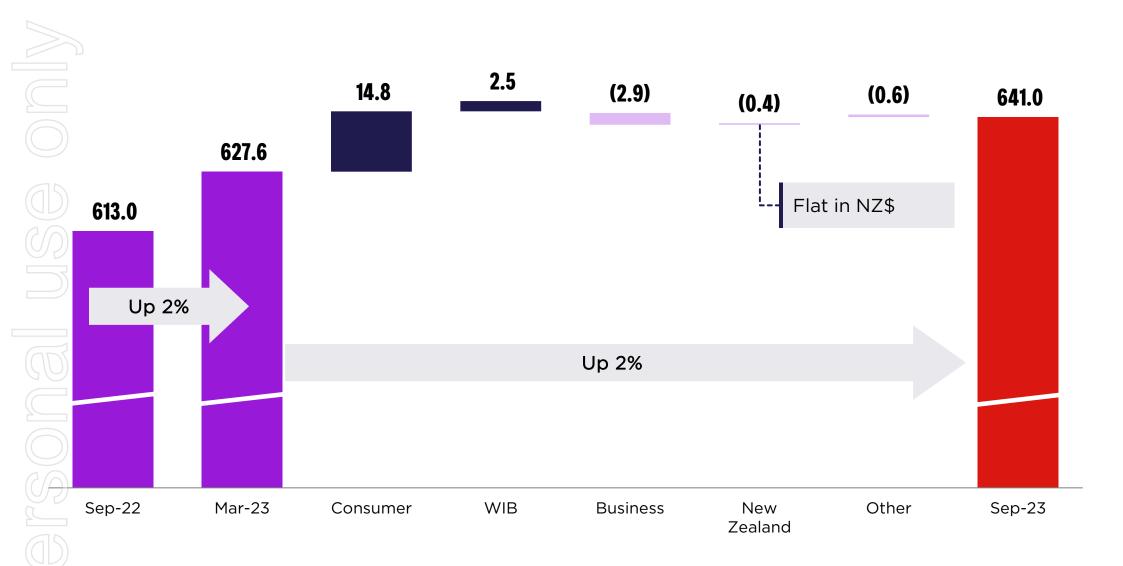
Net loans (\$bn)





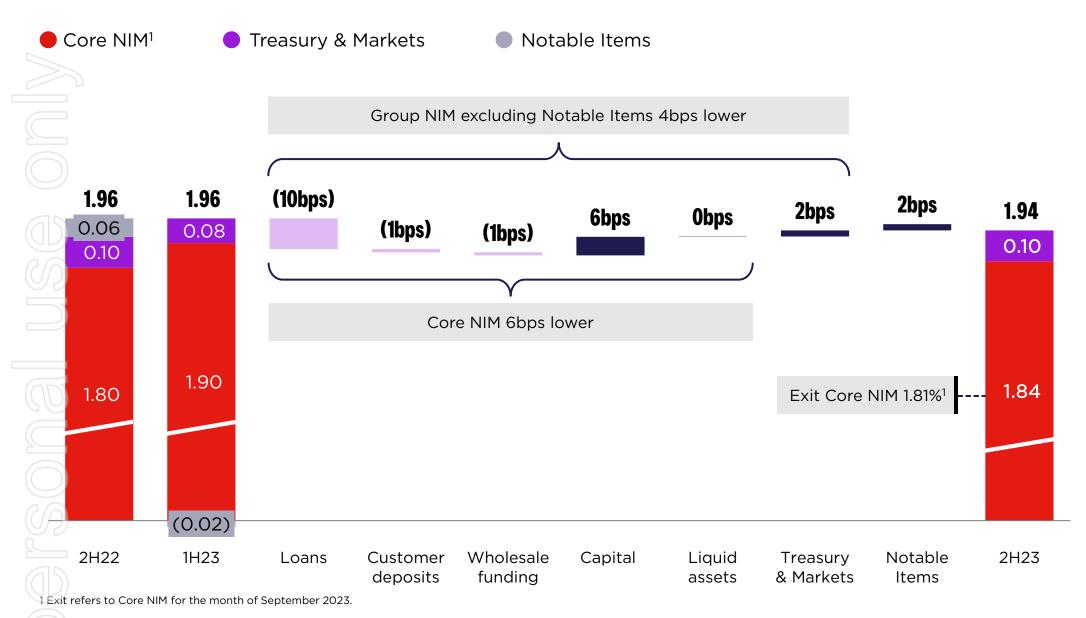
# **DEPOSIT GROWTH**

(\$bn)



# **NET INTEREST MARGIN LOWER**

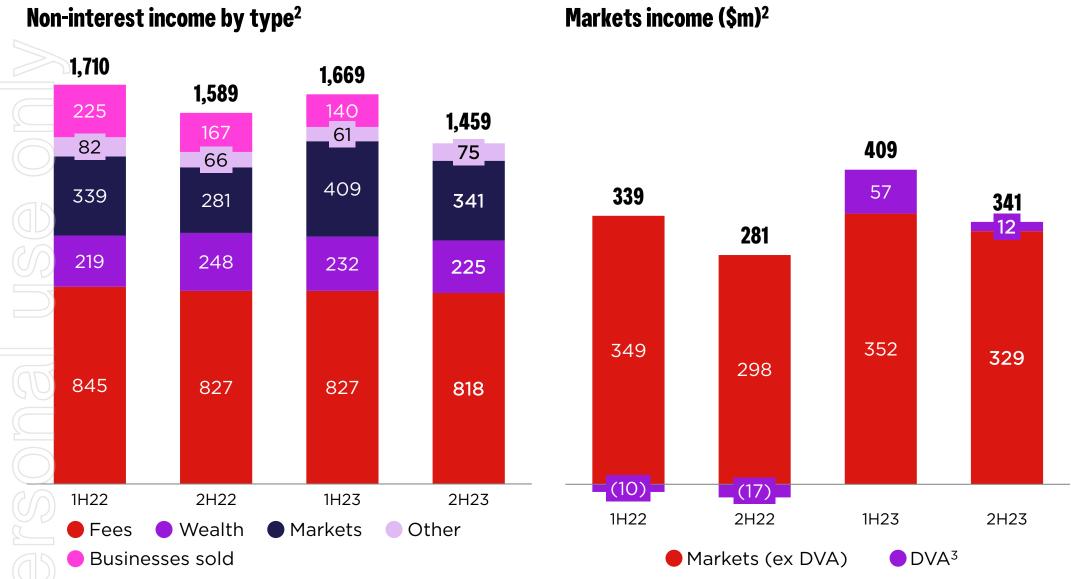
(%)





# **NON-INTEREST INCOME 5% LOWER**<sup>1</sup>

(\$m)

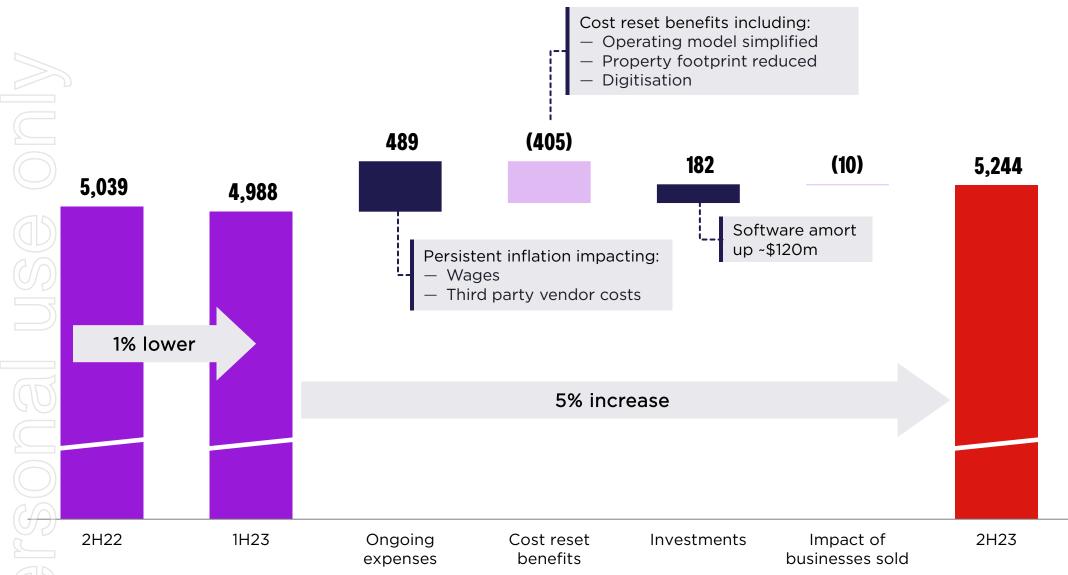






# **2H23 EXPENSES, INVESTMENT UP**

 $($m)^1$ 

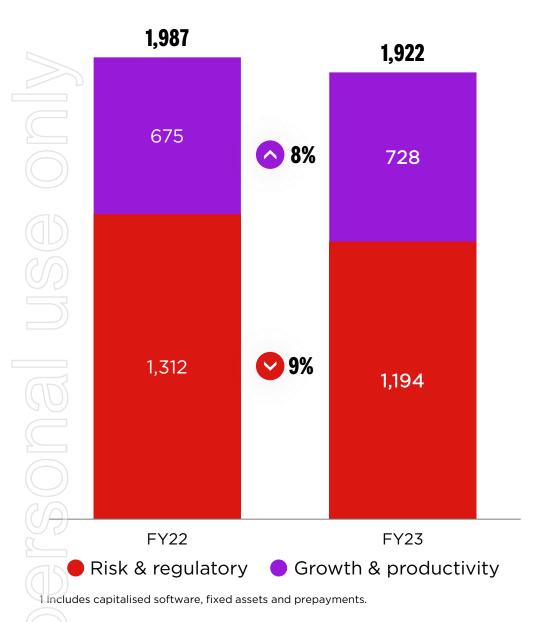


1 Excludes the impact of Notable Items.



# **INVESTMENTS TILT TOWARD GROWTH & PRODUCTIVITY**

(\$m)



# Growth and productivity investment increased

- Mortgage origination platform
- Digital capability
- Corporate cash management platform
- Business process simplification

# **Investment in risk and regulatory**

- CORE program
- APRA Basel III
- RBNZ BS11
- Payments
- APRA data collection
- Financial crime & cyber

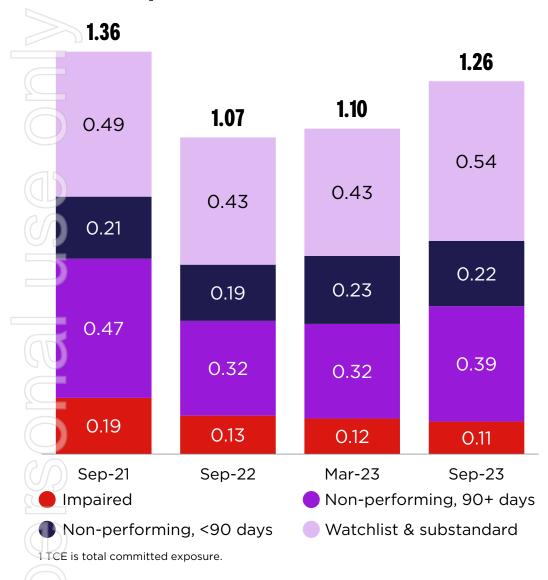
Investment spend (\$m)	FY22	FY23
Expensed	883	816
Capitalised <sup>1</sup>	1,104	1,106
Total investment spend	1,987	1,922
Amortisation expense	621	545

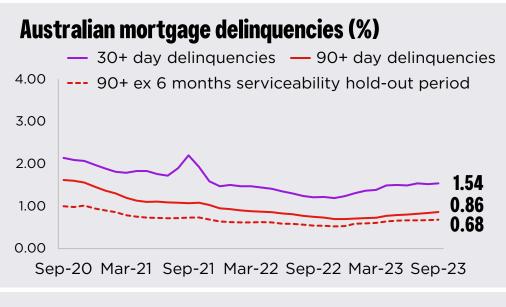
Capitalisation of investment mainly reflects spend on strategic platforms and infrastructure

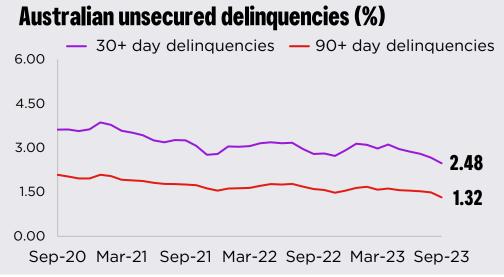


# CREDIT QUALITY RESILIENT, SMALL LIFT IN ARREARS

# Stressed exposures as a % of TCE<sup>1</sup>



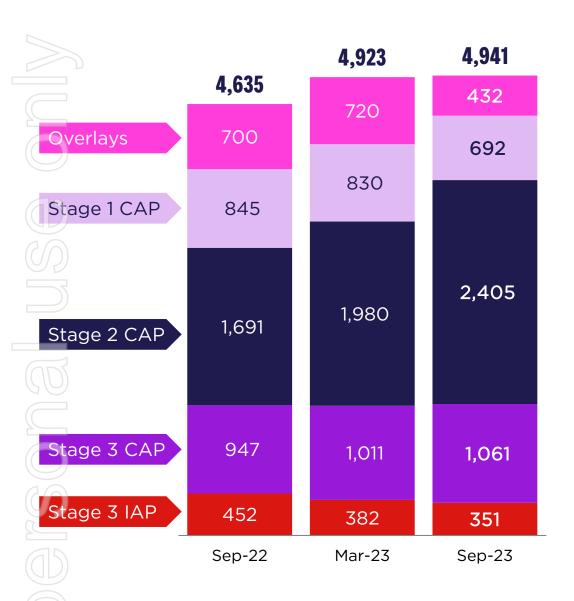






# **IMPAIRMENT PROVISIONS \$1.5BN ABOVE BASE CASE**

(\$m)



#### CAP to credit RWA of 1.35%, up 2bps

#### Overlays reduced

For mortgages, construction and NZ weather events

#### Stage 2 CAP higher

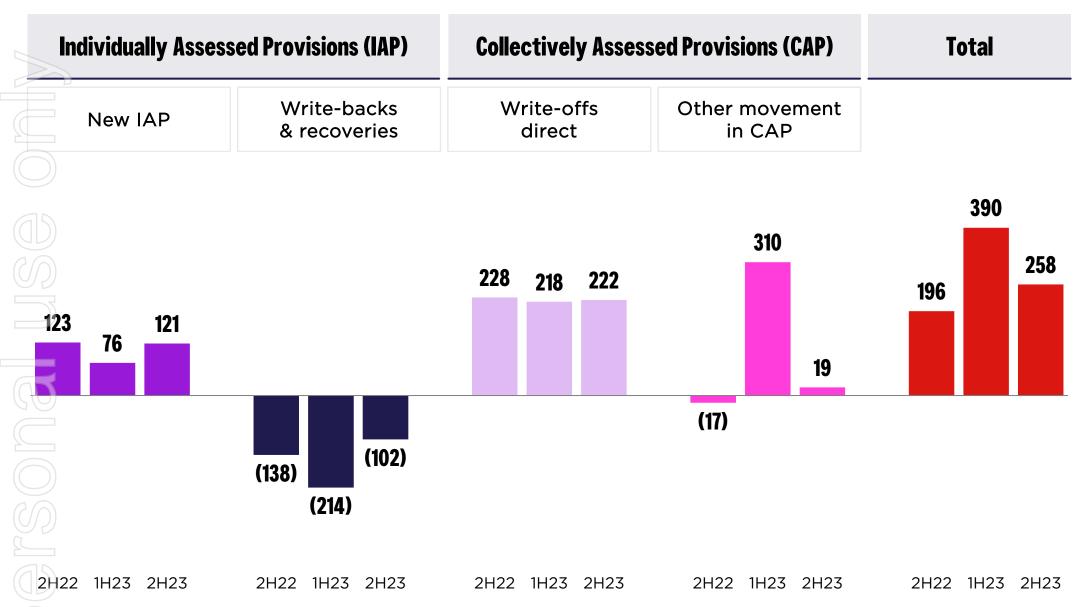
- Modest downgrades to watchlist & substandard
- Commercial property price forecast
- Interest rate forecast updates
- Increased mortgage early cycle mortgage delinquencies

Forecasts for	Base case		Downside	
base case ECL <sup>2</sup>	2023	2024	Trough / peak <sup>3</sup>	
GDP growth	1.2%	1.6%	(6%)	
Unemployment	3.9%	4.7%	11%	
Residential property prices	5.8%	4.0%	(27%)	
Commercial property prices	(15.0%)	(0.5%)	(32%)	



# **CREDIT IMPAIRMENT CHARGE COMPOSITION**

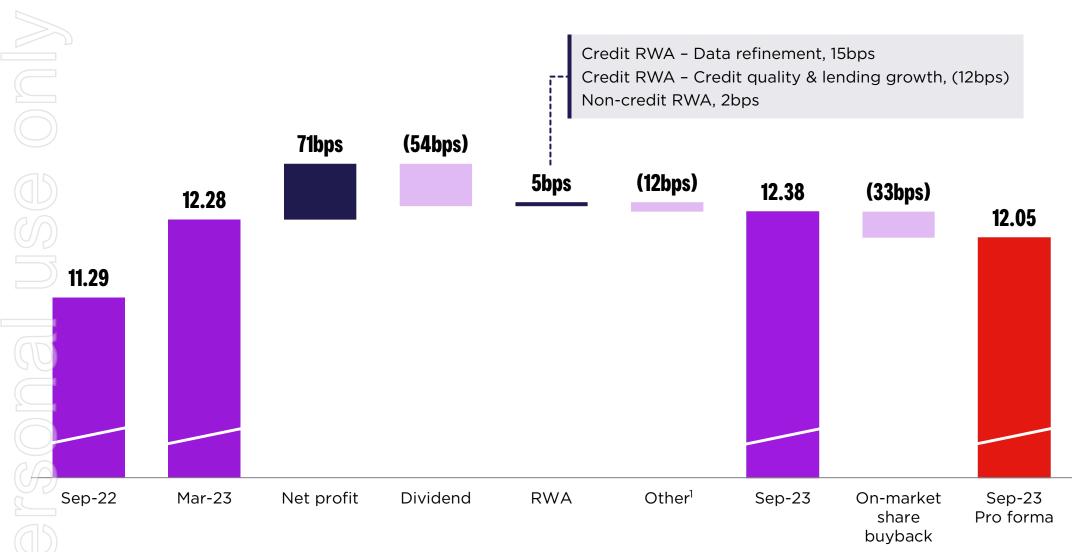
(\$m)





# CAPITAL ABOVE TOP END OF TARGET OPERATING RANGE

CET1 Capital ratio (%)







# 1H24 CONSIDERATIONS<sup>1</sup>



## Revenue

- System credit growth steady
  - 2H23 Core NIM 1.84%, Exit 1.81%<sup>2</sup>
  - Sensitive to interest rate moves
  - · Lending remains competitive
  - · Higher earnings on capital
  - Deposits competition, mix impact offset by hedged deposits
  - Small drag from higher funding costs



# **Reporting changes**

Retained specialist businesses included in Business & Wealth division



## **Expenses**

- Persistent inflation
- Software amortisation headwind
- Risk & reg spend to remain elevated
- Focused on cost reset



# **Credit quality & balance sheet**

- Credit quality resilient, expect some deterioration
- Retain strong balance sheet settings
- Ongoing opportunity for capital management<sup>3</sup>

The information on this page contains 'forward-looking statements' and statements of expectation reflecting Westpac's current views on future events. They are subject to change without notice and certain risks, uncertainties and assumptions which are, in many instances, beyond its control. They have been based upon management's expectations and beliefs concerning future developments and their potential effect on Westpac. Should one or more of the risks or uncertainties materialise, or should underlying assumptions prove incorrect, actual results may differ materially from those expressed or implied in such statements. Investors should not place undue reliance on forward-looking statements and statements of expectation. Except as required by law, Westpac is not responsible for updating, or obliged to update, any matter arising after the date of this presentation. The information in this page is subject to the information in Westpac's ASX filings, including in its 2023 Annual Report and elsewhere in this presentation. 2 Exit refers to Core NIM for the month of Sep-23. 3 Subject to market conditions and regulatory requirements.



# PETER KING

Chief Executive Officer





# A STRATEGY FOR GROWTH AND RETURN

**OUR PURPOSE** 

Creating better futures together

**AMBITION** 

To be our customers' #1 bank and partner through life

**PILLARS** 

Customer care at the heart

Easy to do business with Expert solutions and tools

Advocate for positive change

**FOUNDATIONS** 

Strong balance sheet

Proactive Risk Management and Risk Culture Data-informed insights and decisioning

Passionate people who make a difference

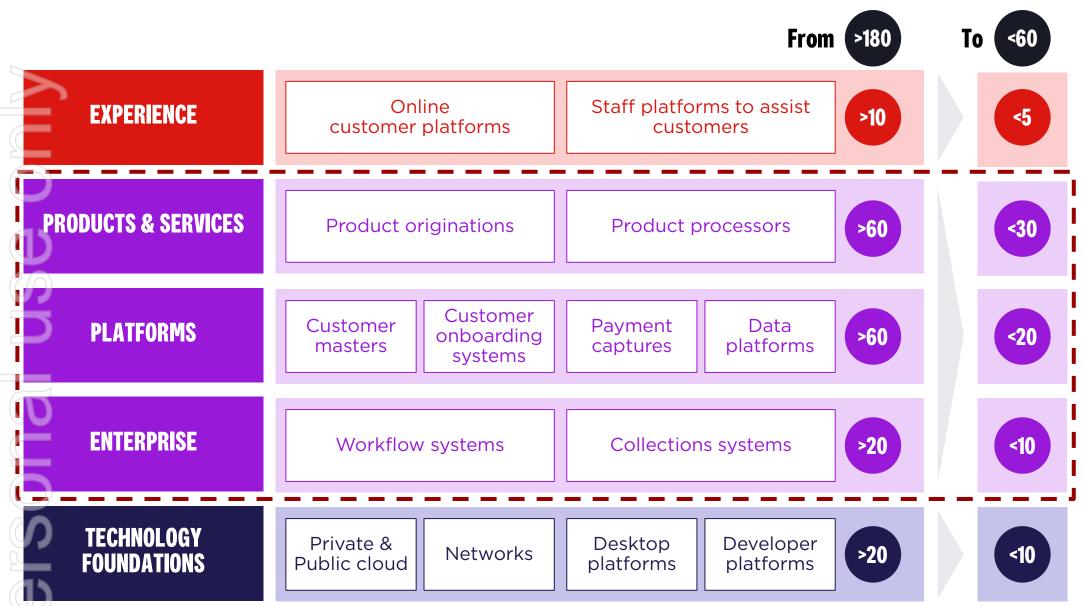
**MEASURES** 

Return on tangible equity

Market position



# **ACCELERATING TECHNOLOGY SIMPLIFICATION<sup>1</sup>**



Refers to Australian banking system simplification. This page contains 'forward looking statements' and statements of expectation. Please refer to the disclaimer on page 134.



# **INVESTMENT OUTCOMES**<sup>1</sup>

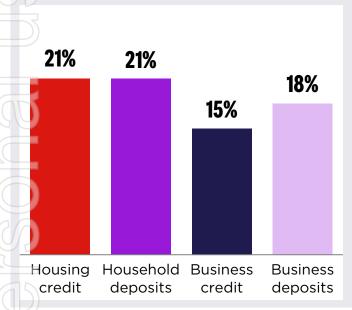
# **Target market growth**

Improve customer experience

- NPS in scorecards
- Simple digital processes

Maintain market share in key lending and deposit segments

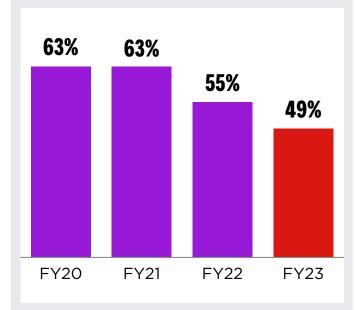
# Market share Sep-23<sup>2</sup>



## **Increase return**

- Close cost to income ratio gap to peers in medium term
  - Reduce cost of change
  - Reduce run costs
- Reduce operational risk

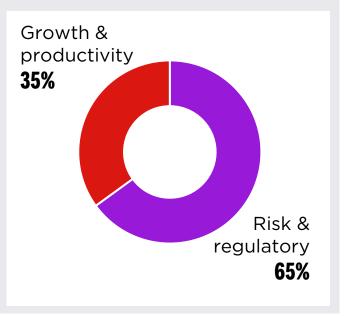
#### **Cost to income ratio**



# **Investment spend**

- Shift towards growth and productivity
- Support strategy and technology simplification
- Expected investment ~\$2bn pa

# **Average FY20-FY23**



This page contains 'forward looking statements' and statements of expectation. Please refer to the disclaimer on page 134. 2 Based on ADI System as published in the Monthly ADI statistics by APRA. Business includes WIB.



# **FY23 HIGHLIGHTS**



STRENGTHENED CUSTOMER FRANCHISE



IMPROVED FINANCIAL RESULT



BALANCE SHEET MOMENTUM



COMPLETED PORTFOLIO SIMPLIFICATION



ACCELERATING TECHNOLOGY SIMPLIFICATION



# INVESTOR DISCUSSION PACK





# **OVERVIEW**



Supporting our customers, shareholders, employees, community and environment

#### **SHAREHOLDERS**

#### **CUSTOMERS**

#### **OUR PEOPLE**

## COMMUNITY

#### **ENVIRONMENT**

# \$7,195m

Net Profit, up 26%

#### 13 million

Customers across the Group

#### **75**

Organisational Health Index, above global median

#### \$3.4bn

Taxes paid globally, including the bank levy

#### 66%

Reduction in scope 1 and 2 emissions from our 2021 baseline

## \$6.5bn

\$5bn dividends and returning \$1.5bn capital via on-market share buyback

#### #1

Mobile Banking App<sup>1</sup>

#### 49%

Women in senior leadership<sup>2</sup>

# 50-year

Westpac Lifesaver Rescue Helicopter Service partnership

#### **12**

Net-Zero Banking Alliance emission reduction targets

## 12.38%

Common equity tier 1 capital ratio, comfortably above top of operating target range

#### \$34bn

Net new loans

## 36,146

Employees<sup>3</sup>

#### \$27.9m

Spent with diverse suppliers<sup>4</sup>

#### 100%

Sourcing equivalent of 100% of Australian direct electricity demand from renewable energy<sup>6</sup>

#### 9.0%

Total shareholder return

#### \$28bn

Net new customer deposits

#### \$6.1bn

Paid to our people

#### \$171m

In community investment<sup>4,5</sup>

#### 7%

Reduction in exposure to fossil fuel energy value chain over the year<sup>7</sup>

**estbac** Group

The Forrester Digital Experience Review: Australian Mobile Banking Apps, Q4 2023. 2 Senior leadership includes executive team, general managers and their direct reports (excluding administrative or support roles). 3 Full time equivalent at 30 Sep-23. 4 Refer to the 2023 Sustainability Index and Datasheet for more information on the definitions. 5 Figure includes commercial sponsorships and foregone fee revenue. 6 From Apr-23. 7 Our fossil fuel energy value chain includes the following sectors: oil and gas (exploration; extraction and terminals, refining, distribution and retail); fuel retailing; thermal coal mining; coal ports; and electricity supply (generation from fossil fuels only: gas; black coal; brown coal; liquid fuel). Refer to the FY23 Sustainability Index and Datasheet for more information on the definitions of these sectors and additional metrics (including metallurgical coal mining).

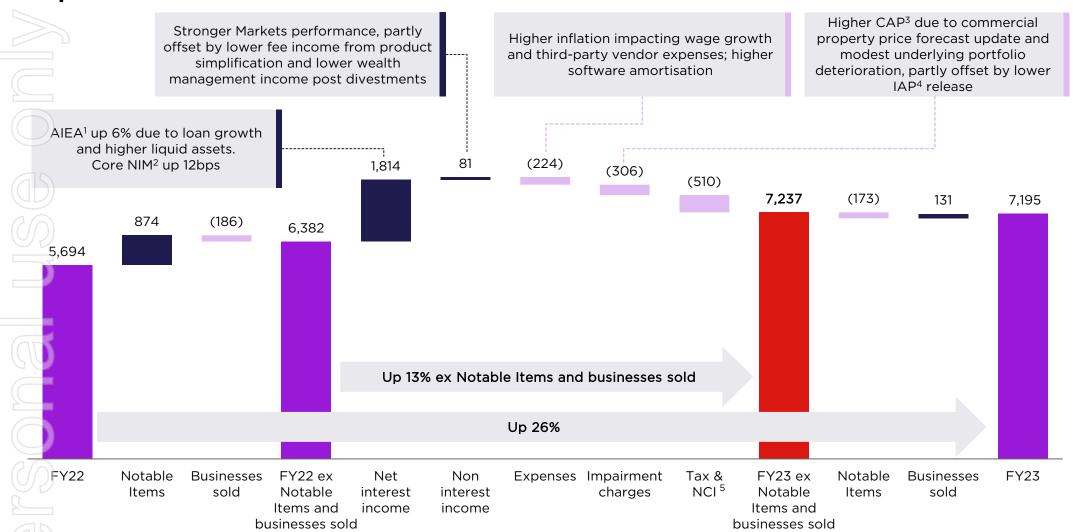
# **EARNINGS DRIVERS**

2023 Full year financial results



### **FY23 NET PROFIT**

#### Net profit FY22 - FY23 (\$m)

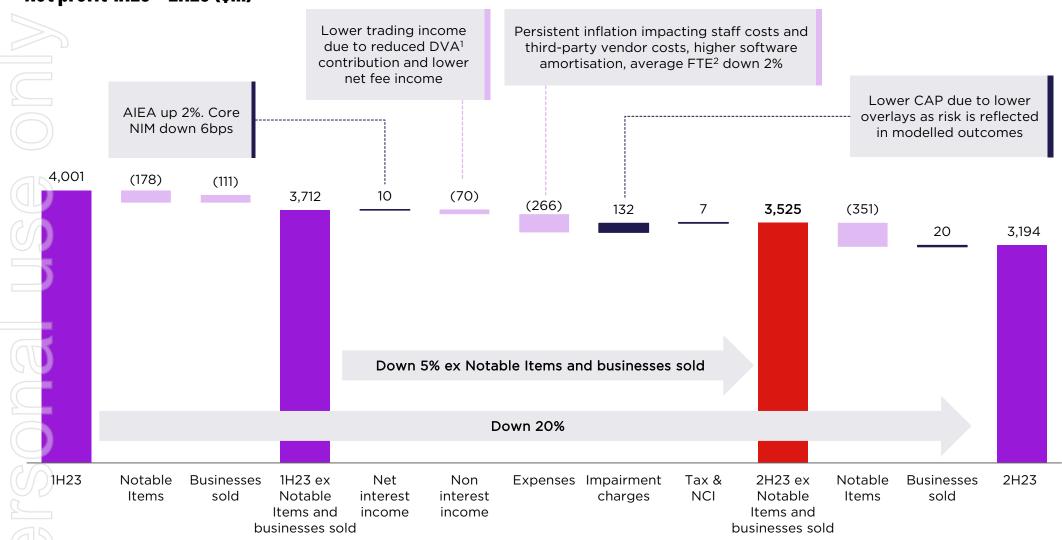


Average interest-earning assets (AIEA). 2 Net interest margin (NIM). 3 Collectively assessed provisions (CAP). 4 Individually assessed provisions (IAP). 5 Non-controlling interests (NCI).



### **2H23 NET PROFIT**





1 Derivative valuation adjustments (DVA). 2 Full time equivalent (FTE).



#### WESTPAC USES NET PROFIT AFTER TAX TO ASSESS FINANCIAL PERFORMANCE AT BOTH A GROUP AND SEGMENT LEVEL

Notable Items are shown separately to clarify underlying operating performance and fall into the following categories:

Large items that are not reflective of the Group's ordinary operations which may include:

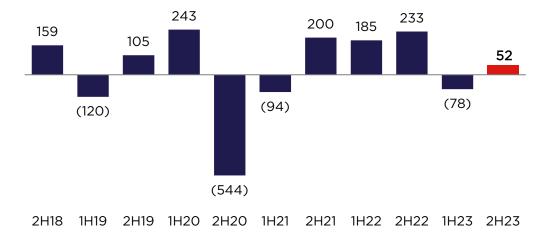
- Provisions for remediation, litigation, fines and penalties
- The impact of asset sales and revaluations
- The write-down of assets (including goodwill and capitalised software)
- Restructuring costs

#### Hedging items:

- · Unrealised fair value gains and losses on economic hedges that do not qualify for hedge accounting
- Net ineffectiveness on qualifying hedges

Notable Items (\$m after tax)	2H22	1H23	2H23	FY22	FY23
Asset sales and revaluations	(1,089)	256	-	(876)	256
Provisions for remediation, litigation, fines and penalties	(68)	-	(176)	(133)	(176)
Restructuring costs	-	-	(140)	-	(140)
Asset write-downs	(129)	-	(87)	(283)	(87)
Hedging items	233	(78)	52	418	(26)
Total Notable Items	(1,053)	178	(351)	(874)	(173)

#### **Hedging items (\$m)**

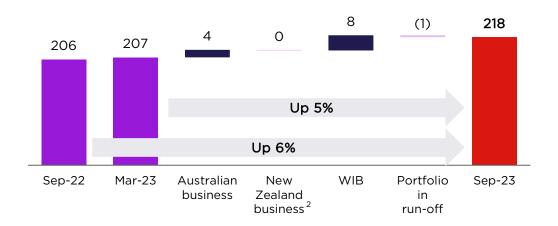




#### **Composition of gross loans (% of total)**



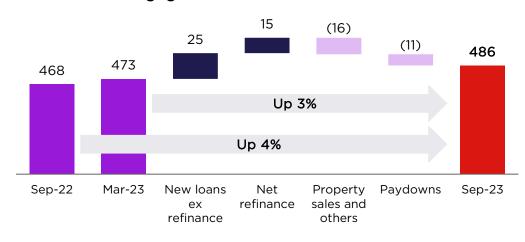
#### **Business and institutional lending (\$bn)**



#### Mortgages and personal lending (\$bn)



#### Australian mortgages (\$bn)

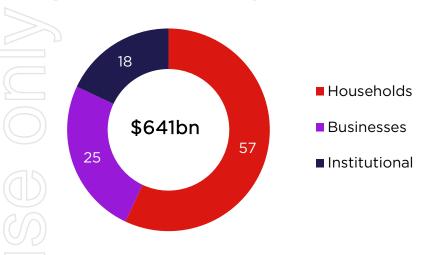


Charts may not add due to rounding

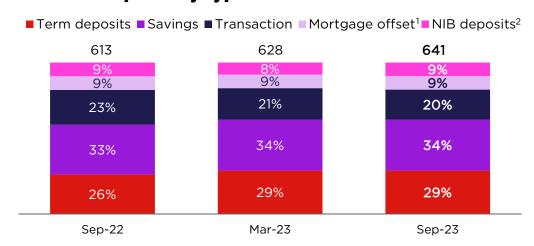
1 A\$. Increase in local currency was NZ\$0.5 billion. 2 A\$. Increase in local currency was NZ\$0.6 billion.



#### **Composition of customer deposits (% of total)**



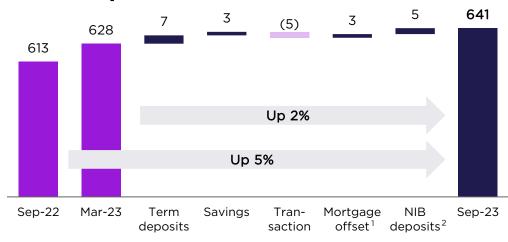
#### **Customer deposits by type (%)**



#### **Customer deposits by segment (\$bn)**



#### **Customer deposit movements (\$bn)**



1 Australian offset deposit balances only. 2 Non-interest bearing (NIB). 3 A\$. Movement in local currency remained flat over the half.



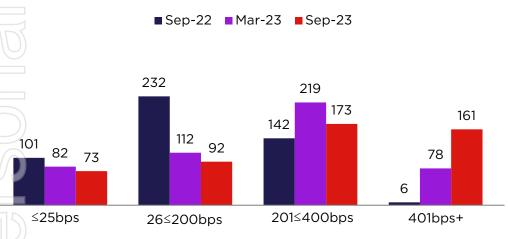
### **NET INTEREST MARGIN**

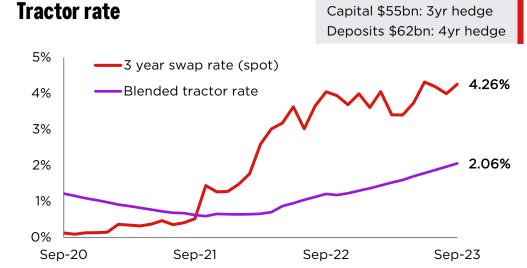
#### **Net interest margin (% and bps)**



Composition of Group NIM (%)	1H23	2H23	FY23
Core NIM	1.90	1.84	1.87
Treasury & Markets	0.08	0.10	0.09
Core NIM, Treasury & Markets <sup>3</sup>	1.98	1.94	1.96
Notable Items: Hedging	(0.02)	0.00	(0.01)
Group NIM	1.96	1.94	1.95

#### Australian deposit balances by interest rate bands (\$bn)



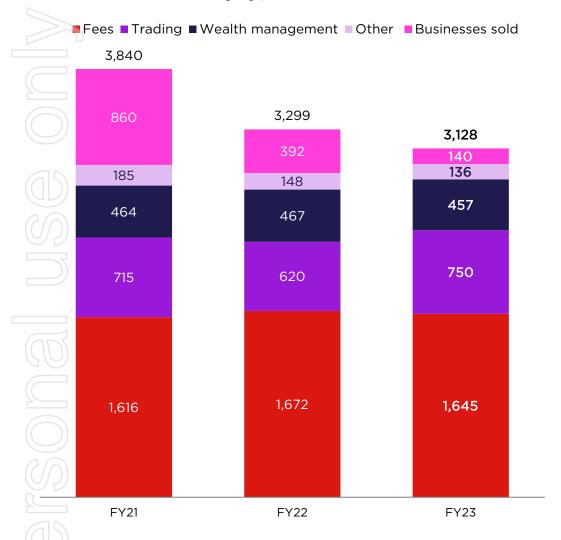


Group net interest margin excluding Notable Items, Treasury & Markets. 2 Exit refers to Core NIM for the month of Sep-23. 3 On statutory profit basis. 4 Excludes mortgage offset balances. Prior period numbers have been updated.

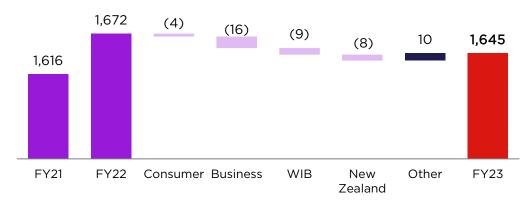


# **NON-INTEREST INCOME<sup>1</sup>**

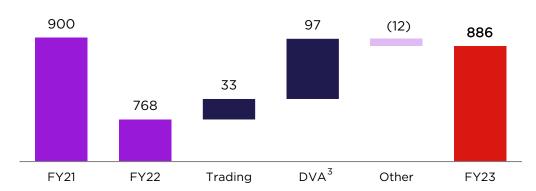
#### Non-interest income by type (\$m)



#### Net fee income (\$m)<sup>2</sup>



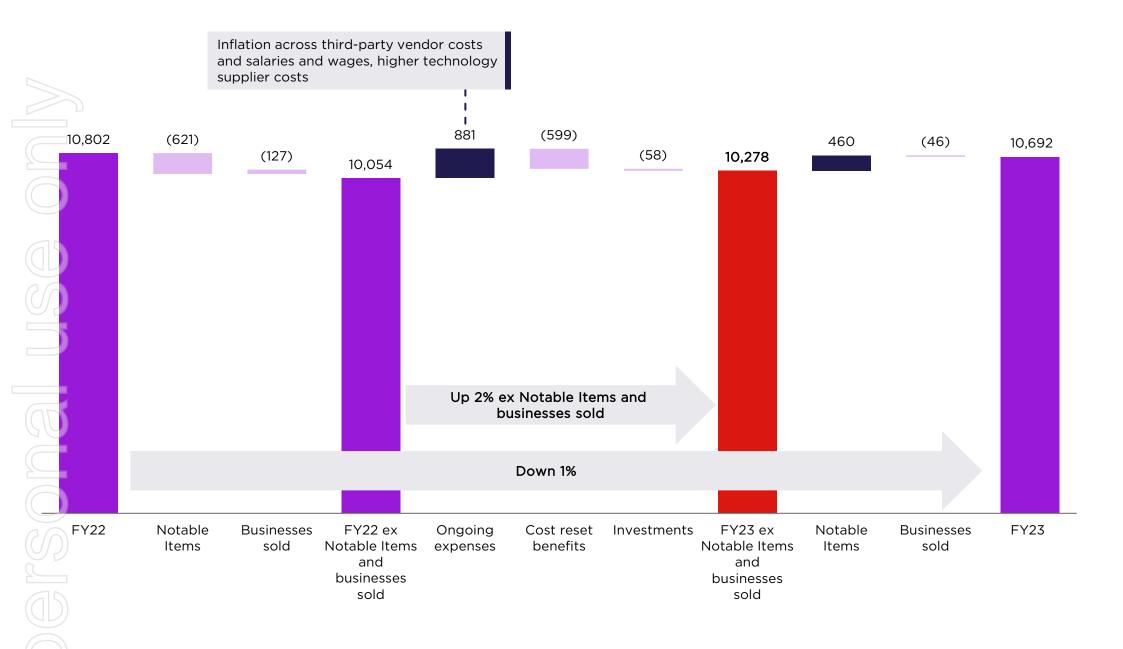
#### Trading and other (\$m)<sup>2</sup>



Excluding Notable Items. 2 Excluding businesses sold. 3 Derivative valuation adjustment (DVA) has been revised to include funding value adjustment and credit value adjustment (CVA). Previously DVA included only CVA.



# **EXPENSES**





# **SELECT COST RESET INITIATIVES**

	Metric	FY20	FY22	FY23
PORTFOLIO SIMPLIFICATION	<ul><li>Sale of non-core businesses</li><li>Completion of sales</li></ul>	1 under sale agreement	7 completed 2 under sale agreement	10 transactions completed <sup>7</sup>
)	<ul> <li>Mortgages processed on digital origination platform<sup>1</sup></li> </ul>	32%	82%	87%
BUSINESS	<ul> <li>Consumer sales via digital<sup>2</sup></li> </ul>	42%	43%	44%
SIMPLIFICATION	<ul> <li>Branch transactions</li> </ul>	29 million	23 million	22 million
Š	<ul> <li>Number of products<sup>3</sup></li> </ul>	1,191	808	747
	<ul> <li>Offshore locations<sup>4</sup></li> </ul>	8	7	5
ORGANISATIONAL _	<ul> <li>Corporate property<sup>5</sup></li> </ul>	301k sqm	Flat sqm	(22%) sqm
SIMPLIFICATION	<ul><li>Co-located branches</li></ul>	-	27	82
S O	<ul> <li>Reduce head office roles ~20%<sup>6</sup></li> </ul>	-	(12%)	(16%)

<sup>1</sup> Percentage of home loan applications through digital mortgage origination platform for 1st party lending (excl. RAMS). In 2H23: 95%. 2 Refer to page 132 for definition. 3 Includes products for sale and not for sale across Australia and New Zealand, except for institutional products which are for sale only. 4 Represents international locations excluding New Zealand and Westpac Pacific. 5 Reduction represents decrease on baseline. 6 Reduction represents decrease on baseline being FY21. 7 Cumulative. Three business sales completed in FY23. The transfer of BT Private Portfolio Management completed on 1 Oct-23.



200
Applications decommissioned

>500,000

Automated customer interactions

1201

Consolidated contact centre platform

402

Reduction in data centres

27%

Reduction in printed statements

~\$100M

Expense savings

1,159

Components removed<sup>1</sup>

1604

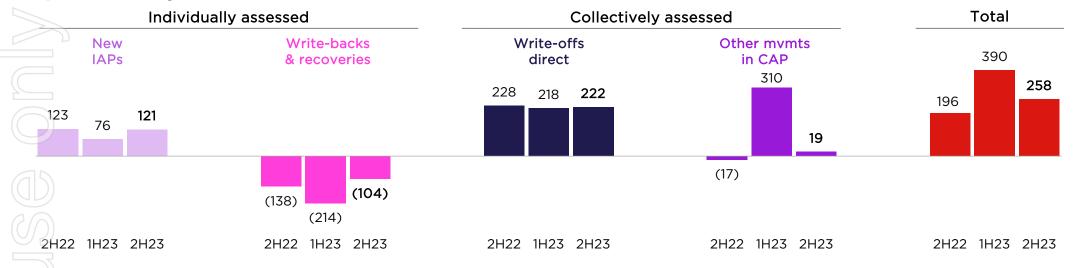
Consolidation of backup systems and processes

1 An application has many components including database, servers, etc. When we decommission an application, we have to systematically remove all its components.

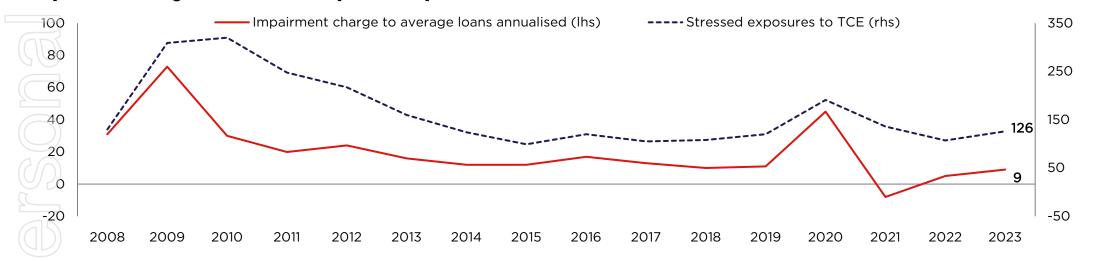


# **2H23 IMPAIRMENT CHARGE OF \$258M**

#### Impairment charges (\$m)



#### Impairment charges and stressed exposures (bps)





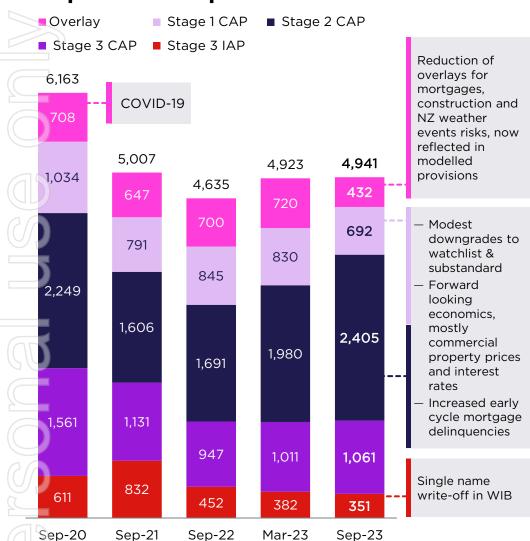
# CREDIT QUALITY AND PROVISIONS

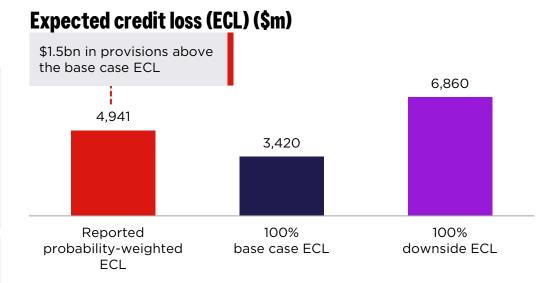
2023 Full year financial results



# **PROVISIONS FOR EXPECTED CREDIT LOSS**

#### Total provisions for expected credit losses<sup>1</sup> (\$m)





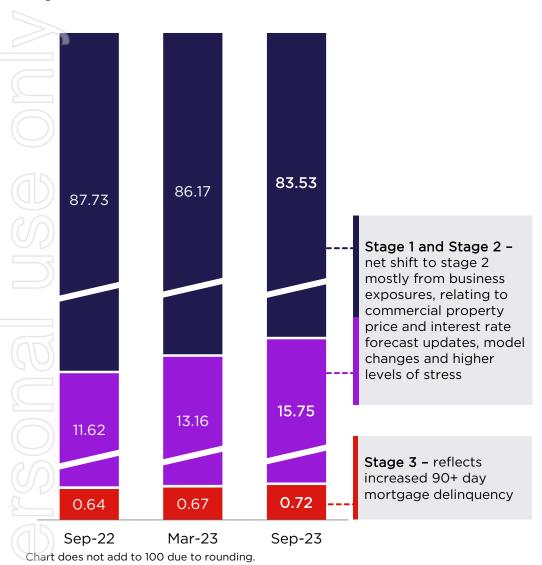
Forecasts for	Base	Downside	
base case ECL <sup>2</sup>	2023	2024	Trough / peak <sup>3</sup>
GDP growth	1.2%	1.6%	(6%)
Unemployment	3.9%	4.7%	11%
Residential property prices	5.8%	4.0%	(27%)
Commercial property prices	(15.0%)	(0.5%)	(32%)

Includes provisions for debt securities. 2 Forecast date is 18 September 2023. 3 These key economic indicators represent trough or peak values that characterise the scenarios considered in setting downside severity. Residential and commercial forecasts represent cumulative reduction over a two-year period.



# **PROVISION COVER**

#### **Exposures as a % of TCE**



#### **Key ratios**

	Sep-22	Mar-23	Sep-23
Provisions to gross loans (bps)	62	65	63
Impaired asset provisions to impaired assets (%)	48	43	43
Collectively assessed provisions to credit RWA (bps)	116	133	135

#### **Provisioning to TCE (%)**

	Sep-22	Mar-23	Sep-23
Stage 1	0.09	0.09	0.07
Stage 2			
Non-stressed	1.35	1.33	1.21
Stressed	11.05	10.93	8.74
Stage 3 (non-performing)			
Not impaired	11.07	11.06	11.48
Impaired	47.97	42.81	43.48
Total	0.39	0.40	0.41



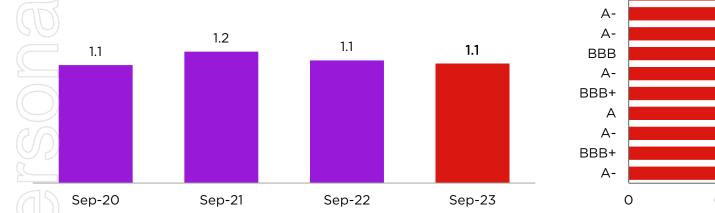
### **PORTFOLIO COMPOSITION**

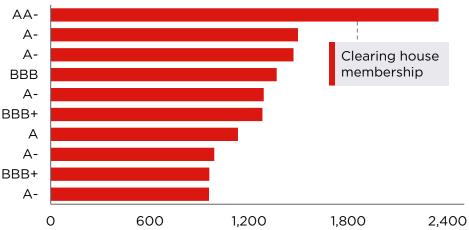
#### Total committed exposure (TCE) by risk grade at 30 September 2023 (\$m)

Standard and Poor's risk grade <sup>1</sup>	Australia	NZ / Pacific	Other overseas	Group	% of total
AAA to AA-	208,217	24,581	14,158	246,956	20%
A+ to A-	38,948	6,195	10,313	55,456	4%
BBB+ to BBB-	75,487	11,022	8,012	94,521	8%
BB+ to BB	78,835	13,852	1,019	93,706	8%
BB- to B+	53,067	9,025	2	62,094	5%
<b+< th=""><th>7,193</th><th>2,613</th><th>37</th><th>9,843</th><th>1%</th></b+<>	7,193	2,613	37	9,843	1%
Mortgages	550,893	72,795	-	623,688	51%
Other consumer products	27,652	3,668	-	31,320	3%
TCE	1,040,292	143,751	33,541	1,217,584	
TCE at 31 March 2023	1,038,042	144,132	38,116	1,220,290	
Exposure by region <sup>2</sup> (%)	85%	12%	3%		100%

# Top 10 institutional exposures to corporations and NBFIs<sup>3</sup> (% of TCE)

# Top 10 exposures to corporations & NBFIs at 30 September 2023 (\$m)<sup>4</sup>



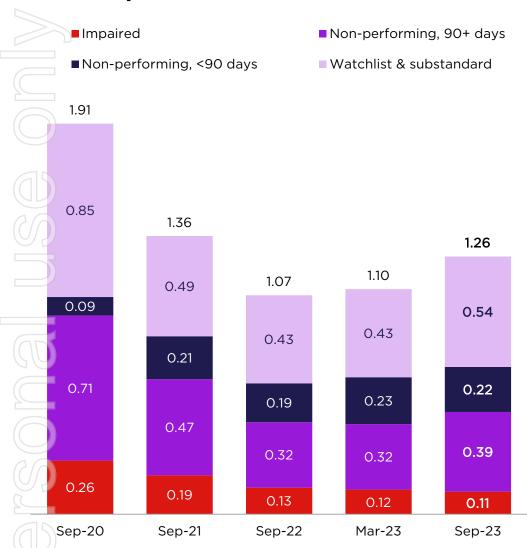


Risk grade equivalent. 2 Region is based on booking office. 3 NBFI is non-bank financial institutions. 4 Institutional counterparties; S&P rating or equivalent.

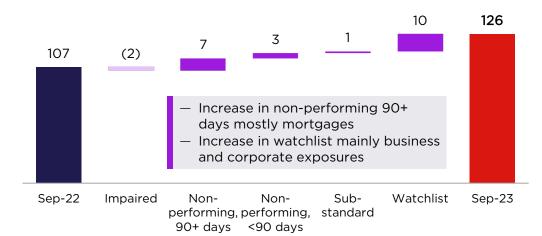


# **CREDIT QUALITY METRICS**

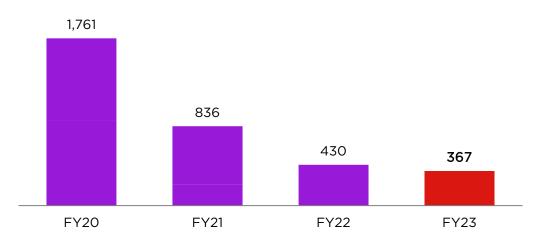
#### Stressed exposures as a % of TCE



#### **Movement in stress categories (bps)**



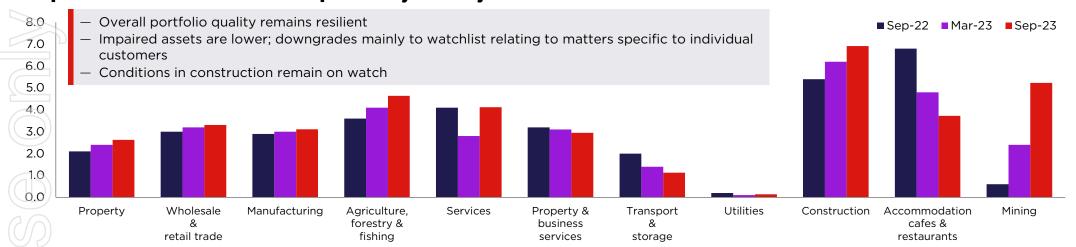
#### New and increased gross impaired assets (\$m)





# **CREDIT QUALITY ACROSS SECTORS**

#### Corporate and business stressed exposures by industry sector (%)



#### **Exposure and credit quality by sector**

Sector		Finance & Insurance <sup>1</sup>	Property <sup>2</sup>	Wholesale & retail trade	Manufacturing	Agriculture, forestry & fishing	Services <sup>3</sup>	Property & business services	Transport & storage	Utilities	Construction	Accomm, cafes & restaurants	Mining
( <u>U</u>	Sep-23	188.2	80.1	30.4	24.6	24.0	26.1	22.4	17.1	17.2	12.7	10.7	7.8
TCE (\$bn)													
	Mar-23	205.6	78.8	29.0	24.2	23.9	23.7	22.0	17.3	16.9	11.9	10.2	8.7
GE 1 (0/) F6	Sep-23	0.1	2.6	3.3	3.1	4.6	4.1	3.0	1.1	0.1	6.9	3.7	5.2
Stressed (%) 5,6	Mar-23	0.1	2.4	3.2	3.0	4.1	2.8	3.1	1.4	0.1	6.2	4.8	2.4
	1101 Z3	<u> </u>	2.4	J.Z	5.0		2.0	J.1		O.1	0.2	4.0	
	Sep-23	0.0	0.1	0.4	0.4	0.2	0.3	0.5	0.1	0.0	0.6	0.4	0.1
Impaired (%) <sup>6</sup>	Mar-23	0.0	0.1	0.6	0.5	0.3	0.4	0.6	0.2	0.0	0.8	0.6	0.1

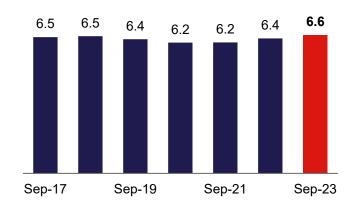
Trinance and insurance includes banks, non-banks, insurance companies and other firms providing services to the finance and insurance sectors. Includes assets held for liquidity portfolio. 2 Property includes both residential and non-residential property investors and developers and excludes real estate agents. 3 Services includes education, health & community services, cultural & recreational and personal & other services. 4 Construction includes building and non-building construction, and industries serving the construction sector. 5 Includes impaired exposures. 6 Percentage of portfolio TCE.



#### Commercial property

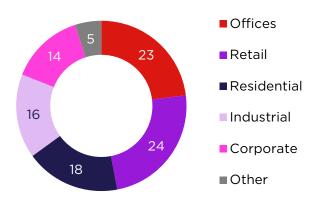
- Single credit policy, supported by industry sector concentration limits
   Maintained credit standards, with close oversight of portfolio
- Managed by specialist relationship teams, dedicated credit officers and subject matter experts
  - Limited risk appetite for lower grade office buildings
- Weighted average LVR for the Australian secured portfolio <50%</li>
   Credit policy maximum LVR at
  - origination 65%<sup>1</sup>
  - 81% fully secured<sup>2</sup>

# Commercial property exposures (% of TCE)



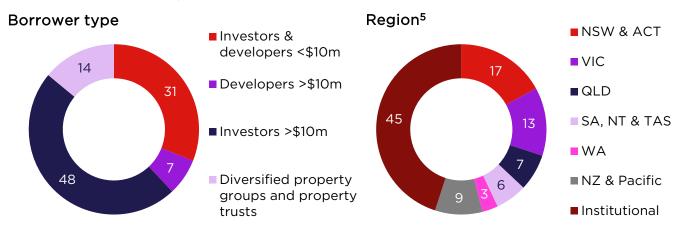
# Commercial property portfolio composition (TCE) (%)





	Sep-22	Mar-23	Sep-23
TCE (\$bn)	76.1	78.8	80.1
% of Group TCE	6.42	6.46	6.58
Lending (\$bn)	60.0	61.0	63.0
Median risk grade (S&P equivalent)	ВВ	BB-	BB-
% of portfolio graded as stressed <sup>3,4</sup>	2.07	2.38	2.63
% of portfolio impaired <sup>4</sup>	0.07	0.08	0.08

#### **Commercial property portfolio composition (TCE) (%)**



Policy exception can be made under limited circumstances. 2 Fully secured is where the exposure is less than 100% of the bank extended value of the security, which is a discount of the market value of the security. 3 Includes impaired exposures. 4 Percentage of commercial property portfolio TCE. 5 Region is based on booking office.



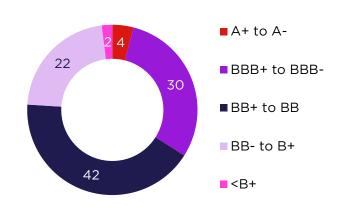
#### Commercial property - office; Construction

#### **Commercial property – office**

Sep-22	Mar-23	Sep-23
21.8	18.2	18.4
1.79	1.49	1.51
18.5	15.1	15.0
BB-	BB-	BB-
2.49	2.43	2.35
0.12	0.13	0.10
	21.8 1.79 18.5 BB- 2.49	1.79 1.49 18.5 15.1 BB- BB- 2.49 2.43

- Office exposure has reduced from 2.1% of Group TCE in Sep-20 to 1.5% in Sep-23
- Weighted towards premium, A & B grade office assets in major CBD locations
- Specialist property relationship teams manage all office exposures >TCE \$10m
- Tightened risk appetite settings for lower grade office assets since start of COVID-19

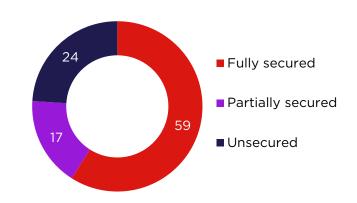
#### **S&P** equivalent risk grade



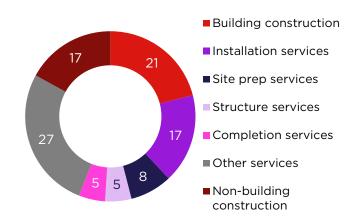
#### Construction

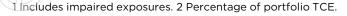
	Sep-22	Mar-23	Sep-23
TCE (\$bn)	11.5	11.9	12.7
% of Group TCE	0.97	0.97	1.05
Lending (\$bn)	7.1	7.3	7.5
% of portfolio graded as stressed <sup>1,2</sup>	5.37	6.24	6.91
% of portfolio impaired <sup>2</sup>	0.78	0.81	0.59

#### Portfolio security composition (TCE) (%)



#### Portfolio by sub-sector (TCE) (%)





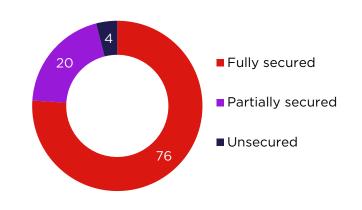


#### Accommodation, cafes and restaurants; Retail trade

#### **Accommodation, cafes and restaurants**

	Sep-22	Mar-23	Sep-23
Total committed exposure (TCE) (\$bn)	10.2	10.2	10.7
% of Group TCE	0.86	0.84	0.88
Lending (\$bn)	8.4	8.8	9.2
% of portfolio graded as stressed <sup>1,2</sup>	6.76	4.76	3.73
% of portfolio impaired²	0.56	0.60	0.37

#### Portfolio security composition (TCE) (%)



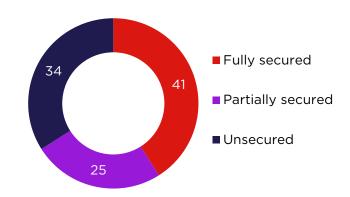
#### Portfolio by sub-sector (TCE) (%)



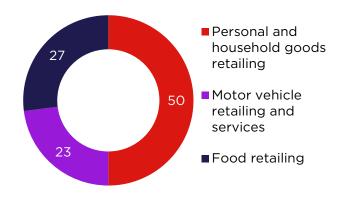
#### **Retail trade**

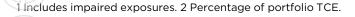
	Sep-22	Mar-23	Sep-23
TCE (\$bn)	11.9	12.4	12.8
% of Group TCE	1.00	1.01	1.05
Lending (\$bn)	8.6	7.8	8.5
% of portfolio graded as stressed <sup>1,2</sup>	3.79	3.46	3.59
% of portfolio impaired <sup>2</sup>	0.84	0.78	0.59

#### Portfolio by security composition (TCE) (%)



#### Portfolio by sub-sector (TCE) (%)







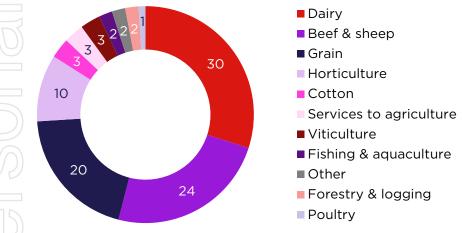
#### Agriculture; Mining

#### **Agriculture**

	Sep-22	Mar-23	Sep-23
TCE (\$bn)	23.2	23.9	24.0
% of Group TCE	1.95	1.96	1.97
Lending (\$bn)	19.8	20.4	20.7
% of portfolio graded as stressed <sup>1,2</sup>	3.55	4.11	4.64
% of portfolio in impaired <sup>2</sup>	0.24	0.25	0.18

Increase in agriculture stress ratio mainly driven by exposures moved to watchlist in New Zealand sheep & beef and fruit growing sub-sectors, and Australian fruit growing sub-sectors

#### Agriculture portfolio by sub-sector (TCE) (%)



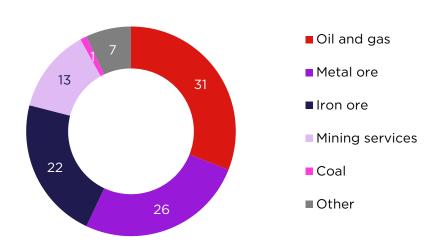
1 Includes impaired exposures. 2 Percentage of portfolio TCE.

#### Mining (incl. oil and gas)

	Sep-22	Mar-23	Sep-23
TCE (\$bn)	7.9	8.7	7.8
% of Group TCE	0.66	0.71	0.64
Lending (\$bn)	3.1	2.8	2.5
% of portfolio graded as stressed <sup>1,2</sup>	0.62	2.42	5.23
% of portfolio in impaired <sup>2</sup>	O.11	0.09	0.07

- Increase in stressed exposure relates to one large customer

#### Mining portfolio by sub-sector (TCE) (%)



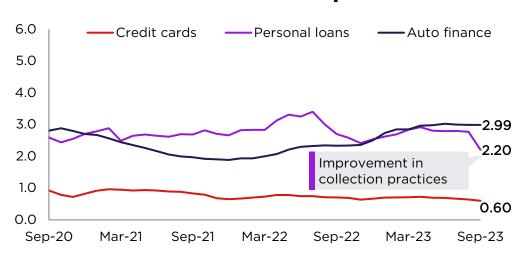


### **AUSTRALIAN CONSUMER FINANCE**

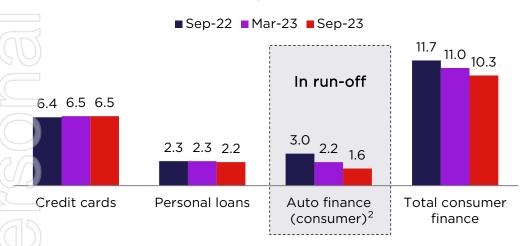
#### Australian consumer finance portfolio<sup>1</sup>

	Sep-22	Mar-23	Sep-23
Lending (\$bn)	11.7	11.0	10.3
As a % of Group loans	1.6	1.5	1.3
30+ day delinquencies (%)	2.79	2.98	2.48
90+ day delinquencies (%)	1.60	1.58	1.32

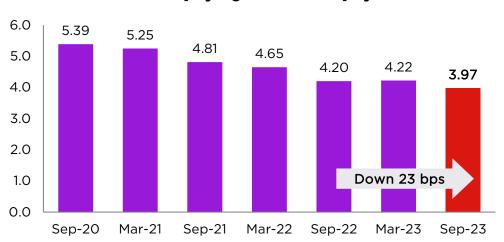
#### **Australian consumer finance 90+ delinquencies (%)**



#### Australian consumer finance portfolio (\$bn)



#### Credit card accounts paying minimum repayment (%)<sup>3</sup>



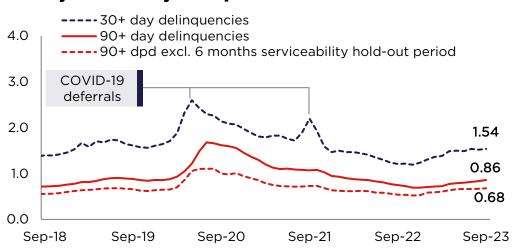
Excludes margin lending. 2 Loans to customers through dealers in Specialist Businesses. These loans will be run-down over their contractual term. 3 Minimum repayment over at least six consecutive months. Minimum repayment defined as <=5% of each months statement cycle balance.



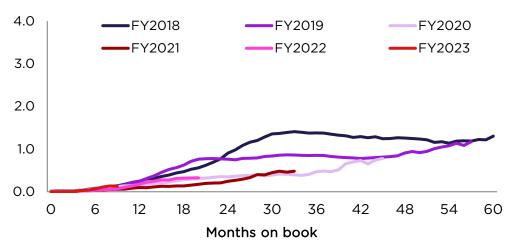
### **AUSTRALIAN MORTGAGE PORTFOLIO**

Australian mortgage portfolio	Sep-19 Pre COVID-19	Sep- 22	Mar- 23	Sep- 23
90+ day delinquencies (bps):				
Total portfolio inc. impaired mortgages	88	75	73	86
Owner occupied loans	96	73	69	84
Investment property loans	73	75	75	85
Principal & interest loans	90	78	74	89
Interest only loans	77	48	47	54
30+ day delinquencies total portfolio (bps)	161	121	139	154
	Sep-19 Pre COVID-19	Sep- 22	Mar- 23	Sep- 23
Customers in hardship <sup>1</sup> including 6mth serviceability period (by balances, bps)	67	53	50	71
Consumer properties in possession (number)	558	224	227	210
( , , , , ,				
Impaired mortgages (by balances, bps)	9	5	6	6
Impaired mortgages	9 <i>57</i>	5	6	6 21

#### 30+ day and 90+ day delinquencies (%)



#### 90+ day delinquencies by vintage (%)



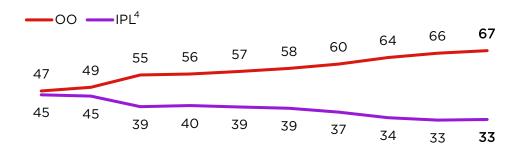
Financial hardship assistance is available to customers experiencing temporary financial difficulty, including changes in income due to illness, a relationship breakdown or natural disasters. Hardship assistance often takes the form of a reduction or deferral of repayments for a short period. 2 Mortgage loss rates for March balances are annualised, based on losses for the 6 months. Mortgage loss rates for September are actual losses for the 12 months ending.



### **AUSTRALIAN MORTGAGE PORTFOLIO COMPOSITION**

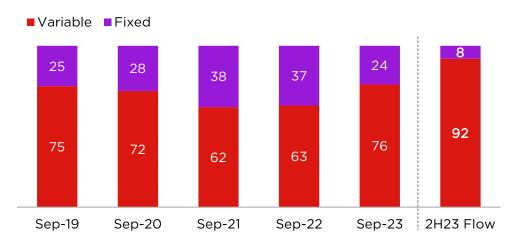
Australian mortgage portfolio	Sep-22 balance	Mar-23 balance	Sep-23 balance	2H23 flow <sup>1</sup>
Total portfolio (\$bn)	467.6	472.7	485.6	59.6
Owner occupied (OO) (%)	65.8	66.4	67.1	68.8
Investment property loans (IPL) (%)	32.6	32.2	31.6	31.1
Portfolio loan/line of credit (LOC) (%)	1.6	1.4	1.3	0.1
Variable rate / Fixed rate (%)	63/37	67/33	76/24	92/8
Interest only (I/O) (%)	13.5	13.3	12.8	14.1
Proprietary channel (%)	51.8	51.5	50.8	42.7
First home buyer <sup>2</sup> (%)	10.9	10.8	10.8	8.4
Mortgage insured (%)	14.7	14.2	13.1	6.4
	Sep-22	Mar-23	Sep-23	2H23 flow <sup>1</sup>
Average loan size³ (\$'000)	286	292	301	450
Customers ahead on repayments including offset account balances (%)				
By accounts	74	74	75	
By balances	68	69	71	

# Owner occupied / Investment property loans as a % of the Australian mortgage portfolio



Sep-14 Sep-15 Sep-16 Sep-17 Sep-18 Sep-19 Sep-20 Sep-21 Sep-22 Sep-23

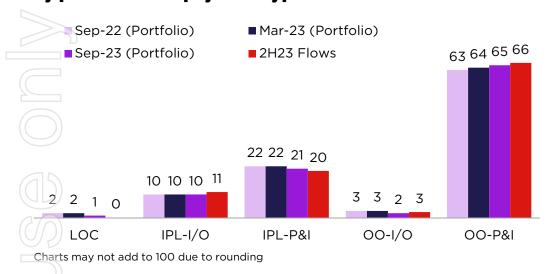
#### Portfolio by interest rate type (% by balances)



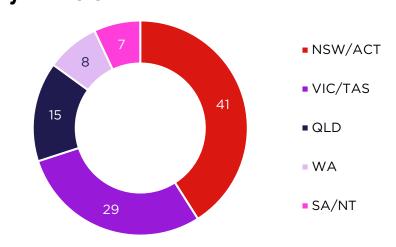
1 Flow is new mortgages settled in the 6 months ended 30 September 2023. 2 First Home Buyer % restated due to data reclassification. 3 Includes amortisation. Calculated at account level, where split loans represent more than one account. 4 IPL includes Line of Credit.



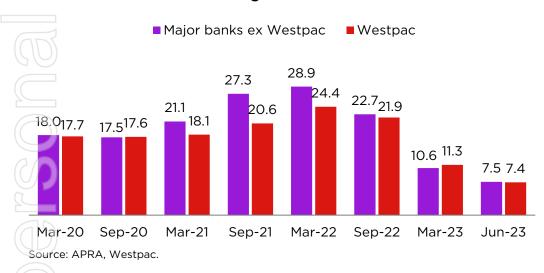
#### By product and repayment type (%)



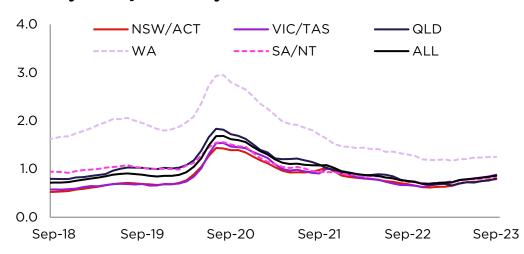
#### By State (%)



#### Debt-to-income >=6x at origination (%)



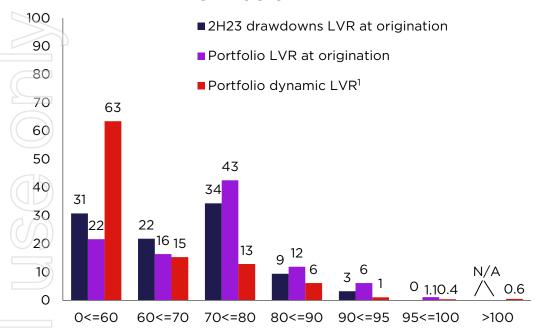
#### 90+ day delinquencies by State (%)





### **AUSTRALIAN MORTGAGE PORTFOLIO LVRS**

#### Loan-to-value ratios (LVRs) (%)

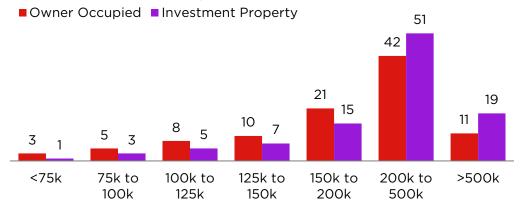


Australian morts	gage portfolio LVRs	Sep-22 balance	Mar-23 balance	Sep-23 balance
	LVR at origination (%)	73	72	72
Weighted averages <sup>2</sup>	Dynamic LVR <sup>1</sup> (%)	49	51	50
	LVR of new loans <sup>3</sup> (%)	70	68	67

#### Serviceability assessment creates a buffer for borrowers

- Loans are assessed at the higher of:
  - The customer rate, including any life-of-loan discounts, plus the serviceability buffer of 3.0%; or
  - The minimum assessment rate, called the "floor rate", currently 5.05%
- A serviceability buffer of 1.0% may be applied on an exceptions basis for certain customers seeking to refinance their loan, subject to eligibility criteria including LVR, bureau score and repayment amounts
- Interest only (I/O) loans: Assessed based on the residual principal and interest (P&I) term using the applicable P&I rate, plus a 3.0% buffer
- New fixed rate loans: Assessed on the variable rate to which the loan will revert after the fixed period, plus a buffer

# Applicant gross income band (2H23 drawdowns, % by approved limits)

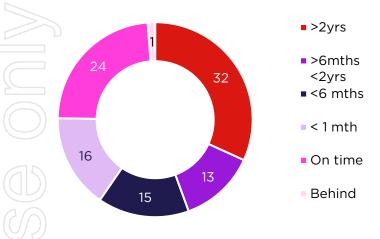


1 Dynamic LVR is the loan-to-value ratio taking into account the current loan balance, changes in security value, offset account balances and other loan adjustments. Property valuation source CoreLogic. 2 Weighted average LVR calculation considers size of outstanding balances. 3 Average LVR of new loans is on rolling 6 months.

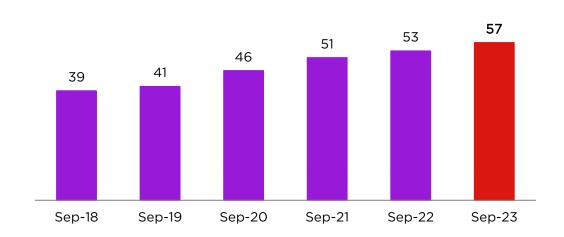


Charts may not add to 100 due to rounding

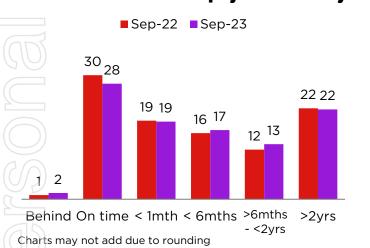
#### **Customers ahead on repayments<sup>1</sup> (% by accounts)**

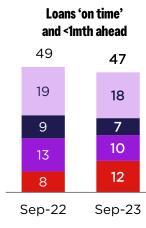


#### Offset account balances<sup>2</sup> (\$bn)



#### Customers ahead on repayments<sup>1</sup> (% by balances)





Investment property loans - (generally maintain higher balances for taxpurposes)

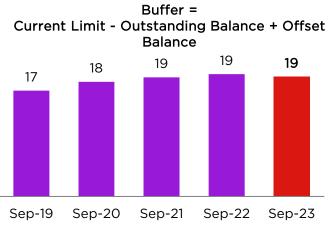
Accounts opened in the last 12 months

Structural restrictions on repayments e.g.

Residual - <1 month repayment buffer

fixed rate

#### **Buffer to balance ratio<sup>3</sup> (%)**



1 Customer loans ahead on payments exclude equity/line of credit products as there are no scheduled principal payments. Includes mortgage offset accounts. 'Behind' is more than 30 days past due. 'On time' includes up to 30 days past due. 2 Includes RAMS from Sep-20 onwards. 3 Excludes Line of Credit.

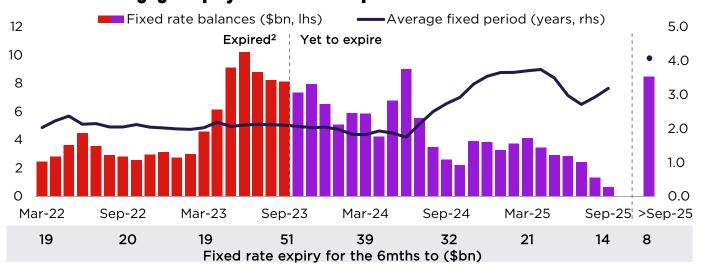


- Most fixed rate borrowers are well placed to manage higher repayments
  - Borrower characteristics similar to variable rate portfolio
  - Slightly more first home buyers and owner occupiers in the fixed rate portfolio versus variable rate portfolio, leading to moderately lower income and higher dynamic LVRs
  - 49% also have a variable rate loan

Average fixed period for the remaining fixed-rate portfolio 2.6 years

Average interest rate step up for fixed accounts expiring in 2H23 approx. 3.4%<sup>1</sup>

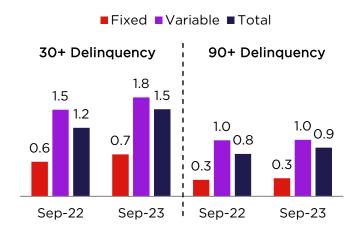
#### Fixed rate mortgage expiry schedule (\$bn per month)



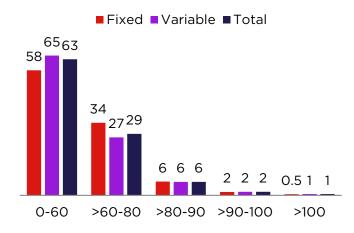
#### Portfolio by income band (%)



#### Portfolio arrears (%)



#### Portfolio by dynamic LVR<sup>3</sup> (%)



Charts may not add due to rounding

1 On a balance weighted basis. 2 Scheduled expiry for 6 months to September 2023 was \$55bn. Actual expiry \$51bn. 3 Dynamic LVR is the loan-to-value ratio taking into account the current loan balance, changes in security value, offset account balances and other loan adjustments. Property valuation source CoreLogic.



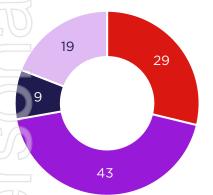
### **SUPPORTING AUSTRALIAN MORTGAGE CUSTOMERS**

- Increase in repayments greatest for those loans originated between August 2019 and June 2022, during historically low interest rate period
- \$1.7bn in loans where repayment buffer is less than 3 months and dynamic LVR is above 90%
  - Providing support to customers in difficulty
  - Currently 0.7% of total mortgage balances in hardship, with the increase reflecting more customers seeking assistance to manage repayments and higher living costs

Mortgages originated between Aug-19 and Jun-22 <sup>1</sup> (36% of the portfolio)	Dynamic LVR with no LMI		
Analysis of minimum contractual repayment at September 2023	>80%	Of which >85%	Of which >90%
Repayment buffer <12months (Total: \$132bn)	\$7.7bn	\$3.8bn	\$1.9bn
Of which repayment buffer <3months (Total: \$112bn)	\$6.9bn	\$3.4bn	\$1.7bn

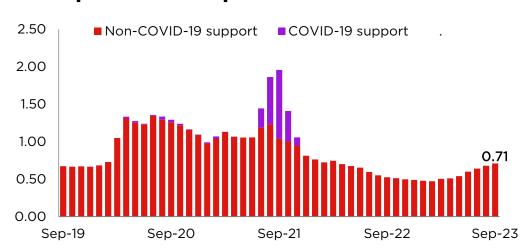
#### Hardship<sup>2</sup> balances by support solution





- Reduced repayments (temporarily)
- No repayments (temporarily)
- Capping of arrears (arrears capitalised into the principal owed, repayments are recalculated)
- Other (may include standalone term extension or other tailored solution)

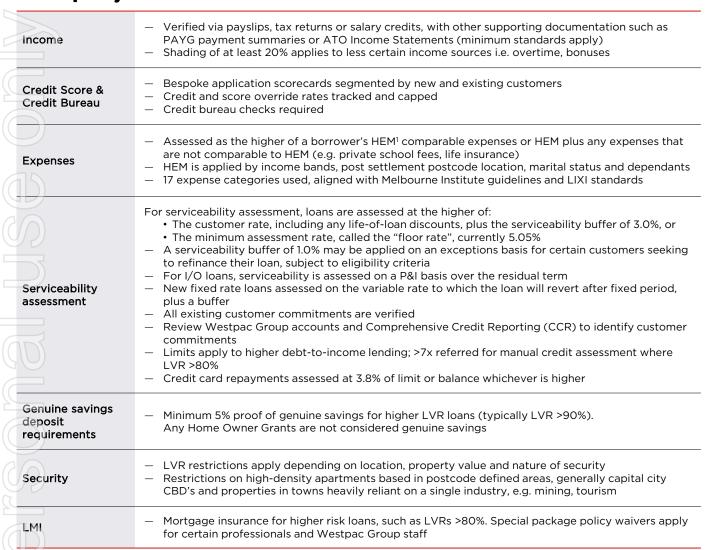
#### Hardship<sup>2</sup> balances (% of portfolio)



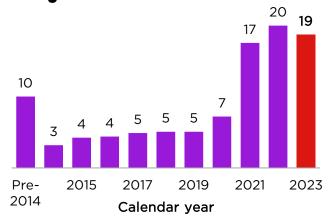
1 Excludes equity/line of credit products as there are no scheduled principal payments. 2 Financial hardship assistance is available to customers experiencing temporary financial difficulty, including changes in income due to illness, a relationship breakdown or natural disasters. Hardship assistance often takes the form of a reduction or deferral of repayments for a short period.



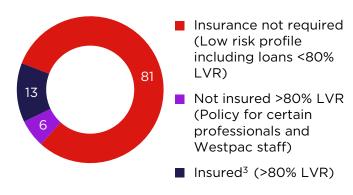
#### **Credit policy at October 2023**



# Australian mortgage portfolio by year of origination (% of total book)



# Australian mortgage portfolio by insurance profile<sup>2</sup> (%)



Charts may not add due to rounding

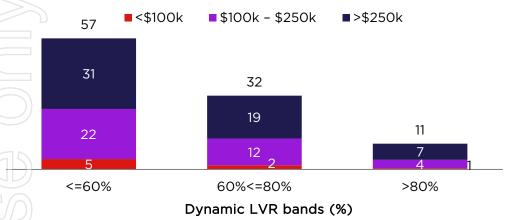
1 HEM is the Household Expenditure Measure, produced by the Melbourne Institute. 2 In 2H21 Westpac Lender's Mortgage Insurance Limited was sold to Arch Capital Group. Westpac has entered into a 10-year exclusive supply agreement for Arch to provide lenders mortgage insurance to the Group. 3 Includes loans where LMI applies to >70% LVR loans, for example, single industry towns.



# AUSTRALIAN MORTGAGE PORTFOLIO INTEREST ONLY AND INVESTMENT PROPERTY LENDING

# Interest only (I/O) lending by dynamic LVR<sup>1</sup> and income band (% of total I/O lending)

Applicant gross income bands

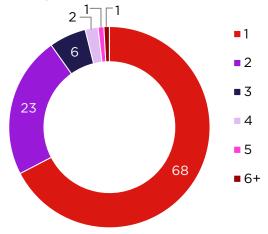


Charts may not add due to rounding

#### Scheduled I/O term expiry<sup>2</sup> (% of total I/O loans)



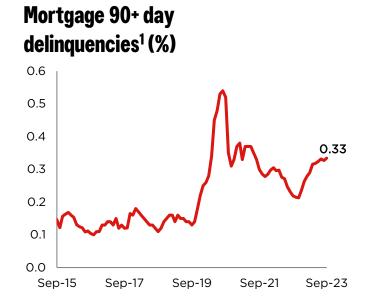
# Investment property portfolio by number of properties per customer (%)



Investment	property lending (IPL) portfolio	Sep-22	Mar-23	Sep-23
Investmen	t property loans (\$bn)	152	151	152.3
	LVR of IPL loans at origination (%)	71	71	70.4
Weighted averages	LVR of new IPL loans in the period (%)	70	69	67.8
J	Dynamic LVR <sup>1</sup> of IPL loans (%)	49	51	49.6
Average lo	an size <sup>3</sup> (\$'000)	326	330	337
	ahead on repayments ffset accounts <sup>4</sup> (%)	60	60	61.4
90+ day delinquencies (bps)		75	75	85
Annualised	loss rate (net of insurance claims) (bps)	1	0.8	1.5

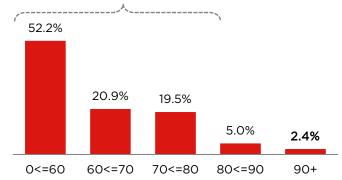
Dynamic LVR is the loan-to-value ratio taking into account the current loan balance, changes in security value, offset account balances and other loan adjustments. Property valuation source CoreLogic. 2 Based on outstanding balance. Excludes line of credit loans, I/O loans without date (including bridging loans and loans with construction purpose) and I/O loans that should have switched to P&I but for the previously announced mortgage processing error. 3 Includes amortisation. Calculated at account level where split loans represent more than one account. 4 Customer loans ahead on payments exclude equity/line of credit products as there are no scheduled principal payments.

Mortgage portfolio	Sep-22	Sep-23
Total portfolio (NZ\$bn)	63.8	65.8
Owner occupied (%)	73.3	74.1
Investment property loans (IPL) (%)	26.7	25.9
Broker introduced (%)	50.1	51.9
Proprietary channel (%)	49.9	48.1
Fixed/ variable split (%)	90/10	91/9
Interest only (I/O) (%)	17.9	16.5
Origination LVR 80-90% (%)	8.6	9.0
Origination LVR >90% (%)	2.3	2.9
Mortgage 90+ day delinquencies (%)	0.22	0.33
Mortgage 30+ day delinquencies (%)	0.45	0.71
Unsecured consumer portfolio (NZ\$bn)	1.2	1.2

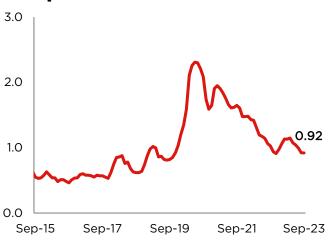


# Mortgage portfolio LVR<sup>2</sup> (% of portfolio)

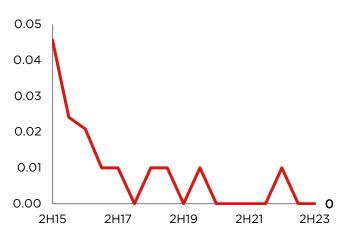
93% of mortgage portfolio has an LVR less than 80%



# Unsecured consumer 90+ day delinquencies<sup>1</sup> (%)



#### **Mortgage loss rates (%)**



🔟 May 2019 we made changes to the reporting of customers in hardship to align to the method used by APRA. 2 LVR based on current loan property value at latest credit event.



# NON-CREDIT RISK MANAGEMENT

2023 Full year financial results



### **CORE INTEGRATED PLAN**

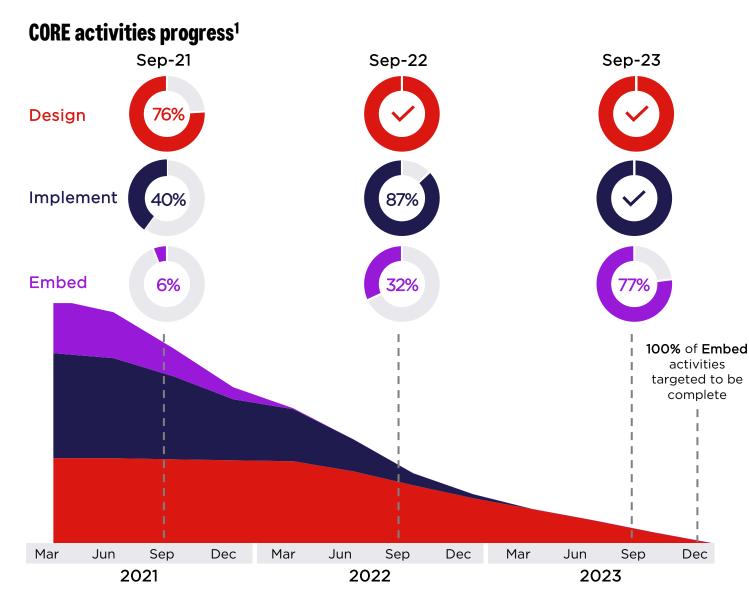
94% of activities complete<sup>1</sup>

#### **Current phase**

- Customer Outcome Risk
  Excellence (CORE) integrated plan
  activities progressing and targeted
  to be complete by end of 2023<sup>2</sup>
- Designed to address issues raised by enforceable undertaking with APRA signed Dec-20
- Strengthening risk governance, improving accountability and enhancing risk culture across the Group
  - 333 of 354<sup>3</sup> activities complete
  - Independent assurance by Promontory Australia, with quarterly reports
  - Westpac program status Amber<sup>4</sup> at Sep-23

#### **Future phase**

Westpac will aim to continue the sustainability and effectiveness of what was delivered through CORE through a transition phase planned for calendar year 2024



At 30 Sep-23. Completed activities finalised by Westpac. Activities may still be subject to Promontory Australia review. 2 Westpac will continuously improve its risk governance, risk management practices and culture beyond the end of the CORE program. 3 Activities increased from 353 to 354 in 2H23. 4 Program status rating changes with the identification and resolution of issues, most recently: Amber - Mar-23; Red - Feb-23; Green - Sep-22; Amber - Mar-22.



#### Strengthening risk governance, accountability and risk culture

# Target states Measures of progress

We are a well-run business where risk is actively managed

A simplified organisational construct

with clear accountabilities

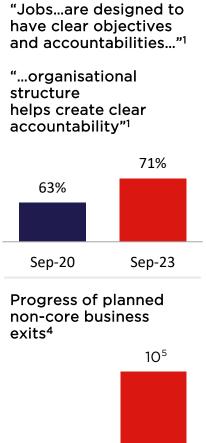
Three lines of defence is understood and embedded

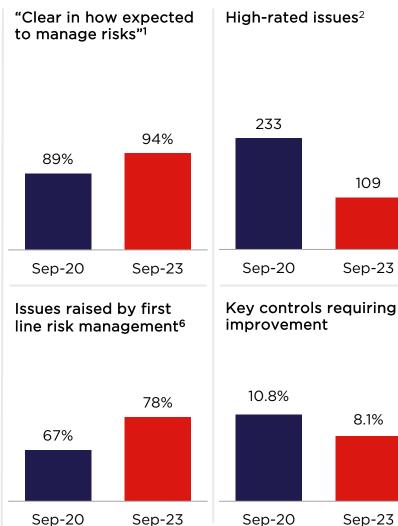
Our people understand risks and proactively manage them

We're known for execution excellence and getting it done



Sep-23





1 Employee survey. 2 Number of open issues. 3 Internal rating out of 5. 4 Number of transactions complete - number of business sales completed when legal ownership passes from Westpac to the buyer. 5 Includes Westpac NZ Wealth Advisory and the account transfer of BT Private Portfolio Management on 1 Oct-23. 6 Not 2nd or 3rd lines %.

Sep-23

0

Sep-20

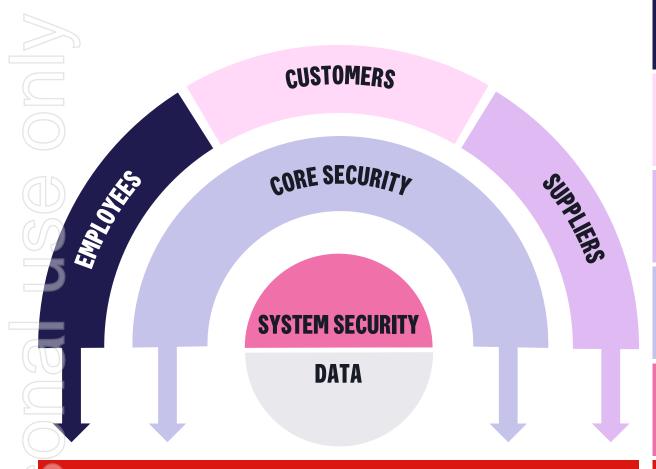


5

Sep-20

# **OUR CYBER SECURITY PROTECTION<sup>1</sup>**

A layered defence



#### **MONITORING, CYBER INTELLIGENCE & PEER NETWORKS**

#### **EMPLOYEES**

We have **controls** around **who we hire**; **how their access** is granted; **and monitoring** of system use

#### **CUSTOMERS**

**Dedicated controls that seek** to protect customers from **fraud**, including multi-factor authentication

#### **SUPPLIERS**

Subject to **security reviews**, limited access to our systems and data, and continual **performance monitoring** 

#### **CORE SECURITY**

Core **security capabilities** across all systems, e.g. malware prevention, firewalls, email security

#### **SYSTEM SECURITY**

Integrated approach to security of our systems, e.g. design reviews, patching and secure development

#### MONITORING, INTELLIGENCE AND NETWORKS

**24/7 monitoring** for indications of attacks and control weaknesses. **Threat detection** supported by cyber threat intelligence and information sharing partnerships

No system can be 100% effective, systems are susceptible to human error and significant third-party risks. Cyber threats are continually evolving. Information should be read in conjunction with the Annual Report FY23 pages 27 and 47.



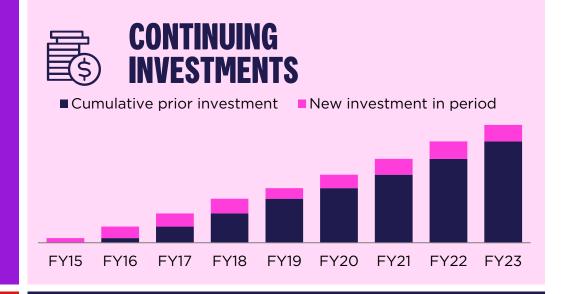
# **OUR CYBER SECURITY PROTECTION**

Building awareness within and beyond Westpac



# INTERNAL AWARENESS TRAINING

- Regular phishing simulations
  - Mandatory training for staff and Board
- Annual cyber security simulations for Board and Executives
- Multi-channel education<sup>1</sup>





# EXTERNAL COLLABORATION

- Regular CISO meetings with peers, private sector and government
- Closely working with regulators, law enforcement and peers internationally
- Emerging risk discussions and knowledge sharing
- Hosting and presenting at key industry events



# BUILDING AUSTRALIA'S CYBER LITERACY

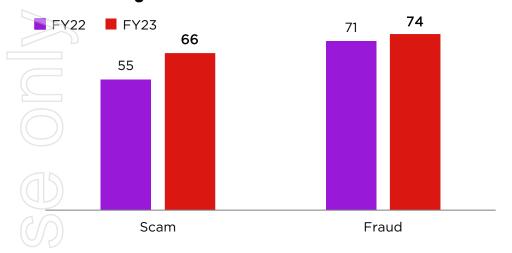
- Partnership with IDCARE's Cyber Resilience Outreach Clinics (CROC) to raise scam, cybercrime and identify theft awareness in remote and regional communities (2021-2023)
- Grok Academy's early childhood education on cyber security through partnership
- Cyber careers, preparing next generations for indemand technology roles

1 Awareness campaigns and resources: weekly newsletters, regular learning sessions, intranet toolkit and Champions Network.



# FRAUD AND SCAM PROTECTION<sup>1</sup>

#### Scam and digital fraud detection (%)<sup>2</sup>



#### Summary

Increased fraud and scam detection rate over the year

Provide safer payment options for customers

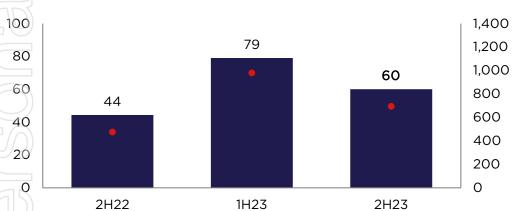
Continuing investments to protect our customers

More staff deployed to support customers

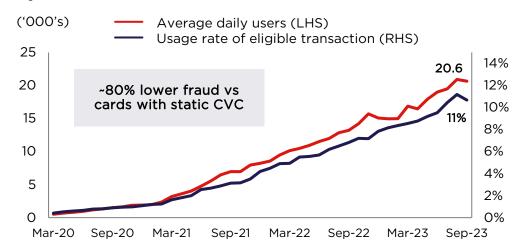
Blocking is deterring attempted scams

#### Real-time blocking of potential online shopping scams<sup>3</sup>





#### Dynamic CVC users<sup>4</sup>



Westpac's systems and processes may not always be 100% effective and are subject to risks and other factors including those described in the section titles 'Risk factors' in the FY23 Annual Report. 2 Detection rate indicates the percentage of cases Westpac triggers alerts for. 3 Monthly card transactions blocked. These blocks represent merchants that have historically been shown to deceive customers with exceptionally poor quality or non-existent goods. Less than 1% of customers insist that transactions should be completed. The amount represents the \$-value of the transaction that customers did not lose through the scam. Each card declined is only counted once per day (i.e. if a card has multiple declines in the same day it is only counted once). 4 Monthly average.

# **DIGITAL BANKING SECURITY INITIATIVES**

Helping protect customers and reducing fraud and scams





Westpac Verify is a risk rating security layer provided when adding new payees in digital banking, targeting business email compromise scams



Real-time blocking of potentially questionable online merchants

Saved \$139m for 1.67m customer incidences in FY23



Biometric onboarding experience reduces identity theft, fraud and promotes

digital usage: \$20.1m saved in averted fraud losses



**Dynamic CVC** generates a new CVC every 24 hours; ~80% lower fraud vs cards with static CVC



Advanced customer behavioural tools saved customers \$23m in FY23, combatting remote access scams, including Voice scam detection



Westpac Prompts will be presented to customers where systems detect potential scam; expected to be available in 1H24



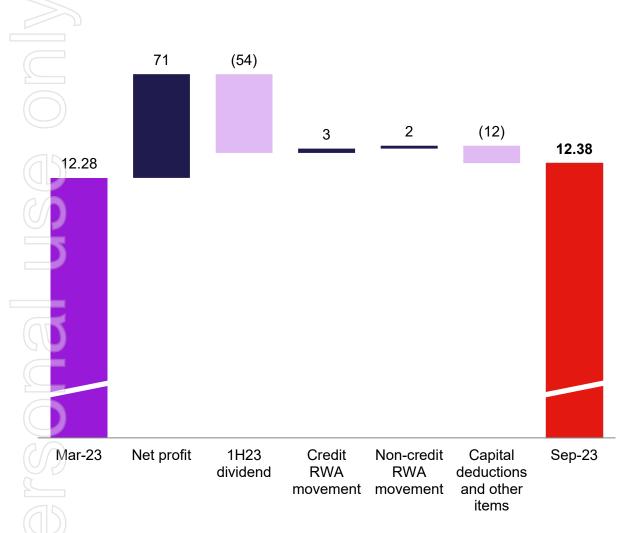
# CAPITAL, FUNDING AND LIQUIDITY

2023 Full year financial results



# **CET1 CAPITAL RATIO 12.38%**

#### Level 2 CET1 capital ratio movements (%, bps)



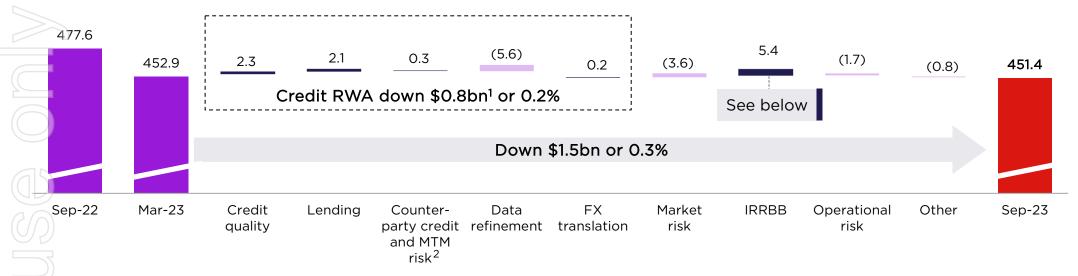
Key capital ratios (%)	Sep-22	Mar-23	Sep-23
Level 2 CET1 capital ratio	11.3	12.3	12.4
Additional Tier 1 capital ratio	2.1	2.2	2.2
Tier 1 capital ratio	13.4	14.5	14.6
Tier 2 capital ratio	5.0	5.3	5.9
Total regulatory capital ratio	18.4	19.8	20.5
Risk weighted assets (RWA) (\$bn)	478	453	451
Leverage ratio	5.6	5.5	5.5
Level 1 CET1 capital ratio	11.3	12.5	12.6
Internationally comparable ratios <sup>1</sup>			
Leverage ratio (internationally comparable)	6.0	5.9	6.0
CET1 capital ratio (internationally comparable)	17.6	18.1	18.7

Internationally comparable methodology references the Australian Banking Association (ABA) study on the comparability of APRA's new capital framework and finalised reform released on 10 March 2023.

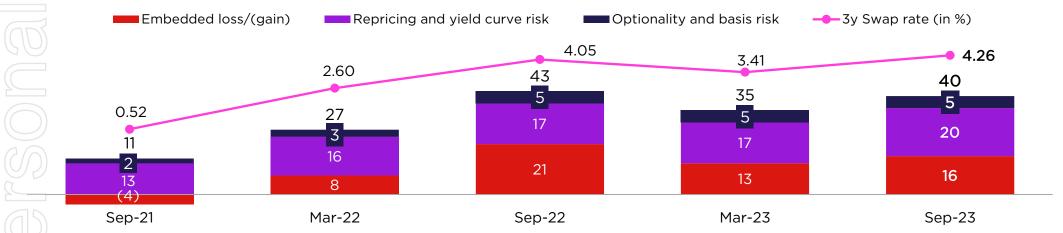


# **RISK WEIGHTED ASSETS**

#### Risk weighted assets<sup>1</sup> (RWA) (\$bn)



#### IRRBB RWA¹ (\$bn)



1 Chart may not add due to rounding. 2 Mark to market (MTM).



# **REGULATORY CAPITAL CHANGES**

Implementation	Change	Details	Expected impact on the Group's capital ratios
2024	Additional Tier 1 Capital	<ul> <li>APRA has released a discussion paper to explore options for, and seek feedback from stakeholders on, improving the effectiveness of Additional Tier 1 capital in Australia ahead of potential consultation in 2024</li> </ul>	
1 Jan 2024	CPS 190 Financial Contingency Planning	<ul> <li>APRA has released final prudential standards for banks to:</li> <li>Develop plans to respond to financial stress</li> </ul>	
	CPS 900 Resolution Planning	<ul> <li>Prepare for resolution with limited adverse impacts on the community and financial system, in the event of their failure</li> </ul>	
2025	APS117 - IRRBB	<ul> <li>Currently standardising aspects of the calculation of IRRBB capital to reduce volatility over time and variation between ADIs</li> </ul>	
1 Jan 2026	APS116 - Market Risk	<ul> <li>APRA is yet to commence consultation on Fundamental Review of the Trading Book</li> </ul>	
1 Jan 2024 and 1 Jan 2026	Loss Absorbing Capacity (LAC)	<ul> <li>APRA requires D-SIBs<sup>1</sup> to lift the total capital ratio by 4.5% of RWA by 1 January 2026: 3% to 16.75% by 1 January 2024 and a further 1.5% to 18.25% by 1 January 2026</li> </ul>	1
Current and finalised by 1 Jul 2028	RBNZ Capital Review	<ul> <li>D-SIBs total capital requirements increasing to 18% by 1 July 2028. Includes Tier 1 capital requirement of 16% of which 13.5% must be CET1 capital</li> </ul>	1



#### CAPITAL, FUNDING AND LIQUIDITY

# INTERNATIONALLY COMPARABLE CAPITAL RATIO RECONCILIATION<sup>1</sup>

APRA's capital requirements are more conservative than those of the Basel Committee on Banking Supervision (BCBS), leading to lower reported capital ratios by Australian banks. The following details the adjustments and how Westpac's APRA CET1 capital ratio aligns to an internationally comparable ratio:

Westpac's CET1 capital rat	tio (APRA basis)	12.4
Equity investments	Balances below prescribed threshold are risk weighted, compared to a 100% CET1 deduction under APRA's requirements	~0.0
Deferred tax assets	Balances below prescribed threshold are risk weighted, compared to a 100% CET1 deduction under APRA's requirements	0.6
Capitalised expenses	APRA requires these items to be deducted from CET1. The BCBS only requires exposures classified as intangible assets under relevant accounting standards to be deducted from CET1	0.7
Interest rate risk in the banking book (IRRBB)	APRA requires capital to be held for IRRBB. The BCBS does not have a Pillar 1 capital requirement for IRRBB	1.6
RWA scaling factor	APRA applies a scaling factor to all Advanced IRB <sup>2</sup> credit RWAs. The BCBS does not apply this scalar	0.9
Property finance	APRA applies an additional scaling factor to property finance RWA. The BCBS does not apply this scalar.	0.3
Residential mortgages	APRA applies scaling factors to mortgage RWAs for higher risk segments such as interest only and investor mortgages and applies a standardised risk weight to certain mortgages. The BCBS does not apply this treatment.	1.9
Non-retail Loss Given Default (LGD)	Non-retail LGD's under the Foundation IRB (F-IRB) and Advanced IRB approaches differ from the BCBS	(0.2)
New Zealand	APRA requires New Zealand RWAs to be largely calculated in accordance with the RBNZ rules. The RBNZ rules are more conservative than BCBS.	0.5
Internationally comparable	e CET1 capital ratio	18.7
Internationally comparable	e Tier 1 capital ratio	21.8
Internationally comparable	e total regulatory capital ratio	29.9

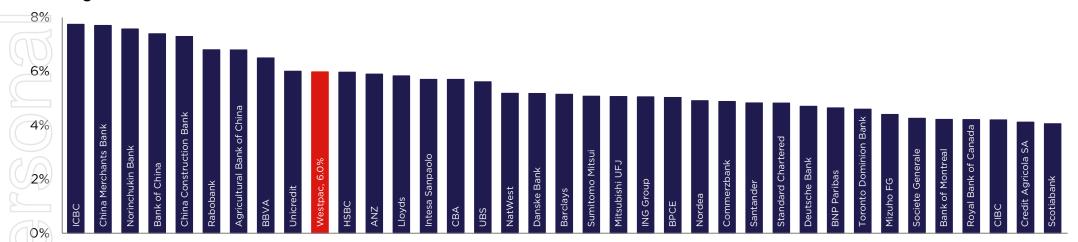
Internationally comparable methodology references the ABA study on the comparability of APRA's new capital framework and finalised reform released on 10 March 2023. 2 Internal ratings-based approach (IRB).



#### Common equity Tier 1 ratio<sup>1</sup> (%)



#### Leverage ratio (%)



Comparison group comprises listed commercial banks with assets in excess of A\$700bn and which have disclosed fully implemented Basel III ratios or provided enough to estimate. Based on company reports/presentations. Ratios are at 30 June 2023, except for Bank of Montreal, Toronto Dominion Bank, Royal Bank of Canada, CIBC and Scotiabank which are at 31 July 2023, and Westpac which is at 30 September 2023. Where accrued expected dividends have been deducted and disclosed, these have been added back for comparability. US banks are excluded from leverage ratio analysis due to business model differences, for example from loans sold to US Government sponsored enterprises. NAB has not disclosed an internationally comparable leverage ratio since September 2017 and has therefore been excluded.

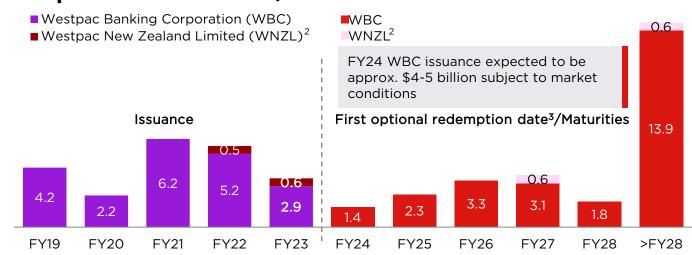


#### **Loss-absorbing capacity (LAC)**

- Australian D-SIBs are required to increase Total Capital to meet APRA's LAC requirements
- This is expected to be met through Tier 2
  Capital
- Westpac is well placed to meet future APRA requirements for LAC

\$bn	@ 5.0% by 1 Jan 24	@ 6.5% by 1 Jan 26
Group RWA (at Sep-23)	451	451
Tier 2 requirement	22.6	29.3
Existing Tier 2 (Sep-23)	26.4	26.4
Current shortfall (excluding redemptions <sup>3</sup> )	0	2.9

#### Tier 2 profile<sup>1,3</sup> (notional amount, A\$bn)

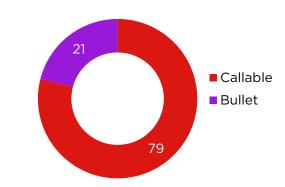


### Tier 2 and LAC requirements (%)

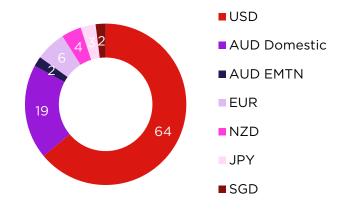


#### Tier 2 capital (%)

By format 1,3 (notional amount)



#### By currency<sup>1,3</sup> (notional amount)



Includes Westpac New Zealand Limited (WNZL). WNZL Tier 2 does not count for APRA LAC requirements. 2 Represents A\$ equivalent notional amount using spot FX translation at date of issue for issuance and spot FX translation at 30-Sep-23 for maturities. Securities in callable format profiled to first call date. Securities in bullet format profiled to maturity date. 3 Any early redemption would be subject to prior written approval from APRA, which may or may not be provided.



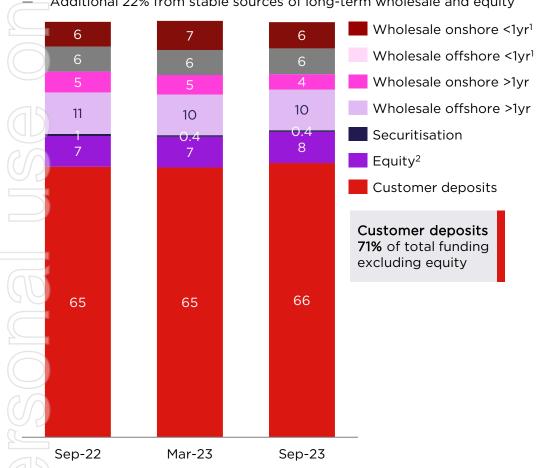
# **FUNDING COMPOSITION**

#### **Funding composition (%)**

Focus on stable funding sources

Customer deposits provide 66% of total funding, or 71% excluding equity

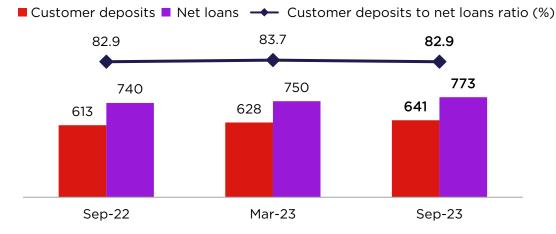
Additional 22% from stable sources of long-term wholesale and equity



#### **Net stable funding ratio (%)**



#### **Customer deposits and net loans (\$bn)**

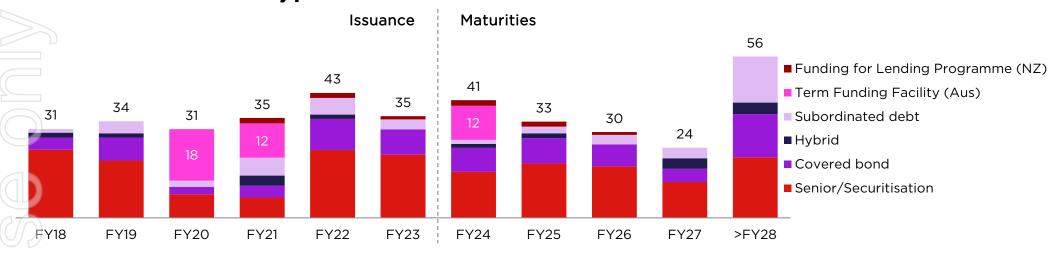


Charts may not add to 100 due to rounding

Includes long term wholesale funding with a residual maturity less than or equal to 1 year. 2 Equity excludes FX translation, available-for-sale securities and cash flow hedging reserves. 3 Other includes derivatives and other assets.



#### Term debt issuance and maturity profile<sup>1</sup> (\$bn)



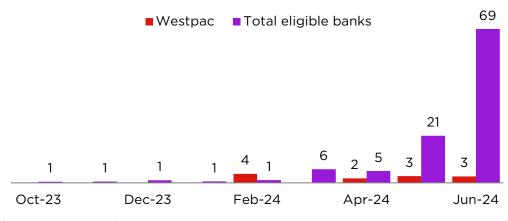
#### \$35.2 billion in new term issuance in FY23

- Well diversified across currencies, programs and tenors
- SEC registration remains a key advantage in US\$ market access
- Additional diversity from the re-establishment of Westpac New Zealand Limited's US MTN program and US\$750m issuance in February 2023

#### Well managed Group maturity profile

- Term Funding Facility drawdowns managed to support a smooth LCR profile
- Remaining Term Funding Facility drawdowns expected to be refinanced within normal funding capacity

#### **Term Funding Facility (TFF) maturities (\$bn)**

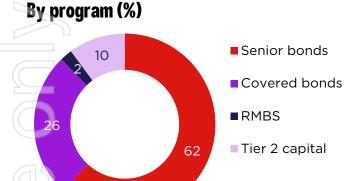


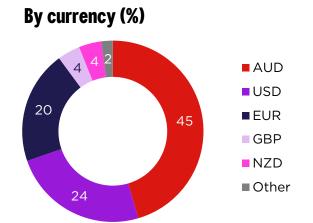
Source: Westpac, RBA

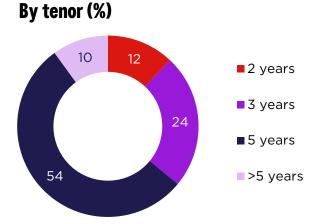
1 Based on residual maturity and FX spot currency translation. Includes all debt issuance with contractual maturity greater than 13 months excluding US Commercial Paper and Yankee Certificates of Deposit. Contractual maturity date for hybrids and callable subordinated instruments is the first scheduled conversion date or call date for the purposes of this disclosure. Maturities exclude securitisation amortisation.



#### FY23 term debt issuance<sup>1</sup>(%)

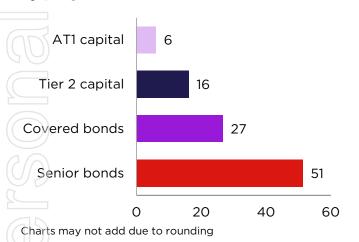




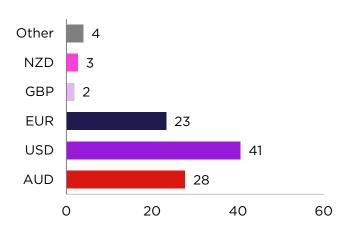


### Long term wholesale funding back book<sup>1,2</sup> (%)

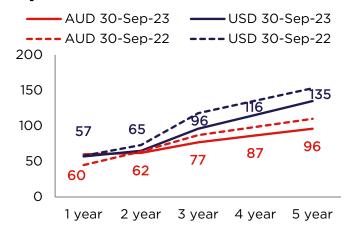




#### By currency (%)



# Indicative wholesale funding costs (spread above 3mth BBSW)





<sup>1</sup> Data excludes Term Funding Facility and Funding for Lending Programme. 2 Back book data excludes Securitisation.

# **LIQUIDITY RISK MANAGEMENT**

Capital, funding and liquidity



### **LIQUIDITY COVERAGE RATIO (LCR)**

- LCR requires banks to hold a sufficient reserve of HOLA to allow them to survive a period of significant liquidity stress lasting 30 calendar days
  - Westpac is subject to LCR requirements under APS210

134% **September 2023 quarterly average** 



#### **DEPOSITOR DIVERSIFICATION**

Westpac has a well diversified deposit portfolio

# \$641bn customer deposits



### **MET STABLE FUNDING RATIO (NSFR)**

- NSFR requires banks to maintain a stable funding profile in relation to the composition of assets and off-balance sheet activities
- Westpac is subject to NSFR requirements under APS210

115%



#### HIGH QUALITY LIQUID ASSETS (HQLA)

- In Australia, cash, balances held with the Reserve Bank of Australia, and Australian Government and semi government securities qualify as HQLA. No Level 2 assets qualify as HQLA
- HOLA included at market value in the LCR
- Changes in the fair value of liquid assets are recognised either in Other Comprehensive Income through the relevant equity reserve or in the income statement.

\$182bn<sup>1</sup> September 2023 quarterly average



### INTEREST RATE RISK MANAGEMENT (LIQUIDS PORTFOLIO)

- Market interest rate risk arising in the banking book stems from the ordinary course of banking activities including loans, deposits, liquid assets and capital management
- Westpac's exposure to interest rate risk in the liquid asset portfolio is hedged using derivatives
- APRA requires ADIs to calculate a capital charge for the risk of loss in earnings or a fall in the value of banking book items due to adverse movements in interest rates (APS 117)

\$3.2bn in IRRBB capital

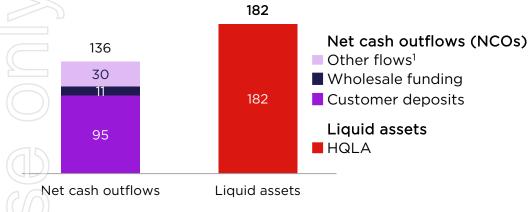
1HQLA includes securities issued by foreign sovereigns and repo-eligible qualifying assets in foreign jurisdictions, including RBNZ eligible securities.



# **LIQUIDITY COVERAGE RATIO (LCR)**

#### LCR (\$bn)

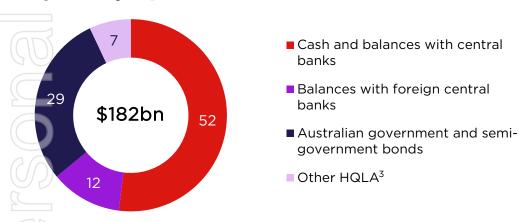
September 2023 quarterly average 134%



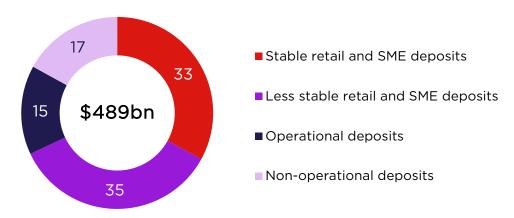
#### **Movement in LCR (%)**



#### High Quality Liquid Assets (HQLA) (%)



#### LCR deposit mix (%)



Charts may not add to 100 due to rounding

1 Other flows include credit and liquidity facilities, collateral outflows, inflows from customers and TFF maturities. 2 In line with APRA updated guidance, the CLF ceased to exist on 1 Jan-23. 3 Other HQLA includes securities issued by foreign sovereigns and repo-eligible qualifying assets in foreign jurisdictions, including RBNZ eligible securities.

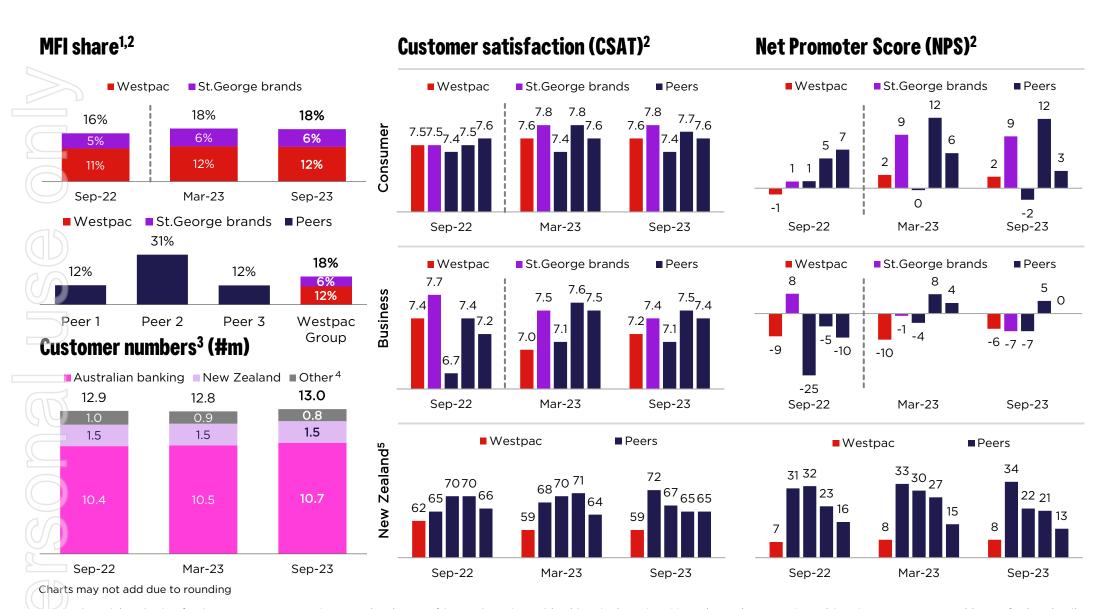


# **CUSTOMER FRANCHISE**

2023 Full year financial results



# **CUSTOMER FRANCHISE**



Main Financial Institution for Consumer customers. 2 Due to the change of Strategic NPS provider, historic data (Sep-22) and new data (Mar-23 and Sep-23) are not comparable. For further details on metric provider see page 132. 3 Customer numbers related to businesses sold, held for sale or in run-off at Mar-23 have been excluded from all periods. 4 Other includes WIB, Westpac Pacific and Platforms customers. 5 New Zealand Consumer. Refer to page 132.



# **#1 MOBILE BANKING APP**

Continuing to support customers through our market leading app experience

Mobile
Banking App<sup>1</sup>

#2 NPS App<sup>2</sup>

Best Major Digital
Business Bank 2023<sup>3</sup>



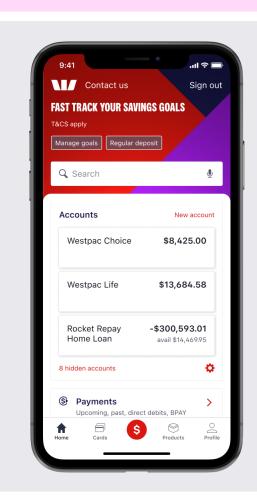
#### **SEAMLESS USER EXPERIENCE**

- Intuitive search and navigation
- Effortless self-service and secure chat
- Helpful messaging supporting error avoidance and recovery



#### **COMPREHENSIVE FUNCTIONALITY**

- Best in class Money
   Movement: Expense
   Splitter, Request a Payment and Scan a Bill¹
- Business to Personal profile switching
- Integrated reward & offers





#### **SAFE & SECURE**

- Proactive fraud and scam prevention
- Fraud alerts via push notifications
- Safer payments with Dynamic CVC



#### **INSIGHTFUL MONEY MANAGEMENT**

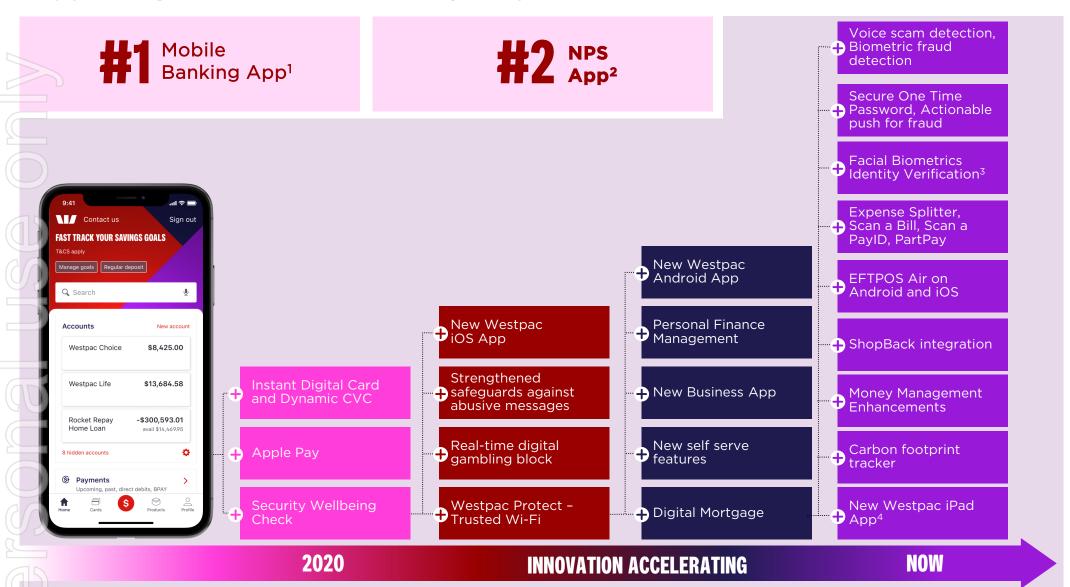
- Predictive analysis of upcoming payments with Bills Calendar and Savings Finder
- Spend analysis and cashflow
- Personalised categorisation with custom sub-categories and tagging

1 The Forrester Digital Experience Review: Australian Mobile Banking Apps, Q4 2023. 2 Refer to page 132. 3 Best Major Digital Business Bank for 2023 in the DBM Australian Financial Awards. Refer to page 132.



# **APP ENHANCEMENTS**

Supporting customers - bank in your pocket



1 The Forrester Digital Experience Review: Australian Mobile Banking Apps, Q4 2023. 2 Refer to page 132. 3 Mortgages and Consumer Finance. 4 Providing a consistent experience across devices.



# **DIGITAL INITIATIVES IN 2H23**

### Improving the digital banking experience for our customers

#### **MONEY** MANAGEMENT

Savings Finder, Bills Calendar, custom categories

#### FRAUD & SCAMS<sup>1</sup>

Secure onetime password notifications

#### **SERVICING & ONBOARDING**

Facial biometric identify verification

#### **PAYMENTS & TRANSACTIONS**

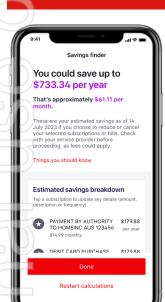
Scan a Bill. PartPav

#### **ECOSYSTEMS**

ShopBack integration in Westpac App

#### **BUSINESS OFFERING**

Eftpos Air



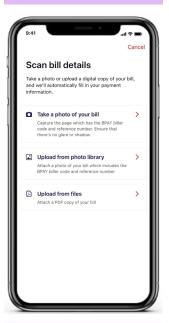
>2m customers used money management features<sup>2</sup>



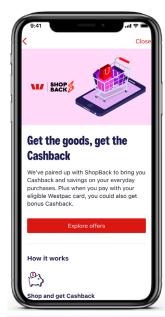
Secure push notifications providing fraud protection



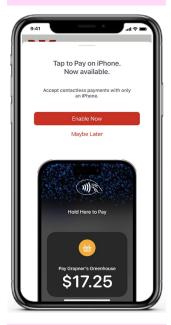
ID verification<sup>3</sup> through the App, reducing branch visits



Easy bills payment by scanning or uploading a bill



Rewarded >\$10m in cashbacks



Only major bank offering capability across iOS and Android devices

1 Westpac's systems and processes may not always be 100% effective and are subject to risks and other factors including those described in the section titles 'Risk factors' in the FY23 Annual Report. 2 Since launch in Sep-22. 3 Mortgages and Consumer Finance.



# **DIGITAL MORTGAGE**

Simplifying and improving the customer experience

Open Banking data for income verification

Pre-populated liabilities from Consumer Credit Report

Seamless digital experience between digital & lender

Saving lenders 60-90 minutes per application

More than 10,800 customers used the digital mortgage

Volume settled \$908m in FY23

One stop digital consent

Electronic verification & verification biometrics

Automated title & valuations

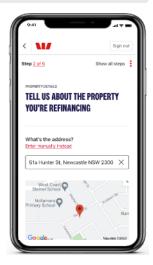
Digitised requirements & objectives

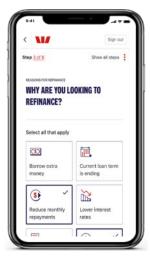
Automated income and liabilities verification

Automated decision rules











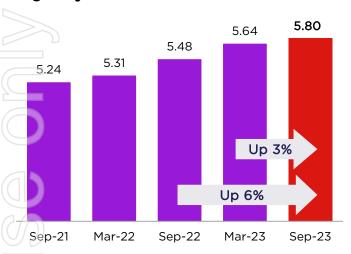




# **AUSTRALIAN BANKING DIGITAL METRICS**

Customers continue to migrate to digital

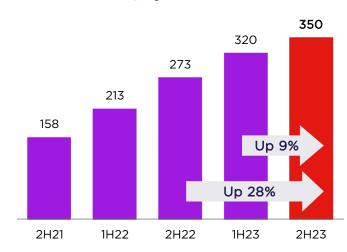
#### Digitally active customers<sup>1</sup> (#m)



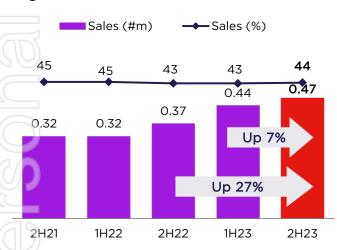
### Digital transactions<sup>1,2</sup> (#m)



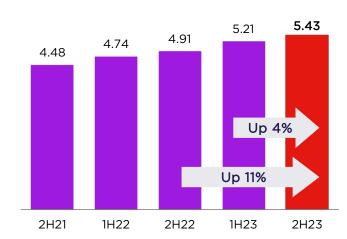
#### **Mobile wallet payments<sup>1</sup> (#m)**



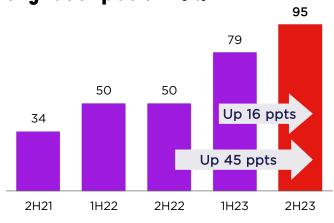
#### Digital sales<sup>1,3</sup>



#### Average App sessions per day<sup>1</sup> (#m)



# Mortgages processed on digital origination platform (%)



Refer to page 132 for definition. 2 Digital transactions include all payment transactions (transfer funds, Pay Anyone and BPAY) within Westpac Live and Compass, excluding Corporate Online and Business Banking online. 3 Consumer only.



# SUSTAINABILITY

2023 Full year financial results



# **OUR COMMITMENT TO SUSTAINABILITY**

Progress against our sustainability strategy

# HELPING WHEN IT MATTERS MOST



Supported 32,097 Australian customers with financial hardship packages<sup>1</sup>

Committed NZ\$3m in grants to eligible business customers and NZ\$1m to organisations assisting with immediate flood relief and recovery in New Zealand

Specialist Vulnerability teams supported 71,182 Australian customers in FY23

Assisted 4,551 unique customers<sup>2</sup> in FY23, through our Indigenous Call Centre team

4,536 Australians participated in financial education events to build their financial confidence

AUSTRALIA AND NEW ZEALAND

First Climate Report released (detail on following page)

**BACKING A STRONGER** 

Spent \$27.9m with diverse suppliers in FY23, including \$6.3m with Indigenous-owned businesses<sup>3</sup>

Westpac Scholars Trust<sup>4</sup> awarded 100 new scholarships in FY23. 737 active scholars<sup>5</sup> supported since FY15

**1,238 jobs created** via Westpac Foundation<sup>6</sup> supported social enterprises, 6 months to Jun 23 – 7,240 jobs created since FY15

Lent NZ\$810m for healthy, affordable and social housing in New Zealand (target NZ\$700m by 2025)<sup>7</sup> COLLABORATING FOR IMPACT



First Natural Capital Position Statement published

Human Rights Position Statement and Action Plan updated, incorporating our position on child safeguarding

Modern Slavery Statement published (Mar-23) - FY20 & FY21 reports rated high by Monash University and BankTrack<sup>8</sup>

Founding member and provided seed funding to establish the Australian Child Safeguarding Business Coalition

Provided \$18.9m to Safer Children, Safer Communities program<sup>9</sup> in FY23 -\$61.4m provided since FY20

Note: See footnotes on page 126.



# **BECOMING A NET-ZERO, CLIMATE RESILIENT BANK**

#### Delivering on the three elements of our Climate Action Plan

### **11** NET-ZERO, CLIMATE RESILIENT OPERATIONS

- Reduced scope 1 and 2 emissions<sup>1</sup> by **52%** and our scope 3 upstream emissions<sup>1,2</sup> by **4%** for the year Jun-23
- ☐ From Apr-23, **equivalent of 100%** of our Australian electricity demand from renewables
- Maintained certification<sup>4</sup> for direct operations in Australia since 2012 and New Zealand since 2019

### **SUPPORTING CUSTOMERS' TRANSITION TO NET-ZERO AND TO BUILD THEIR CLIMATE RESILIENCE**

- 7 new NZBA targets, taking the total to 12 as a result we now have targets in 8 of 9 NZBA sectors
- 58 Sustainable finance<sup>5</sup> transactions in FY23 total notional value of \$83bn
  - Over \$6.5bn in climate change solutions<sup>6</sup> since 2020, exceeding our 2023 target of \$3.5bn
- Established pilot framework for assessing institutional customers' transition plans
- New Sustainable Finance Framework established 2030 targets
- o \$55bn lending
- \$40bn in bond facilitation

Climate-related products: Enhanced EV loan in Australia, Carbon footprint tracker in Westpac app (400,000+ users), new Sustainable Farm Loan and Sustainable Business Loan in NZ, expanded *Greater Choices Home Loan* for EV purchases and energy-efficient upgrades

#### COLLABORATE FOR IMPACT ON INITIATIVES TOWARDS NET-ZERO AND CLIMATE RESILIENCE

Participated in ABA<sup>7</sup> and ASFI<sup>7</sup> working groups on climate risk, disclosure, financed emissions, and their sustainable finance taxonomy

- Contributor to Australian Industry ETI7, incl February 2023 report on pathways for heavy industry decarbonisation
- Sponsored the Australian Farm Institute's ESG Goals and Target Setting Conference 2023

Note: See footnotes on page 126.



# **OUR FY23 CARBON FOOTPRINT**

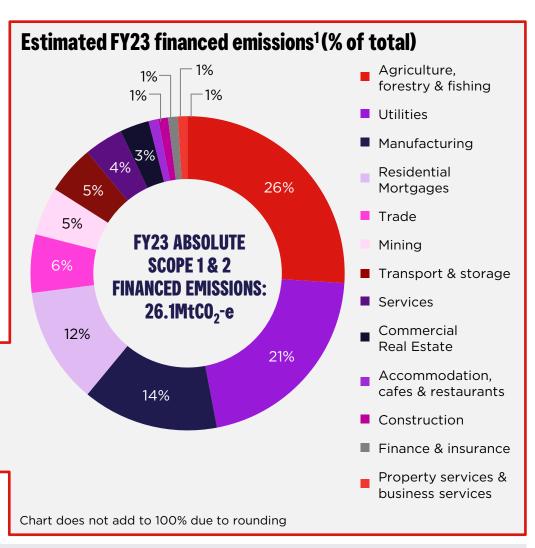
Understanding our carbon footprint enables us to take meaningful action and create impact

Greenhouse gas (GHG) emissions by source	tCO <sub>2</sub> -e	% of total
Scope 1: Direct impact i.e. fleet fuels, refrigerants, gas, diesel and LPG	6,559	<0.1
Scope 2: indirect impact (purchased electricity)	14,489	<0.1
Scope 3 upstream emissions: Indirect impact from sources not owned or controlled	61,044	<0.5

#### Scope 3 financed emissions:

Indirect emissions related to our lending.
Our share of customers' scope 1 & 2
emissions

26.1 MtCO<sub>2</sub>-e >99



Refer to our "Scope 1 and 2 direct operational emissions and scope 3 upstream emissions" and "Scope 3 financed emissions estimation" methodology Appendices in our 2023 Climate Report for more information, including methodology and data sources.

Note: See footnotes on page 126.



# **SUMMARY OF OUR 2030 EMISSION REDUCTION TARGETS**

For full details refer to our 2023 Climate Report

#### 2030 Targets set in FY22



23% reduction in scope 1, 2 and 3 financed emissions

FY22 Performance: **7.5MtCO<sub>2</sub>-e** (18% change since FY21 baseline (9.2MtCO<sub>2</sub>-e))



100% reduction of scope 1, 2 and 3 financed emissions to companies with >5% of their revenue<sup>4</sup> directly from thermal coal mining

FY22 Performance: **1.9MtCO<sub>2</sub>-e** (23% change since FY21 baseline (2.46MtCO<sub>2</sub>-e))



**62%** reduction in scope 1 and 2 emissions intensity<sup>5</sup> to 0.10tCO<sub>2</sub>-e/MWh

FY22 Performance:  $0.23MtCO_2$ -e (12% change since FY21 baseline (0.26MtCO<sub>2</sub>-e))



CEMENT PRODUCTION

**14%** reduction in scope 1 and 2 emissions intensity to 0.57tCO<sub>2</sub>-e/tonne of cement<sup>6</sup>

FY22 Performance: **0.66**tCO<sub>2</sub>-e/tonne of cement (no change since FY21 baseline (0.66tCO<sub>2</sub>-e/tonne of cement))



\*COMMERCIAL REAL ESTATE (OFFICES)<sup>2</sup> **59%** reduction in scope 1 and 2 emissions intensity<sup>7</sup> for Australian and New Zealand office<sup>8</sup> (FY22 baseline: 60kgCO<sub>2</sub>-e/m2 net lettable area<sup>9</sup>)

Note: See footnotes on pages 126 and 127. \*Performance to be disclosed in FY24.

#### New 2030 Targets established in FY23



\*STEEL PRODUCTION

Reduction in scope 1 and 2 emissions intensity to 1.42tCO<sub>2</sub>-e/tonne of steel (FY21 baseline: Not disclosed<sup>10</sup>)



**60%** reduction in scope 1 emissions intensity to 76.4gCO<sub>2</sub>-e/passenger km<sup>13</sup>

FY22 Performance: 156.0gCO<sub>2</sub>-e/passenger km) (18% change since FY21 baseline (190.6gCO<sub>2</sub>-e/passenger km)



Australia: 10% reduction in scope 1 land management<sup>16</sup> emissions intensity

(FY21 baseline:  $1.04tCO_2$ -e/tonne of FPCM $^{17}$ )

New Zealand: 10% reduction in scope 1 land management<sup>16</sup> emissions intensity

(FY21 baseline: 0.83tCO<sub>2</sub>-e/tonne of FPCM<sup>17</sup>)



\*AGRICULTURE BEEF AND Australia: **9%** reduction in scope 1 land management<sup>16</sup> emissions intensity

(FY21 baseline: 21.73tCO<sub>2</sub>-e/tonne of FW<sup>18</sup>)

New Zealand: **9%** reduction in scope 1 land management<sup>16</sup> emissions intensity

(FY21 baseline: 19.4tCO<sub>2</sub>-e/tonne of FW<sup>18</sup>)



**56%** reduction in scope 1 and 2 emissions intensity<sup>20</sup>

(FY22 (year to Aug) baseline: 35kgCO<sub>2</sub>-e/m2)

The information on this page contains 'forward-looking statements' and statements of expectation reflecting Westpac's current views on future events. They are subject to change without notice and certain risks, uncertainties and assumptions which are, in many instances, beyond its control. Please refer to the disclaimer on page 134.



# **ASSESSING CLIMATE-RELATED RISKS ON OUR FINANCIAL POSITION**

SUSTAINABILITY

0.5 0.5 0.3 0.1

Coal thermal &

metallurgical

Physical and transition impacts on our portfolio are not considered financially material

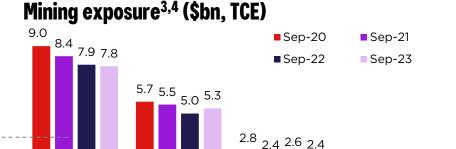
#### **Transition Risk in institutional and business lending**

New Zealand

At Sep-23, Group total committed exposure<sup>1</sup> (TCE) was **\$1,218bn**Of this, **\$127bn (10.4%)** was in industries that may be exposed to higher climate change risk

# Where the \$127bn is located (% of total) Set 12 (2030) emission reduction targets in 8 NZBA sectors (full details are in our 2023 Climate Report)

■ Other



Movements mostly due to lower exposure to coal and oil & gas extraction

Other mining

Oil and gas

extraction and

terminals

#### **Physical Risk in our lending**

Australia

- **~3.5%** and **3.9%** of our Australian mortgage portfolio is exposed to higher physical risks under RCP2.6 and RCP8.5 scenarios by 2050 respectively<sup>2</sup>
- **~2.1%** (mortgages), **3.4%** (commercial property lending), and **3.5%** (agricultural lending) of our New Zealand portfolio is exposed to heightened risks from sea level rise under a RCP8.5 scenario by 2050

#### **Physical Risk in our operations**

Total

- In FY23, we analysed the Group's property footprint against a range of physical climate risks under several IPCC scenarios
- In FY24, we plan to build on this to manage risks in site selection, leasing and construction

Note: See footnotes on page 127.



# **CLIMATE-RELATED OPPORTUNITIES**

#### Becoming the transition partner of choice

#### **BUILDING CAPABILITY**

In FY22 over 3,000+ employees completed ESG fundamentals training. This year, we built on that:

- >470 Aust employees completed sustainability training
- >1,090 NZ employees completed ESG training
- >450 WIB employees
   completed ESG and NZBA lunch and learn sessions

#### **ENGAGING CUSTOMERS**

- Engaged with top 100 emitting institutional customers on their emissions reduction initiatives and challenges faced
- 20 institutional customers assessed under new pilot framework for transition plans
- For SME customers,
   engagement continued with
   industry bodies

#### **CARBON TRADING**

- Dedicated carbon trading desks in Australia and New Zealand
- Increased share in ACCU secondary market from 2.2% in 1H22 to 6.3% in 1H23<sup>5</sup>

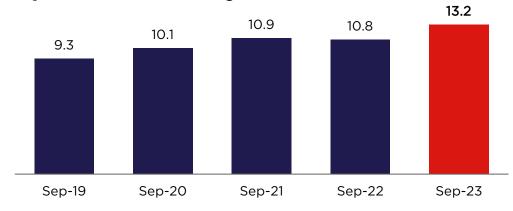
#### **GREEN TAILORED DEPOSITS**

- Balances down \$0.8bn from \$2.1bn at Sep-22
- Decline due to customers seeking higher returns early in the year
- Deposits up since Mar-23

#### **SUSTAINABLE FINANCE**

- Supported 40 loan and 18 bond transactions<sup>1</sup> in FY23
- \$4.7bn of direct lending, joint lead manager on \$14.1bn of bonds
- New Sustainable Finance Framework and set 2030 targets
   (\$55bn in lending and \$40bn in bond facilitation from FY22 baseline), replacing our climate change solutions target from FY24
- Largest bank lender to greenfield renewable energy projects in Australia over the past five years<sup>2</sup>

#### Exposure to climate change solutions<sup>3</sup> (\$bn, TCE)<sup>4</sup>



Movement mostly due to renewable energy and green buildings

Note: See footnotes on page 127.



# **NEW SUSTAINABLE FINANCE FRAMEWORK**

#### **OUR SUSTAINABLE FINANCE FRAMEWORK**

Assess ESG risks for customer/transaction, including against our Position Statements

#### Assess a Sustainable Finance transaction

**Labelled** lending or bond facilitation

Qualifies if aligns with industry standards, principles & guidance, and/or third-party assured/verified

**Unlabelled** lending

Qualifies if eligible based on Westpac's Sustainable Finance Taxonomy



MONITOR/REPORT







Determine the amount to be included in the targets

Sustainable finance targets by 2030



Lending

**Bond Facilitation** 

\$40bn

Defines how we assess, monitor, measure and report sustainable finance

Supports product development, and gives customers and our people clarity on definitions

Developed after considering other international taxonomies, industry standards and science and principles-based thresholds



- Confirm that company and/or transaction does not have unacceptable ESG risks or negative ESG impacts
- Apply alongside our various Position Statements



- Assess labelled transactions against industry standards, principles and guidance
- Assess unlabelled transactions against the Taxonomy
- Determine if Green, Transition, Social or Sustainability



# **SELECTED ESG CUSTOMER CASE STUDIES**

#### **AUSTRALIAN UNITY**

#### **Sustainability Linked Loan**

Supported Australian Unity as Sole Sustainability Coordinator for their \$50m sustainability-linked loan and Sustainability-Linked Financing Framework. This market-leading deal differs from most deals in the ESG space, focusing on the 'S' for social. It is tied to increasing Australian Unity's community and social value (with its FY23 social impact worth \$1.76bn). Australian Unity is expected to deliver improved wellbeing outcomes for its members, customers and broader community as measured against its Community and Social Values framework. The framework prioritises three areas: lifelong wellness, economic empowerment, and strong communities

#### **MACQUARIE/SHELL BATTERY ENERGY STORAGE SYSTEM**

#### **Project Financing**

Westpac provided financing support for the new Rangebank Battery Energy Storage System to be built in Cranbourne, Victoria. This greenfield project is being developed by Eku Energy and Shell Energy Operations, and once fully operational will have the storage capacity to power ~80,000 homes for an hour during peak periods. The project is expected to be completed in late 2024, increasing Victoria's renewable energy hosting capacity by 200MW / 400MWh

#### **KAMBITSIS**

#### **Business Loan**

Assisted Kambitsis to retrofit and transform two existing office buildings in South Australia, into a premium Property Council Australia A-Grade commercial space

The project, due for **completion** in 2024, is expected to be all electric and carbon neutral certified in both construction and operation. This includes a high-performance façade, and energy efficient air conditioning to reduce emissions and operating costs. The building is targeting a number of energy and sustainability ratings

#### **QUEENSTOWN AIRPORT**

#### **Sustainability Linked Loan**

WNZL supported Queenstown Airport as Joint Sustainability Coordinator to convert \$100m of existing lending into its first Sustainability-Linked Loans (SLLs), which includes ambitious targets to address some of the environmental challenges facing airports globally. Under the SLL structure, the airport's pricing is tied to achieving its targets (including Level 4 Airport Carbon Accreditation; reducing its scope 1 and 2 GHG emissions; installing infrastructure that supports reductions in its scope 3 GHG emissions; and reducing specific waste streams sent to landfill across the terminal precinct)



# **COMPREHENSIVE SUSTAINABILITY REPORTING**

2023 Annual Report



Sustainable Finance Framework



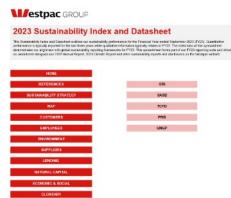
2023 Climate Report, includes Climate Change Position Statement and Action Plan



Natural Capital Position Statement



2023 Sustainability Index and Datasheet





Modern Slavery Statement FY22



Human Rights Position Statement and Action Plan



**Child Safeguarding Supplement** 



Safer Children, Safer Communities 2022 Impact Report



A suite of disclosures for more information and depth.



Available at westpac.com.au/sustainability



# **OUR PEOPLE**

#### Building capability, strengthening inclusion and diversity

#### STRENGTHENING GENDER DIVERSITY

 Female to male pay gap is 5% or less. for 8 of 9 levels below Group Executive

FEMALES %	SEP-23	TARGET	PROGRESS
Westpac Board	40	40:40:20 <sup>2</sup>	✓
Executive Team	50	40:40:20 <sup>2</sup>	✓
General Managers	40	40 +/-2%	✓
Senior Leadership	49	50 +/-2% <sup>3</sup>	✓
Westpac workforce	54	50	✓

#### **MEASURING ORGANISATIONAL HEALTH**

Organisational Health Index score<sup>4</sup>

75

in line with FY22

- Top of second Global quartile
- 3 points above Global Banking median

#### **BUILDING SKILLS AND CAPABILITIES**

- Risk management ~33,800 employees completed foundational training
- Digital and data ~5,000 employees engaged with the program
- Environmental, Social, Governance online learning delivered to ~470 employees
- Leadership capabilities development programs for 1,100 leaders in FY23
- People Leaders Culture Day setting expectations for ~4,500 leaders driving positive risk culture

#### **GROWING OUR INDIGENOUS WORKFORCE**

- Increasing representation of employees who identity as Aboriginal and/or Torres Strait Islander:
  - Currently 0.96% of Australian workforce (target 0.75% by Sep-23)
- Target 1.5% by Sep-25
- Elder in Residence appointed Mandatory Cultural Learning for Australianbased employees, Executive Team and Board in FY23
- Celebrated 1,000th Jawun Indigenous Community Secondment in FY23

#### **UPDATE POLICIES AND INITIATIVES**

- Introduced paid leave for: fertility treatment one week; domestic and family violence uncapped; gender affirmation up to six weeks; career break including provision for Indigenous employees to take a community break to work in community-based organisations
- Expanded international remote working options
- Upstander initiative launched encouraging employees to speak up and act against racism and discrimination

#### PROMOTING WELLBEING

- Chief Mental Health Officer in place since 2018 to oversee Group mental health strategy
- Assistance services for employees and their families
- 10 Employee Advocacy Groups in place. supporting our diverse and inclusive workplace

16% at Level 3; measured on base salary by organisational job level. 2 40% women, 40% men and 20% of any gender. Westpac Board includes CEO. Executive team excludes CEO. 3 Senior leadership includes executive team, general managers and their direct reports (excluding administrative or support roles). 4 Our Voice+ survey includes McKinsey's Organisational Health Index benchmarking Westpac's organisational health relative to global standards.

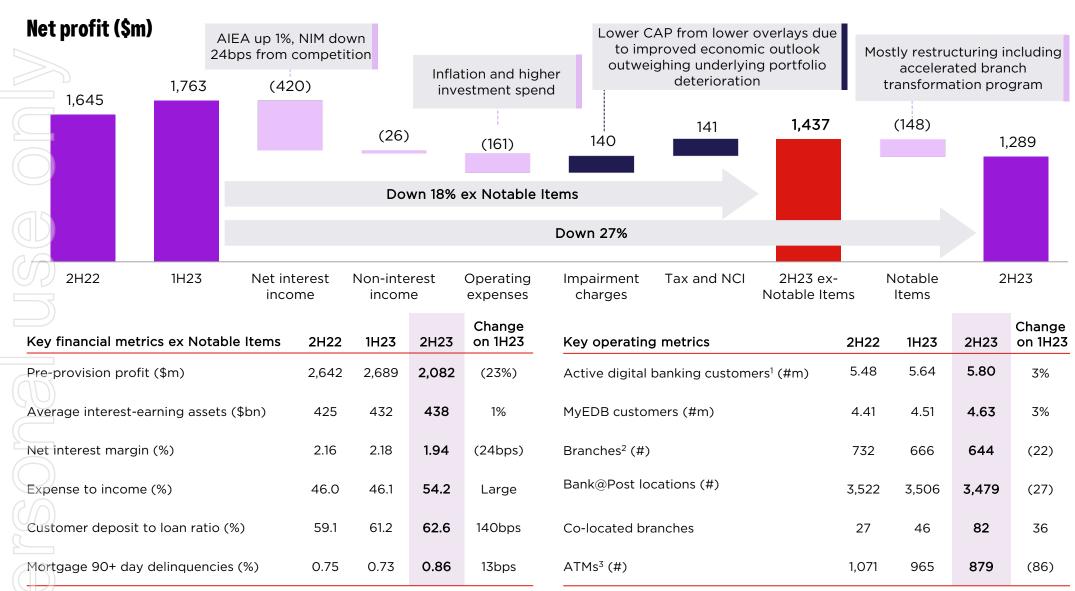


# **SEGMENT RESULTS**

2023 Full year financial results



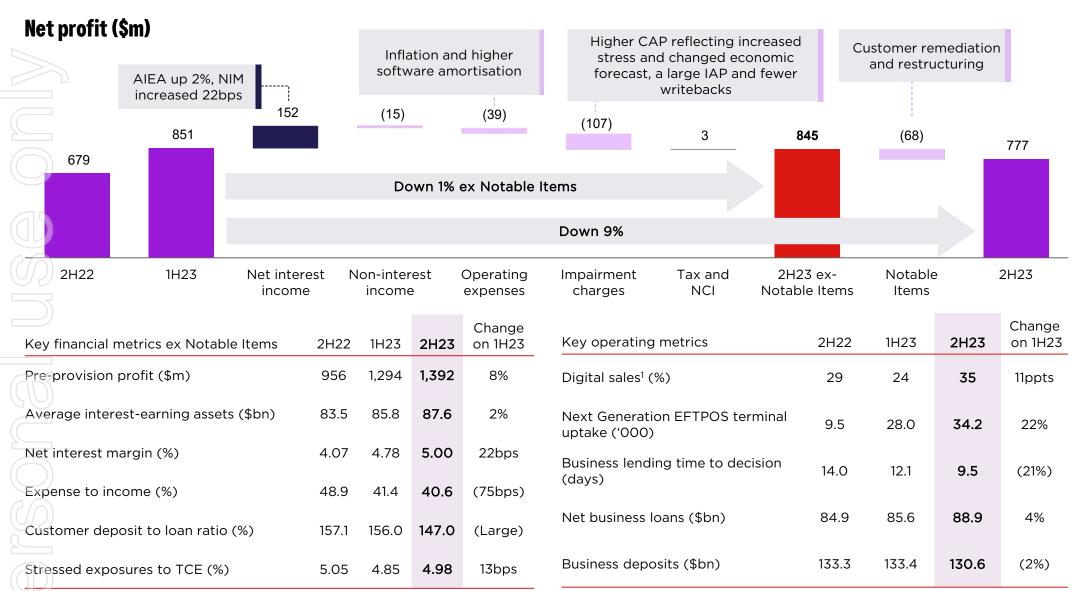
# **CONSUMER 2H23 PERFORMANCE**



Refer page 132 for definitions. 2 Includes all points of presence including Advisory, Community Banking Centres and Kiosks. Kiosks have been restated in comparatives. Co-located branches are considered two points of presence. 3 Only includes Westpac-owned ATMs.



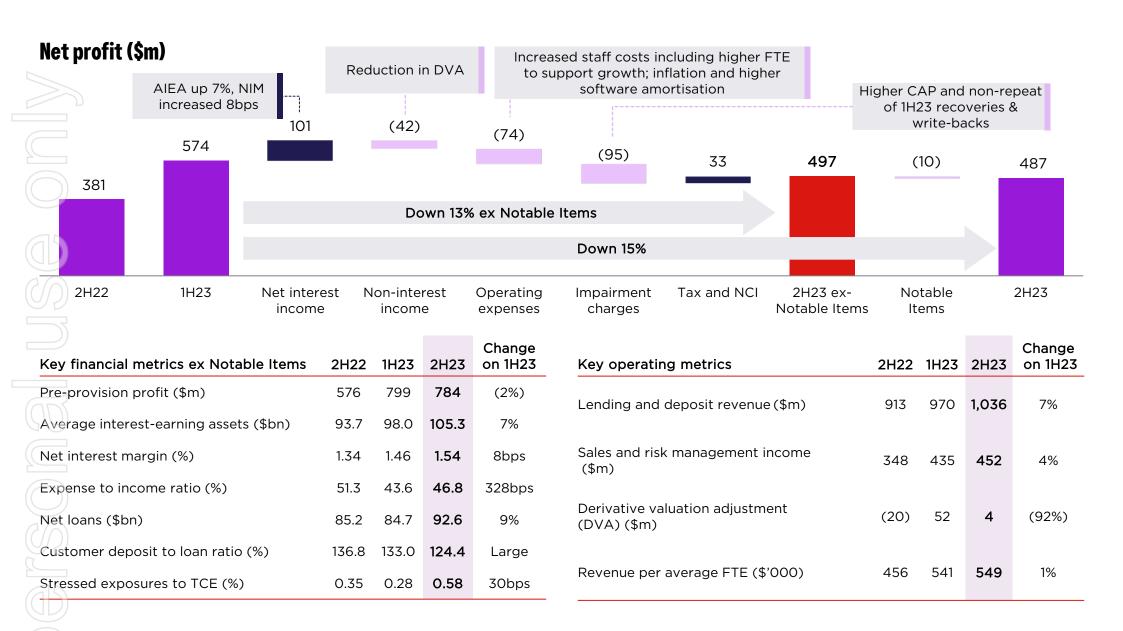
# **BUSINESS 2H23 PERFORMANCE**



<sup>1</sup> Refer page 132 for definitions.

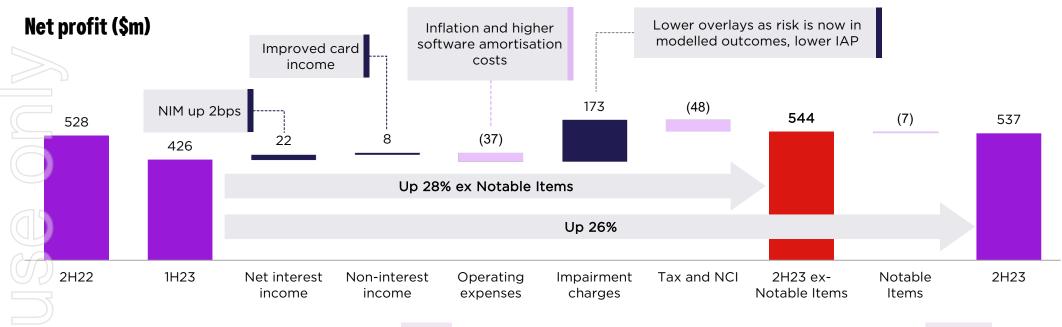


# **WIB 2H23 PERFORMANCE**





# **NEW ZEALAND 2H23 PERFORMANCE<sup>1</sup>**



Key financial metrics ex Notable Items	2H22	1H23	2H23	Change on 1H23	Key operating metrics	Sep-22	Mar-23	Sep-23	Change Mar-23
Pre-provision profit (NZ\$m)	736	748	741	(1%)	Customers (#m)	1.49	1.50	1.51	1%
Average interest-earning assets (\$bn)	116	119	119	Flat					
Net interest margin (%)	2.04	2.10	2.12	2bps	Digital active customers (#m)	0.96	0.98	0.99	1%
Expense to income (%)	44.7	45.5	47.1	167bps	Branches (#)	115	114	112	(2)
Customer deposit to loan ratio (%)	80.5	81.3	80.4	(90bps)	ATMs (#)	439	427	413	(14)
Stressed exposures to TCE (%)	0.97	1.33	1.49	16bps	Λ11·13 (#)	433	727	715	(17)
Mortgage 90+ day delinquencies (%)	0.22	0.29	0.33	4bps	Funds (NZ\$bn) (spot)	10.9	11.5	11.4	(1%)

1 In NZ\$ unless otherwise noted.

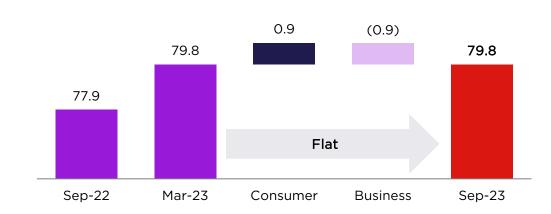


# **NEW ZEALAND BALANCE SHEET**

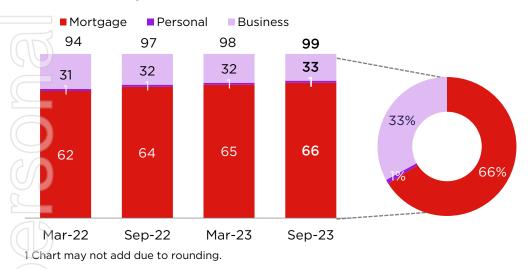
## **Net loans (NZ\$bn)**



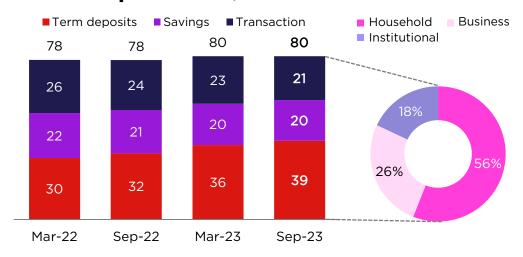
# **Customer deposits (NZ\$bn)**



# Loans (NZ\$bn, % of total)1

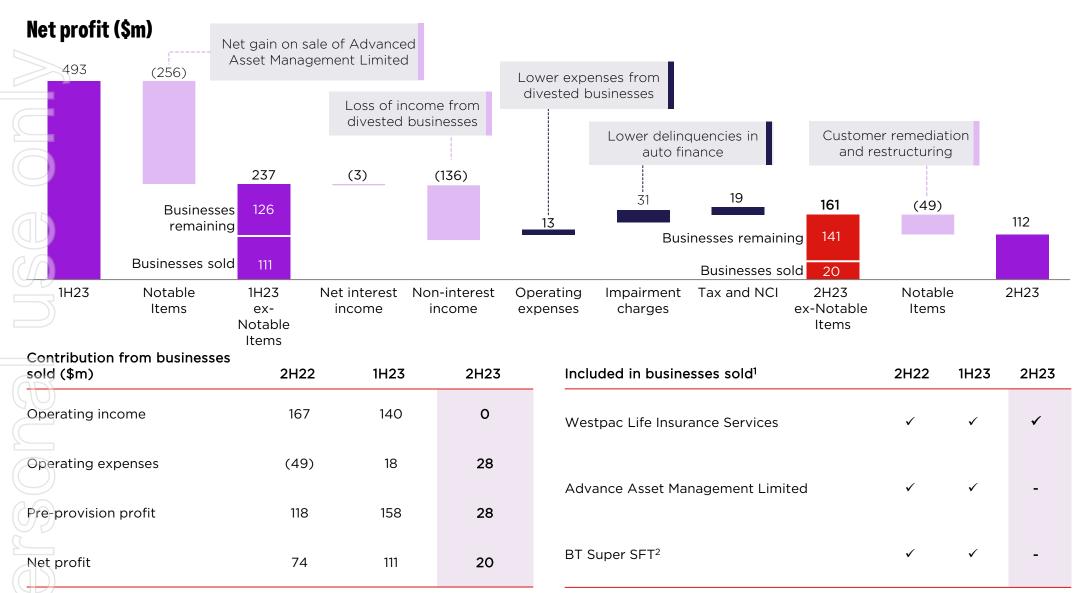


# Customer deposits (NZ\$bn, % of total)<sup>1</sup>





# **SPECIALIST BUSINESSES 2H23 PERFORMANCE**



Trick indicates if business is included in businesses sold for the period. Businesses sold includes one-off costs to prepare businesses for sale. 2 On 1 April 2023, the successor funds transfer (SFT) of the unitised superannuation business was completed.



# **SPECIALIST BUSINESSES PORTFOLIO**

# Remaining businesses

### Platforms<sup>1</sup>

- Average Funds Under Administration (FUA) balance of \$132.6bn increased by 1.4% over the half supported by positive market movements, partly offset by net fund outflows
- Deposits of \$8.1bn increased by 9.5% over the half reflecting higher interest rates

# **Margin lending**

Loan balances of \$1.2bn remained stable compared to Mar-23, with customers paying down balances reflecting rising interest rates and market volatility

### **Auto finance**

Loan balances of \$4.0bn decreased by 25.9% in 2H23 reflecting continued portfolio run-off

# **Westpac Pacific**

Loan balances of \$1.5bn increased by 7.1% over the half achieved by growth in both Fiji and in PNG

Financials excluding Notable Items and businesses sold (\$m) <sup>2</sup>	2H22	1H23	2H23	Change on 1H23 <sup>4</sup>
Operating income	483	469	470	0.2%
Operating expenses	(264)	(298)	(295)	(1.0%)
Pre-provision profit	219	171	175	2.3%
Net profit	183	126	141	11.9%

Key financial metrics	2H22	1H23	2H23	Change on 1H23 <sup>4</sup>
Platforms average FUA (\$bn) <sup>1</sup>	127.2	130.8	132.6	1.4%
Platforms spot FUA (\$bn) <sup>1</sup>	121.4	131.0	129.9	(0.8%)
Platforms deposits (\$bn)	6.8	7.4	8.1	9.5%
Platform FUA share (excl Corp Superannuation) <sup>3</sup> (%)	17.8	17.1	15.8	(130bps)
Margin lending (\$bn)	1.3	1.2	1.2	Flat
Auto finance loans (\$bn)	7.1	5.4	4.0	(25.9%)
Westpac Pacific Ioans (\$bn)	1.4	1.4	1.5	7.1%

Also includes residual investments businesses (packaged funds, equities). 2 Restated for the sale of AAML and the successor fund transfer (SFT) of unitised super. 3 Plan For Life, 30 Jun 2023. 4 Change on 1H23 based on rounded numbers.

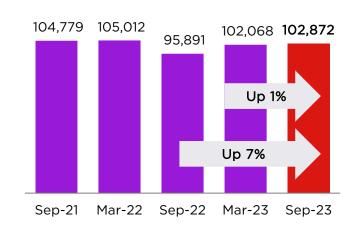


# **BT PANORAMA**

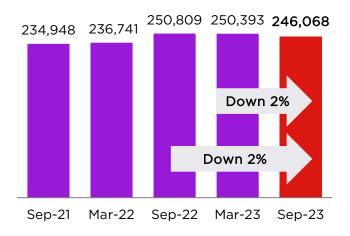
### **Panorama Platform**

- Awarded Highest Quality
  Platform rating Chant West
  2023<sup>1</sup>
- Awarded Best Mobile Platform and Best Client Portal for five consecutive years<sup>2</sup>
- Continued investment in BT
   Panorama including the introduction of the service request tracker and bulk reporting feature which address advisers' need to be more efficient while also improving services
- BT's managed accounts capability is a significant driver of growth on the platform<sup>3</sup>, with FUA reaching \$15.5bn a 37% increase in FY23
- Panorama FUA was \$102.9bn with net flows excluding pension payments<sup>4</sup> of \$3.0bn. Market and other movements contributed to favourable \$7.9bn impact on FUA

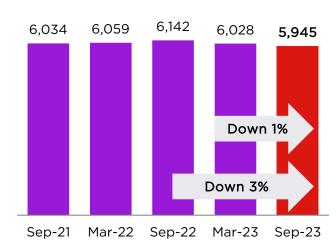
### **FUA on BT Panorama (\$m)**



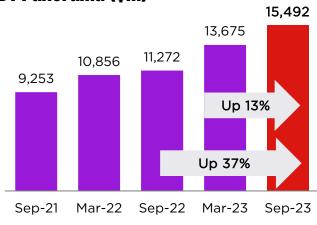
### **Investors on BT Panorama (#)**



## **Active advisers on BT Panorama (#)**



# Managed accounts FUA on BT Panorama (\$m)



For details https://www.bt.com.au/about-bt/bt-financial-group/overview/awards.html. 2 Investment Trends Competitive Analysis & Benchmarking Report, December 2018 - 2022. 3 Excluding Adviser Portfolios. 4 Including pension payments BT Panorama net flows were (\$0.9bn) in FY23.



# **ECONOMICS**

2023 Full year financial results



(%) At 31 Oct 2023

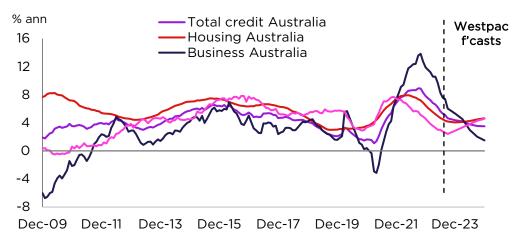
Kev economi	Key economic indicators		2022			2023				Calendar Years			
		Q2	Q3	Q4	Q1	Q2	Q3E	Q4F	2021	2022	2023F	2024F	
World	GDP <sup>1</sup>	-	-	-	-	-	-	-	6.3	3.4	3.0	3.1	
Australia	GDP <sup>2</sup>	3.1	6.0	2.7	2.4	2.1	1.7	1.2	4.6	2.7	1.2	1.6	
	Unemployment - end period	3.8	3.5	3.5	3.6	3.6	3.7	3.8	4.7	3.5	3.8	4.7	
CPI headline - year end		6.1	7.3	7.8	7.0	6.0	5.4	4.6	3.5	7.8	4.6	3.4	
	Interest rates - cash rate	0.85	2.35	3.10	3.60	4.10	4.10	4.35	0.10	3.10	4.35	3.85	
New Zealand	GDP <sup>2</sup>	0.7	6.6	2.4	2.2	1.8	0.2	0.8	3.2	2.3	0.8	1.1	
	Unemployment - end period	3.3	3.3	3.4	3.4	3.6	3.9	4.3	3.2	3.4	4.3	5.2	
	Consumer prices	7.3	7.2	7.2	6.7	6.0	5.6	5.1	5.9	7.2	5.1	3.2	
<u>(1)</u>	Interest rates - official cash rate	2.00	3.00	4.25	4.75	5.50	5.50	5.50	0.75	4.25	5.50	5.75	

Sources: IMF, RBA, Statistics NZ, Westpac Economics

Key econor	nic indicators	2021	2022	2023F	2024F
Australia	Credit growth				
	Total - year end	6.8	7.8	4.4	3.5
	Housing - year end	7.4	6.5	4.1	4.6
	Business - year end	7.3	11.9	5.3	1.5
New Zealand	Credit growth				
	Total - year end	7.5	4.6	2.5	4.2
	Housing - year end	10.5	4.4	2.9	4.5
	Business - year end	3.6	5.4	1.9	3.8

Sources: RBA, Statistics NZ, Westpac Economics 1 Year average growth rates. 2 Through the year growth rates.

# Private sector credit growth (% Ann)



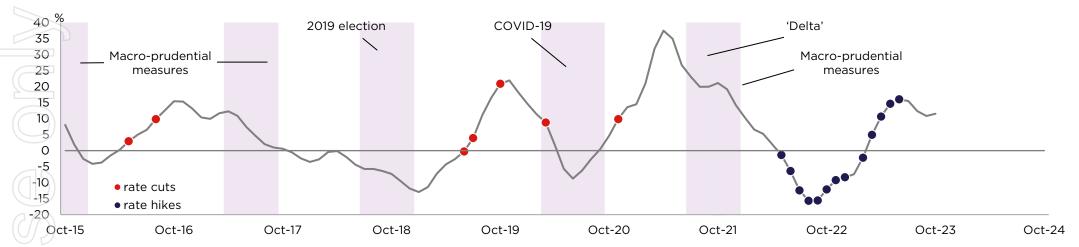
Sources: RBA, Westpac Economics



# **AUSTRALIAN HOUSING MARKET**

# Prices showing broad-based lift

# Australian dwelling prices (%, 3 month annualised)



Sources: CoreLogic, Westpac Economics

# Dwelling prices (% change over period) - (to 0ct-23)

Capital city	Pop'n	Last 3 mths	Last 12 mths	Last 5 years
Sydney	5.3m	Up 2.5%	Up 8.9%	Up 35.1%
Melbourne	5.0m	Up 1.5%	Up 2.7%	Up 19.0%
Brisbane	2.6m	Up 4.0%	Up 7.9%	Up 50.0%
Perth	2.2m	Up 4.3%	Up 10.5%	Up 51.0%

Sources: CoreLogic, Westpac Economics

# **Westpac economics dwelling price forecasts (annual %)**

Capital city	Pop'n	avg*	2020	2021	2022	2023F	2024F
Sydney	5.3m	6.3	2.7	25.3	-12.1	10	6
Melbourne	5.0m	5.0	-1.3	15.1	-8.1	4	3
Brisbane	2.6m	4.9	3.6	27.4	-1.1	6	4
Perth	2.2m	1.1	7.3	13.1	3.6	8	8
Australia	26m	5.1	1.8	20.9	-7.1	7	4

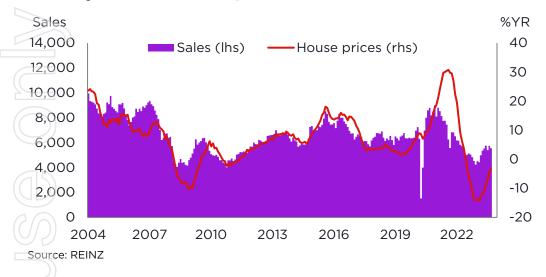
<sup>\*</sup> average last 10yrs. Sources: CoreLogic, Westpac Economics



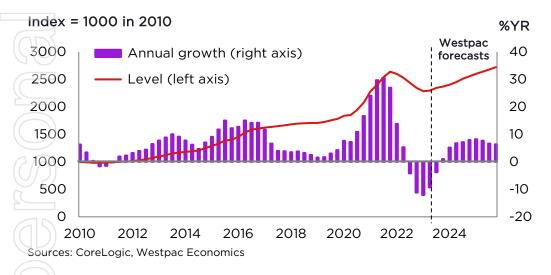
# **NEW ZEALAND HOUSING MARKET**

Sharp downturn as interest rates have increased

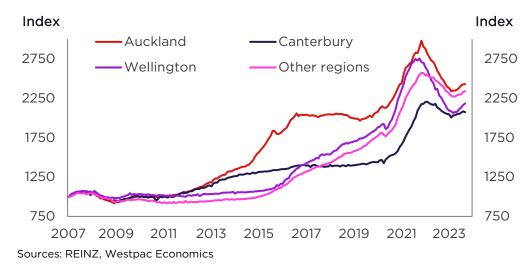
## Monthly house sales and prices (% Yr)



# **House price forecast**



# **New Zealand dwelling prices (index)**



# **Dwelling prices (% change over period) – (to 0ct-23)**

Capital city	Pop'n	Last 3 mt	ths L	Last 12 mths Last 5 yea		years		
Auckland	1.7m	Up 29	%	Down 3%	Uţ	o 19%		
Wellington	0.5m	Up 39	Up 3% Down 3% L		Down 3% Up 3		Down 3% Up 30	
Canterbury	0.7m	Up 19	Up 1% Down 1%		Up	50%		
Nationwide	5.1m	Up 29	%	Down 3%	Uŗ	32%		
Forecast (Annual %)	Ave. past 10 years	2020	2021	2022f	2023f	2024f		
Nationwide	8%	+17%	+27%	-11%	+1%	+8%		

Sources: CoreLogic, REINZ, Westpac Economics



# **APPENDIX**

2023 Full year financial results



# **APPENDIX 1: NET PROFIT EX NOTABLE ITEMS<sup>1</sup>**

\$m	1H23	2H23	FY22	FY23	Change 2H23 - 1H23 (%)	Change FY23 - FY22 (%)
Net interest income	9,202	9,212	16,606	18,414	Flat	11
Non-interest income	1,669	1,459	3,299	3,128	(13)	(5)
Net operating income	10,871	10,671	19,905	21,542	(2)	8
Expenses	(4,988)	(5,244)	(10,181)	(10,232)	5	1
Pre-provision profit	5,883	5,427	9,724	11,310	(8)	16
Impairment charges	(390)	(258)	(335)	(648)	(34)	93
Tax and non-controlling interests (NCI)	(1,670)	(1,624)	(2,821)	(3,294)	(3)	17
Net profit	3,823	3,545	6,568	7,368	(7)	12

1 For further information refer to Westpac's 2023 Full Year Results Announcement.



#### **APPENDIX**

FY23

FY22

# APPENDIX 2: FY23 NOTABLE ITEMS AND IMPACT OF BUSINESSES SOLD<sup>1</sup>

(\$m)	Net profit after tax	Hedging Notable Items²	Net profit excluding hedging Notable Items <sup>3</sup>	Other Notable Items <sup>4</sup>	Net profit excluding Notable Items <sup>5</sup>	Impact of businesses sold	Net profit excluding Notable Items & impact of business sold	Net profit excluding Notable Items & impact of business sold	% change FY23-FY22
Net interest income	18,317	(19)	18,336	(78)	18,414	-	18,414	16,600	11
Non-interest income	3,328	(18)	3,346	218	3,128	140	2,988	2,907	3
Net operating income	21,645	(37)	21,682	140	21,542	140	21,402	19,507	10
Expenses	(10,692)	-	(10,692)	(460)	(10,232)	46	(10,278)	(10,054)	2
Pre-provision profit	10,953	(37)	10,990	(320)	11,310	186	11,124	9,453	18
Impairment charges	(648)	-	(648)	-	(648)	-	(648)	(342)	89
Tax and non- controlling interests (NCI)	(3,110)	11	(3,121)	173	(3,294)	(55)	(3,239)	(2,729)	19
Net profit	7,195	(26)	7,221	(147)	7,368	131	7,237	6,382	13

1 For further information refer to Westpac's 2023 Full Year Results Announcement. 2 Economic hedges and hedge ineffectiveness, included in cash earnings adjustments in previous periods.

3 Referred to as Cash earnings in previous periods. 4 Other Notable Items include provisions for remediation, litigation, fines and penalties; impact from asset sales and revaluations; asset write-downs and restructuring costs. 5 Referred to as Cash earnings excluding Notable Items in previous periods.



#### **APPENDIX**

2H23

1H23

# **APPENDIX 3: 2H23 NOTABLE ITEMS AND IMPACT OF BUSINESSES SOLD<sup>1</sup>**

(\$m)	Net profit after tax	Hedging Notable Items²	Net profit excluding hedging Notable Items <sup>3</sup>	Other Notable Items <sup>4</sup>	Net profit excluding Notable Items <sup>5</sup>	Impact of businesses sold	Net profit excluding Notable Items & impact of business sold	Net profit excluding Notable Items & impact of business sold	% change 2H23-1H23
Net interest income	9,204	70	9,134	(78)	9,212	-	9,212	9,202	Flat
Non-interest income	1,438	4	1,434	(25)	1,459	-	1,459	1,529	(5)
Net operating income	10,642	74	10,568	(103)	10,671	-	10,671	10,731	(1)
Expenses	(5,704)	-	(5,704)	(460)	(5,244)	28	(5,272)	(5,006)	5
Pre-provision profit	4,938	74	4,864	(563)	5,427	28	5,399	5,725	(6)
Impairment charges	(258)	-	(258)	-	(258)	-	(258)	(390)	(34)
Tax and non- controlling interests (NCI)	(1,486)	(22)	(1,464)	160	(1,624)	(8)	(1,616)	(1,623)	Flat
Net profit	3,194	52	3,142	(403)	3,545	20	3,525	3,712	(5)

For further information refer to Westpac's 2023 Full Year Results Announcement. 2 Economic hedges and hedge ineffectiveness, included in cash earnings adjustments in previous periods. 3. Referred to as Cash earnings in previous periods. 4 Other Notable Items include provisions for remediation, litigation, fines and penalties; impact from asset sales and revaluations; asset writedowns and restructuring costs. 5 Referred to as Cash earnings excluding Notable Items in previous periods.



### **Milestones in FY23**

Paid \$194.8 million to more than 867,000 customers in FY23

Five major remediation programs were closed in FY23 including Advicerelated program

One new major remediation program commenced in FY23

	ons for customer refunds, nts and associated costs <sup>1</sup> (\$m)	FY17	FY18	FY19	FY20	FY21	FY22	FY23	Total
	Banking	94	122	362	144	(135)	2	88	677
\$	Wealth	75	146	802	208	251	51	-	1,533
\$ 1	Implementation costs	-	62	232	196	195	32	15	732
	Net profit impact of above	118	231	977	384	218	60	72	2,060

1 Excludes provisions and costs associated with litigation. Notable Items only. These provisions were raised in the individual years. The data is not net of utilisation.



# **APPENDIX 5: BUSINESSES EXITED**

Transactions completed	Completed	Divestment CET1 benefit (bps, \$m¹)	
Westpac NZ Wealth Advisory	Dec 2020	-	
Westpac General Insurance	Jul 2021	12bps, ~\$500m	
Vendor Finance	Aug 2021	1bp, ~40m	
Westpac LMI	Aug 2021	7bps, ~\$300m	
Westpac Life-NZ- Limited	Feb 2022	7bps, ~\$300m	
Motor Vehicle Finance	Dec 2021	8bps, ~\$350m	
Westpac Life Insurance Services	Aug 2022	13bps, ~\$500m	
Advance Asset Management Limited	Mar 2023		
Successor funds transfer (SFT) of Superannuation <sup>2</sup>	Apr 2023	10bps, ~\$450m	
BT Private Portfolio Management	1 Oct 2023		
Divestment benefits		58bps, ~\$2,440m	

1 The value of capital released also includes the benefit of lower RWA. 2 BT personal and corporate superannuation funds.



# **APPENDIX 6: REINVENTURE**

# Investing in fintech businesses

### Westpac has committed \$150m in fintech venture capital funds, managed by reinventure

Reinventure enables Westpac to access insights and adjacent business opportunities, both in Australia and offshore

The model also helps Westpac to source commercial partnerships that create value for customers

#### **NEW BUSINESS MODELS**

🕰 Valiant

their customers

Business loan marketplace

characteristics and needs

4YOU/nnovation

payment functionality

**%** zest

A consumer digital

lending platform

lender based on their

that matches SMEs to the best

Empowering banks to connect

seamlessly with merchants and

Logistics and hospitality software

providing ordering, delivery and

### MONEYME

Digital financial service company offering credit products to techsavvv Australian consumers and businesses



Helps home sellers make decisions about who they choose to sell their property



•

Full stack payments platform



Uses data to shed light on high volume crimes, improving prevention and detection



A leading digital credit platform in Indonesia



ATHENA

Providing digital mortgage broking

#### **NEW TECHNOLOGY CAPABILITIES**

### kasada

POLYCHAIN

CAPITAL

Enterprise cyber security company that protects businesses from malicious bot attacks



A fund of funds for cryptocurrency and blockchain technology



Smart receipts that automatically link purchase receipts to customers' bank accounts



Creating real-game assets for developers, using blockchain technology



Helping Australians create their wills online

### CODELINGO

Enabling software development teams to scale processes and improve code quality

#### InDebted

Digitised debt collection, leveraging modern communications, automation and machine learning



Pioneering a new asset class called Tradeable Income Based Securities (TIBS)

### frankieone

Helps banks and fintechs make better decisions using a single API and dashboard to manage KYC/AML and fraud



A one-click checkout platform transforming online transactions

### DATA, AI AND ANALYTICS



Al company that integrates neuroscience into their platform creating capability that not only manages complex problems but is able to form intrinsic relationships with humans



Data-science-as-a-service Alpowered donor scoring software for the NFP sector



Al-powered, context-as-a-service platform, to deliver personalised experiences to customers



B2B platform for physical retail stores that provides insights through their AI engine and in-store sensors



Conversational voice-based AI for digital interviewing, powered by machine learning

Logos are of the respective companies.



# **APPENDIX 7: SUSTAINABILITY – FOOTNOTES**

#### Our commitment to sustainability

- 1. Customers experiencing financial hardship who accessed a financial assistance package is defined in the Glossary section in our 2023 Sustainability Index and Datasheet
- 2. A unique customer is a customer that has called through to the Indigenous call centre at least once during the reportable period 01/04/2022 30/09/2025
- 3. Spend with diverse and Indigenous suppliers are defined in the Glossary section in our 2023 Sustainability Index and Datasheet
- 4. Westpac Scholars Trust (ABN 35 600 251 071) is administered by Westpac Scholars Limited (ABN 72 168 847 041) as trustee for the Westpac Scholars Trust. Westpac Scholars Trust is a private charitable trust and neither the Trust nor the Trustee are part of the Westpac Group. Westpac provides administrative support, skilled volunteering, and funding for operational costs of Westpac Scholars Trust.

  5. Active scholars refers to the total number of individuals who have been awarded a scholarship by Westpac Scholars Trust and have completed or are in the process of completing their degree or fellowship.
- 6. Westpac Foundation is administered by Westpac Community Limited (ABN 34 086 862 795) as trustee for Westpac Community Trust (ABN 53 265 036 982). The Westpac Community Trust is a Public Ancillary Fund, endorsed by the ATO as a Deductible Gift Recipient. None of Westpac Foundation, Westpac Community Limited nor the Westpac Community Trust are part of Westpac Group. Westpac provides administrative support, skilled volunteering, donations and funding for operational costs of Westpac Foundation.
- 7. This is a cumulative target which comprises (a) \$5b for lending to climate change solutions, \$700m for lending for healthy, affordable and social housing, and other sustainable lending, and (b) facilitation of sustainable bonds by Westpac Banking Corporation New Zealand Branch from 1 October 2020 to 30 September 2025. The sustainable finance target includes finance for social and non-climate sustainability initiatives which may not reduce climate change risk. All sustainable finance reported is informed by global sustainable finance market standards, principles and guidance that are commonly used to label or categorise loans and bonds as sustainable. In mid-2023, the Westpac Warm up loan was renamed the Westpac Greater Choices home loan and extended to include lending that is aligned specifically to climate change solutions (e.g. EV loans), not solely healthy homes. Therefore, our cumulative reporting for 2023 does not include new lending since 2022. From 2024, Westpac intends to include Greater Choices home loan lending as part of the overall sustainable lending target.
- 8. Rated 'A' by Monash University in their Modern Slavery Disclosure Quality Ratings ASX 100 Companies Update 2022 report for our FY20 and FY21 modern slavery disclosures; and recognised as one of three 'front runners' in BankTrack's Global Human Rights Benchmark Report 2022 for our FY21 modern slavery disclosures
- 9. The SCSC program exists to help protect and seeks to create safer communities for children across Australia and APAC, through a series of actions, investments and collaborations with industry experts and partners

#### Becoming a net-zero, climate resilient bank

- 2021 baselines for scope 1, 2 and scope 3 upstream emissions targets adjusted for COVID-19 pandemic and other impacts. Refer to our 2023 Sustainability Index and Datasheet.
- 2. Refer to our 2023 Sustainability Index and Datasheet for details of included Scope 3 upstream emissions sources.
- 3. On track to achieve 100% renewables outcome for our direct operations. 95% of this supply is expected to be sourced from within the markets the electricity is consumed. We will continue to identify opportunities to lift local sourcing to 100%, to include for our Fiji and PNG businesses, as required to achieve 100% under the RE100/CDP Standard.
- 4. Certification is obtained for Westpac's Australian and New Zealand operations (excludes financed emissions) under the Australian Government's Climate Active Carbon Neutral Standard for Organisations and the New Zealand Toitū net carbonzero certification respectively. Further information can be found on the Sustainability Performance Reports page on our website.
- 5. These include green, social, sustainability, sustainability-linked and re-linked loans and bonds and have not been assessed under our new Sustainable Finance Framework.
- 6. Climate change solutions activities are defined in the Glossary section in our 2023 Sustainability Index and Datasheet. New lending represents the total of new and increases in lending commitments, excluding refinances
  - Australian Banking Association, Australian Sustainable Finance Institute, and Australian Industry Energy Transitions Initiative

#### Our FY23 carbon footprint

1. Sectors in our financed emissions analysis are based on ANZSIC codes. These sector definitions differ from those used for our 2030 emission reduction targets and Group Exposure by Sector - includes breakdown of sectors that may be exposed to higher climate change risk reporting.

#### Summary of our 2030 emission reduction targets

- 1. Includes exploration, extraction and drilling companies, all activities integrated oil and gas companies (IOCs), tolling and stand-alone refineries and LNG producers. Does not include downstream retail and distribution, pipeline infrastructure, storage and transport, nor trading entities.
- 2. Updated existing targets for NZBA sectors (thermal coal mining, upstream oil and gas, and commercial real estate (offices)). Refer to our 2023 Climate Report for more information.
- 3. Covers the production and sale of thermal coal, with adjacent sectors (including mining service providers) to be covered in other targets as appropriate. Transactional banking and rehabilitation bonds are excluded.
- 4. Annually, we calculate the percentage of revenue coming directly from thermal coal mining by assessing customers' full-year audited financial reports, based on a rolling average of the prior three years of
- 5. Refers to scope 1 and 2 emissions of power generators, i.e. customers with >10% revenue coming from power generation or >5% revenues from thermal coal electricity generation. In Australia, this applies to customers under ANZSIC (1993) code 3610 with National Greenhouse and Energy Reporting Scheme designated generation facilities and have >10% revenue coming from power generation

The information on this page contains 'forward-looking statements' and statements of expectation reflecting Westpac's current views on future events. They are subject to change without notice and certain risks, uncertainties and assumptions which are, in many instances, beyond its control. Please refer to the disclaimer on page 134.



# **APPENDIX 7: SUSTAINABILITY – FOOTNOTES**

#### Summary of our 2030 emission reduction targets

- 6. This target covers customers that produce clinker in-house. The target has been set for customers' scope 1 and 2 emissions in relation to the production of cement. It covers emissions generated from calcination in clinker production as well as fuel combustion and electricity consumption associated with the cement production process
- Base building operational scope 1 and 2 emissions. Target excludes all scope 3 emissions (e.g. tenant emissions from electricity and appliance use, construction, embodied emissions and corporate
- Our target applies to facilities that are assigned office related ANZSIC codes, and with a TCE greater than or equal to \$5 million A\$ for Australian facilities or \$5 million NZ\$ for New Zealand facilities. This excludes exposures associated with site finance, construction and renovation of commercial real estate assets
- 9. Floor space is defined as net-lettable area (NLA). In Australia, the standard used for determining the NLA is set out in the Property Council of Australia (PCA) March 1997 Method of Measurement. In New Zealand, this is Rentable Area as set out in The Guide for the Measurement of Rentable Areas NZ
- 10. Steel represents a very small percentage of Westpac's lending portfolio and a small number of customers. To protect our customers confidentiality, we have adopted a 'traffic light' system to disclose our performance against the target. Unlike other targets, we will not be disclosing our baseline or progress
- 11. Covers customers that operate scheduled air transport for passengers, including freight operations undertaken by passenger airline operators
- 12. The aviation sector was highly impacted by the effects of the COVID-19 pandemic resulting in emissions intensities higher than the IEA NZE 2050 pathway (less people flying). Increased activity (more people flying) will improve efficiency and result in some reduction in emissions intensity
- 13. Passenger kilometres (pkm) is a measure of activity for passenger airline operators
- 14. Applies to institutional and commercial relationship-managed agribusiness customers with total committed exposures (TCE) ≥ \$1.5 million who are captured by dairy, beef, sheep and mixed farming
- Applies to relationship-managed agribusiness customers with TCE equal to or greater than \$NZ1.0 million who are captured by dairy and sheep and beef farming ANZSICs
- 16. Land management emissions refers to operational emissions resulting from how land is managed rather than emissions resulting from land-use change or on-farm carbon removals. Land management emissions arise from processes such as enteric fermentation, fertiliser use and manure management
- 17. Fat Protein Corrected Milk is a commonly used measure of dairy farm outputs. FPCM is milk corrected for its fat and protein content to a regional standard. In SBTi FLAG (reference scenario we used for setting Agriculture targets), dairy production is expressed in tonnes of fat and protein corrected milk
- In SBTi FLAG animal commodities production is expressed in tonnes of fresh weight of carcass where carcass is defined as animal meat, fresh, chilled or frozen, with bone in
- 19. Excludes mortgages on vacant land as well as construction and renovation loans given there are no in-use operational emissions associated with these
- 20. Scope 1 and 2 emissions refer to in-use operational emissions from energy associated with the operation of the building, consisting of purchased electricity and natural gas consumption

#### Assessing climate-related risks on our financial position

- Represents the sum of the committed portion of direct lending (including funds placement overall and deposits placed), contingent and pre-settlement risk plus the committed portion of secondary market trading and underwriting risk
- 2. Every six months we update the physical risk analysis of our Australian residential mortgage portfolio. The analysis estimates the portion of our mortgages exposed to higher physical risks under climate scenarios developed by the Intergovernmental Panel on Climate Change (IPCC). The analysis uses a generalised model of how extreme natural disasters and climate change may impact individual properties. Australian locations that may experience higher physical risk by 2050 is defined in the Glossary section in our 2023 Sustainability Index and Datasheet
- Other mining includes iron ore, metal ore, construction material, exploration and services. Exposure values reflect TCE for the mining sector across Westpac Group at Sep-23. The mining population is defined by relevant ANZSIC codes
- Coal thermal & metallurgical includes thermal and metallurgical coal mining. It excludes metallurgical coal mining in diversified miners

#### Climate-related opportunities

- 1. These include green, social, sustainability, sustainability-linked and re-linked loans and bonds and have not been assessed under our new Sustainable Finance Framework
- Based on IJGlobal and Westpac Research Data for the period 1 October 2018 to 30 September 2023
- 3. Climate change solutions activities are defined in the Glossary section in our 2023 Sustainability Index and Datasheet
- 4. TCE represents the maximum amount of credit exposure that Westpac has committed to provide to a customer, both on- and off-balance sheet, including those that arise from transactional banking
- 5. Due to data availability, the market share value has calculated based on Jan-Jun 2022 and Jan-Jun 2023

The information on this page contains 'forward-looking statements' and statements of expectation reflecting Westpac's current views on future events. They are subject to change without notice and certain risks, uncertainties and assumptions which are, in many instances, beyond its control. Please refer to the disclaimer on page 134.



# **APPENDIX 7: SUSTAINABILITY**

#### **INDUSTRY RECOGNITION**



Achieved highest ISS QualityScore for Social dimension



Rated Prime status of "C" by ISS ESG



Winners for the second year running in the SEEK Star Awards for Best Employer Brand initiative for our Graduate 'Uncommon minds' campaign

### **SUSTAINABILITY INDEXES**

Member of
Dow Jones
Sustainability Indices
Powered by the S&P Global CSA

At Dec 22, Westpac has received an S&P DJI ESG score of 68. We have been a member of the DJSI Indices since 2002

### M\(\tag{RNINGSTAR}\)

### **SUSTAINALYTICS**

At Sep 23, Westpac has received an ESG Risk Rating of 21.1 from Sustainalytics and was assessed to be at Medium risk of experiencing material financial impacts from ESG factors<sup>1</sup>

Member of the FTSE4Good Index Series, of which Westpac has been a member since 2001



At Aug 23, Westpac has received an MSCI ESG Rating of A (score of 5.2 which is above Industry Average)<sup>2</sup>

#### **INCLUSION AND DIVERSITY RECOGNITION**



Recognised in the Bloomberg Gender Equality Index for the 7th consecutive year



Accredited as Level 1 Activate as a Carer Friendly Employer under the CarersNSW Carers + Employers Program



Named within Top 10 Employer for gender equality through Equileap



First Australian financial institution to be Disability Recruiter Accredited



Bronze Accreditation for Australian Workplace Quality Index

1 Copyright ©2023 Sustainalytics. All rights reserved. The information, data, analyses and opinions contained herein: (1) includes the proprietary information of Sustainalytics and/or its content providers; (2) may not be copied or redistributed except as specifically authorized; (3) do not constitute investment advice nor an endorsement of any product, project, investment strategy or consideration of any particular environmental, social or governance related issues as part of any investment strategy; (4) are provided solely for informational purposes; and (5) are not warranted to be complete, accurate or timely. Neither Sustainalytics nor its content providers are responsible for any trading decisions, damages or other losses related to it or its use. The use of the data is subject to conditions available at https://www.sustainalytics.com/legal-disclaimers. 2 The inclusion of Westpac in any MSCI index, and the use of MSCI logos, trademarks, service marks or index names herein, do not constitute a sponsorship, endorsement or promotion of Westpac by MSCI or any of its affiliates. The MSCI indexes are the exclusive property of MSCI. MSCI and the MSCI index names and logos are trademarks or service marks of MSCI or its affiliates.



### **MAJOR COMMITMENTS, PARTNERSHIPS AND ASSOCIATIONS**



Principles for Responsible Banking Signatory (2019)

Toitū net carbonzero certified (New Zealand) ISO 14064-1 ORGANISATION Since 2019



**UN Sustainable Development Goals** CEO Statement of Commitment (2016)



Paris Climate Agreement Supporter (2015)



The Valuable 500 Signatory (2021)



The Equator Principles Founding Adopter, First Australian Bank (2003)



**UN Environment** Programme Finance Initiative Founding Member (1991) Banking Board Co-Chair (since 2020)



**Financial Stability** Board's Task Force on Climate-related Financial Disclosures Align with and support



Taskforce on Nature-related Financial Disclosures Forum member (2021)



**UN Women** Partner (2021)



**Electric Vehicle Council** of Australia Member (2022)







RE100, an initiative of The Climate Group in partnership with CDP Member (since 2019)



Commitment to United Nations Global Compact Signatory (2002), Global Compact Network Australia Founding Member (2009)



WeConnect International (for women owned businesses) Member (2020)



Global Reporting Initiative Align with



Industry-led UN-convened Net-Zero Banking Alliance Member, principals and steering groups (NZBA governance bodies) (from 2023)



Climate Bonds Initiative Partner



Carbon Markets Institute Corporate Member



Australian Industry **Energy Transitions Initiative** Partner (2022)



Australian Sustainable Finance Institute Founding Member



Sustainability Accounting Standards Board Align with



Climate Active Certification (Australia) Since 2012 (previously NCOS)



Social Traders

Unlocking business for good

Social Traders (for certified social enterprises) Member (2016)

**United Nations** Tobacco-Free Finance pledge Founding Signatory (2018)



Green Building Council of Australia Member (since 2011)



Supply Nation

Founding Member

businesses)

(2010)

# **APPENDIX 8: DEFINITIONS**

# Credit quality

>90	days
past	due

Includes facilities less than 90 days past due and those credit exposures, that are in default, but where it is expected that the full value of principal and accrued interest can be collected, generally by reference to the value of security held

90+ days past due Includes facilities 90 days or more past due, and those credit exposures that are in default, but where it is expected that the full value of principal and accrued interest can be collected, generally by reference to the value of security held

Provision for expected credit losses

Expected credit losses (ECL) are a probability-weighted estimate of the cash shortfalls expected to result from defaults over the relevant timeframe. They are determined by evaluating a range of possible outcomes and taking into account the time value of money, past events, current conditions and forecasts of future economic conditions

Collectively assessed provisions (CAP) CAP for ECL under AASB 9 represent the ECL which is collectively assessed in pools of similar assets with similar risk characteristics. This incorporates forward looking information and does not require an actual loss event to have occurred for an impairment provision to be recognised

Individually assessed provisions (IAP)

Provisions raised for losses on loans that are known to be impaired and are assessed on an individual basis. The estimated losses on these impaired loans is based on expected future cash flows discounted to their present value and, as this discount unwinds, interest will be recognised in the income statement

Stage 1: 12 months ECL - performing For financial assets where there has been no significant increase in credit risk since origination a provision for 12 months ECL is recognised. Interest revenue is calculated on the gross carrying amount of the financial asset

Stage 2: Lifetime ECL - performing For financial assets where there has been a significant increase in credit risk since origination but where the asset is still performing a provision for lifetime ECL is recognised. Interest revenue is calculated on the gross carrying amount of the financial asset

Stage 3 Lifetime ECL - nonperforming For financial assets that are non-performing a provision for lifetime ECL is recognised. Interest revenue is calculated on the carrying amount net of the provision for ECL rather than the gross carrying amount

#### Impaired

Includes exposures that have deteriorated to the point where full collection of interest and principal is in doubt, based on an assessment of the customer's outlook, cash flow, and the net realisation of value of assets to which recourse is held:

- Facilities 90 days or more past due, and full recovery is in doubt: exposures
  where contractual payments are 90 or more days in arrears and the net
  realisable value of assets to which recourse is held may not be sufficient to
  allow full collection of interest and principal, including overdrafts or other
  revolving facilities that remain continuously outside approved limits by
  material amounts for 90 or more calendar days;
- Non-accrual facilities: exposures with individually assessed impairment provisions held against them, excluding restructured loans;
- Restructured facilities: exposures where the original contractual terms have been formally modified to provide for concessions of interest or principal for reasons related to the financial difficulties of the customer;
- Other assets acquired through security enforcement (includes other real estate owned): includes the value of any other assets acquired as full or partial settlement of outstanding obligations through the enforcement of security arrangements; and
- Any other facility where the full collection of interest and principal is in doubt

# Stressed exposures

Watchlist and substandard, non-performing not impaired, and impaired exposures

# Total committed exposures (TCE)

Represents the sum of the committed portion of direct lending (including funds placement overall and deposits placed), contingent and pre-settlement risk plus the committed portion of secondary market trading and underwriting risk

#### Watchlist and substandard

Loan facilities where customers are experiencing operating weakness and financial difficulty but are not expected to incur loss of interest or principal



# **APPENDIX 8: DEFINITIONS**

# Segments, earnings drivers, capital and liquidity

#### Segments

Consumer Consumer provides banking products and services, including mortgages, credit cards, personal loans, and savings and deposit products to Australian retail customers

Business Business serves the banking needs of Australian small business, Agribusiness and Commercial customers

WIB Westpac Institutional Bank (WIB) provides a broad range of financial products and services to corporate, institutional and government customers

Westpac NZ Westpac New Zealand provides banking, wealth and insurance products and services for consumer, business and institutional customers in New Zealand

Specialist Specialist Businesses was established in May 2020 by combining the operations that Westpac identified to be exited as part of its simplification Businesses agenda. Since its formation, ten business divestments have been completed. The remaining operations include Platforms, Westpac Pacific, margin lending and auto finance business which is in run-off. These businesses will be retained and transferred to the management of the Business & Wealth segment from Full Year 2024

#### **Earnings drivers**

margin

Average interest-The average balance of assets held by the Group that generate interest earning assets (AIEA) income. Where possible, daily balances are used to calculate the average balance

Group net interest

Calculated by dividing net interest income by average interest-earning assets (annualised where applicable)

Core net interest Calculated by dividing net interest income excluding Notable Items and margin Treasury & Markets by average interest-earning assets (annualised where applicable)

Pre-provision profit Net operating income less operating expenses

Full-time equivalent A calculation based on the number of hours worked by full and part-time employees (FTE) employees as part of their normal duties. For example, the full-time equivalent of one FTE is 76 hours paid work per fortnight

#### **Capital and liquidity**

facility (CLF)

Leverage ratio

ratio (LCR)

Net stable funding

ratio (NSFR)

Risk weighted

assets or RWA

Capital ratios As defined by APRA (unless stated otherwise) Committed liquidity

The RBA makes available to Australian Authorised Deposit-taking Institutions (ADIs) a CLF that, subject to qualifying conditions, can be accessed to meet LCR requirements under APS210 Liquidity. APRA announced in September 2021 that ADIs subject to the LCR should reduce their CLF usage to zero by 1 January 2023

Assets which meet APRA's criteria for inclusion as HQLA in the numerator of High quality liquid the LCR assets (HQLA)

Internationally comparable regulatory capital ratios are Westpac's estimated Internationally ratios after adjusting the capital ratios determined under APRA Basel III comparable ratios regulations for various items. Analysis aligns with the APRA study titled "International capital comparison study" dated 13 July 2015

> As defined by APRA (unless stated otherwise). Tier 1 capital divided by 'exposure measure' and expressed as a percentage. 'Exposure measure' is the sum of on-balance sheet exposures, derivative exposures, securities financing transaction exposures and other off-balance sheet exposures

Liquidity coverage An APRA requirement to maintain an adequate level of unencumbered high quality liquid assets, to meet liquidity needs for a 30 calendar day period under an APRA-defined severe stress scenario. Absent a situation of financial stress, the value of the LCR must not be less than 100%. LCR is calculated as the percentage ratio of stock of HQLA and CLF over the total net cash outflows in a modelled 30 day defined stressed scenario

> The NSFR is defined as the ratio of the amount of available stable funding (ASF) to the amount of required stable funding (RSF) defined by APRA. The amount of ASF is the portion of an ADI's capital and liabilities expected to be a reliable source of funds over a one year time horizon. The amount of RSF is a function of the liquidity characteristics and residual maturities of an ADI's assets and off-balance sheet activities. ADI's must maintain an NSFR of at least 100%

Assets (both on and off-balance sheet) are risk weighted according to each asset's inherent potential for default and what the likely losses would be in case of default. In the case of non-asset-backed risks (ie. market and operational risk), RWA is determined by multiplying the capital requirements for those risks by 12.5

# **estpac** GROUP

# **APPENDIX 8: DEFINITIONS**

# Other

Branch transactions	Branch transactions are typically withdrawals, deposits, transfers and payments	Average App sessions per day	Total number of sessions on Westpac Live & Compass initiated using an app over total number of days within a half year period
Customer satisfaction or CSAT	The Customer Satisfaction score is an average of customer satisfaction ratings of the customer's main financial institution for consumer or business banking on a scale of 0 to 10 (0 means 'extremely dissatisfied' and 10 means 'extremely satisfied')	MFI share	MFI share results are based on the number of customers who have a Main Financial Institution (MFI) relationship with an institution, as a proportion of the number of customers that have a MFI relationship with any institution
CSAT (Main Bank Service Satisfaction)	Source: 3 month rolling Retail Market Monitor data (survey conducted by Camorra Research). Respondents are asked to rate the overall level of service they receive from their main bank (self-selected which ONE bank is their main provider of financial services) on a scale of 1 (Poor) to 5 (Excellent). The rating represents % of	Consumer MFI share	Source: Fifth Dimension (5D) for March 2023 (1H23) and September 2023 (2H23); DBM Consultants Consumer Atlas for September 2022 (2H22), 6MR. MFI customers
(Westpac NZ)	respondents who scored 4 (Very Good) or 5 (Excellent)	Net Promoter Score or NPS	Net Promoter Score measures the net likelihood of recommendation to others of the customer's main financial institution for retail or business banking. Net Promoter ScoreSM is a trademark of Bain & Co Inc., Satmetrix Systems, Inc., and Mr Frederick Reichheld. Using a 11 point numerical scale where 10 is 'Extremely likely'
CSAT - overall consumer	Source: Fifth Dimension (5D) for March 2023 (1H23) and September 2023 (2H23); DBM Consultants Consumer Atlas for September 2022 (2H22), 6MR. MFI customers		and 0 is 'Not at all unlikely', Net Promoter Score is calculated by subtracting the percentage of Detractors (0-6) from the percentage of Promoters (9-10)
CSAT - overall business	Source: Fifth Dimension (5D) for March 2023 (1H23) and September 2023 (2H23); DBM Consultants Business Atlas for September 2022 (2H22), 6MR. MFI businesses	NPS - Mobile App	Source: Fifth Dimension (5D) for September 2023 (2H23), 6MR. MFI customers. Mobile App NPS measures the likelihood to recommend the customer's MFI Mobile App used in the last 4 weeks for retail banking
DBM Australian Financial Awards	Award is based on information collected from the DBM Atlas research program – feedback from over 80,000 business owners or retail customers from January 2022 through December 2022. Award results are based on experiences and perceptions of customers surveyed in this period. For DBM Atlas and DBM Australian Financial Awards information visit www.dbmconsultants.com.au	NPS Consumer (Westpac NZ)	Source: 3 month rolling Retail Market Monitor data (survey conducted by Camorra Research). Respondents are asked about likelihood to recommend their main bank to family and friends on a scale of 1 (extremely unlikely) to 10 (extremely likely). Net Promoter Score is represents % of Promoters (recommend score of 9 or 10) minus % of Detractors (recommend score of 1 to 6)
Digitally active	Australian consumer and business customers who have had an authenticated session (including Quickzone) on Westpac Group digital banking platforms in the prior 90 days	NPS - overall consumer	Source: Fifth Dimension (5D) for March 2023 (1H23) and September 2023 (2H23); DBM Consultants Consumer Atlas for September 2022 (2H22), 6MR. MFI customers
Digital sales	The percentage of quality sales in a 12-week period that were digitally initiated (percentage against the count of all quality sales in that 12-week period)	NPS - overall business	Source: Fifth Dimension (5D) for March 2023 (1H23) and September 2023 (2H23); DBM Consultants Business Atlas for September 2022 (2H22), 6MR. MFI businesses
Digital transactions	Digital transactions including all payment transactions (Transfer Funds, Pay Anyone and BPAY) within Westpac Live and Compass, excl. Corporate Online and Business Banking online	NPS - Mortgages	Source: Fifth Dimension (5D) for September 2023 (2H23), 6MR, AFI customers. Mortgage NPS measures the likelihood to recommend the Mortgage they hold with their financial institution
Mobile wallet payments	Count of transactions that use a digital card via apple pay, fitbit pay, garmin pay, google pay and samsung pay products	St.George (SGB) brands	SGB brands (Consumer): St.George Bank, Bank of Melbourne, BankSA; for DBM also includes RAMS, Dragondirect SGB brands (Business): St.George Bank, Bank of Melbourne and BankSA



# **INVESTOR RELATIONS TEAM**

Contact us

### **Justin McCarthy**

**Andrea Jaehne** 

General Manager, Investor Relations

Head of Investor Relations, Ratings Agencies and Analysis

### **Rebecca Plackett**

Head of Corporate Reporting and ESG

#### **Arthur Petratos**

Manager, Shareholder Services

### **Jacqueline Boddy**

Head of Debt Investor Relations

#### **Catherine Garcia**

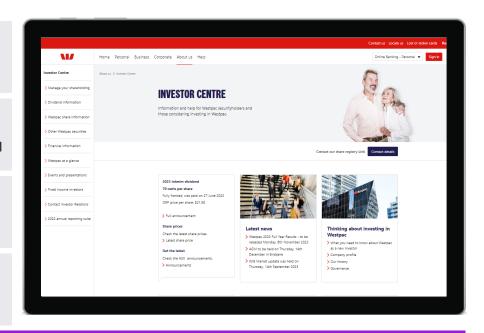
Head of Investor Relations, Institutional

### **James Wibberley**

Manager, Investor Relations

### **Nathan Fontyne**

Graduate, Investor Relations



### **INVESTOR RELATIONS CONTACT**

For all matters relating to Westpac's **strategy**, performance and results



+61 2 9178 2977



investorrelations@westpac.com.au



westpac.com.au/investorcentre

### **SHARE REGISTRY CONTACT**

### For all shareholding enquiries relating to:

- Address details and communication preferences
- Updating bank account details, and participation in the dividend reinvestment plan



1800 804 255



westpac@linkmarketservices.com.au



investorcentre.linkmarketservices.com.au



# **DISCLAIMER**

The material contained in this presentation is intended to be general background information on Westpac Banking Corporation (Westpac) and its activities.

The information is supplied in summary form and is therefore not necessarily complete. It is not intended that it be relied upon as advice to investors or potential investors, who should consider seeking independent professional advice depending upon their specific investment objectives, financial situation or particular needs. The material contained in this presentation may include information derived from publicly available sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information. This presentation should be read in conjunction with our 2023 Annual Report.

This includes references to our systems and processes, which may not always be 100% effective and are subject to risks and other factors, including those described in the section titled 'Risk factors' in our 2023 Annual Report.

All amounts are in Australian dollars unless otherwise indicated.

The financial information in this presentation is presented in accordance Australian Accounting Standards (AAS) and is also compliant with International Financial Reporting Standards. In 2022 and earlier reporting periods, Westpac reported a non-AAS financial measure of profit referred to as "cash earnings" as well as reporting "Notable Items" and a further non-AAS profit measure excluding these Notable Items in both external and internal reporting. In First Half 2023, Westpac ceased reporting cash earnings and cash earnings excluding Notable Items and will use net profit attributable to owners of Westpac (net profit) as Westpac's key measure of financial performance. To assist in explaining our financial performance, Westpac will continue to report Notable Items which represent certain items that management believe are not reflective of the Group's ongoing business performance. Refer to page 104 for details of the Notable Items impacting Westpac's 2023 Annual Report.

In assessing Westpac's performance and that of our operating segments we use a number of financial measures, including amounts, measures and ratios that are presented on a non-AAS basis. Non-AAS financial measures and ratios do not have standardised meanings under AAS. As such they are unlikely to be directly comparable to similar measures presented by other companies and should not be viewed in isolation from, or as a substitute for, the AAS results.

Refer to Westpac's 2023 Annual Report for the twelve months ended 30 September 2023 available at www.westpac.com.au in the section "Results Announcement to the market - Introduction" for details of the presentation changes and non-AAS financial measures.

This presentation contains statements that constitute "forward-looking statements" within the meaning of Section 21E of the US Securities Exchange Act of 1934. Forward looking statements are statements that are not historical facts. Forward-looking statements appear in a number of places in this presentation and include statements regarding our intent, belief or current expectations with respect to our business and operations, macro and micro economic and market conditions, results of operations and financial condition, capital adequacy and risk management, including, without limitation, future loan loss provisions and financial support to certain borrowers, forecasted economic indicators and performance metric outcomes, indicative drivers, climate- and other sustainability-related statements, commitments, targets, projections and metrics, and other estimated and proxy data.

We use words such as 'will', 'may', 'expect', 'intend', 'seek', 'would', 'should', 'could', 'continue', 'plan', 'estimate', 'anticipate', 'believe', 'probability', 'indicative', 'risk', 'aim', 'outlook', 'forecast', 'f', 'assumption', 'projection', 'target', 'goal', 'guidance', 'ambition', or other similar words to identify forward-looking statements. These forward-looking statements reflect our current views on future events and are subject to change, certain known and unknown risks, uncertainties and assumptions and other factors which are, in many instances, beyond our control (and the control of our officers, employees, agents and advisors), and have been made based on management's expectations or beliefs concerning future developments and their potential effect upon Westpac. Forward-looking statements may also be made, verbally or in writing, by members of Westpac's management or Board in connection with this presentation. Such statements are subject to the same limitations, uncertainties, assumptions and disclaimers set out in this presentation. There can be no assurance that future developments or performance will align with our expectations or that the effect of future developments on us will be those anticipated. Actual results could differ materially from those we expect or which are expressed or implied in forward-looking statements, depending on various factors including, but not limited to, those described in the section titled 'Risk factors' in our 2023 Annual Report for the twelve months ended 30 September 2023 available at www.westpac.com.au. When relying on forward-looking statements to make decisions with respect to Westpac, investors and others relying on information in this presentation, whether from new information, future events, conditions or otherwise, after the date of this presentation.

#### Further important information regarding climate change and sustainability-related statements

This presentation contains forward-looking statements and other representations relating to environment, social and governance (ESG) topics, including but not limited to climate change, net-zero, climate resilience, natural capital, emissions intensity, human rights and other sustainability related statements, commitments, targets, projections, scenarios, risk and opportunity assessments, pathways, forecasts, estimated projections and other proxy data. These are subject to known and unknown risks, and there are significant uncertainties, limitations, risks and assumptions in the metrics and modelling on which these statements rely.

In particular, the metrics, methodologies and data relating to climate and sustainability are rapidly evolving and maturing, including variations in approaches and common standards in estimating and calculating emissions, and uncertainty around future climate and sustainability related policy and legislation. There are inherent limits in the current scientific understanding of climate change and its impacts. Some material contained in this presentation may include information including, without limitation, methodologies, modelling, scenarios, reports, benchmarks, tools and data, derived from publicly available or government or industry sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of such information. There is a risk that the estimates, judgements, assumptions, views, models, scenarios or projections used by Westpac may turn out to be incorrect. These risks may cause actual outcomes, including the ability to meet commitments and targets, to differ materially from those expressed or implied in this presentation. The climate and sustainability related forward-looking statements made in this presentation are not guarantees or predictions of future performance and Westpac gives no representation, warranty or assurance (including as to the quality, accuracy or completeness of these statements), nor guarantee that the occurrence of the events expressed or implied in any forward-looking statement will occur. There are usually differences between forecast and actual results because events and actual circumstances frequently do not occur as forecast and these differences may be material. Westpac will continue to review and develop its approach to ESG as this subject area matures.

