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This document contains unaudited financial information for the Company that has been prepared by the Company's management. The Company's results are reported under US-GAAP. Investors should be aware that certain financial data included in this presentation including EBITDA, Adjusted EBITDA, and Adjusted (loss) profit from ordinary activities after tax are "non-GAAP financial measures" within the meaning of Regulation G of the Exchange Act. This document also contains certain operating metrics such as annualized monthly revenue (AMR), average revenue per paying circle (ARPPC) and average revenue per user (ARPU) which the Company uses internally in assessing its own operating performance and making operating decisions and which the Company believes are useful to investors and analysts as a supplement to its GAAP and non-GAAP financial information for analyzing operating performance and identifying operating trends in the Company's business. These metrics may be calculated differently from, and therefore may not be directly comparable to, similarly titled measured use by other companies. Additional information regarding these metrics is included in the Company's Annual Report on Form 10-K filed with the SEC on February 29, 2024.

All values are stated in US dollars unless otherwise stated.



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#### **Business Update**

Chris Hulls, Co-Founder & CEO Russell Burke, CFO

Market Opportunity
Russell Burke

O5 Outlook Chris Hulls

07

## Appendix

Operating metrics
 2. Financials
 Non-GAAP financial measures
 4. Life360 Overview

**02**Strategy Overview
Chris Hulls

Lauren Antonoff, COO

**O4**Financial Overview
Russell Burke

**Q&A**Chris Hulls, Russell Burke









"If you are on the fence about getting your family on life360 premium, let me put this out there. No authorities or medical personnel had the time or ability to contact us the day of Lynley's accident. Life360 did right away and sent help. Go ahead and spend the extra money just in case. It makes a difference. #life360"



Life360 User



1,808,798

Help alerts sent Ambulances dispatched



38,577



305 billion



35 billion



9.9M+



32.9M



610 billion

Miles driven with Life360 Crash Detection Safe arrival notifications

Monthly active Tile devices Tile "Items Left Behind" smart alerts Bluetooth location updates



## **CY23 Achievements**

Cementing our position as the market-leading family safety membership service



**Expanding Internationally** 



Are you OK?

Maintaining financial discipline



Growing our audience



Global Monthly Active Users
(MAU)
+ 26% YoY

40%

YoY growth in International MAU, with record MAU additions



Driving Membership

#### ~1.8m

Global Paying Circles + 21% YoY

25%

YoY lift in Global ARPPC reflecting U.S. price increase

#### ~470k

International Paying Circles + 43% YoY

#### UK

Triple Tier Membership launched in October 2023 \$304.5m

Revenue +33% YoY

\$20.6m

Adjusted EBITDA, first full year of positive AEBITDA



## **CY23 Results Summary**

## Delivering on growth

| \$M                                  | CY22   | CY23   | Change | % ch YoY | <b>CY23 Guidance</b> |
|--------------------------------------|--------|--------|--------|----------|----------------------|
| Revenue (GAAP)                       |        |        |        |          |                      |
| Subscription                         | 153.3  | 220.8  | 67.5   | +44%     |                      |
| Hardware                             | 47.9   | 58.2   | 10.3   | +21%     |                      |
| Other                                | 27.1   | 25.5   | (1.6)  | (6)%     |                      |
| Total revenue (GAAP)                 | 228.3  | 304.5  | 76.2   | +33%     | 300-310              |
| Annualized Monthly Revenue (AMR) (1) | 224.4  | 274.1  | 49.6   | +22%     |                      |
| Operating expenses (GAAP)            | 243.0  | 252.6  | 9.6    | +4%      |                      |
| Net loss (GAAP)                      | (91.6) | (28.2) |        |          |                      |
| EBITDA (Non-GAAP) (2)                | (85.2) | (20.8) |        |          |                      |
| Adjusted EBITDA (Non-GAAP) (2)       | (40.1) | 20.6   |        |          | 12-16                |
| Cash and cash equivalents (3)        | 90.4   | 70.7   |        |          |                      |
| Operating cash flow                  | (57.1) | 7.5    | 64.6   |          | 0-5                  |

Note: Tables may not add due to rounding

(1) AMR includes the annualized monthly value of subscription, data and partnership agreements. All components of these agreements that are not expected to recur are excluded

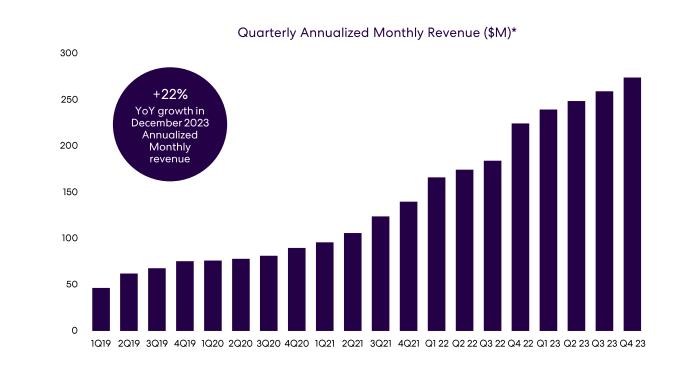
(2) Adjusted EBITDA was previously referred to as Underlying EBITDA. For definitions of EBITDA and Adjusted EBITDA and the use of these non-GAAP measures, as well as a reconciliation of Net Loss to EBITDA and Adjusted EBITDA see Appendix 3 (3) Cash and cash equivalents includes Restricted Cash

#### (ife360)

### Commentary

- Continued strong subscription revenue momentum, up 44% including hardware subscriptions, and 52% for Life360 subscriptions
- Hardware revenue increase of 21% reflects increase in net units shipped, lower returns and benefits from bundling
- Annualized Monthly Revenue up 22% to \$274.1 million
- GAAP operating expenses increased 4%, reducing 1% excluding variable commissions
- Positive Adjusted EBITDA achieved in every quarter of CY23
- CY23 Adjusted EBITDA of \$20.6 million delivered ahead of guidance

## AMR has more than quadrupled since our IPO in May 2019

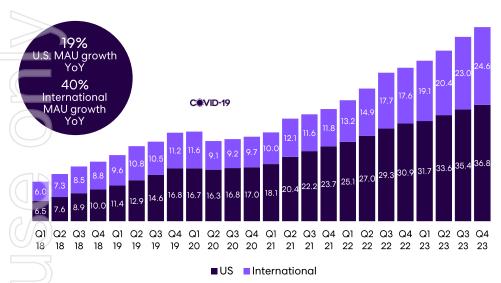


\*Annualized Monthly Revenue (AMR) is a financial measure used by the Company to identify the annualized monthly value of active customer agreements at the end of a reporting period. AMR includes the annualized monthly value of subscription, data and partnership agreements. All components of these agreements that are not expected to recur are excluded

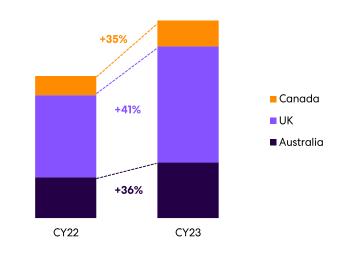


## Global MAU year-on-year growth of 26%





#### International Triple Tier launch countries MAU

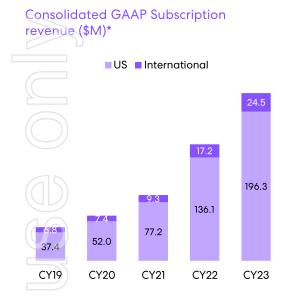


Note: Numbers may not add due to rounding.

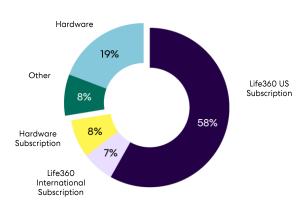


## **Subscription Revenue**

YoY increase of 52% for Life360 core subscription



Subscription revenue as a % of total consolidated revenue (CY23)



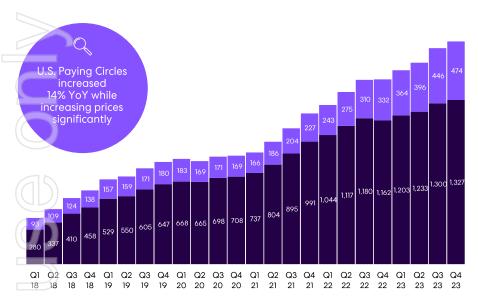
- Strong subscription growth across U.S. and international, with consolidated revenue uplift of 44% including the contribution of hardware subscriptions
- Core Life360 subscription revenue growth of 52%, benefiting from price increases from August 2022 and repricing of existing iOS and Android subscribers in December 2022 and April 2023, respectively
- Global revenue growth underpinned by 21% YoY uplift in Global Paying Circles, and 25% YoY increase in CY23 ARPPC

<sup>\*</sup>CY20 revenue is normalised revenue excluding a non-recurring adjustment. Direct revenue allocations by region for CY20 have been reclassified to conform with new methodology

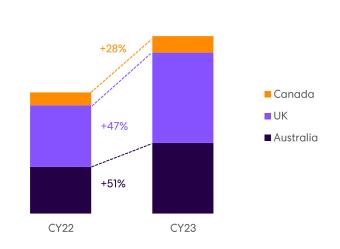


## Paying Circle growth momentum despite price increase

Paying Circles by geography (000s)



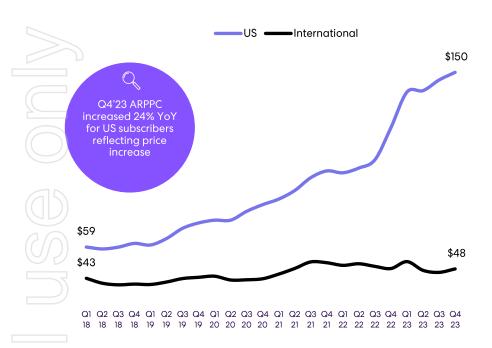
International Triple Tier launch countries Paying Circles





## Price increase driving U.S. ARPPC uplift

Average Revenue Per Paying Circle (ARPPC) (\$)\*



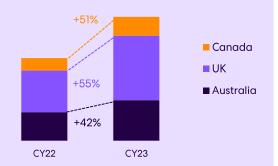
<sup>\*</sup>Price increase took effect across all Membership tiers starting in August 2022 U.S. Membership plan subscribers % total comprise Silver (15%), Gold (81%) and Platinum (4%)

#### (ife360)

#### **UK Subscriber Pricing (iOS + android)**

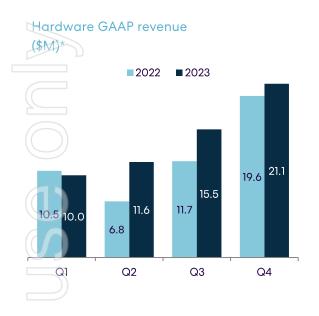
| Triple Tier (from October 2023) |         |         |
|---------------------------------|---------|---------|
|                                 | Monthly | Annual  |
| New subscribers                 |         |         |
| Silver                          | £6.49   | £64.90  |
| Gold                            | £9.99   | £119.90 |
| Platinum                        | £19.99  | £199.90 |
| Legacy subscribers              |         |         |
| Current (from January 2024)     | £5.95   | £39.99  |
| Pre-Triple Tier                 | £3.99   | £39.99  |

## International Triple Tier launch countries revenue

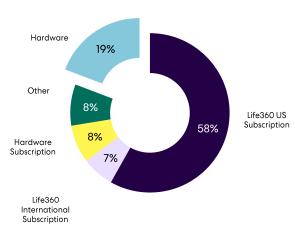


## Hardware revenue

#### Key component of Life360's location ecosystem







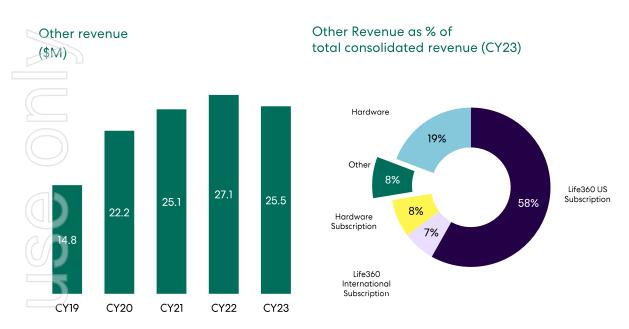
- CY23 GAAP revenue growth of 21% supported by 12% uplift in hardware units sold, stable average sales price (ASP), and benefits from bundling
- Non-GAAP\*\* revenue growth of 14% in line with guidance
- Unit growth reflected higher sales and reduced returns
- GAAP Hardware margins improved significantly to 19% due to favorable returns adjustments and cost savings initiatives

\*Q1'22 revenue is adjusted and includes Tile revenue pre-acquisition
\*\* Refer to the non-GAAP revenue reconciliation in Appendix 3



### Other revenue

Revenue stabilization reflects reducing risk of Data business



#### Data

- CY23 Other revenue decline of 6% YoY reflects new partnership with Placer.ai in January 2022, and transition to solely sales of aggregated insights
- Intentional decision to trade off growth opportunity for predictability and reduced regulatory risk

#### **Lead Generation**

 Expectation of significant long term growth potential

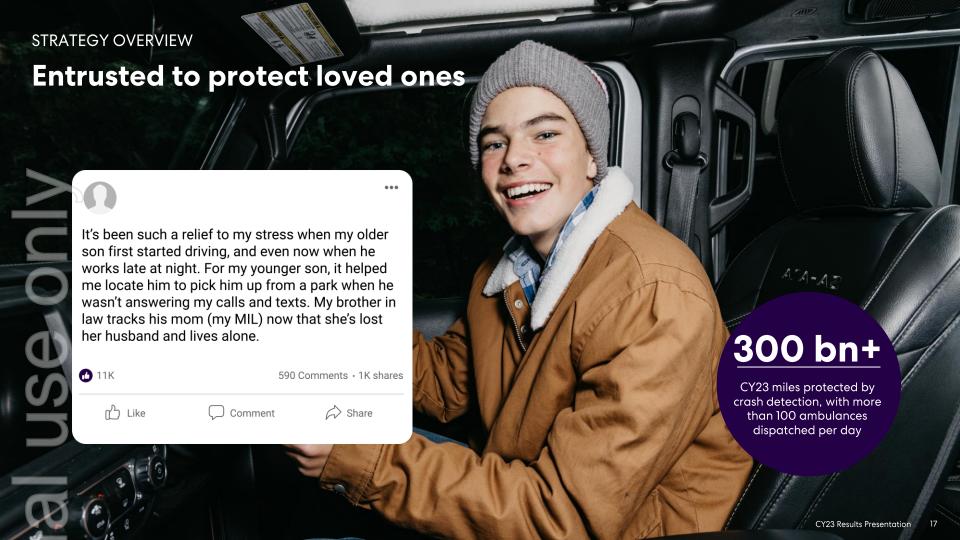


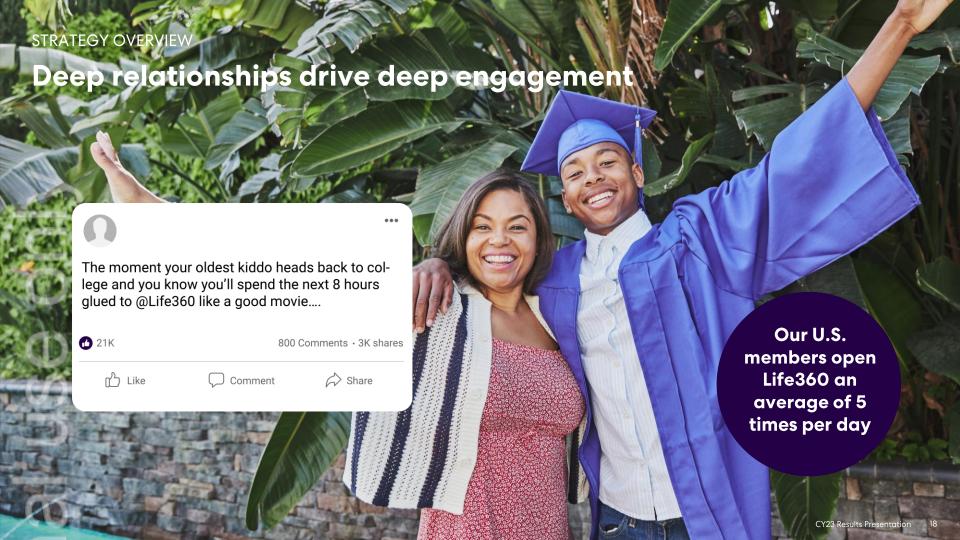


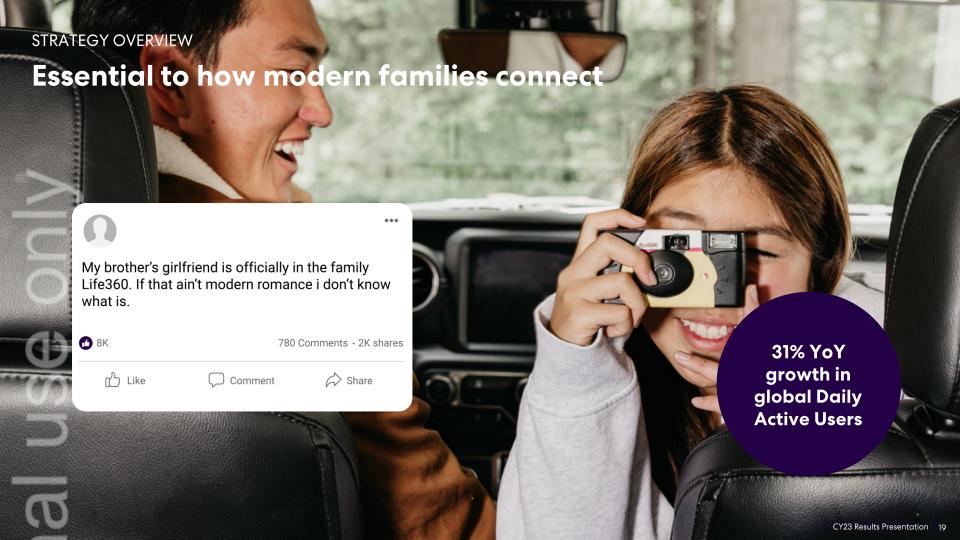
# Life360's mission is to keep people close to the ones they love

Life360's category leading mobile app and Tile tracking devices are continuing to forge an entirely new market, connecting millions of people throughout the world to the people, pets and things they care about most. Our technology helps families of all types make life safer, easier and a bit more fun.









STRATEGY OVERVIEW

Proven product-market fit with significant growth upside

Significant untapped potential for growth within our member base





As at December 31, 2023



## Making life better for our members

8.02am

"Did Michelle make it to school?"

#### 5.15pm

"Should I start making dinner yet?"



Life360 has quickly become my favorite/most used app. Why is my Mom driving 80mph? My brother needs to charge his phone! Why is my Dad leaving the house when he should be resting his back? My sister is sitting by a lake. ENDLESS ENTERTAINMENT



780 Comments • 2K shares



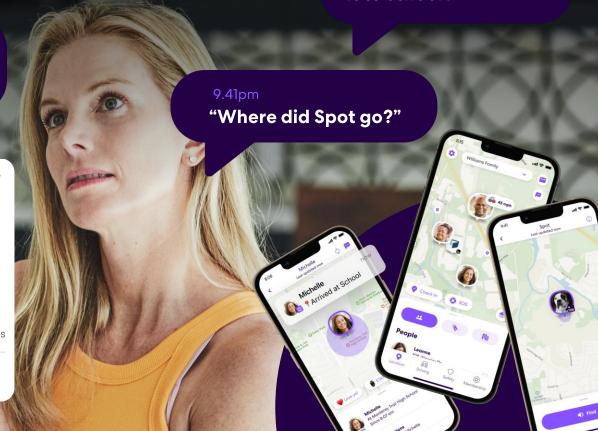
Like



Comment



Share





## The aspirational goals that drive our strategy



Brand for everyday family life

150M+

Monthly Active Users

\$1B+

Revenue

25%+

**EBITDA** margins





## Grow our audience: path to 150M+ members

#### Viral experiences bolster organic user growth



#### New free product experiences drive engagement



## Launching a new marketing strategy to



#### Tailoring marketing and experience to win international markets





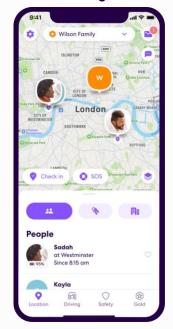


## Scale paid offerings: for all life stages

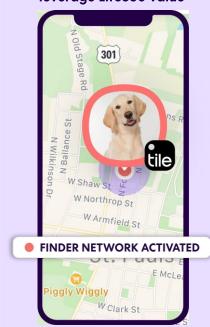
## New value propositions for membership



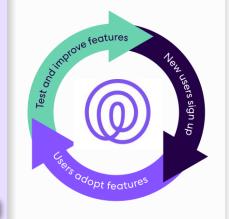
New international membership offers launched in UK and coming to Australia



New Tile product introductions designed to leverage Life360 value



Optimizing growth funnels through continuous improvement





#### STRATEGY OVERVIEW

## Create new revenue streams: powered by 61M+ MAU

#### New advertising model

Advertising allows us to monetize the exceptional value of Life360's free product

- Unique opportunity to engage families
- Powered by unparalleled first-party data
- Continued commitment to safeguard the user experience





## Future opportunities

Opportunities for future value driven extensions and partnerships:

- Insurance offers
- · Security products
- Teen credit cards





## Create new revenue streams: advertising fuels ARPU growth



#### **Massive Market**

Global Mobile Advertising Spend(1)

\$402b

2024 estimate

#### Comparative Stats - Advertising (2)

| 2023         | Ad Revenue<br>\$M | Average MAU<br>(m) (3) | \$/<br>MAU (3) |
|--------------|-------------------|------------------------|----------------|
| Duolingo (4) | \$48              | 70                     | \$0.68         |
| Reddit (5)   | \$789             | 237                    | \$3.32         |
| Spotify (6)  | \$1,681           | 337                    | \$4.99         |
| Uber (7)     | \$900             | 146                    | \$6.16         |



## 61m+

MAU

~24m

DAU

## 5x per day

Engagement

Used to connect to

**Loved ones** 



#### **Early Phase of Execution:**

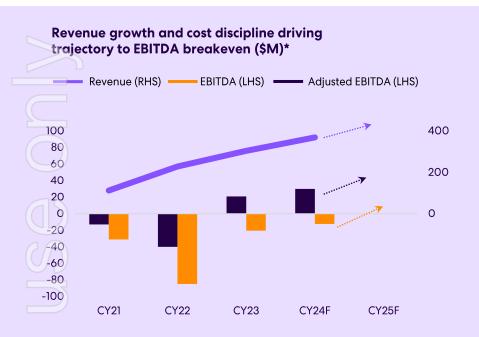
- Close attention to the member experience
- Early testing demonstrates neutral impact on the member experience
- Advertising is expected to boost conversion to paid subscription and create positive user value

#### **Rollout:**

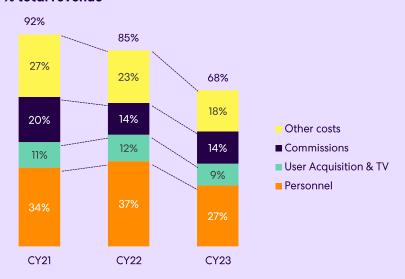
- Distribution via AdMob (Google)
- Pursuing paid partnerships in parallel
- 2024: invest to establish the business and lay groundwork for future expansion; revenue in 2H
- High margin business which will scale over time

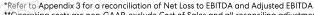


## Expand profitability: leverage expense base as we scale



## Non-GAAP Operating Costs by category declining as % total revenue\*\*





<sup>\*\*</sup>Operating costs are non-GAAP, exclude Cost of Sales and all reconciling adjustments between GAAP and Non-GAAP operating costs as outlined in Appendix 3





#### MARKET OPPORTUNITY

## Life360's growth and value creation opportunity



Trusted leader in family location sharing and safety



Significant scale enables multiple growth levers



Strong subscription growth and demonstrated operating discipline

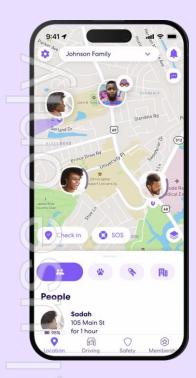


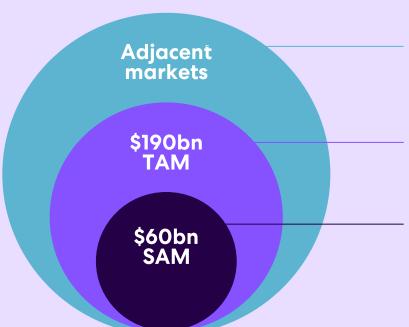
Founder-led with seasoned executive team



#### MARKET OPPORTUNITY

## Significant addressable market opportunity





#### **Adjacent Markets**

Potential long-term adjacent markets in which we can expand our addressable market: travel insurance, life insurance, residential security, home insurance

#### Total addressable market

Includes adjacent markets we expect to serve in the near-term or medium-term: elder monitoring and auto insurance

#### Serviceable addressable market

Includes markets we are currently servicing today: location sharing, crash and roadside assistance, identity theft protection, pets and children location sharing devices

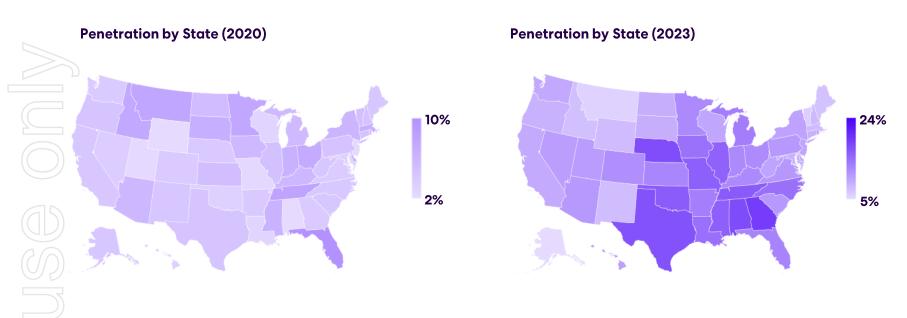
Source: SAM: Technavio, Raymond James Research, Magna Intelligence, Global Market. TAM: ResearchAndMarkets, Allied Market Research, Square



#### MARKET OPPORTUNITY

## Significant remaining runway in U.S. penetration

Increase in penetration across all states\*



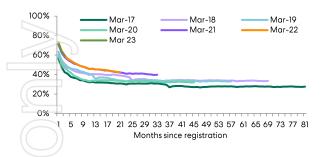
States with higher penetration in 2020 experienced <u>larger</u> increases in penetration over the last 3 years; the opposite of over-saturation



#### FINANCIAL OVERVIEW

## Market leading retention metrics

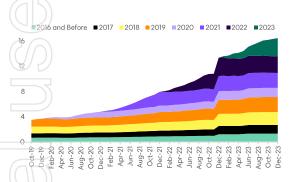
U.S. Organic User Retention by cohort (%)



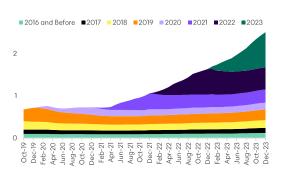
Net subscription revenue retention approx. 100%



U.S. Revenue by Registration Cohort (\$M)



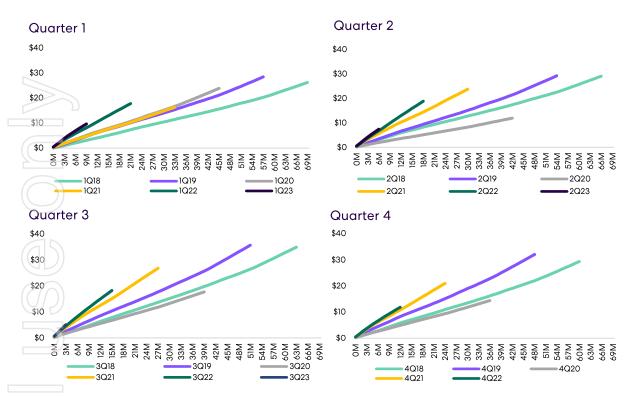
International Revenue by Registration Cohort (\$M)



- The line chart indicates how long users within a given cohort remain with Life360
- Subscription revenue retention remains around 100% even as subscriber growth accelerates
- Revenue by registration cohort demonstrates strengthening cohort monetization trends on a dollar basis across all cohorts driven by U.S. price increase and Paying Circle growth in the U.S. and international markets



## User cohort cumulative revenue \$M\*



- Higher pricing combined with higher registration volumes and improved user retention has driven significant uplifts in revenue for user cohorts
- Cohorts prior to Q3'22 who were subject to the legacy price increases have seen a significant step up in cumulative revenue, with the incremental churn impacts clearly offset by the uplift in ARPPC

<sup>\*</sup>Revenue per cohort includes global subscription and other revenue generated by each quarterly cohort over time. Excludes legacy ADT partnership revenue.



#### FINANCIAL OVERVIEW

## **Income Statement (GAAP)**

| \$ in millions, except share and per share data                       | CY22            | CY23       |
|---|-----------------|------------|
| Revenue   |                 |            |
| Subscription  | \$<br>153.3 \$  | 220.8      |
| Hardware  | 47.9            | 58.2       |
| Other   | 27.1            | 25.5       |
| Total revenue   | 228.3           | 304.5      |
| Cost of subscription revenue  | 30.7            | 31.0       |
| Cost of hardware revenue  | 45.4            | 47.4       |
| Cost of other revenue   | 3.6             | 3.5        |
| Total cost of revenue   | 79.7            | 81.9       |
| Gross Profit  | 148.6           | 222.6      |
| Operating expenses  |                 |            |
| Research and development  | 102.5           | 101.0      |
| Sales and marketing   | 92.4            | 99.1       |
| General and administrative  | 48.1            | 52.6       |
| Total operating expenses  | 243.0           | 252.6      |
| Loss from operations  | (94.4)          | (30.0)     |
| Other income (expense)  |                 |            |
| Convertible notes fair value adjustment                               | 1.8             | (0.7)      |
| Derivative liability fair value adjustment                            | 1.3             | (0.1)      |
| Other income, net   | -               | 3.2        |
| Total other income, net   | 3.1             | 2.4        |
| Loss before income taxes  | (91.3)          | (27.6)     |
| Provision for income taxes  | 0.3             | 0.6        |
| Net loss  | (91.6)          | (28.2)     |
| Net loss per share, basic   | \$<br>(1.47) \$ | (0.42)     |
| Net loss per share, diluted   | \$<br>(1.50) \$ | (0.42)     |
| Weighted-average shares used in computing net loss per share, basic   | 62,209,545      | 66,748,542 |
| Weighted-average shares used in computing net loss per share, diluted | 62,839,593      | 66,748,542 |





#### FINANCIAL OVERVIEW

# **Key Financial Metrics**

| \$M   | CY22    | CY23   | % ch YoY |
|---|---------|--------|----------|
| Non-GAAP Revenue                                    |         |        |          |
| U.S. subscription revenue                           | 136.1   | 199.4  | 47 %     |
| International subscription revenue                  | 17.2    | 24.5   | 42 %     |
| Subscription revenue                                | 153.3   | 223.9  | 46 %     |
| Hardware revenue                                    | 47.8    | 54.5   | 14 %     |
| Other revenue                                       | 27.2    | 25.5   | (6)%     |
| Total Non-GAAP Revenue (1)                          | 228.3   | 303.9  | 33 %     |
| Non-GAAP Gross Profit                               | 153.5   | 226.8  | 48 %     |
| Non-GAAP Gross Margin %                             | 67 %    | 75 %   |          |
| Non-GAAP Subscription Gross Margin %                | 81 %    | 84 %   |          |
| Non-GAAP Operating Expenses                         |         |        |          |
| Research and Development                            | 82.5    | 76.1   | 8 %      |
| Sales and Marketing                                 |         |        |          |
| User Acquisition & TV costs                         | 26.4    | 28.9   | (9)%     |
| Other Sales & Marketing                             | 26.0    | 19.4   | 26 %     |
| Commissions   | 31.4    | 42.7   | (36)%    |
| General & Administrative                            | 28.5    | 39.7   | (39)%    |
| Total Non-GAAP Operating Expenses                   | 194.8   | 206.8  | (6)%     |
| Adjusted EBITDA (Non-GAAP) (2)                      | (40.1)  | 20.6   | 151 %    |
| Non-GAAP Adjusted EBITDA Margin %                   | (18)%   | 7 %    |          |
| Stock-based compensation                            | (34.7)  | (38.5) | (11)%    |
| Other Non-GAAP adjustments                          | (10.5)  | (2.9)  | 72 %     |
| EBITDA (Non-GAAP) (3)                               | (85.2)  | (20.8) | 76 %     |
| Net Loss (GAAP)                                     | (91.6)  | (28.2) | 69 %     |
| CASH FLOW (GAAP)                                    |         |        |          |
| Net cash provided by (used in) operating activities | (57.1)  | 7.5    | NM       |
| Net cash (used in) investing activities             | (111.6) | (2.2)  | 98 %     |
| Net cash provided by (used in) financing activities | 27.7    | (25.0) | NM       |
| Cash and cash equivalents and restricted cash       | 90.4    | 70.7   | (22)%    |

Note: Tables may not add due to rounding

(1) Refer to the reconciliation between GAAP total revenue and Non-GAAP total revenue in Appendix 3

(2) Adjusted EBITDA was previously referred to as Underlying EBITDA. For definitions of EBITDA and Adjusted EBITDA and the use of these non-GAAP measures, as well as a reconciliation of Net Loss to EBITDA and Adjusted EBITDA see Appendix 3

(3) EBITDA was previously referred to as Statutory EBITDA

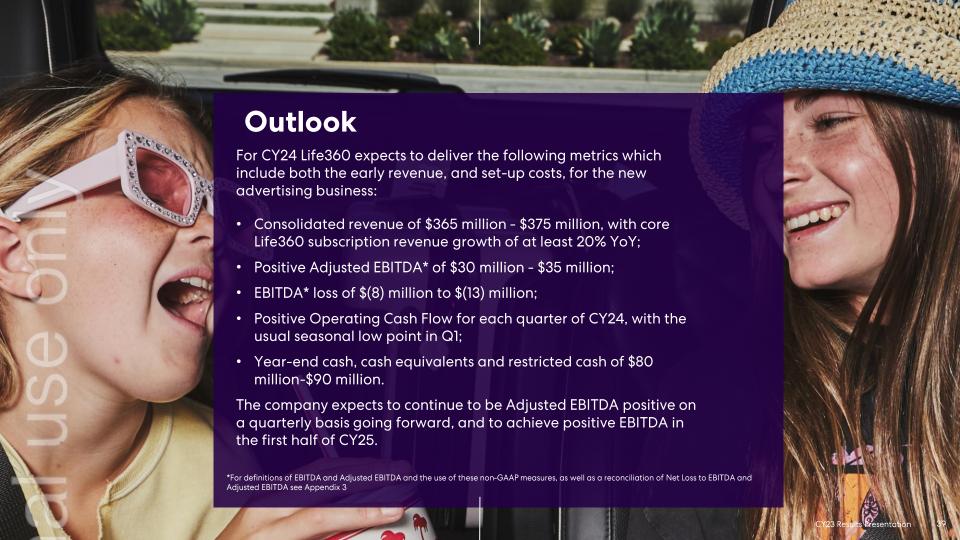
- supported by higher subscription gross margin which benefited from price increases. Hardware gross margins increased due to increased units shipped, lower returns and benefits from bundled offerings
- Non-GAAP Operating Expenses were relatively stable YoY as a result of workforce reductions and efficiencies achieved post Tile acquisition integration

Non-GAAP gross margin increased YoY

- Adjusted EBITDA margin turnaround reflected continued momentum in subscription revenue paired with cost discipline and margin improvement initiatives for hardware, demonstrating the operating leverage of the business model
- SBC increased 11% as a result of increased award volumes and transition equity
- Operating cash outflow improvement relates to the improved Adjusted EBITDA performance, and working capital efficiency post integration of acquisitions
- Investing cash outflows primarily relate to payments for internally developed software
- Financing cash outflows relate to final escrow payments associated with the Tile acquisition, repayment of the Jiobit convertible note, taxes paid for net settlement of equity awards offset by proceeds from the exercise of options and proceeds from notes due from an affiliate
- Total net cash outflow of \$19.7m
- Cash and cash equivalents of \$70.7m at December 31, 2023 including restricted cash of \$1.7m

   CY23 Results Presentation









# **Operating Metrics**

| (in millions, except ARPPC, ARPPS, ASP)           |    | Q4 2022   | Q1 2023   | Q2 2023   | Q3 2023   | Q4 2023 |
|---|----|-----------|-----------|-----------|-----------|---------|
| Life360 Core*                                     |    |           |           |           |           |         |
| Monthly Active Users (MAU) - Global               |    | 48.6      | 50.8      | 54.0      | 58.4      | 61.4    |
| U.S.  |    | 30.9      | 31.7      | 33.6      | 35.4      | 36.8    |
| International                                     |    | 17.6      | 19.1      | 20.4      | 23.0      | 24.6    |
| Australia   |    | 1.4       | 1.5       | 1.6       | 1.7       | 1.9     |
| Paying Circles - Total**                          |    | 1.5       | 1.6       | 1.6       | 1.7       | 1.8     |
| U.S.**  |    | 1.2       | 1.2       | 1.2       | 1.3       | 1.3     |
| International**                                   |    | 0.3       | 0.4       | 0.4       | 0.4       | 0.5     |
| Average Revenue per Paying Circle (ARPPC) **      | \$ | 105.79 \$ | 120.70 \$ | 119.25 \$ | 119.97 \$ | 124.17  |
| Life360 Consolidated                              |    |           |           |           |           |         |
| Subscriptions**                                   |    | 2.1       | 2.1       | 2.2       | 2.3       | 2.4     |
| Average Revenue per Paying Subscription (ARPPS)** | \$ | 87.54 \$  | 97.98 \$  | 97.83 \$  | 101.33 \$ | 102.17  |
| Net hardware units shipped                        | •  | 1.7       | 0.6       | 0.7       | 1.1       | 1.7     |
| Average Sale Price (ASP)                          | \$ | 11.48 \$  | 17.22 \$  | 15.76 \$  | 13.24 \$  | 11.50   |
| Annualized Monthly Revenue (AMR)                  | \$ | 224.4 \$  | 239.5 \$  | 248.7 \$  | 259.1 \$  | 274.1   |

<sup>\*</sup> Life360 Core reflects Life360 App only

\*\* Metrics have been recast to reflect the calculations under a revised metric definition



# **Balance Sheet (GAAP)**

| \$M   | Dec  | December 31, December |         |  |
|---|------|-----------------------|---------|--|
|   |      | 2022                  | 2023    |  |
| Cash and cash equivalents                         | \$   | 75.4 \$               | 69.0    |  |
| Restricted cash, current                          |      | 13.3                  | _       |  |
| Accounts receivable, net                          |      | 33.1                  | 42.2    |  |
| Inventory   |      | 10.8                  | 4.1     |  |
| Costs capitalized to obtain contracts, net        |      | 1.4                   | 1.0     |  |
| Prepaid expenses and other current assets         |      | 8.5                   | 15.2    |  |
| Total current assets                              |      | 142.7                 | 131.4   |  |
| Restricted cash, noncurrent                       |      | 1.6                   | 1.7     |  |
| Property and equipment, net                       |      | 0.4                   | 0.7     |  |
| Costs capitalized to obtain contracts, noncurrent |      | 0.6                   | 0.8     |  |
| Prepaid expenses and other assets, noncurrent     |      | 7.1                   | 6.8     |  |
| Operating lease right-of-use asset                |      | 8.0                   | 1.0     |  |
| Intangible assets, net                            |      | 52.7                  | 45.4    |  |
| Goodwill  |      | 133.7                 | 133.7   |  |
| Total Assets                                      | \$   | 339.6 \$              | 321.7   |  |
| Liabilities and Stockholders' Equity              |      |                       |         |  |
| Current Liabilities:                              |      |                       |         |  |
| Accounts payable                                  | \$   | 13.8 \$               | 5.9     |  |
| Accrued expenses and other current liabilities    |      | 27.0                  | 27.5    |  |
| Escrow liability                                  |      | 13.3                  | _       |  |
| Convertible notes, current                        |      | 3.5                   | 3.4     |  |
| Deferred revenue, current                         |      | 30.1                  | 33.9    |  |
| Total current liabilities                         |      | 87.6                  | 70.8    |  |
| Convertible notes, noncurrent                     |      | 4.1                   | 1.1     |  |
| Derivative liability, noncurrent                  |      | 0.1                   | 0.2     |  |
| Deferred revenue, noncurrent                      |      | 2.7                   | 1.8     |  |
| Other liabilities, noncurrent                     |      | 0.6                   | 0.7     |  |
| Total Liabilities                                 | \$   | 95.1 \$               | 74.7    |  |
| Commitments and Contingencies                     |      |                       |         |  |
| Stockholders' Equity                              |      |                       |         |  |
| Common Stock                                      |      | 0.1                   | 0.1     |  |
| Additional paid-in capital                        |      | 501.8                 | 532.1   |  |
| Notes due from affiliates                         |      | (0.3)                 | (2222)  |  |
| Accumulated deficit                               |      | (257.0)               | (285.1) |  |
| Accumulated other comprehensive income (loss)     |      | _                     | _       |  |
| Total stockholders' equity                        |      | 244.5                 | 247.1   |  |
| Total Liabilities and Stockholders' Equity        | . \$ | 339.6 \$              | 321.7   |  |

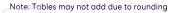
# Cash Flow (GAAP)

| Net loss   |   | Year Ended December 31 |        |
|--|---|------------------------|--------|
| Net loss   |   | 2022                   | 2023   |
| Adjustments to reconcile net loss to net cash used in operating activities:  Depreciation and amortization Amortization of costs capitalized to obtain contracts 2.9 Amortization of operating lease right-of-use asset 3.7 3.8 Stock-based compensation expense 3.4.7 3.8 Compensation expense in connection with revesting notes (0.1) Non-cash interest expense, net 0.5 Convertible notes fair value adjustment (1.8) Derivative liability fair value adjustment (1.8) Ornocash interest expense, net Convertible notes fair value adjustment (1.8) Ornocash interest expense, net Convertible notes fair value adjustment (1.8) Ornocash interest expense, net Convertible notes fair value adjustment (1.8) Orivative liability fair value adjustment (1.8) Orivative liabilities in connection with membership benefit  Accounts receivable, net Accounts payable (1.7) Orivative liabilities (1.7) Orivati | Cash Flows from Operating Activities:                                       |                        |        |
| Depreciation and amortization Amortization of costs capitalized to obtain contracts 2,9 2, Amortization of operating lease right-of-use asset 5 tock-based compensation expense Stock-based compensation expense Compensation expense in connection with revesting notes (0,1) Non-cash interest expense, net Convertible notes fair value adjustment (1,8) O.7 Derivative liability fair value adjustment (1,8) O.7 Derivative liability fair value adjustment (1,8) O.7 Derivative liability fair value adjustment (1,8) O.7 Non-cash revenue from investment (1,5) (1,6) Inventory write-off Adjustment in connection with membership benefit - Co.9 Adjustment in connection with membership benefit - Preppaid expenses and other assets Accounts receivable, net Preppaid expenses and other assets (0,5) Costs capitalized to obtain contracts, net Accounts payable Accounts payable Accounts payable Other liabilities, noncurrent (0,3) (0,5) External provided by (used in) operating activities Cash paid for acquisitions, net of cash acquired Other liabilities, noncurrent (0,7) Cost so property and equipment (0,5) Net cash provided by (used in) operating activities Cash Flows from Investing Activities: Cash Flows from Investing Activities: Cash Flows from Financing Activities (1,0) Cash goal for acquisitions, net of cash acquired (1,0) Cash paid for acquisitions, net of cash acquired (1,0) Cash Flows from Financing Activities (2,2) Cash Flows from Financing Activities (3,5) Cash Flows from Financing  | Net loss  | \$<br>(91.6)           | (28.2) |
| Amortization of costs capitalized to obtain contracts         2.9         2.2           Amortization of operating lease right-of-use asset         —         0.8           Stock-based compensation expense         34.7         38.8           Compensation expense in connection with revesting notes         (0.1)         0.5           Non-cash interest expense, net         0.5         0.5           Convertible notes fair value adjustment         (1.8)         0.7           Derivative liability fair value adjustment         (1.3)         0.7           (Gain)/loss on revaluation of contingent consideration         (5.3)         —           Non-cash revenue from investment         (1.5)         (1.6           Inventory write-off         —         0.9           Adjustment in connection with membership benefit         —         0.5           Changes in operating assets and liabilities, net of acquisitions:         —         0.5           Accounts receivable, net         6.5         (9.1           Prepaid expenses and other assets         10.6         (6.7           Inventory         (0.5)         5.5           Costs capitalized to obtain contracts, net         (3.3)         (1.9           Accrued expenses and other current liabilities         (7.7)         2.2   | Adjustments to reconcile net loss to net cash used in operating activities: |                        |        |
| Amortization of operating lease right-of-use asset   | Depreciation and amortization   | 9.2                    | 9.     |
| Stock-based compensation expense         34.7         38.8           Compensation expense in connection with revesting notes         (0.1)         0.5           Non-cash interest expense, net         0.5         0.5           Convertible notes fair value adjustment         (1.8)         0.7           Derivative licibility fair value adjustment         (1.3)         0.7           (Gain)/loss on revaluation of contingent consideration         (5.3)         —           Non-cash revenue from investment         (1.5)         (1.6           Inventory write-off         —         0.5           Adjustment in connection with membership benefit         —         0.5           Changes in operating assets and liabilities, net of acquisitions:         6.5         (9.1           Prepoid expenses and other assets         10.6         (6.7           Inventory         (0.5)         5.8           Costs capitalized to obtain contracts, net         (3.3)         (1.9           Accounts payable         (12.7)         (7.9           Accounts payable         (12.7)         (7.9           Accounts payable         (12.7)         (7.9           Accounts payable         (12.7)         (7.9           Accounts payable         (12.7)         (7.9 <t< td=""><td>Amortization of costs capitalized to obtain contracts</td><td>2.9</td><td>2.</td></t<>   | Amortization of costs capitalized to obtain contracts                       | 2.9                    | 2.     |
| Compensation expense in connection with revesting notes         (0.1)         0.5           Non-cash interest expense, net         0.5         0.5           Convertible notes fair value adjustment         (1.8)         0.7           Derivative liability fair value adjustment         (1.3)         0.7           (Gain)/loss on revaluation of contingent consideration         (5.3)         —           Non-cash revenue from investment         (1.5)         (1.6           Inventory write-off         —         0.9           Adjustment in connection with membership benefit         —         0.2           Changes in operating assets and liabilities, net of acquisitions:         —         0.2           Accounts receivable, net         6.5         (9.1           Prepaid expenses and other assets         10.6         6.5         (9.1           Inventory         (0.5)         5.8           Costs capitalized to obtain contracts, net         (3.3)         (1.9           Accrude expenses and other current liabilities         (7.7)         2.2           Accrude expenses and other current liabilities         (7.7)         2.2           Deferred revenue         (0.7)         (7.7)         2.2           Other liabilities, noncurrent         (0.3)         (0.5  | Amortization of operating lease right-of-use asset                          | _                      | 0.8    |
| Non-cash interest expense, net   | Stock-based compensation expense  | 34.7                   | 38.5   |
| Convertible notes fair value adjustment Derivative liability fair value adjustment (I.3) O.7 Derivative liability fair value adjustment (I.3) O.7 (Gain)/loss on revaluation of contingent consideration Non-cash revenue from investment (I.5) Inventory write-off Adjustment in connection with membership benefit Changes in operating assets and liabilities, net of acquisitions:  Accounts receivable, net Accounts receivable, net Prepaid expenses and other assets Inventory Accounts receivable, net Costs capitalized to obtain contracts, net Accounts payable Accounts pay | Compensation expense in connection with revesting notes                     | (0.1)                  | 0.     |
| Convertible notes fair value adjustment (1.8) 0.7 Derivative liability fair value adjustment (1.3) 0.1 (Gain)/loss on revaluation of contingent consideration (5.3) — Non-cash revenue from investment (1.5) (1.6) Inventory write-off — 0.5 Adjustment in connection with membership benefit — 0.5 Adjustment in connection with membership benefit — 0.5 Accounts receivable, net 6.5 (9.1 Prepaid expenses and liabilities, net of acquisitions:  Accounts receivable, net 6.5 Inventory (0.5) 5.6 Costs capitalized to obtain contracts, net (3.3) (1.9) Accounts payable (12.7) (7.9) Accounts payable (12.7) (7.9) Accounts payable (12.7) (7.9) Accounts payable (12.7) (7.9) Accounts possible (10.3) (0.5) Net cash provided by (used in) operating activities (57.1) 7.5 Cash Flows from Investing Activities: Cash paid for acquisitions, net of cash acquired (110.9) — Internal use software (0.7) (1.7) Purchase of property and equipment — (0.5) Net cash used in investing activities Indemnity escrow payment in connection with an acquisition — (13.1) Proceeds from the exercise of options — (13.1) Proceeds from repayment of notes due from affiliates — (13.5) Proceeds from repayment of notes due from affiliates — (13.5) Proceeds from repayment of notes due from affiliates — (13.5) Proceeds from repayment of notes due from affiliates — (13.5) Proceeds from capital raise, net of transaction costs — (13.5) Repayment of convertible notes — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Net cash provided by (used in) financing activities — (13.5) Cash, Cash Equivalents and Restricted Cash — (14.10) (19.7)   |   | 0.5                    | 0.5    |
| (Gain)/loss on revaluation of contingent consideration  Non-cash revenue from investment (I.5) (1.6) ( |   | (1.8)                  | 0.7    |
| (Gain)/loss on revaluation of contingent consideration  Non-cash revenue from investment  (I.5) (1.6)  | Derivative liability fair value adjustment                                  | (1.3)                  | 0.     |
| Non-cash revenue from investment   (1.5)   (1.6)     Inventory write-off   | · · · · · · · · · · · · · · · · · · ·                                       | (5.3)                  | _      |
| Adjustment in connection with membership benefit Changes in operating assets and liabilities, net of acquisitions:  Accounts receivable, net Prepaid expenses and other assets Inventory Inventory Costs capitalized to obtain contracts, net Accounts payable Active expenses and other current liabilities Other liabilities, noncurrent (0.3) Deferred revenue Other liabilities, noncurrent (0.3) Other liabilities, noncurrent (0.3) Other liabilities, noncurrent (0.4) Accounts from Investing Activities Cash Provided by (used in) operating activities Cash Flows from Investing Activities Cash Flows from Investing Activities (10.9) Accounts use software (0.7) Cash Flows from Financing Activities (111.6) Cash Flows from Financing Activities  Cash Flows from Financing Activities  Cash Flows from Financing Activities  Repayment of convection with an acquisition - Cash Flows from Financing Activities  Cosh Flows from Financing Activities  Repayment of notes due from affiliates  Proceeds from the exercise of options Accounts and financing Activities  Repayment of convertible notes  Repayment of convertible notes  Net Cash Flows from Capital raise, net of transaction costs  Repayment of convertible notes  Repayment of convertible notes  Net Decrease in Cash, Cash Equivalents, and Restricted Cash  (1410) Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period  Accounts Time Activities  (9.2)  Accounts received in Cash activities  (9.3)  Accounts received in Cash activities  (9.4)  Accounts received in Cash, Cash Equivalents, and Restricted Cash  (1410)  Accounts received in Cash activities  (1410)  Accounts received in Cash, Cash Equivalents, and Restricted Cash  | · · · · · · · · · · · · · · · · · · ·                                       | (1.5)                  | (1.6)  |
| Adjustment in connection with membership benefit Changes in operating assets and liabilities, net of acquisitions:  Accounts receivable, net Prepaid expenses and other assets Inventory Inventory Costs capitalized to obtain contracts, net Accounts payable Active expenses and other current liabilities Other liabilities, noncurrent (0.3) Deferred revenue Other liabilities, noncurrent (0.3) Other liabilities, noncurrent (0.3) Other liabilities, noncurrent (0.4) Accounts from Investing Activities Cash Provided by (used in) operating activities Cash Flows from Investing Activities Cash Flows from Investing Activities (10.9) Accounts use software (0.7) Cash Flows from Financing Activities (111.6) Cash Flows from Financing Activities  Cash Flows from Financing Activities  Cash Flows from Financing Activities  Repayment of convection with an acquisition - Cash Flows from Financing Activities  Cosh Flows from Financing Activities  Repayment of notes due from affiliates  Proceeds from the exercise of options Accounts and financing Activities  Repayment of convertible notes  Repayment of convertible notes  Net Cash Flows from Capital raise, net of transaction costs  Repayment of convertible notes  Repayment of convertible notes  Net Decrease in Cash, Cash Equivalents, and Restricted Cash  (1410) Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period  Accounts Time Activities  (9.2)  Accounts received in Cash activities  (9.3)  Accounts received in Cash activities  (9.4)  Accounts received in Cash, Cash Equivalents, and Restricted Cash  (1410)  Accounts received in Cash activities  (1410)  Accounts received in Cash, Cash Equivalents, and Restricted Cash  | Inventory write-off   |                        | 0.9    |
| Changes in operating assets and liabilities, net of acquisitions:   Accounts receivable, net   |   | _                      | (2.2)  |
| Accounts receivable, net   |   |                        |        |
| Prepaid expenses and other assets         10.6         (6.7)           Inventory         (0.5)         5.8           Costs capitalized to obtain contracts, net         (3.3)         (1.9)           Accounts payable         (12.7)         (7.9           Accrued expenses and other current liabilities         (7.7)         2.2           Deferred revenue         4.7         4.6           Other liabilities, noncurrent         (0.3)         (0.5           Net cash provided by (used in) operating activities         (57.1)         7.5           Cash Flows from Investing Activities:         (10.9)         —           Cash Flows from Investing activities         (10.9)         —           Internal use software         (0.7)         (1.7)           Purchase of property and equipment         —         (0.5)           Net cash used in investing activities         (11.6)         (2.2)           Cash Flows from Financing Activities:         (11.6)         (2.2)           Indemnity escrow payment in connection with an acquisition         —         (13.1           Proceeds from the exercise of options         2.4         5.8           Taxes poid related to net settlement of equity awards         (4.1)         (14.0           Proceeds from repayment of notes due from affi   |   | 6.5                    | (9.1   |
| Inventory  |   |                        |        |
| Costs capitalized to obtain contracts, net         (3.3)         (1.9)           Accounts payable         (12.7)         (7.9)           Accrued expenses and other current liabilities         (7.7)         2.2           Deferred revenue         4.7         4.6           Other liabilities, noncurrent         (0.3)         (0.5           Net cash provided by (used in) operating activities         (57.1)         7.5           Cash Flows from Investing Activities:         (10.9)         -           Cosh poid for acquisitions, net of cash acquired         (10.9)         -           Internal use software         (0.7)         (1.7)           Purchase of property and equipment         -         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         (111.6)         (2.2)           Cash Flows from Enancing Activities         -         (13.1)           Indemnity escrow payment in connection with an acquisition         -         (13.1)           Proceeds from the exercise of options         2.4         5.8           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3  | · · ·   | (0.5)                  |        |
| Accounts payable         (12.7)         (7.9)           Accrued expenses and other current liabilities         (7.7)         2.2           Deferred revenue         4.7         4.6           Other liabilities, noncurrent         (0.3)         (0.5           Net cash provided by (used in) operating activities         (57.1)         7.5           Cash Flows from Investing Activities:         (57.1)         7.5           Cash paid for acquisitions, net of cash acquired         (110.9)         -           Internal use software         (0.7)         (1.7)           Purchase of property and equipment         -         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         (111.6)         (2.2)           Indemnity escrow payment in connection with an acquisition         -         (13.1)           Proceeds from the exercise of options         2.4         5.6           Taxes poid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         -           Repayment of convertible notes         (3.5)         (3.5)   |   |                        | (1.9   |
| Accrued expenses and other current liabilities         (7.7)         2.2           Deferred revenue         4.7         4.6           Other liabilities, noncurrent         (0.3)         (0.5           Net cash provided by (used in) operating activities         (57.1)         7.5           Cash Flows from Investing Activities:         (110.9)         —           Cash paid for acquisitions, net of cash acquired         (10.7)         (1.7)           Purchase of property and equipment         —         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities         (111.6)         (2.2)           Cash Flows from Financing Activities         (111.6)         (2.2)           Cash Flows from Financing Activities         (11.6)         (2.2)           Cash Flow from Financing Activities         (1.2)         (2.2)           Toxee paid related to net settlement of equity awards         (4.1)         (4.0)           Proceeds from the exercise of options         2.4         5.6           Toxes paid related to net settlement of equity awards         (4.1)         (4.0)           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3  |   | . ,                    |        |
| Deferred revenue   |   |                        | , ,    |
| Other liabilities, noncurrent         (0.3)         (0.5)           Net cash provided by (used in) operating activities         (57.1)         7.5           Cash Flows from Investing Activities:         (10.9)         —           Cash poid for acquisitions, net of cash acquired         (0.7)         (1.7)           Internal use software         (0.7)         (1.7)           Purchase of property and equipment         —         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         —         (13.1)           Indemnity escrow payment in connection with an acquisition         —         (13.1)           Proceeds from the exercise of options         2.4         5.6           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (14.10)         (19.7)           Cash, Cash Equivalents and Re  |   | . ,                    |        |
| Net cash provided by (used in) operating activities         (57.1)         7.5           Cash Flows from Investing Activities:         (110.9)         -           Cash paid for acquisitions, net of cash acquired         (0.7)         (1.7)           Internal use software         (0.7)         (1.7)           Purchase of property and equipment         -         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         (111.6)         (2.2)           Indemnity escrow payment in connection with an acquisition         -         (13.1)           Proceeds from the exercise of options         2.4         5.6           Taxes poid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         -           Repayment of convertible notes         (3.5)         (3.5)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (14.10)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  <  | Other liabilities, noncurrent   |                        |        |
| Cash Flows from Investing Activities:           Cash poid for acquisitions, net of cash acquired         (110.9)         —           Internal use software         (0.7)         (1.7)           Purchase of property and equipment         —         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         Indemnity escrow payment in connection with an acquisition         —         (13.1)           Proceeds from the exercise of options         2.4         5.8           Taxes poid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Net cash provided by (used in) operating activities                         |                        |        |
| Internal use software         (0.7)         (1.7)           Purchase of property and equipment         —         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         —         (13.1)           Indemnity escrow payment in connection with an acquisition         —         (13.1)           Proceeds from the exercise of options         2.4         5.8           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Cash Flows from Investing Activities:                                       | ` '                    |        |
| Internal use software         (0.7)         (1.7)           Purchase of property and equipment         —         (0.5)           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         —         (13.1)           Indemnity escrow payment in connection with an acquisition         —         (13.1)           Proceeds from the exercise of options         2.4         5.8           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  |   | (110.9)                | _      |
| Purchase of property and equipment         —         (0.5           Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         (13.1)           Indemnity escrow payment in connection with an acquisition         —         (13.1)           Proceeds from the exercise of options         2.4         5.6           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.5)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4   | Internal use software   | (0.7)                  | (1.7)  |
| Net cash used in investing activities         (111.6)         (2.2)           Cash Flows from Financing Activities:         -         (13.1)           Indemnity escrow payment in connection with an acquisition         -         (13.1)           Proceeds from the exercise of options         2.4         5.6           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         -           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4   | Purchase of property and equipment  | ` _                    |        |
| Indemnity escrow payment in connection with an acquisition         —         (13.1)           Proceeds from the exercise of options         2.4         5.8           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Net cash used in investing activities                                       | (111.6)                | (2.2)  |
| Proceeds from the exercise of options         2.4         5.8           Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Cash Flows from Financing Activities:                                       |                        |        |
| Taxes paid related to net settlement of equity awards         (4.1)         (14.0)           Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Indemnity escrow payment in connection with an acquisition                  | _                      | (13.1) |
| Proceeds from repayment of notes due from affiliates         0.6         0.3           Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.7)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (14.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Proceeds from the exercise of options                                       | 2.4                    | 5.8    |
| Proceeds from capital raise, net of transaction costs         32.2         —           Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (141.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Taxes paid related to net settlement of equity awards                       | (4.1)                  | (14.0) |
| Repayment of convertible notes         (3.5)         (3.9)           Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (14.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4  | Proceeds from repayment of notes due from affiliates                        | 0.6                    | 0.3    |
| Net cash provided by (used in) financing activities         27.7         (25.0)           Net Decrease in Cash, Cash Equivalents, and Restricted Cash         (14.0)         (19.7)           Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period         231.3         90.4   | Proceeds from capital raise, net of transaction costs                       | 32.2                   | _      |
| Net Decrease in Cash, Cash Equivalents, and Restricted Cash     (14.0)     (19.7)       Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period     231.3     90.4   | Repayment of convertible notes  | (3.5)                  | (3.9)  |
| Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period 231.3 90.4   | Net cash provided by (used in) financing activities                         | 27.7                   | (25.0) |
| Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period 231.3 90.4   | Net Decrease in Cash, Cash Equivalents, and Restricted Cash                 | (141.0)                |        |
|  | Cash, Cash Equivalents and Restricted Cash at the Beginning of the Period   | 231.3                  | 90.4   |
|  | Cash, Cash Equivalents, and Restricted Cash at the End of the Period        | \$<br>90.4 \$          | 70.7   |

## **GAAP to Non-GAAP reconciliation**

#### Revenue

| \$M  | CY22  | CY23  |
|--|-------|-------|
| Subscription revenue, GAAP included in Adjusted EBITDA | 153.3 | 220.8 |
| Bundled offerings                                      | _     | 3.1   |
| Total Subscription revenue, Non-GAAP                   | 153.3 | 223.9 |
| Hardware revenue, GAAP included in Adjusted EBITDA     | 47.8  | 58.2  |
| Bundled offerings                                      | _     | (3.7) |
| Total Hardware revenue, Non-GAAP                       | 47.8  | 54.5  |
| Other revenue, GAAP included in Adjusted EBITDA        | 27.2  | 25.5  |
| Bundled offerings                                      | _     |       |
| Total Other revenue, Non-GAAP                          | 27.2  | 25.5  |
| Total revenue, GAAP included in Adjusted EBITDA        | 228.3 | 304.5 |
| Bundled offerings                                      | _     | (0.6) |
| Total Revenue, Non-GAAP                                | 228.3 | 303.9 |





## **GAAP to Non-GAAP reconciliation**

#### **Cost of revenue**

| \$M   | CY22  | CY23  |
|---|-------|-------|
| Cost of subscription revenue, GAAP                                | 30.7  | 31.0  |
| Less: Depreciation and amortization                               | (0.9) | (1.2) |
| Less: Stock-based compensation                                    | (0.6) | (0.7) |
| Less: Severance and other   | _     | (0.1) |
| Less: Adjustment in connection with membership benefit            | _     | 1.8   |
| Non-GAAP Cost of subscription revenue included in Adjusted EBITDA | 28.9  | 30.8  |
| Less: Hardware bundling adjustment                                | _     | 4.0   |
| Total cost of subscription revenue, Non-GAAP                      | 28.9  | 34.8  |
| Cost of hardware revenue, GAAP                                    | 45.4  | 47.4  |
| Less: Depreciation and amortization                               | (3.6) | (3.6) |
| Less: Stock-based compensation                                    | (0.4) | (1.1) |
| Less: Severance and other   | (0.1) | (0.2) |
| Less: Adjustment in connection with membership benefit            | _     | 0.4   |
| Non-GAAP Cost of hardware revenue included in Adjusted EBITDA     | 41.3  | 42.9  |
| Less: Alignment of accounting policies                            | 1.0   | _     |
| Less: Hardware bundling adjustment                                | _     | (4.0) |
| Total cost of hardware revenue, Non-GAAP                          | 42.3  | 38.9  |
| Cost of other revenue, GAAP                                       | 3.6   | 3.5   |
| Less: Stock-based compensation                                    | (0.3) | _     |
| Less: Severance and other   |       |       |
| Total cost of other revenue, Non-GAAP                             | 3.5   | 3.5   |
| Cost of revenue, GAAP   | 79.7  | 81.9  |
| Less; Depreciation and amortization                               | (4.5) | (4.8) |
| Less: Stock-based compensation                                    | (1.3) | (1.8) |
| Less: Severance and other   | (0.1) | (0.3) |
| Less: Adjustment in connection with membership benefit            |       | 2.2   |
| Non-GAAP Cost of revenue included in Adjusted EBITDA              | 73.8  | 77.2  |
| Less: Alignment of accounting policies (1)                        | 1.0   |       |
| Total cost of revenue, Non-GAAP                                   | 74.8  | 77.2  |

#### Operating expenses

| A  | 61/00  | 61/00  |
|--|--------|--------|
| \$M  | CY22   | CY23   |
| Research and development expense, GAAP             | 102.4  | 101.0  |
| Less: Depreciation and amortization                | _      | (0.1)  |
| Less: Stock-based compensation                     | (19.4) | (22.0) |
| Less: Severance and other                          | (0.5)  | (2.7)  |
| Total Research and development, Non-GAAP           | 82.5   | 76.1   |
| Sales and marketing expense, GAAP                  | 92.4   | 99.1   |
| Less: Depreciation and amortization                | (4.3)  | (4.2)  |
| Less: Stock-based compensation                     | (3.7)  | (3.1)  |
| Less: Severance and other                          | (0.6)  | (0.9)  |
| Total Sales and marketing expense, Non-GAAP        | 83.8   | 90.9   |
| General and administrative expense, GAAP           | 48.1   | 52.6   |
| Less: Depreciation and amortization                | (0.4)  | _ `    |
| Less: Stock-based compensation                     | (10.1) | (11.6) |
| Less: Severance and other                          | (9.1)  | (1.2)  |
| Total General and administrative expense, Non-GAAP | 28.5   | 39.7   |
| Total Operating expenses, GAAP                     | 243.0  | 252.6  |
| Less: Depreciation and amortization                | (4.7)  | (4.3)  |
| Less: Stock-based compensation                     | (33.2) | (36.7) |
| Less: Severance and other                          | (10.2) | (4.8)  |
| Total Operating expenses, Non-GAAP                 | 194.8  | 206.8  |

<sup>(1)</sup> Includes non-recurring costs reflecting the alignment of accounting policies attributable to the integration with Tile. As these adjustments are not deemed to be non-routine or one time in nature, they have not been added back to EBITDA or Adjusted EBITDA.



Note: Tables may not add due to rounding

## Non-GAAP Financial Measures

| \$M  | Year ended December 31, |        |  |
|--|-------------------------|--------|--|
|  | 2022                    | 2023   |  |
| Net loss   | (91.6)                  | (28.2) |  |
| Add (deduct):  |                         |        |  |
| Convertible notes fair value adjustment              | (1.8)                   | 0.7    |  |
| Derivative liability fair value adjustment (1)       | (1.3)                   | 0.1    |  |
| Provision for income taxes                           | 0.3                     | 0.6    |  |
| Depreciation and amortization (2)                    | 9.2                     | 9.1    |  |
| Other income, net                                    | _                       | (3.2)  |  |
| EBITDA   | (85.2)                  | (20.8) |  |
| Stock-based compensation                             | 34.7                    | 38.5   |  |
| Form 10 transaction costs                            | 3.8                     | _      |  |
| Acquisition and integration costs                    | 11.9                    | _      |  |
| Workplace restructuring costs (3)                    | _                       | 4.0    |  |
| Write-off of obsolete inventory (4)                  | _                       | 0.9    |  |
| Adjustment in connection with membership benefit (5) | _                       | (2.2)  |  |
| Warehouse relocation costs                           | _                       | 0.1    |  |
| Gain on revaluation of contingent consideration      | (5.3)                   | _      |  |
| Adjusted EBITDA                                      | (40.1)                  | 20.6   |  |

- (1) To reflect the change in value of the derivative liability associated with the July 2021 Convertible Notes
- (2) Includes depreciation on fixed assets and amortization of acquired intangible assets
- (3) Relates to workplace restructuring costs in connection with the workplace restructure announced on January 12,
- (4) Relates to the write-off of raw materials that have no alternative use to the Company following the decision to halt development
- (5) Relates to an adjustment recorded in the current period to reduce product costs recorded to cost of revenue in connection with the discontinuation of certain battery related membership benefits

We collect and analyze operating and financial data to evaluate the health of our business, allocate our resources and assess our performance.

#### EBITDA and Adjusted EBITDA

In addition to total revenue, net loss and other results under GAAP, we utilize non-GAAP calculations of earnings before interest, taxes, depreciation and amortization ("EBITDA") and adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA"). EBITDA is defined as net loss. excluding (i) convertible notes and derivative liability fair value adjustments. (ii) provision for income taxes. (iii) depreciation and amortization and (iv) other income, net. Adjusted EBITDA is defined as net loss, excluding (i) convertible notes and derivative liability fair value adjustments, (ii) provision for income taxes, (iii) depreciation and amortization, (iv) other income, net, (v) stock-based compensation. (vi) Form 10 transaction costs. (vii) acquisition and integration costs, (viii) workplace restructuring costs, (ix) inventory write-offs, (x) adjustment in connection with membership benefit, (xi) warehouse relocation costs and (xii) gain on revaluation of contingent consideration.

The above items are excluded from EBITDA and Adjusted EBITDA because these items are non-cash in nature, or because the amount and timing of these items are unpredictable, are not driven by core results of operations and render comparisons with prior periods and competitors less meaninaful. We believe EBITDA and Adjusted EBITDA provide useful information to investors and others in understanding and evaluating our results of operations, as well as providing useful measures for period-to-period comparisons of our business performance. Moreover, we have included EBITDA and Adjusted EBITDA in this media release because they are key measurements used by our management team internally to make operating decisions, including those related to operating expenses. evaluate performance, and perform strategic planning and annual budgeting. However, these non-GAAP financial measures are presented for supplemental informational purposes only, should not be considered a substitute for or superior to financial information presented in accordance with GAAP, and may be different from similarly titled non-GAAP financial measures used by other companies. As such, you should consider these non-GAAP financial measures in addition to other financial performance measures presented in accordance with GAAP, including various cash flow metrics, net loss and our other GAAP results.

The table presents a reconciliation of net loss, the most directly comparable GAAP measure, to EBITDA and Adjusted EBITDA.

(a) Life360 Note: Tables may not add due to rounding

## Non-GAAP Financial Measures cont'd

The following table presents a reconciliation of net loss, the most directly comparable GAAP measure, to Adjusted (loss) profit from ordinary activities after tax.

| \$M  | Year ended December 31, |        |  |
|--|-------------------------|--------|--|
|  | 2022                    | 2023   |  |
| Net loss   | (91.6)                  | (28.2) |  |
| Stock-based compensation   | 34.7                    | 38.5   |  |
| Form 10 transaction costs  | 3.8                     | _      |  |
| Acquisition and integration costs  | 11.9                    | _      |  |
| Workplace restructuring costs (1)  | _                       | 4.0    |  |
| Write-off of obsolete inventory (2)  | _                       | 0.9    |  |
| Adjustment in connection with membership benefit (3)                           | _                       | (2.2)  |  |
| Amortization attributable to intangible assets in connection with acquisitions | 8.6                     | 8.7    |  |
| Warehouse relocation costs   | _                       | 0.1    |  |
| Gain on revaluation of contingent consideration                                | (5.3)                   | _      |  |
| Adjusted (loss) profit from ordinary activities after tax                      | (37.9)                  | 21.9   |  |



<sup>(2)</sup> Relates to the write-off of raw materials that have no alternative use to the Company following the decision to halt development (3) Relates to an adjustment recorded in the current period to reduce product costs recorded to cost of revenue in connection with the discontinuation of certain battery related membership benefits

Note: Tables may not add due to rounding

## (ife360)

#### Adjusted (loss) profit from ordinary activities after tax

Adjusted (loss) profit from ordinary activities after tax is defined as net loss, excluding (i) stock-based compensation, (ii) Form 10 transaction costs, (iii) acquisition and integration costs, (iv) gain on revaluation of contingent consideration, (v) workplace restructuring costs, (vi) inventory write-off, (vii) adjustment in connection with membership benefit. (viii) warehouse relocation costs and (ix) amortization attributable to intangible assets in connection with acquisitions. The above items are excluded from net loss because these items are non-cash in nature, or because the amount and timing of these items are unpredictable, are not driven by core-results of operations and render comparisons with prior periods and competitors less meaningful. This non-GAAP financial measure is presented for supplemental informational purposes only, should not be considered a substitute for or superior to financial information presented in accordance with GAAP, and may be different from similarly titled non-GAAP financial measures used by other companies. As such, you should consider this non-GAAP financial measure in addition to other financial performance measures presented in accordance with GAAP, including various cash flow metrics, net loss and our other GAAP results.

## **Current U.S. Membership bundles**



SILVER MEMBERSHIP

\$7.99/mo



- + Place Alert (5 places)
- + Location History (7 days)
- + Stolen Phone Protection (\$100)

15% of US Paying Circles\*

+ Place Alert (99 places)



\$14.99/mo

- + Location History (30 days)
- + Individual Driver Reports
- + Roadside Assistance
- + 24/7 Emergency Dispatch
- + ID Theft Protection
- + Free Towing (5mi Radius)
- + Stolen Funds Reimbursement (\$25K)
- + Stolen Phone Protection (\$250)
- + Tile Mate Included

81% of US Paying Circles\*



**GOLD MEMBERSHIP** 





- + Credit Monitorina
- + Disaster Response
- + Medical Assistance
- + Travel Support
- + Free Towing (50mi Radius)
- + Stolen Funds Reimbursement
- + Stolen Phone Protection (\$500)
- + Tile Starter Pack Included

4% of US Paying Circles\*



## **Our Membership** Model

- Build a critical mass of engaged users at scale with high-quality free app experience
- Upsell at select, intentional moments to convert users to paying circles
- Launch new features into funnel to increase willingness to pay and drive higher ARPU over time
- As more users become premium members, our brand moves beyond location sharing to family and security
- Our value proposition remains relevant across all life stages, deepening member loyalty and stickiness



# **Competitive landscape**





Nurse Helpline

**SOS Alert** 

**Driver Reports** 

Stolen Phone Reimbursement

- ✓ ID Theft Protection
- ✓ Crash Detection
- ✓ Disaster Assistance
- ✓ Travel Assistance
- Location Sharing
  And more...

Life360 Cost \$24.99/month







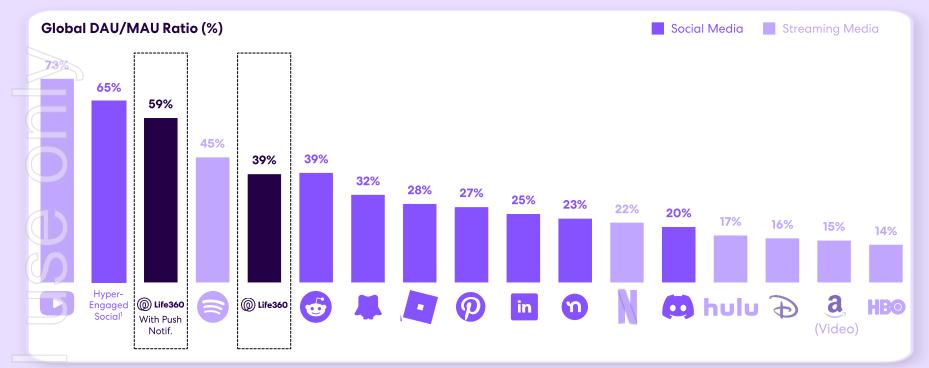
# One of the Highest DAUs Across All Apps







# Best in class engagement – rivals the biggest names in social and streaming media



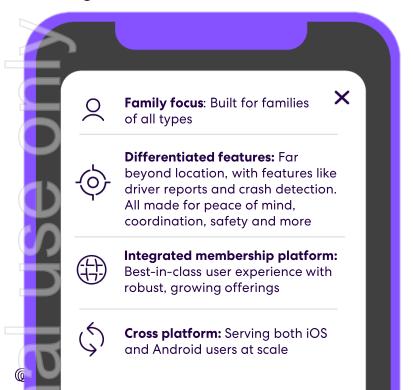
Source: SensorTower

1. Hyper-Engaged Social represents the average DAU/MAU of Facebook, Instagram, Snapchat, TikTok, and X (formerly Twitter)



# We are highly differentiated

## Life360's specialized platform focused on serving families



## Major platforms offer generic location sharing features



- Simple location feature built for your contacts
- · No target audience
- iOS only



- Location sharing and platform moderation features
- No dedicated product



- Peer-to-peer location finding
- Built for social and fun, not safety

## Startups failed to scale













Note: The Apple name and logo are trademarks of Apple Inc. The Google name and logo are trademarks of Google LLC

# Life360's flywheel is driving our accelerating growth



