#### Form 603

Corporations Act 2001 Section 671B

#### Notice of initial substantial holder

To Company Name/ Scheme	QANTAS AIRWAYS LIMITED
ACN/ ARSN	009 661 901
1. Details of substantial holder (1)	
Name	L1 Capital Pty Ltd and each of the entities set out in Annexure A
ACN/ ARSN (if applicable)	L1 Capital Pty Ltd (125 378 145) and L1 Capital Strategic Equity Management Pty Ltd (648 751 928)
The holder became a substantial holder on	14/03/2024

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in on the date the substantial holder became a substantial holder are as follows:

Class of securities (4)	Number of securities	Person's votes (5)	Voting power (6)
FPO	90,798,912	90,798,912	5.27%
-		*Based on issued	l capital of 1,724,454,680 shares

#### 3. Details of relevant interests

The nature of the relevant interest the substantial holder or an associate had in the following voting securities on the date the substantial holder became a substantial holder are as follows:

Holder of relevant interest	Nature of relevant interest (7)	Class and number of securities
See Annexure A		

#### 4. Details of present registered holders

The persons registered as holders of the securities referred to in paragraph 3 above are as follows:

	Holder of relevant interest	Registered Holder of securities	Person entitled to be registered as holder (8)	Class and number of securities
)	See Annexure A			

### 5. Consideration

The consideration paid for each relevant interest referred to in paragraph 3 above, and acquired in the four months prior to the day that the substantial holder became a substantial holder is as follows:

Holder of relevant	Date of	Consideration (9)		
interest	acquisition	Cash	Non-cash	Class and number of securities
See Annexure B				

6. Associates

The reasons the persons named in paragraph 3 above are associates of the substantial holder are as follows:

Name and ACN/ ARSN (if applicable)	Nature of association
N/A	

#### 7. Addresses

The addresses of persons named in this form are as follows:

Name	Address
L1 Capital Pty Ltd	Level 45, 101 Collins Street, Melbourne, VIC, 3000
L1 Strategic Equity Management Pty Ltd	Level 45, 101 Collins Street, Melbourne, VIC, 3000

Signature

	Print name	Jane Stewart	Capacity Head of Legal & Compliance
		Dargusar.	
	Sign here	0 0	Date <u>18/03/2024</u>
		DIRECTIO	N0
		DIRECTION	INS
		nterests of a group of persons are essentially similar, they may be re	nd its related corporations, or the manager and trustee of an equity trust), the names could be included in an referred to throughout the form as a specifically named group if the membership of each group, with the names
(2)	See the definition of "associate" in se	ction 9 of the Corporations Act 2001.	
(3)	See the definition of "relevant interest	" in sections 608 and 671B(7) of the Corporations Act 2001.	
(4)	The voting shares of a company cons	titute one class unless divided into separate classes.	
(5)	The total number of votes attached to	all the voting shares in the company or voting interests in the scher	me (if any) that the person or an associate has a relevant
(6)	The person's votes divided by the tota	al votes in the body corporate or scheme multiplied by 100.	
(7)	Include details of:		
	agreemer		t was acquired. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant any contract, scheme or arrangement, must accompany this form, together with a written statement certifying
	(b)		
		cation of the power of a person to exercise, control the exercise of, clearly the particular securities to which the qualification applies).	, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates
()	See the definition of "relevant agreen	nent" in section 9 of the Corporations Act 2001.	
	If the substantial holder is unable to d	etermine the identity of the person ( eg. if the relevant interest arise	es because of an option) write "unknown".
	must be included even if the benefit is		nom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details t be included of any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions,

## Annexure A

L1 Capital Pty Ltd (ACN 125 378 145) notice of initial substantial holding in Qantas Airways Limited This is Annexure "A" of 1 page referred to in the Form 603 (Notice of initial substantial holder)

Jane Stewart

Capacity

Head of Legal & Compliance

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Date

18/03/2024

## Details of present relevant interests

Holder of relevant interest	Registered holder of securities	of securities Persons entitled to be a registered Nature interes		Class and number of securitie	es
L1 Capital Pty Ltd	Morgan Stanley & Co. International PLC	Morgan Stanley & Co. International PLC	Power to (or to control) exercise vote and/or dispose of the securities as discretionary investment managers or advisers of superannuation funds, pooled superannuation trusts, managed investment schemes and investment management agreements.	14,833,357	FPO
L1 Capital Pty Ltd	Goldman Sachs International	Goldman Sachs International	as above	18,671,305	FPO
L1 Capital Pty Ltd	Merrill Lynch (Australia) Nominees Pty Ltd	Merrill Lynch (Australia) Nominees Pty Ltd	as above	22,309,976	FPO
L1 Capital Strategic Equity Management Pty Ltd	Citicorp Nominees Pty Ltd	Citicorp Nominees Pty Ltd	as above	18,654,092	FPO
Capital Strategic Equity Management Pty Ltd	State Street Australia Limited (SSAL)	State Street Australia Limited (SSAL)	as above	2,295,509	FPO
L1 Capital Strategic Equity Management Pty Ltd	National Nominees Limited	National Nominees Limited	as above	2,213,058	FPO
L1 Capital Strategic Equity Management Pty Ltd	JPMorgan Chase Bank, N.A.	JPMorgan Chase Bank, N.A.	as above	11,821,615	FPO

## Annexure B

L1 Capital Pty Ltd (ACN 125 378 145) notice of initial substantial holding in Qantas Airways Limited This is Annexure "B" of 1 page referred to in the Form 603 (Notice of initial substantial holder)

## Jane Stewart

Capacity

Head of Legal & Compliance

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Date

18/03/2024

# Changes in relevant interests

6	Date of change	Person whose relevant interest changed	Nature of change (6)	Consideration given in relation to change (7)	Class and number of securities affected	Person's v affecte
Ð	18/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 29,178.24	5,344 FPO	
7	19/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 47,948.73	8,929 FPO	
$\mathcal{D}$	20/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 15,726.87	2,907 FPO	
	21/12/2023	L1 Capital Pty Ltd	On-Market Sale	\$ 1,713,692.74	319,122 FPO	31
	21/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 73,862.12	13,756 FPO	
	22/12/2023	L1 Capital Pty Ltd	On-Market Purchase	\$ 2,849,577.26	530,000 FPO	53
M	22/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 38,609.10	7,181 FPO	
$\bigcirc$	27/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 9,940.30	1,858 FPO	
	28/12/2023	L1 Capital Pty Ltd	On-Market Sale	\$ 630,550.72	116,134 FPO	1 <sup>.</sup>
	28/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 11,601.31	2,147 FPO	
-	29/12/2023	L1 Capital Pty Ltd	On-Market Purchase	\$ 681,046.57	126,558 FPO	12
))	29/12/2023	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 62,998.88	11,707 FPO	
	2/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 1,235.85	231 FPO	
	3/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 1,739.64	327 FPO	
12	4/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 60,888.96	11,532 FPO	
	8/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 267,533.40	50,478 FPO	Ę
	9/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 91,034.32	16,796 FPO	

10/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 4,012.77	739	FPO	739
11/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 12,470.05	2,305	FPO	2,30
12/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 12,237.42	2,262	FPO	2,26
15/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 5,604.28	1,084	FPO	1,08
16/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 3,959.97	763	FPO	76
17/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 17,066.40	3,282	FPO	3,28
18/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 191,540.44	36,764	FPO	36,76
19/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 7,023.08	1,348	FPO	1,34
22/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 313,036.23	58,731	FPO	58,73
24/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 7,643.20	1,405	FPO	1,40
29/01/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 1,668,304.00	300,000	FPO	300,00
29/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 2,274.04	409	FPO	40
30/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 30,541.50	5,553	FPO	5,55
31/01/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 2,227,601.18	402,341	FPO	402,34
31/01/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 29,284.52	5,267	FPO	5,26
2/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 74,123.28	12,936	FPO	12,93
5/02/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 1,284,023.17	226,687	FPO	226,68
6/02/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 728,270.14	128,870	FPO	128,87
7/02/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 2,450,927.43	430,000	FPO	430,00
8/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 571,618.16	100,637	FPO	100,63
9/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 16,839.68	2,944	FPO	2,94
12/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 206,981.79	36,249	FPO	36,24
13/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 155,489.96	26,948	FPO	26,94
14/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 8,376.57	1,467	FPO	1,46
15/02/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 12,400,915.73	2,153,930	FPO	2,153,93
16/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 2,304.72	396	FPO	39
19/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 11,689.20	2,040	FPO	2,04
20/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 8,339.76	1,458	FPO	1,45
22/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 305,431.04	58,624	FPO	58,62
23/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 12,036.30	2,271	FPO	2,27
26/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 73,703.19	14,201	FPO	14,20
29/02/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 519,383.51	100,859	FPO	100,85
29/02/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 59,590.08	11,616	FPO	11,61
1/03/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 2,031.81	393	FPO	39
7/03/2024	L1 Capital Pty Ltd	On-Market Purchase	\$ 10,168,000.00	2,000,000		2,000,00
7/03/2024	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 98,112.32	19,088		19,08

8/03/202	4 L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 12,753,964.76	2,473,831	FPO	2,473,831
12/03/20	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 2,330,766.65	450,170	FPO	450,170
13/03/20	24 L1 Capital Pty Ltd	On-Market Sale	\$ 1,516,641.25	300,325	FPO	300,325
13/03/20	L1 Stategic Equity Management Pty Ltd	On-Market Purchase	\$ 16,552,900.91	3,265,049	FPO	3,265,049
14/03/20	24 L1 Capital Pty Ltd	On-Market Purchase	\$ 13,987,391.31	2,753,482	FPO	2,753,482
14/03/20	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 218,544.07	43,079	FPO	43,079
15/03/20	24 L1 Capital Pty Ltd	On-Market Purchase	\$ 7,471,247.47	1,463,435	FPO	1,463,435
15/03/20	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 50,073.95	9,819	FPO	9,819
18/03/20	24 L1 Capital Pty Ltd	On-Market Purchase	\$ 2,544,254.49	490,000	FPO	490,000
18/03/20	L1 Stategic Equity Management Pty Ltd	On-Market Sale	\$ 69,779.92	13,443	FPO	13,443