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ASX ANNOUNCEMENT

18 August 2025

Implementation of Scheme of Arrangement

Silk Logistics Holdings Limited (ASX:SLH) (**Silk** or the **Company**) is pleased to announce that the Scheme of Arrangement between Silk and its Shareholders to effect the acquisition by DP World Australia Limited (**DP World Australia**) of 100% of the shares on issue in Silk, which was approved by the Requisite Majorities of Silk Shareholders on 1 August 2025 and the Supreme Court of New South Wales on 6 August 2025 (**Scheme**), has been implemented today.

Silk Shareholders recorded on the Silk Share Register as owning Silk Shares as at 7.00pm (Sydney time) on Monday, 11 August 2025 (being the Scheme Record Date) have today been sent A$2.14 for each Silk Share held at that time.

Changes to the Silk Board of Directors and Company Secretary

With effect from implementation of the Scheme today:

- Terry Andrew Sinclair, Brendan Boyd, Cheryl Loretta Hayman, Louise Thurgood-Phillips and Stephen Fletcher Moulton have resigned as directors of Silk;
- Peter James Conomos, Nicolaj Noes and Jason Varsamidis have been appointed as directors of Silk;
- Melanie Leydin has resigned as company secretary of Silk; and
- Amelia Mitchell has been appointed as company secretary of Silk.

Delisting of Silk

As previously announced, trading in Silk Shares was suspended from close of trading on Wednesday, 6 August 2025.

Silk intends to apply for its removal from quotation on the official list of ASX with effect from close of trading tomorrow, being Tuesday, 19 August 2025.

Further information

For further information in relation to the Scheme, please contact investor@silklogistics.com.au, or call the Silk Shareholder Information Line on 1300 118 942 (within Australia) or +61 2 8023 5456 (outside Australia) between 9am and 5pm (Sydney time) Monday to Friday, excluding public holidays, or visit https://boardroomlimited.com.au/agm/slhscheme2025.

Unless otherwise indicated, capitalised terms have the meaning given to them in the Scheme Booklet dated 23 December 2024.

This announcement is authorised for release by the Board of Directors of Silk Logistics Holdings Limited.

Contact

Silk Logistics Holdings Limited Investor Relations – investor@silklogistics.com.au

For more information, please visit https://www.silklogisticsholdings.com.au/