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Form 604

Corporations Act 2001
Section 671B

Notice of change of interests of substantial holder

To Company Name/Scheme: Develop Global Limited (**Develop**)

ACN/ARSN: 122 180 205

1. Details of substantial holder (1)

Name: William James Beament

ACN/ARSN (if applicable): N/A

There was a change in the interests of the substantial holder on: 3 October 2025

The previous notice was given to the company: 3 July 2025

The previous notice was dated: 3 July 2025

2. Previous and present voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company or scheme, are as follows:

Class of securities (4)	Previous notice		Present notice	
	Person's votes	Voting power (5)	Person's votes	Voting power (5)
Fully paid ordinary shares	64,508,778	19.64%	64,854,834	19.69%

3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company or scheme, since the substantial holder was last required to give a substantial holding notice to the company or scheme are as follows:

Date of change	Person whose relevant interest changed	Nature of change (6)	Consideration given in relation to change (7)	Class and number of securities affected	Person's votes affected
3 October 2025	William James Beament	Acquisition of 92,606 Shares on the exercise of vested performance rights on 21 Aug 2025, and the Acquisition of 253,450 Shares on the exercise of vested Performance Rights on 3 Oct 2025	N/A	ORD 346,056	346,056

4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Nature of relevant interest (6)	Class and number of securities	Person's votes
William James Beament	William James Beament ATF The Beament Family Trust	William James Beament ATF The Beament Family Trust	Pursuant to sections 608(1)(b) and (c) of the Corporations Act.	64,471,151 ordinary shares	64,724,601
William James Beament	St Emilion Super Pty Ltd ATF The St Emilion Super Fund	St Emilion Super Pty Ltd ATF The St Emilion Super Fund	Pursuant to sections 608(1)(b) and (c) of the Corporations Act.	94,321 ordinary shares	94,321
William James Beament	Mining and Infrastructure Group Pty Ltd	Mining and Infrastructure Group Pty Ltd	Pursuant to sections 608(1)(b) and (c) of the Corporations Act.	17,820 ordinary shares	17,820

	William James Beament	The estate of Mr John Beament	The estate of Mr John Beament	Pursuant to sections 608(1)(b) and (c) of the Corporations Act.	18,092 ordinary shares	18,092	

5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting interests in the company or scheme are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
Not applicable	Note applicable

6. Addresses

The addresses of persons named in this form are as follows:

Name	Address
William James Beament	PO Box 585 West Perth WA 6005

Signature

print name	William James Beament	capacity	Individual
sign here	Bill Beament	Date	08-10-2025

DIRECTIONS

(1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 6 of the form.

(2) See the definition of "associate" in section 9 of the Corporations Act 2001.

(3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.

(4) The voting shares of a company constitute one class unless divided into separate classes.

(5) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.

(6) Include details of:

(a) any relevant agreement or other circumstances because of which the change in relevant interest occurred. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and

(b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.

(7) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included on any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.

(8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown".

(9) Give details, if appropriate, of the present association and any change in that association since the last substantial holding notice.

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