Form 604

Corporations Act 2001
Section 671B

Notice of change of interests of substantial holder

To Company Name/Scheme: Ballard Mining Limited (**Ballard**)

ACN/ARSN: 685 311 577

1. Details of substantial holder (1)

Name: Mineral Resources Limited ACN 118 549 910 (**MinRes**) and its related bodies corporate as set out in Annexure A (**MinRes Group**).

ACN/ARSN (if applicable): Refer to Annexure A

There was a change in the interests of the substantial holder on: 19/10/2026

The previous notice was given to the company on: 04/02/2026

The previous notice was dated: 04/02/2026

2. Previous and present voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company or scheme, are as follows:

Class of securities (4)	Previous notice		Present notice	
	Person's votes	Voting power (5)	Person's votes	Voting power (5)
Fully paid ordinary shares (ORD)	175,460,048	38.6%	175,460,048	33.55%

3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company or scheme, since the substantial holder was last required to give a substantial holding notice to the company or scheme are as follows:

Date of change	Person whose relevant interest changed	Nature of change (4)	Consideration given in relation to change (5)	Class (6) and number of securities affected	Person's votes affected
19/10/2026	Lithium Resources Operations Pty Ltd (**Lithium Resources Operations**)	Dilution through the issue of shares as announced by Ballard on 19/10/2026	Nil	19,149,054 Shares	19,149,054
19/10/2026	Lithium Resources Pty Ltd (**Lithium Resources**)	Dilution through the issue of shares as announced by Ballard on 19/10/2026	Nil	19,149,054 Shares	19,149,054
19/10/2026	MinRes	Dilution through the issue of shares as announced by Ballard on 19/10/2026	Nil	19,149,054 Shares	19,149,054
19/10/2026	MinRes Group	Dilution through the issue of shares as announced by Ballard on 19/10/2026	Nil	156,310,994 Shares	156,310,994
01/10/2026	Lithium Resources Operations	Dilution through the issue of shares as announced by Ballard on 01/10/2026	Nil	19,149,054 Shares	19,149,054
01/10/2026	Lithium Resources	Dilution through the issue of shares as announced by Ballard on 01/10/2026	Nil	19,149,054 Shares	19,149,054

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Date of change	Person whose relevant interest changed	Nature of change (4)	Consideration given in relation to change (5)	Class (6) and number of securities affected	Person's votes affected
01/10/2026	MinRes	Dilution through the issue of shares as announced by Ballard on 01/10/2026	Nil	19,149,054 Shares	19,149,054
01/10/2026	MinRes Group	Dilution through the issue of shares as announced by Ballard on 01/10/2026	Nil	156,310,994 Shares	156,310,994
29/09/2026	Lithium Resources Operations	Dilution through the issue of shares as announced by Ballard on 29/09/2026	Nil	19,149,054 Shares	19,149,054
29/09/2026	Lithium Resources	Dilution through the issue of shares as announced by Ballard on 29/09/2026	Nil	19,149,054 Shares	19,149,054
29/09/2026	MinRes	Dilution through the issue of shares as announced by Ballard on 29/09/2026	Nil	19,149,054 Shares	19,149,054
29/09/2026	MinRes Group	Dilution through the issue of shares as announced by Ballard on 29/09/2026	Nil	156,310,994 Shares	156,310,994

4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Nature of relevant interest (6)	Class and number of securities	Person's votes
Lithium Resources Operations	Lithium Resources Operations	Lithium Resources Operations	Relevant interest under section 608(1)(a) of the *Corporations Act 2001* Cth (**Corporations Act**) as the registered holder of the Shares.	19,149,054 Shares	19,149,054
Lithium Resources	Lithium Resources Operations	Lithium Resources Operations	Relevant interest under section 608(3)(b) of the Corporations Act as the controller of Lithium Resources Operations.	19,149,054 Shares	19,149,054
MinRes	Lithium Resources Operations	Lithium Resources Operations	Relevant interest under section 608(3)(a) of the Corporations Act as it has more than 20% voting power in Lithium Resources pursuant to section 608(3)(a) of the Corporations Act.	19,149,054 Shares	19,149,054
MinRes Group	Delta Lithium Limited (**Delta**)	Delta	The MinRes Group has more than 20% voting power in Delta and so is deemed to have a relevant interest in the Shares registered in the name of Delta pursuant to section 608(3)(a) of the Corporations Act.	156,310,994 Shares	156,310,994

5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting interests in the company or scheme are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
See Annexure A	

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6. Addresses

The addresses of persons named in this form are as follows:

Name	Address
See Annexure A	

Signature

print name	Sarah Standish	capacity	Company Secretary
sign here	*SStandish*	date	21/10/2026

DIRECTIONS

(1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 6 of the form.

(2) See the definition of "associate" in section 9 of the Corporations Act 2001.

(3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.

(4) The voting shares of a company constitute one class unless divided into separate classes.

(5) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.

(6) Include details of:

(a) any relevant agreement or other circumstances because of which the change in relevant interest occurred. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and

(b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.

(7) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included on any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.

(8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown'".

(9) Give details, if appropriate, of the present association and any change in that association since the last substantial holding notice.

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Annexure A

This is Annexure A of 4 pages referred to in Form 604 (Notice of ceasing to be a substantial holder).

To company name: Ballard Mining Limited

ACN: 685 311 577

SStandish

Name: Sarah Standish

Title: Company Secretary

Date: 21/10/2026

MinRes Group Entities

Name	Company Number	Nature of association	Address
Lithium Resources Operations Pty Ltd	657 042 218	Holder of the securities	20 Walters Drive, Osborne Park WA 6017
Mineral Resources Limited	118 549 910	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 611 494 912 Pty Ltd	611 494 912	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 611 495 268 Pty Ltd	611 495 268	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 616 678 249 Pty Ltd	616 678 249	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 616 677 797 Pty Ltd	616 677 797	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 621 413 803 Pty Ltd	621 413 803	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 625 973 006 Pty Ltd	625 973 006	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 629 923 753 Pty Ltd	629 923 753	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 629 927 911 Pty Ltd	629 927 911	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 632 334 037 Pty Ltd	632 334 037	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 632 334 975 Pty Ltd	632 334 975	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 634 817 244 Pty Ltd	634 817 244	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 634 841 811 Pty Ltd	634 841 811	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 641 843 987 Pty Ltd	641 843 987	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 654 242 690 Pty Ltd	654 242 690	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 665 973 964 Pty Ltd	665 973 964	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 665 974 292 Pty Ltd	665 974 292	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 669 538 809 Pty Ltd	669 538 809	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 672 099 384 Pty Ltd	672 099 384	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 673 442 950 Pty Ltd	673 442 950	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 673 443 948 Pty Ltd	673 443 948	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 679 529 643 Pty Ltd	679 529 643	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
ACN 686 172 207 Pty Ltd	686 172 207	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Aquila Resources Pty Ltd	092 002 769	Related Body Corporate	Level 21, 77 St Georges Terrace WA 6000
Ashburton Properties Pty Ltd	649 043 112	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Australian Garnet Pty Ltd	646 741 157	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Auvex Resources Pty Ltd	129 087 832	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Bald Hill Lithium Pty Ltd	671 531 963	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Bauxite Mineral Resources Pty Ltd	627 949 544	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Binding Solutions Limited	UK register no 10394084	Related Body Corporate	Materials Processing Institute, Eston Road, Middlesbrough, TS6 6US UK

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Name	Company Number	Nature of association	Address
Buckland Minerals Transport Pty Ltd	152 574 082	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Bungaroo South Pty Ltd	152 574 528	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Cape Preston Logistics Pty Ltd	152 574 233	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Central Systems Pty Ltd	107 284 319	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Concrete Construction (WA) Pty Ltd	667 369 726	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Crushing Services International Pty Ltd	069 303 377	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Delta Lithium Limited	107 244 039	Related Body Corporate	Level 2, 18 Richardson Street, West Perth WA 6005
Eclipse Minerals Pty Ltd	097 974 813	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Energy Resources Limited	009 475 423	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Everthere Pty Ltd	130 421 091	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Flotar Pty Ltd	608 310 014	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
G&G Mining Fabrication Pty Ltd	169 498 408	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Graphite Resources Pty Ltd	627 948 332	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Gulf Conveyor Systems (WA) Pty Ltd	655 480 292	Related Body Corporate	15 Yanilla Avenue, Wahroonga NSW 2076
Hedland Iron Pty Ltd	648 974 681	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Hitec Energy Pty Ltd	140 725 962	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Iron Resources Pty Ltd	626 063 796	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Kambalda West Lithium Pty Ltd	665 883 509	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Kumina Iron Pty Ltd	169 725 973	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Li HoldCo Pty Ltd	692 060 156	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
LieNA Pty Ltd	669 697 867	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
LithCo Lithium (Ningbo) Co Ltd	91330206MACC10PD09	Related Body Corporate	Room 343, Building 2, No. 8 Xingye Avenue, Ningbo Free Trade Zone, Zhejiang Provence, China
Lithco No.2 Pty Ltd	612 726 922	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Lithium Mineral Resources Pty Ltd	627 949 535	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Lithium Resources Pty Ltd	654 457 299	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Lithium Resources Australia Pty Ltd	623 115 088	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Lithium Resources Investments Pty Ltd	666 427 685	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Lithium Resources UK Ltd	Company Number 14194768	Related Body Corporate	1st Floor, Templeback, 10 Temple Back, Bristol, UK BS1 6FL
Lithium Resources Services Pty Ltd	666 109 771	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Lithium Resources Trading Pty Ltd	666 153 064	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Location 53 Pty Ltd	618 320 773	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Magnetite Mineral Resources Pty Ltd	627 948 832	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MARBL Lithium Operations Pty Ltd	637 077 608	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Mineral Resources (Equipment) Pty Ltd	162 993 080	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Mineral Resources Rail Pty Ltd	638 631 259	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Mineral Resources Transport Pty Ltd	158 718 195	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Air Aircraft Pty Ltd	675 200 049	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Air Engineering Pty Ltd	679 450 107	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017

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Name	Company Number	Nature of association	Address
MinRes Air Facilities Pty Ltd	675 197 770	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Air Flight Operations Pty Ltd	675 199 309	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Air Holdings Pty Ltd	675 196 979	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Child Care Pty Ltd	672 120 295	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Energy Holdings Pty Ltd	616 667 442	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Engineering & Construction Pty Ltd	672 127 310	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Explorer Pty Ltd	687 783 400	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Health Pty Ltd	629 928 150	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Insurance Pte Ltd	Singapore: 202444270Z	Related Body Corporate	8 Marina View #09-05, Asia Square Tower 1, Singapore 018960
MinRes International Holdings Ltd	UAE DIFC: 9290	Related Body Corporate	Unit IH-00-01-01-OF-01, Level 1, IH-00-01-CP-05, Dubai International Financial Centre, Dubai, UAE
MinRes International Investments Ltd	UAE DIFC: 9337	Related Body Corporate	Unit IH-00-01-01-OF-01, Level 1, IH-00-01-CP-05, Dubai International Financial Centre, Dubai, UAE
MinRes International Management Ltd	UAE DIFC: 9338	Related Body Corporate	Unit IH-00-01-01-OF-01, Level 1, IH-00-01-CP-05, Dubai International Financial Centre, Dubai, UAE
MinRes Invest SA	Mauritania: 2.352 132.777	Related Body Corporate	Lot: 0383, Block: F-North, Tevragh Zeina, Nouakchott - Mauritania
MinRes Iron Ore International Holdings Pty Ltd	679 506 757	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Iron Ore Pty Ltd	664 123 291	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Lithium Pty Ltd	702 166 354	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Marine Pty Ltd	638 643 919	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Mining Services Pty Ltd	665 899 614	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Properties Pty Ltd	638 657 486	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MinRes Services SA	Mauritania: 2.348 132.771	Related Body Corporate	Lot: 0383, Block: F-North, Tevragh Zeina, Nouakchott - Mauritania
MIS. Carbonart Pty Ltd	160 456 922	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MN Battery Minerals Pty Ltd	161 487 930	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MRL Asset Management Pty Ltd	169 725 964	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
MRL Rail Pty Ltd	169 516 296	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Mt Marion Holdings Pty Ltd	666 115 742	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Mt Marion Lithium Pty Ltd	138 805 722	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Mt Marion Lithium Management Pty Ltd	666 116 365	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
NexMin Pty Ltd	677 500 506	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Norwest Energy Pty Ltd	078 301 505	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
OIPO Pty Ltd	664 121 297	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Onslow Infraco Pty Ltd	612 668 201	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Onslow Iron Pty Ltd	649 012 395	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Onslow Iron Road Pty Ltd	677 161 527	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Onslow Steel Pty Ltd	632 334 671	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Peloton Resources Pty Ltd	162 055 941	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
PIHA Pty Ltd	061 356 812	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
PIHA (Water) Pty Ltd	162 627 358	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
PKKPE CSI JV Pty Ltd	698 499 599	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
PMWI CSI JV Pty Ltd	673 265 828	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017

Name	Company Number	Nature of association	Address
Polaris Metals Pty Ltd	085 223 570	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Process Minerals International Pty Ltd	063 988 894	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
RDG Technologies Pty Ltd	659 814 070	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Reed Advanced Materials Pty Ltd	142 876 211	Related Body Corporate	Level 1, 1292 Hay Street, West Perth WA 6005
Steelpile Pty Ltd	169 849 987	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Tawana Resources Pty Ltd	085 166 721	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Vigor Materials Handling Pty Ltd	602 182 463	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Westranch Holdings Pty Ltd	077 208 952	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Wodgina Lithium Project Services Pty Ltd	666 119 080	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Wodgina Lithium Pty Ltd	611 488 932	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Wonmunna Iron Ore Pty Ltd	169 151 777	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017
Yardi Mining Services Pty Ltd	693 452 265	Related Body Corporate	20 Walters Drive, Osborne Park WA 6017

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