ASX RELEASE

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#### SOUTHERN CROSS AUSTEREO INVESTOR PRESENTATION TO MACQUARIE AUSTRALIA CONFERENCE 2016

Please see attached a copy of the presentation being delivered by Grant Blackley to the 2016 Macquarie Australian Conference on Friday 6<sup>th</sup> May at 1.30pm.

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Southern Cross Austereo comprises Southern Cross Media Group Limited and its subsidiaries.

# SOUTHERN CROSS AUSTEREO MACQUARIE AUSTRALIA CONFERENCE MAY 2016

PRESENTED BY GRANT BLACKLEY, CEO





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#### Future performance

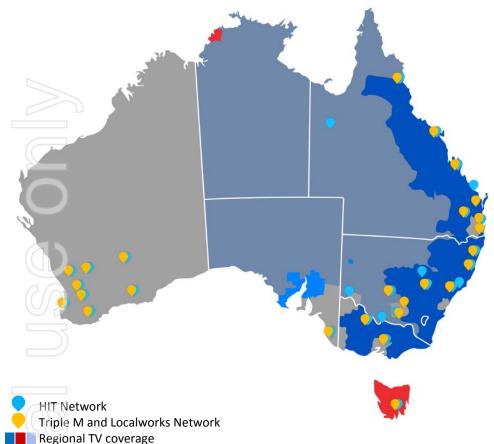
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## AUSTRALIA'S BIGGEST ENTERTAINMENT COMPANY



10 million Australians reached every week107 free to air television signals

78 radio stations across the nation

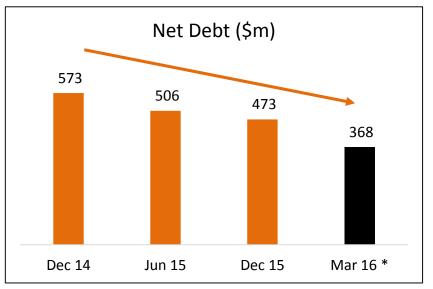
- largest DAB+ spectrum owner in capital cities
- strengthening national and local web,
   mobile and social assets



#### **CAPITAL MANAGEMENT**

#### SCA has completed balance sheet repair process

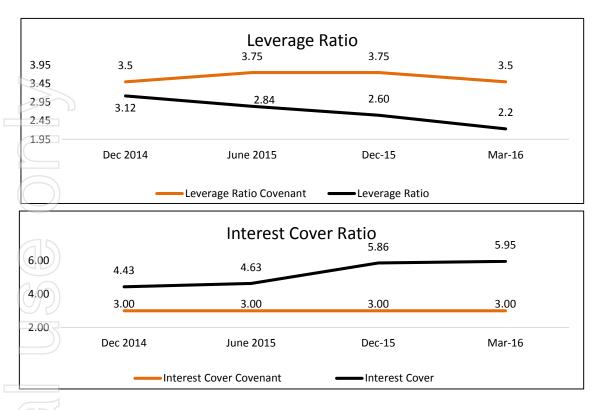
- Over \$200m debt repaid in last 18 months
- Leverage ratio reduced to c. 2.0 times EBITDA
- Dividend Reinvestment Plan
   suspended resumption of full cash dividends



\* unaudited



### **BANKING COVENANTS SIGNIFICANTLY IMPROVED**



 Significant headroom following \$200 million debt reduction

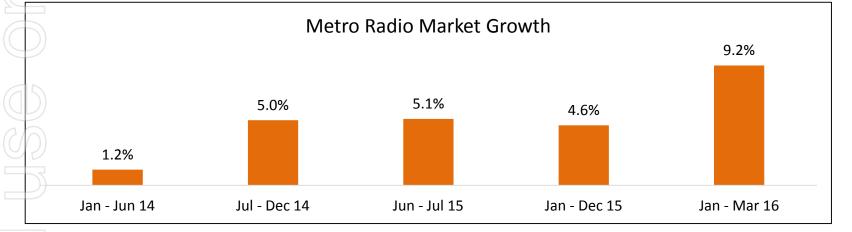
- Annual finance costs reduced from \$39m in FY14 to forecast \$25m in FY16
- Further reduction in finance costs forecast in FY17 due to lower debt



## MARKET DYNAMICS – GROWTH OF METRO RADIO

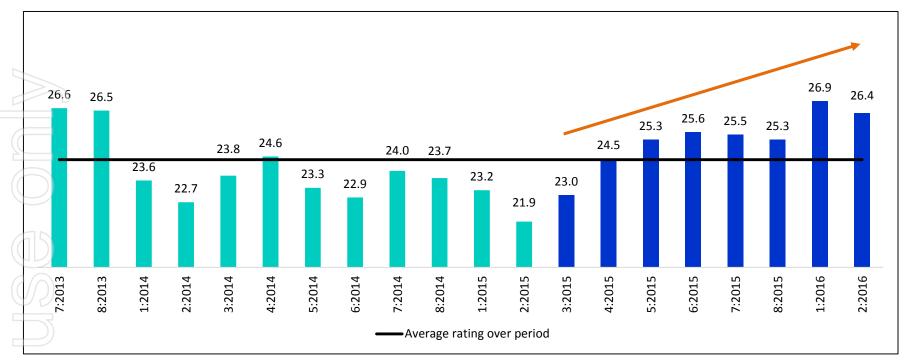
- Strong growth in metro radio advertising market
- Competitive marketplace strong industry attitude to growth
- Radio is well marketed with clear messaging

Advertising drivers are stable with multiple categories performing well



Source: Deloitte market analysis

#### SIGNIFICANT IMPROVEMENT IN METRO RATINGS



Source: Average 10+ rating, GFK Survey – Sydney, Melbourne, Brisbane, Adelaide and Perth, 2013 - 2016

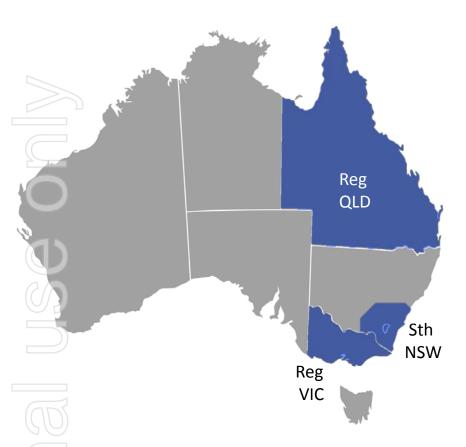


### **REGIONAL RADIO – THE QUIET ACHIEVER**

- Regional Radio has long been a "staple in our diet"
- Highly effective medium high margin business with mid-single digit growth profile
- Combination of Regional TV and Radio creates a two-fold economic impact on local communities
- Local content is critical to maintaining and growing audience and advertiser



### LANDMARK REGIONAL TV AFFILIATION WITH NINE



- 5 year affiliation agreement with Nine, commencing 1 July 2016
- Improved economic outcome
- Southern NSW, Regional VIC and Regional QLD only
- Aggregated 3 market value \$470 million<sup>1</sup>
- Nine programming has traditionally delivered no less than 50% higher audience than Ten across these territories
- SCA will provide sales representation services for Nine NBN in Northern NSW
- SCA intends to continue to deliver a Ten signal for SCA owned and operated NNSW (subject to negotiation)
- No change for existing Tasmania, Spencer Gulf and Darwin arrangements



1. Source: KPMG Market Share (2015)

### AFFILIATION WITH NINE PROVIDES OPPORTUNITY TO UNLOCK FURTHER VALUE

Content	Sales	Operations
<ul> <li>Strong content alignment - NRL, Cricket, Nine News and Current Affairs, Voice</li> <li>Closer association with Triple M Sport and Hit Network</li> <li>Expanded and enhanced SCA local news service</li> </ul>	<ul> <li>Stronger revenue – via vastly improved ratings</li> <li>Collaborate with Nine on key events to unlock incremental value</li> <li>Seasoned local sales will be enhanced to drive higher revenue outcomes</li> </ul>	<ul> <li>Seamless National Nine branding</li> <li>Back of house functions         <ul> <li>seek to unlock additional value</li> </ul> </li> <li>Combined effort – News gathering with more local video/audio journalists</li> </ul>

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### **OUTLOOK & OPPORTUNITIES FOR GROWTH**

- EBITDA guidance for FY16 increased to \$166m \$170m aided by licence fee reduction\*
- SCA is positioning assets for growth in FY17
- Investment in content and ideation
- Audio market continues to perform strongly and provides opportunity for product extension and expansion
- Focus on identifying regional investment opportunities "live and local"
- Highly disciplined approach towards any value creating opportunities with clearly defined investment criteria



<sup>\*</sup> Subject to regulatory approval

#### **REGIONAL MEDIA HAS UNTAPPED POTENTIAL**

Regional markets represent 36% of the population yet

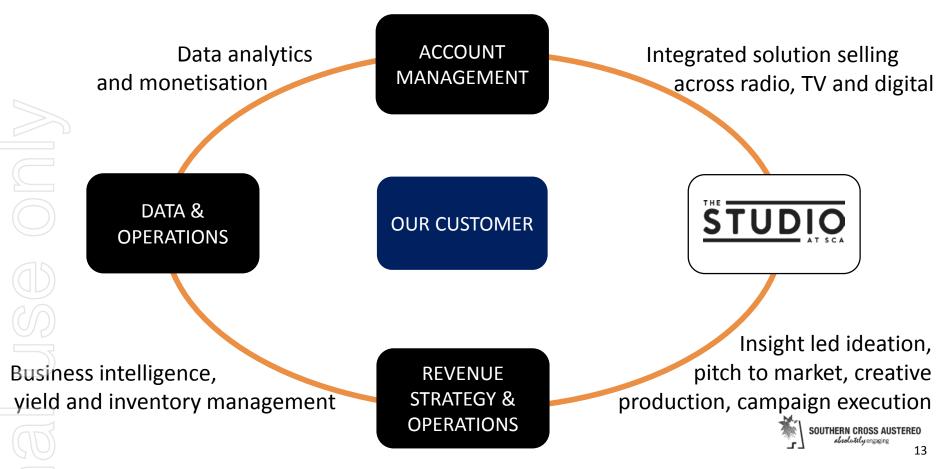
# only receive 11 – 17% of media investment

SCA and peers developing a research-led Regional Development Plan to identify specific opportunities for advertisers





### SCA – CLEAR LAYERED SALES PROCESS



#### **CLEAR GOALS – STRUCTURE - VISION**

Investment in content Leveraging content Executive structure

- "A" grade talent in all breakfast and drive formats
- Be visible and engaging market our brands more
- Lean on both our metro and regional networks to develop tomorrow's stars
- Digital producers added to each metro market
- Digital platforms extend reach and build incremental income
- Embracing social and mobile markets more aggressively
- Executive teams refreshed and aligned
- National Radio Network alignment of assets and interests
- Clear KPIs and recognition structure



#### **POLICY & REGULATORY AFFAIRS**



- Government announced 25% cut in TV and Radio licence fees
- Government recognises that Australian broadcasters pay the highest fees in the world – pathway to further cuts to be discussed
- Effective FY 2016 (subject to Budget approval)
- Bipartisan agreement that the "reach rule" is outdated and should be repealed
  - "2 out of 3 rule" Senate enquiry
- Senate recommendation pre-election adoption post-election



#### SUMMARY

#### SCA well positioned for growth

- Balance sheet strengthened following significant degearing
- Metro market growing strongly and with continuing focus on further ratings improvement
- Landmark affiliation deal with Nine provides revenue upside from FY17
- Refreshed executive structure to better monetise assets

