# SOUTHERN CROSS AUSTEREO FY16 INVESTOR PRESENTATION

25 August 2016



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# FY16 Results

**Grant Blackley** 



# Results summary

- Improvement across all key financial measures
- Net Profit After Tax (NPAT) up 19.1%
- Balance sheet repair complete after significant reduction in net debt
- Increased shareholder returns;
  - Final dividend of 3.5 cents per share, fully franked
  - Full year dividends up 12.5%

	FY16	
Revenue	\$642.3m	5.1%
EBITDA	\$167.7m	2.8%
NPAT*	\$77.2m	19.1%
Reported EPS	10.1cps	13.3%
Net Debt	\$340.2m	32.9%

<sup>\*</sup>Prior year NPAT excludes Impairment

#### Headline achievements

#### Sales Performance

- Advertising revenue growth across all asset classes group revenue up 5.1%
- Outperformed the market in both Metropolitan Radio and Regional TV sales
- Regional Radio up by 6.1% 5<sup>th</sup> consecutive year of advertising growth

# Financial stability

- Improved financial position net debt reduced by \$166m or 32.9%
- Continued divestment of non core assets \$16.1m converted to cash
- Leverage ratio of 1.9x is within target range and has created increased financial stability

# Strategic undertaking

- Landmark long term affiliation agreement with Nine Entertainment
- Renewal of 5 year affiliation agreement with Ten Network (NNSW only)
- Executed long term agreement with the Australian Traffic Network
- Executive re-structure has enhanced company wide performance while improving visibility and strategic disciplines

# FY16 Financial Results

Nick McKechnie



# Group reported statutory results

\$ millions	FY15	FY16	Var.
Revenue	611.1	642.3	5.1%
Expenses	(447.9)	(474.6)	(6.0%)
EBITDA	163.2	167.7	2.8%
EBITDA Margin	26.7%	26.1%	nm
Depreciation & Amortisation	(28.5)	(28.9)	(1.4%)
Significant items – Impairment	(361.4)	-	nm
EBIT	(226.7)	138.8	161.2%
Net Finance Costs	(38.5)	(24.7)	35.8%
PBT	(265.2)	114.1	143.0%
Tax	(31.4)	(36.9)	(17.5%)
Significant items – Tax Effect	11.7	-	nm
NPAT	(284.9)	77.2	127.1%

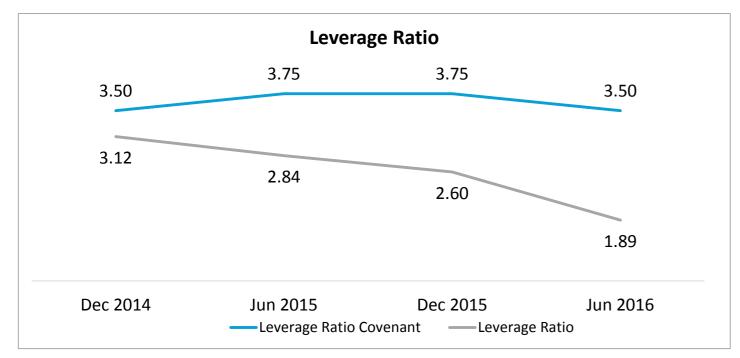
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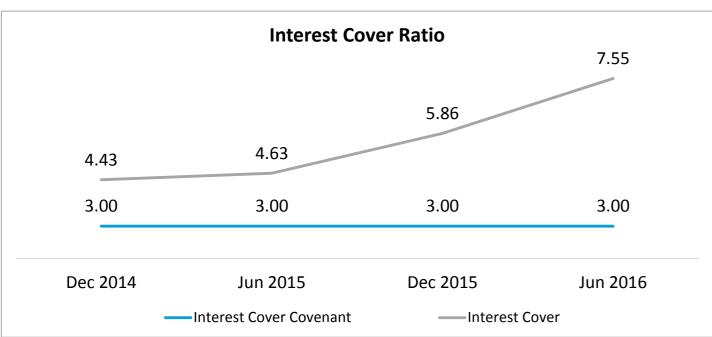
#### Cashflow

\$ millions		FY16
Opening Cash		143.1
Cash from Operations	156.5	
Tax payment	(32.8)	
Payments for Non-Current Assets	(23.3)	
Net financing payments	(29.4)	
Cash flow pre dividends and non-recurring items		71.0
Net proceeds from non-core assets		16.1
Proceeds from ATN		98.7
Dividends to security holders		(33.7)
Debt repayment		(215.0)
Proceeds from receivables securitisation		14.6
Closing Cash Balance		94.8
Reported EBITDA		167.7
Operating Cash Conversion		93.3%

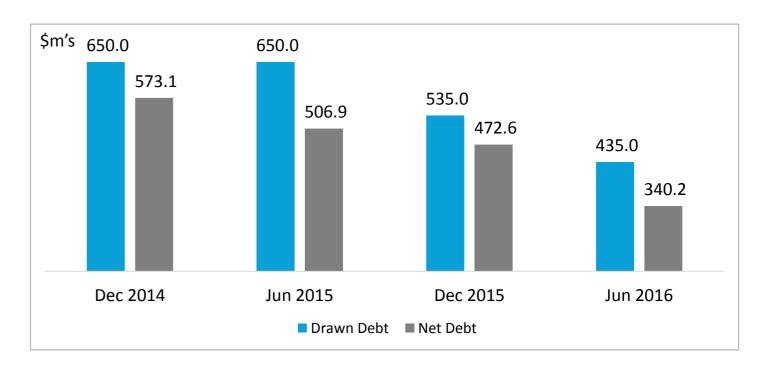
- Strong EBITDA to cash conversion 93.3%
- \$215.0m debt repayment funded through combination of ATN proceeds, divestment of non core assets and improved free cash flow
- Net financing payments reduced by 28.5%
- \$71.0m (92.0% of NPAT) in Cash Flow pre dividends and non-recurring items

#### **Debt facilities**





- Drawn debt reduced by \$215.0m to \$435.0m
- \$100.0m undrawn facility remains
- Net debt reduced by \$166.7m (32.9%)
- Securitised receivables facility of \$65.0m, \$36.8m utilised at 30 June
- Leverage ratio of 1.89x, significantly reduced from 2.84x in June 2015



# Operational Review



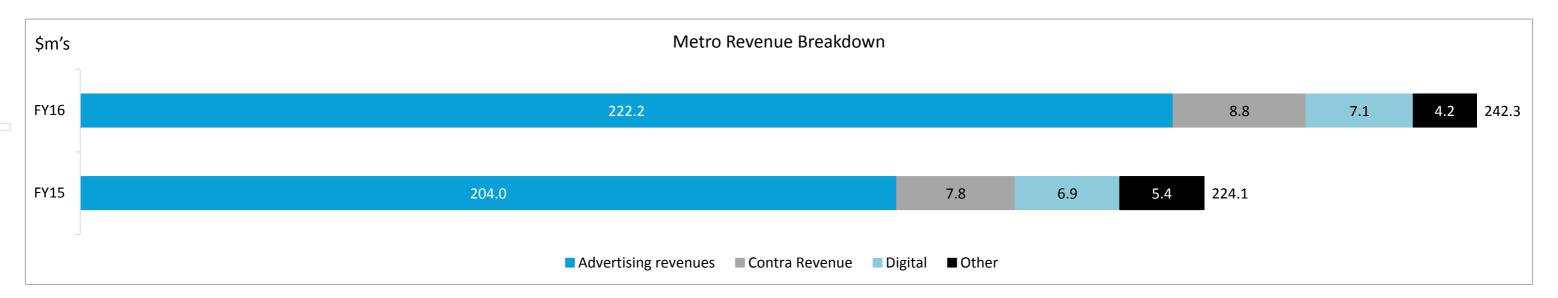
# **Operational Review**

\$ millions	FY15	FY16	Var.	
Regional Revenue	361.6	382.2	5.7%	Revenue includes one off gain on sale of land of \$5.6m
Metro Revenue	224.1	242.3	8.1%	<ul> <li>\$4.7m adverse revenue and EBITDA impact from ATN contract</li> </ul>
Corporate Revenue	25.4	17.8	(30.0%)	<ul> <li>Revenue includes \$5.0m loss on sale of network telecommunication asset (non cash)</li> </ul>
<b>Total Revenue</b>	611.1	642.3	5.1%	
Regional Expenses	(246.9)	(251.1)	(1.7%)	
Metro Expenses	(166.3)	(190.9)	(14.8%)	<ul> <li>Investment in content enhancements and variable revenue related expenses</li> </ul>
Corporate Expenses	(34.7)	(32.6)	6.1%	
Total Expenses	(447.9)	(474.6)	(6.0%)	
Regional EBITDA	114.7	131.1	14.3%	
Metro EBITDA	57.8	51.4	(11.1%)	
Corporate EBITDA	(9.3)	(14.8)	(59.1%)	
Total EBITDA	163.2	167.7	2.8%	

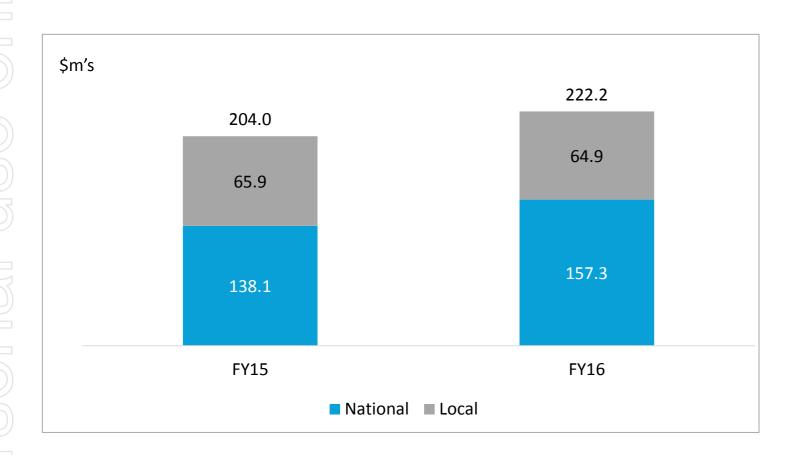
#### **Metro Radio**

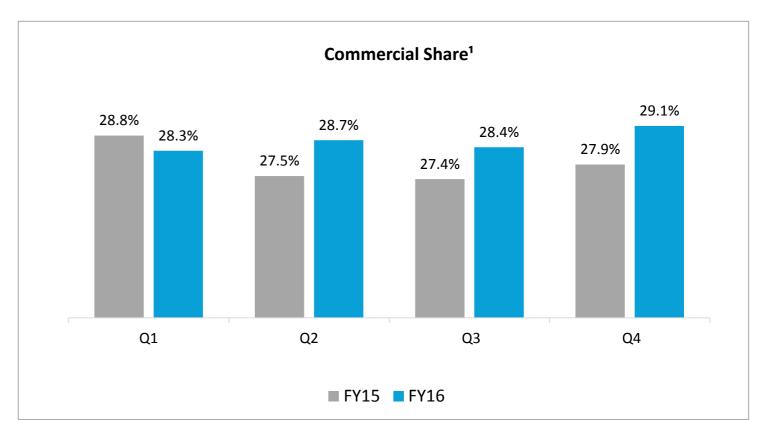
\$ millions	FY15	FY16	Var.
Total Revenue	224.1	242.3	8.1%
Broadcast & Production	(19.1)	(20.6)	(7.9%)
Employee	(69.7)	(84.4)	(21.1%)
Selling, General & Admin	(77.5)	(85.9)	(10.8%)
Total Expenses	(166.3)	(190.9)	(14.8%)
EBITDA	57.8	51.4	(11.1%)
EBITDA Margin	25.8%	21.2%	

- Strong revenue growth resulting from share improvement and solid market growth
- \$4.7m adverse revenue and EBITDA impact from ATN contract
- Cost growth the result of increased revenue related costs plus investment in content
- Content investment providing residual benefit across regional radio assets



### **Metro Advertising Revenue**

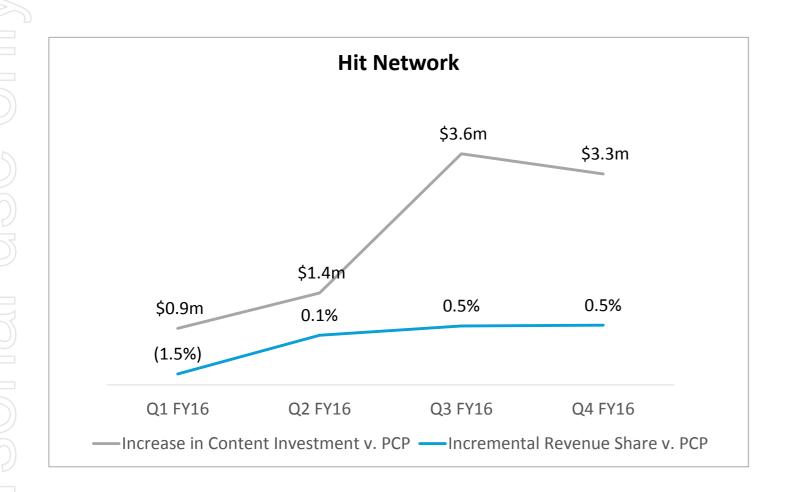


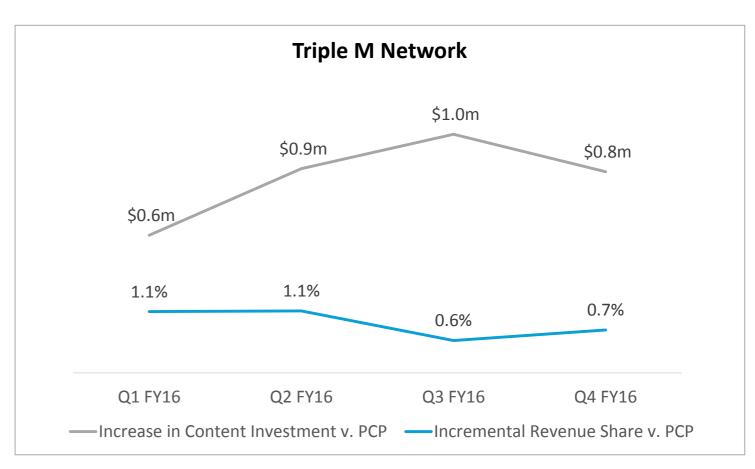


- Outperformed the market SCA revenue up 8.9% compared to market growth of 5.9%
- Revenue share up 0.8 points to 28.7% (excluding ATN impact)
- Stronger focus on yield and related levers has led to improved agency revenues across both Hit and Triple M, up 10.1% and 16.5% respectively
- National to Local revenue blend better mix of yield with further improvements expected

<sup>&</sup>lt;sup>1</sup>Deloitte Market Share Report

### Metro Radio - Investment in Content & Marketing



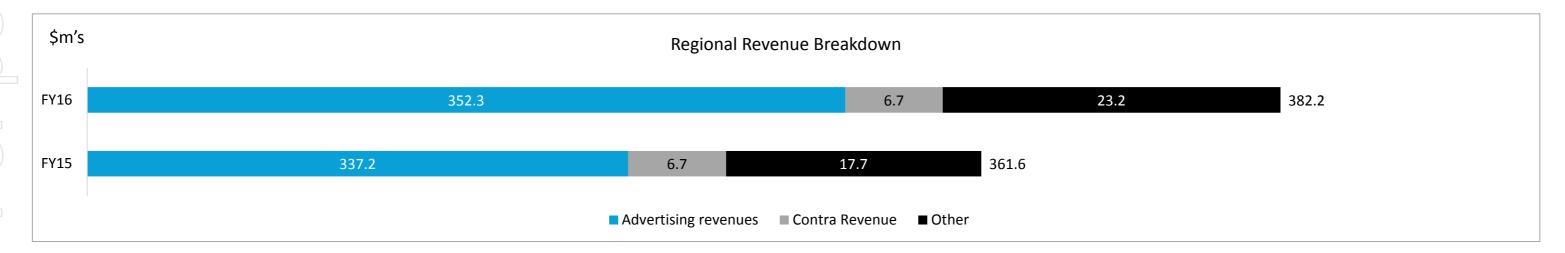


- Continued investment in Hit network content only partially monetised to date
- Hit Network share improving in the second half share up 0.5 points
- Triple M margins improving year on year share up 0.7 points
- Investment in content supported by comprehensive marketing plan

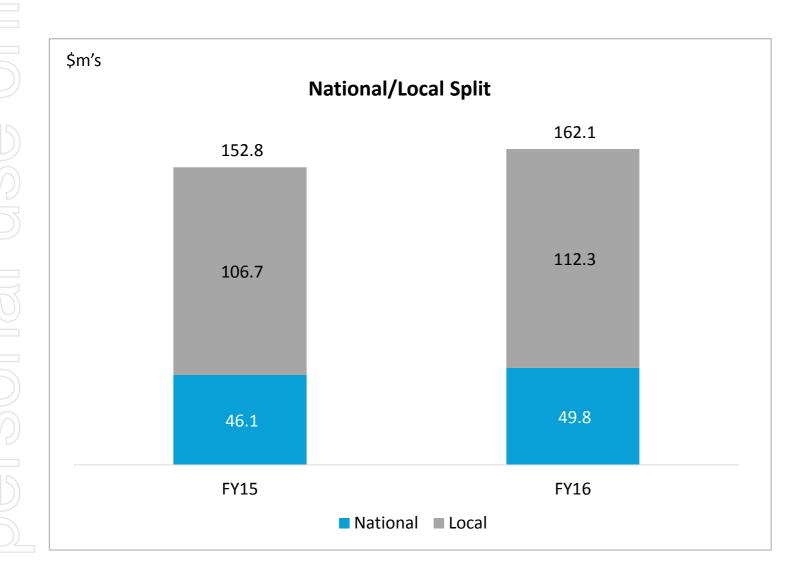
### Regional – TV and Radio

\$ millions	FY15	FY16	Var.
TV Revenue	202.3	213.2	5.4%
Radio Revenue	159.3	169.0	6.1%
Total Revenue	361.6	382.2	5.7%
Broadcast & Production	(85.5)	(87.3)	(2.1%)
Employee	(65.4)	(66.9)	(2.3%)
Selling, General & Admin	(96.0)	(96.9)	(0.9%)
Total Expenses	(246.9)	(251.1)	(1.7%)
EBITDA	114.7	131.1	14.3%
EBITDA Margin	31.7%	34.3%	

- Group TV & Radio EBITDA up 14.3% with revenues up 5.7%
- Cost control remains a key focus with the leverage of the existing cost base improving EBITDA margins – up 1.2 points excluding one-off revenue

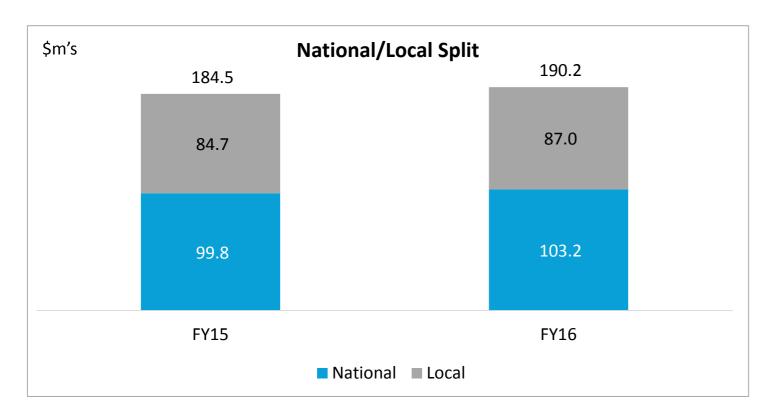


### **Regional Radio Advertising**

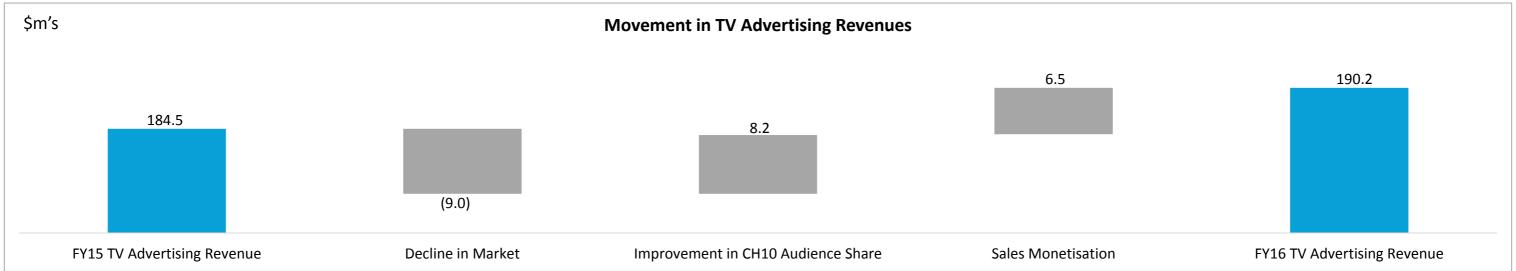


- 6.1% growth in advertising revenues
- Driven by improving blend of national and local clients and better monetisation strategies
- Investment in 21 new audience surveys underpinning increased national and local enquiry with improving conversion of revenue – national revenues up 8.0%
- Improving yield management has and will place positive pressure on rates

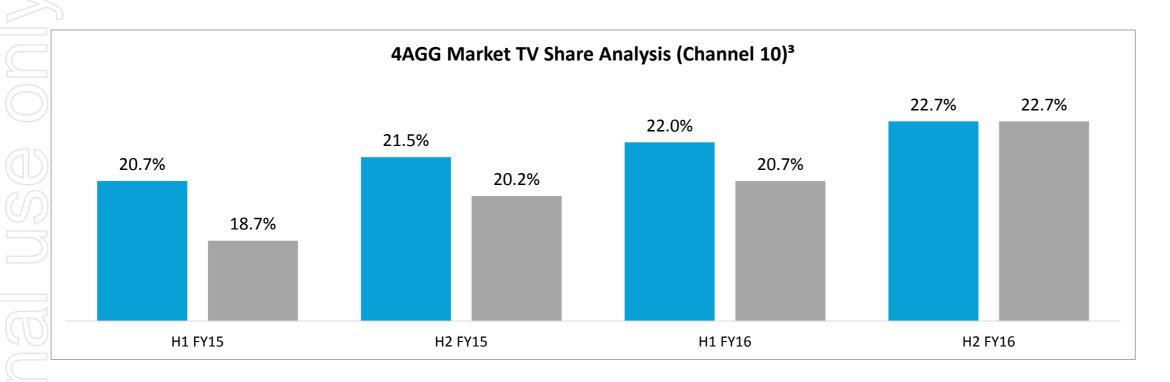
# Regional TV Advertising Revenues



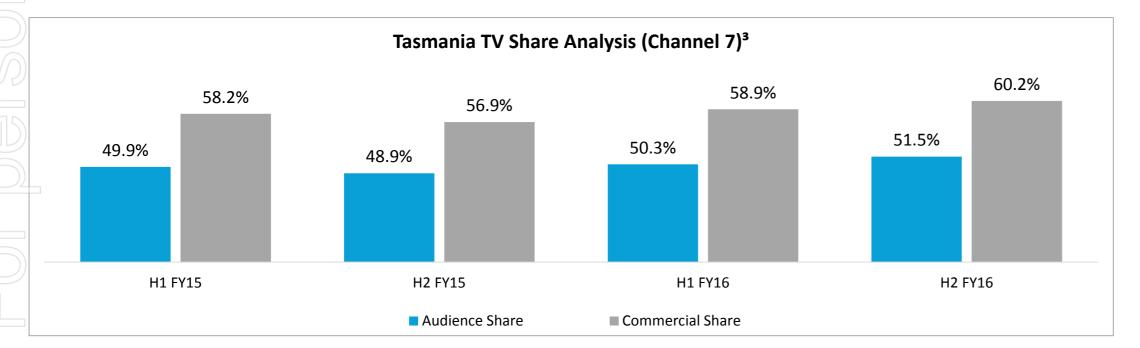
- 3.1% growth in revenue achieved through better monetisation of inventory and focus on yield
- General decline in TV Market assisted by improved audience share
- New landmark deal with Nine will improve future revenue profile



# Regional TV Advertising Revenue Share



- Commercial revenue share up 2.5 points in H2 compared to increase in audience share of 1.2 points
- H2 power ratio of 1.0 up from 0.94
- Task ahead ensure conversion of ratings to revenue under new Nine contract



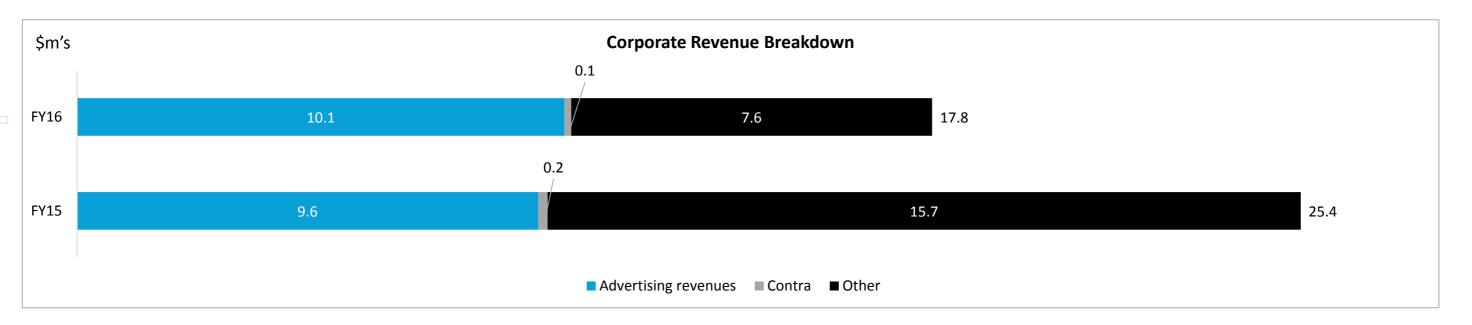
SCA continues to maintain strong audience and commercial share in Tasmania

<sup>&</sup>lt;sup>3</sup> KPMG Market Share Report

### **Corporate**

\$ millions	FY15	FY16	Var.
Total Revenue	25.4	17.8	(29.9%)
Broadcast & Production	(3.1)	(3.6)	(16.1%)
Employee	(34.1)	(33.2)	2.6%
Selling, General & Admin	(23.4)	(23.3)	0.4%
Sales Commission Recharge	25.9	27.5	(6.2%)
Total Expenses	(34.7)	(32.6)	6.1%
EBITDA	(9.3)	(14.8)	(59.1%)

- Revenue and EBITDA impact of \$5.0m due to loss on sale of network telecommunication asset (non-cash)
- Other revenue down \$2.6m, largely due to benefit in prior year from asset disposals
- Total costs reduced despite improved investment in national sales capability



# Outlook and Strategic Vision



## **Outlook and guidance**

**EBITDA** 

- Full year EBITDA expected to be in the range of \$177 \$183m (up 6% to 9%)
- H1 EBITDA to be ~\$92-\$94m
- Guidance includes full year impact from ATN, \$(5.4)m revenue and EBITDA

Advertising Revenue

- Advertising revenue growth forecast across all assets in year ahead
- Strong growth in TV following affiliation switch to NINE, expect full year TV revenue up 30% - 35% PCP
- Radio remains strong, July-August revenue up mid-single digits on prior year

**Cost Base** 

- Natural increase in cost base due to higher affiliation fees & revenue related costs
- Normalised expense growth circa 3% 4% (excluding affiliation and revenue related costs)

**Financing** 

• Financing costs will reduce to ~\$18m, down by a further \$7m on prior year

### **Strategic vision**

# Leading entertainment provider

- Continued investment in core radio brands across all 34 markets
- Invest in improving premium audio and video inventory across our leading social, web and mobile assets
- Identify and secure new content partnerships like VEVO to add weight and diversification across asset base

# Sales and monetisation

- Leverage our new partnership with Nine Entertainment
- Premium integration creativity and ideation will drive revenues on all platforms
- Research led insights will increase value and appeal to clients
- Continuous improvement in yield management and revenue optimisation

# Partnerships and diversification

- Build new opportunities to enhance digital radio consumption and revenues
- Invest in adjacent marketing platforms and businesses such as podcasting and data analytics
- Seek partnerships with existing, new and emerging businesses to expand our advertising and transactional led profile

Q & A





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